

GENESCO INC
Form 10-Q
September 11, 2008

Table of Contents

(Mark One)

Form 10-Q

☒

Quarterly Report Pursuant To
Section 13 or 15(d) of the
Securities Exchange Act of 1934
For Quarter Ended
August 2, 2008

☐

Transition Report Pursuant To
Section 13 or 15(d) of the
Securities Exchange Act of 1934

Securities and Exchange
Commission
Washington, D.C. 20549
Commission File No. 1-3083

Genesco Inc.

A Tennessee Corporation
I.R.S. No. 62-0211340
Genesco Park
1415 Murfreesboro Road
Nashville, Tennessee 37217-2895
Telephone 615/367-7000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer; a non-accelerated filer; or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act (check one):

Large accelerated filer ☒ Accelerated
filer ☐

Non-accelerated filer ☐ Smaller
reporting company ☐

(Do not check if smaller reporting company.)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.) Yes ☐ No ☒

Common Shares Outstanding September 5, 2008
19,292,439

INDEX

| | Page |
|---|-------------|
| <u>Part I. Financial Information</u> | |
| <u>Item 1. Financial Statements (unaudited):</u> | |
| <u>Condensed Consolidated Balance Sheets August 2, 2008, February 2, 2008 and August 4, 2007</u> | 3 |
| <u>Condensed Consolidated Statements of Earnings Three Months and Six Months Ended August 2, 2008 and August 4, 2007</u> | 5 |
| <u>Condensed Consolidated Statements of Cash Flows Three Months and Six Months Ended August 2, 2008 and August 4, 2007</u> | 6 |
| <u>Condensed Consolidated Statements of Shareholders Equity Year Ended February 2, 2008 and Six Months Ended August 2, 2008</u> | 7 |
| <u>Notes to Condensed Consolidated Financial Statements</u> | 8 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 39 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | 56 |
| <u>Item 4. Controls and Procedures</u> | 56 |
| <u>Part II. Other Information</u> | |
| <u>Item 1. Legal Proceedings</u> | 57 |
| <u>Item 1A. Risk Factors</u> | 57 |
| <u>Item 4. Submission of Matters to a Vote of Security Holders</u> | 57 |
| <u>Item 6. Exhibits</u> | 58 |
| Signature | 59 |
| <u>Ex-31.1 Section 302 Certification of the CEO</u> | |
| <u>Ex-31.2 Section 302 Certification of the CFO</u> | |
| <u>Ex-32.1 Section 906 Certification of the CEO</u> | |
| <u>Ex-32.2 Section 906 Certification of the CFO</u> | |

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements****Genesco Inc.****and Subsidiaries**

Condensed Consolidated Balance Sheets

(In Thousands, except share amounts)

| Assets | August 2, 2008 | February 2, 2008 | August 4, 2007 |
|--|---------------------------|-----------------------------|---------------------------|
| <i>Current Assets</i> | | | |
| Cash and cash equivalents | \$ 24,283 | \$ 17,703 | \$ 22,129 |
| Accounts receivable, net of allowances of \$2,489 at August 2, 2008, \$1,767 at February 2, 2008 and \$2,044 at August 4, 2007 | 23,015 | 24,275 | 22,154 |
| Inventories | 327,986 | 300,548 | 347,574 |
| Deferred income taxes | 17,692 | 18,702 | 12,849 |
| Prepays and other current assets | 23,507 | 22,439 | 41,761 |
| Total current assets | 416,483 | 383,667 | 446,467 |
| Property and equipment: | | | |
| Land | 4,746 | 4,861 | 4,861 |
| Buildings and building equipment | 17,669 | 17,165 | 16,423 |
| Computer hardware, software and equipment | 78,234 | 76,700 | 73,292 |
| Furniture and fixtures | 96,248 | 93,703 | 86,703 |
| Construction in progress | 10,720 | 9,120 | 19,234 |
| Improvements to leased property | 272,924 | 263,184 | 238,301 |
| Property and equipment, at cost | 480,541 | 464,733 | 438,814 |
| Accumulated depreciation | (231,474) | (217,492) | (202,660) |
| Property and equipment, net | 249,067 | 247,241 | 236,154 |
| Deferred income taxes | 2,854 | 2,641 | -0- |
| Goodwill | 107,618 | 107,618 | 107,618 |
| Trademarks | 51,395 | 51,403 | 51,389 |
| Other intangibles, net of accumulated amortization of \$7,836 at August 2, 2008, \$7,426 at February 2, 2008 and \$6,798 at August 4, 2007 | 1,071 | 1,486 | 2,114 |
| Other noncurrent assets | 9,731 | 10,500 | 10,827 |
| Total Assets | \$ 838,219 | \$ 804,556 | \$ 854,569 |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Balance Sheets
(In Thousands, except share amounts)

| Liabilities and Shareholders' Equity | August 2, 2008 | February 2, 2008 | August 4, 2007 |
|---|---------------------------|---------------------------------|---------------------------|
| <i>Current Liabilities</i> | | | |
| Accounts payable | \$ 133,806 | \$ 75,302 | \$ 119,727 |
| Accrued income taxes | 17,413 | 4,725 | -0- |
| Accrued employee compensation | 14,647 | 13,715 | 13,269 |
| Accrued other taxes | 11,593 | 10,576 | 10,154 |
| Other accrued liabilities | 28,071 | 35,470 | 27,380 |
| Provision for discontinued operations | 14,271 | 5,786 | 5,571 |
| Total current liabilities | 219,801 | 145,574 | 176,101 |
| Long-term debt | 106,220 | 155,220 | 188,220 |
| Pension liability | 3,324 | 6,572 | 11,786 |
| Deferred rent and other long-term liabilities | 82,047 | 74,067 | 72,691 |
| Provision for discontinued operations | 1,606 | 1,708 | 1,794 |
| Total liabilities | 412,998 | 383,141 | 450,592 |
| Commitments and contingent liabilities | | | |
| <i>Shareholders' Equity</i> | | | |
| Non-redeemable preferred stock | 5,223 | 5,338 | 5,676 |
| Common shareholders' equity: | | | |
| Common stock, \$1 par value: | | | |
| Authorized: 80,000,000 shares Issued/Outstanding: | | | |
| August 2, 2008 19,715,650/19,227,186 | | | |
| February 2, 2008 23,284,741/22,796,277 | | | |
| August 4, 2007 23,277,262/22,788,798 | 19,716 | 23,285 | 23,277 |
| Additional paid-in-capital | 34,829 | 117,629 | 113,510 |
| Retained earnings | 399,365 | 309,030 | 300,282 |
| Accumulated other comprehensive loss | (16,055) | (16,010) | (20,911) |
| Treasury shares, at cost | (17,857) | (17,857) | (17,857) |
| Total shareholders' equity | 425,221 | 421,415 | 403,977 |
| Total Liabilities and Shareholders' Equity | \$ 838,219 | \$ 804,556 | \$ 854,569 |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Statements of Earnings
(In Thousands, except per share amounts)

| | Three Months Ended | | Six Months Ended | |
|--|---------------------------|------------------|-------------------------|------------------|
| | August | August 4, | August 2, | August 4, |
| | 2, | 2007 | 2008 | 2007 |
| | 2008 | | | |
| Net sales | \$ 353,138 | \$ 327,977 | \$ 710,073 | \$ 662,628 |
| Cost of sales | 171,814 | 164,358 | 347,354 | 327,165 |
| Selling and administrative expenses | 173,420 | 166,059 | 353,466 | 325,132 |
| Gain from settlement of merger-related litigation | -0- | -0- | (204,075) | -0- |
| Restructuring and other, net | 3,261 | 158 | 5,498 | 6,753 |
| Earnings (loss) from operations | 4,643 | (2,598) | 207,830 | 3,578 |
| Interest expense, net | | | | |
| Interest expense | 2,138 | 3,059 | 4,596 | 5,481 |
| Interest income | (24) | (59) | (279) | (79) |
| Total interest expense, net | 2,114 | 3,000 | 4,317 | 5,402 |
| Earnings (loss) before income taxes from continuing operations | 2,529 | (5,598) | 203,513 | (1,824) |
| Income tax provision (benefit) | 7,458 | (2,658) | 78,550 | (1,087) |
| Earnings (loss) from continuing operations | (4,929) | (2,940) | 124,963 | (737) |
| Provision for discontinued operations, net | (5,361) | (1,225) | (5,454) | (1,225) |
| Net Earnings (Loss) | \$ (10,290) | \$ (4,165) | \$ 119,509 | \$ (1,962) |
| Basic earnings (loss) per common share: | | | | |
| Continuing operations | \$ (.27) | \$ (.13) | \$ 6.31 | \$ (.04) |
| Discontinued operations | \$ (.29) | \$ (.06) | \$ (.27) | \$ (.05) |
| Net earnings (loss) | \$ (.56) | \$ (.19) | \$ 6.04 | \$ (.09) |
| Diluted earnings (loss) per common share: | | | | |
| Continuing operations | \$ (.27) | \$ (.13) | \$ 5.15 | \$ (.04) |
| Discontinued operations | \$ (.29) | \$ (.06) | \$ (.22) | \$ (.05) |
| Net earnings (loss) | \$ (.56) | \$ (.19) | \$ 4.93 | \$ (.09) |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Statements of Cash Flows
(In Thousands)

| | Three Months Ended | | Six Months Ended | |
|--|---------------------------|------------------|-------------------------|------------------|
| | August | August 4, | August 2, | August 4, |
| | 2, | 2007 | 2008 | 2007 |
| | 2008 | | | |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | |
| Net earnings (loss) | \$ (10,290) | \$ (4,165) | \$ 119,509 | \$ (1,962) |
| Tax benefit of stock options exercised | (29) | (33) | (29) | (138) |
| Adjustments to reconcile net earnings (loss) to net cash (used in) provided by operating activities: | | | | |
| Depreciation | 11,619 | 10,935 | 23,279 | 21,801 |
| Receipt of Finish Line stock | -0- | -0- | (29,075) | -0- |
| Deferred income taxes | 903 | 3,520 | 736 | 3,295 |
| Provision for losses on accounts receivable | 794 | 40 | 833 | 23 |
| Impairment of long-lived assets | 2,390 | 352 | 3,617 | 6,683 |
| Share-based compensation and restricted stock | 2,219 | 2,053 | 4,220 | 4,117 |
| Provision for discontinued operations | 8,813 | 2,011 | 8,965 | 2,011 |
| Other | 610 | 1,064 | 1,309 | 1,551 |
| Effect on cash of changes in working capital and other assets and liabilities: | | | | |
| Accounts receivable | 2,723 | 1,392 | 427 | 1,886 |
| Inventories | (43,113) | (65,155) | (27,438) | (86,537) |
| Prepays and other current assets | 997 | (14,814) | (1,068) | (21,495) |
| Accounts payable | 53,069 | 35,877 | 59,596 | 64,137 |
| Other accrued liabilities | (44,089) | 4,150 | 6,953 | (14,239) |
| Other assets and liabilities | 7,216 | (823) | 5,339 | (2,403) |
| Net cash (used in) provided by operating activities | (6,168) | (23,596) | 177,173 | (21,270) |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | |
| Capital expenditures | (12,654) | (22,385) | (29,621) | (43,127) |
| Acquisitions, net of cash acquired | -0- | -0- | -0- | (34) |
| Proceeds from assets sales | -0- | 6 | 4 | 6 |
| Net cash used in investing activities | (12,654) | (22,379) | (29,617) | (43,155) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | |
| Payments of capital leases | (41) | (43) | (88) | (101) |

Edgar Filing: GENESCO INC - Form 10-Q

| | | | | |
|---|------------------|-----------|------------------|-----------|
| Tax benefit of stock options exercised | 29 | 33 | 29 | 138 |
| Shares repurchased | (2,517) | -0- | (90,903) | -0- |
| Change in overdraft balances | 9,053 | (1,646) | (1,092) | (9,493) |
| Borrowings under revolving credit facility | 54,000 | 98,000 | 93,000 | 187,000 |
| Payments on revolving credit facility | (34,000) | (42,000) | (142,000) | (108,000) |
| Dividends paid on non-redeemable preferred stock | (50) | (54) | (99) | (118) |
| Options exercised | 151 | 85 | 177 | 389 |
| Net cash provided by (used in) financing activities | 26,625 | 54,375 | (140,976) | 69,815 |
| Net Increase in Cash and Cash Equivalents | 7,803 | 8,400 | 6,580 | 5,390 |
| Cash and cash equivalents at beginning of period | 16,480 | 13,729 | 17,703 | 16,739 |
| Cash and cash equivalents at end of period | \$ 24,283 | \$ 22,129 | \$ 24,283 | \$ 22,129 |

Supplemental Cash Flow Information:

Net cash paid for:

| | | | | |
|--------------|-----------------|----------|-----------------|--------|
| Interest | \$ 2,763 | \$ 3,297 | \$ 4,403 | 4,431 |
| Income taxes | 45,558 | 12,408 | 54,496 | 26,340 |

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

**Genesco Inc.
and Subsidiaries**
Condensed Consolidated Statements of Shareholders' Equity
(In Thousands)

| | Total Non-Redeemable Preferred Stock | Common Stock | Additional Paid-In Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Treasury Stock | Comprehensive Income | Total Share- holders Equity |
|--|---|-------------------------|---|------------------------------|---|---------------------------|---------------------------------|--|
| Balance | | | | | | | | |
| February 3, 2007 | \$6,602 | \$ 23,230 | \$ 107,956 | \$ 306,622 | \$(21,327) | \$ (17,857) | | \$ 405,226 |
| Cumulative effect of change in accounting principle (FIN 48) | -0- | -0- | -0- | (4,260) | -0- | -0- | \$ -0- | (4,260) |
| Net earnings | -0- | -0- | -0- | 6,885 | -0- | -0- | 6,885 | 6,885 |
| Dividends paid on non-redeemable preferred stock | -0- | -0- | -0- | (217) | -0- | -0- | -0- | (217) |
| Exercise of stock options | -0- | 33 | 551 | -0- | -0- | -0- | -0- | 584 |
| Issue shares Employee Stock Purchase Plan | -0- | 5 | 206 | -0- | -0- | -0- | -0- | 211 |
| Employee and non-employee restricted stock | -0- | -0- | 4,621 | -0- | -0- | -0- | -0- | 4,621 |
| Share-based compensation | -0- | -0- | 3,230 | -0- | -0- | -0- | -0- | 3,230 |
| Restricted shares withheld for taxes | -0- | (19) | (887) | -0- | -0- | -0- | -0- | (906) |
| Tax benefit of stock options exercised | -0- | -0- | 694 | -0- | -0- | -0- | -0- | 694 |
| Conversion of Series 3 preferred stock | (533) | 11 | 522 | -0- | -0- | -0- | -0- | -0- |
| Conversion of Series 4 preferred stock | (561) | 9 | 552 | -0- | -0- | -0- | -0- | -0- |
| Gain on foreign currency forward contracts (net of tax of \$0.0 million) | -0- | -0- | -0- | -0- | 37 | -0- | 37 | 37 |

| | | | | | | | | |
|---|-------|-----|-----|-----|-------|-----|-------|-------|
| Pension liability adjustment (net of tax of \$2.7 million) | -0- | -0- | -0- | -0- | 4,131 | -0- | 4,131 | 4,131 |
| Postretirement liability adjustment (net of tax of \$0.4 million) | -0- | -0- | -0- | -0- | 644 | -0- | 644 | 644 |
| Foreign currency translation adjustment | -0- | -0- | -0- | -0- | 505 | -0- | 505 | 505 |
| Other | (170) | 16 | 184 | -0- | -0- | -0- | -0- | 30 |

Comprehensive income \$ 12,202

| | | | | | | | | |
|--|--------------|---------------|----------------|----------------|-----------------|-----------------|------------|----------------|
| Balance February 2, 2008 | 5,338 | 23,285 | 117,629 | 309,030 | (16,010) | (17,857) | | 421,415 |
| Net earnings | -0- | -0- | -0- | 119,509 | -0- | -0- | \$ 119,509 | 119,509 |
| Dividends paid on non-redeemable preferred stock | -0- | -0- | -0- | (99) | -0- | -0- | -0- | (99) |
| Dividend declared | -0- | -0- | -0- | (29,075) | -0- | -0- | -0- | (29,075) |
| Finish Line stock | -0- | -0- | -0- | (29,075) | -0- | -0- | -0- | (29,075) |
| Exercise of stock options | -0- | 12 | 165 | -0- | -0- | -0- | -0- | 177 |
| Employee and non-employee restricted stock | -0- | -0- | 3,151 | -0- | -0- | -0- | -0- | 3,151 |
| Share-based compensation | -0- | -0- | 1,069 | -0- | -0- | -0- | -0- | 1,069 |
| Restricted shares withheld for taxes | -0- | -0- | (7) | -0- | -0- | -0- | -0- | (7) |
| Tax benefit of stock options exercised | -0- | -0- | 29 | -0- | -0- | -0- | -0- | 29 |
| Shares repurchased | -0- | (4,000) | (86,903) | -0- | -0- | -0- | -0- | (90,903) |
| Restricted stock issuance | -0- | 416 | (416) | -0- | -0- | -0- | -0- | -0- |
| Gain on foreign currency forward contracts (net of tax of \$0.1 million) | -0- | -0- | -0- | -0- | 96 | -0- | 96 | 96 |
| Foreign currency translation | -0- | -0- | -0- | -0- | (141) | -0- | (141) | (141) |

| | | | | | | | | |
|------------|-------|---|-----|-----|-----|-----|-----|-----|
| adjustment | | | | | | | | |
| Other | (115) | 3 | 112 | -0- | -0- | -0- | -0- | -0- |

| | | | | | | | | |
|----------------------|--|--|--|--|--|--|------------|--|
| Comprehensive income | | | | | | | \$ 119,464 | |
|----------------------|--|--|--|--|--|--|------------|--|

Balance

| | | | | | | | | |
|-----------------------|----------------|------------------|------------------|-------------------|-------------------|-------------------|--|-------------------|
| August 2, 2008 | \$5,223 | \$ 19,716 | \$ 34,829 | \$ 399,365 | \$(16,055) | \$(17,857) | | \$ 425,221 |
|-----------------------|----------------|------------------|------------------|-------------------|-------------------|-------------------|--|-------------------|

* Comprehensive loss was \$(10.3) million and \$(4.1) million for the second quarter ended August 2, 2008 and August 4, 2007, respectively.

The accompanying Notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies

Interim Statements

The condensed consolidated financial statements contained in this report are unaudited but reflect all adjustments, consisting of only normal recurring adjustments, necessary for a fair presentation of the results for the interim periods of the fiscal year ending January 31, 2009 (Fiscal 2009) and of the fiscal year ended February 2, 2008 (Fiscal 2008). The results of operations for any interim period are not necessarily indicative of results for the full year. The interim financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K.

Nature of Operations

The Company's businesses include the design or sourcing, marketing and distribution of footwear, principally under the *Johnston & Murphy* and *Dockers* brands and the operation at August 2, 2008 of 2,202 *Journeys*, *Journeys Kidz*, *Shi by Journeys*, *Johnston & Murphy*, *Underground Station*, *Hat World*, *Lids*, *Hat Shack*, *Hat Zone*, *Head Quarters*, *Cap Connection* and *Lids Kids* retail footwear and headwear stores.

Principles of Consolidation

All subsidiaries are consolidated in the condensed consolidated financial statements. All significant intercompany transactions and accounts have been eliminated.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Significant areas requiring management estimates or judgments include the following key financial areas:

Inventory Valuation

The Company values its inventories at the lower of cost or market.

In its wholesale operations, cost is determined using the first-in, first-out (FIFO) method. Market is determined using a system of analysis which evaluates inventory at the stock number level based on factors such as inventory turn, average selling price, inventory level, and selling prices reflected in future orders. The Company provides reserves when the inventory has not been marked down to market based on current selling prices or when the inventory is not turning and is not expected to turn at levels satisfactory to the Company.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

In its retail operations, other than the Hat World segment, the Company employs the retail inventory method, applying average cost-to-retail ratios to the retail value of inventories. Under the retail inventory method, valuing inventory at the lower of cost or market is achieved as markdowns are taken or accrued as a reduction of the retail value of inventories.

Inherent in the retail inventory method are subjective judgments and estimates, including merchandise mark-on, markups, markdowns, and shrinkage. These judgments and estimates, coupled with the fact that the retail inventory method is an averaging process, could produce a range of cost figures. To reduce the risk of inaccuracy and to ensure consistent presentation, the Company employs the retail inventory method in multiple subclasses of inventory with similar gross margins, and analyzes markdown requirements at the stock number level based on factors such as inventory turn, average selling price, and inventory age. In addition, the Company accrues markdowns as necessary. These additional markdown accruals reflect all of the above factors as well as current agreements to return products to vendors and vendor agreements to provide markdown support. In addition to markdown provisions, the Company maintains provisions for shrinkage and damaged goods based on historical rates.

The Hat World segment employs the moving average cost method for valuing inventories and applies freight using an allocation method. The Company provides a valuation allowance for slow-moving inventory based on negative margins and estimated shrink based on historical experience and specific analysis, where appropriate.

Inherent in the analysis of both wholesale and retail inventory valuation are subjective judgments about current market conditions, fashion trends, and overall economic conditions. Failure to make appropriate conclusions regarding these factors may result in an overstatement or understatement of inventory value.

Impairment of Long-Lived Assets

The Company periodically assesses the realizability of its long-lived assets and evaluates such assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Asset impairment is determined to exist if estimated future cash flows, undiscounted and without interest charges, are less than the carrying amount. Inherent in the analysis of impairment are subjective judgments about future cash flows. Failure to make appropriate conclusions regarding these judgments may result in an overstatement or understatement of the value of long-lived assets. See also Note 3.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Environmental and Other Contingencies

The Company is subject to certain loss contingencies related to environmental proceedings and other legal matters, including those disclosed in Note 10. The Company has made pretax accruals for certain of these contingencies, including approximately \$9.0 million and \$2.1 million in the second quarter of Fiscal 2009 and Fiscal 2008, respectively, and \$9.2 million and \$2.1 million for the first six months of Fiscal 2009 and Fiscal 2008, respectively. These charges are included in provision for discontinued operations, net in the Condensed Consolidated Statements of Earnings (see Note 3). The Company monitors these matters on an ongoing basis and, on a quarterly basis, management reviews the Company's reserves and accruals in relation to each of them, adjusting provisions as management deems necessary in view of changes in available information. Changes in estimates of liability are reported in the periods when they occur. Consequently, management believes that its reserve in relation to each proceeding is a best estimate of probable loss connected to the proceeding, or in cases in which no best estimate is possible, the minimum amount in the range of estimated losses, based upon its analysis of the facts and circumstances as of the close of the most recent fiscal quarter. However, because of uncertainties and risks inherent in litigation generally and in environmental proceedings in particular, there can be no assurance that future developments will not require additional reserves to be set aside, that some or all reserves will be adequate or that the amounts of any such additional reserves or any such inadequacy will not have a material adverse effect upon the Company's financial condition or results of operations.

Revenue Recognition

Retail sales are recorded at the point of sale and are net of estimated returns and exclude sales taxes. Catalog and internet sales are recorded at time of delivery to the customer and are net of estimated returns and exclude sales taxes. Wholesale revenue is recorded net of estimated returns and allowances for markdowns, damages and miscellaneous claims when the related goods have been shipped and legal title has passed to the customer. Shipping and handling costs charged to customers are included in net sales. Estimated returns are based on historical returns and claims. Actual amounts of markdowns have not differed materially from estimates. Actual returns and claims in any future period may differ from historical experience.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Income Taxes

As part of the process of preparing condensed consolidated financial statements, the Company is required to estimate its income taxes in each of the tax jurisdictions in which it operates. This process involves estimating actual current tax obligations together with assessing temporary differences resulting from differing treatment of certain items for tax and accounting purposes, such as depreciation of property and equipment and valuation of inventories. These temporary differences result in deferred tax assets and liabilities, which are included within the Condensed Consolidated Balance Sheets. The Company then assesses the likelihood that its deferred tax assets will be recovered from future taxable income. Actual results could differ from this assessment if adequate taxable income is not generated in future periods. To the extent the Company believes that recovery of an asset is at risk, valuation allowances are established. To the extent valuation allowances are established or increase the allowances in a period, the Company includes an expense within the tax provision in the Condensed Consolidated Statements of Earnings. Income tax reserves are determined using the methodology established by the Financial Accounting Standards Board (FASB) Interpretation 48, Accounting for Uncertainty in Income Taxes – An Interpretation of FASB Statement 109 (FIN 48). FIN 48, which was adopted by the Company as of February 4, 2007, requires companies to assess each income tax position taken using a two step process. A determination is first made as to whether it is more likely than not that the position will be sustained, based upon the technical merits, upon examination by the taxing authorities. If the tax position is expected to meet the more likely than not criteria, the benefit recorded for the tax position equals the largest amount that is greater than 50% likely to be realized upon ultimate settlement of the respective tax position. Uncertain tax positions require determinations and estimated liabilities to be made based on provisions of the tax law which may be subject to change or varying interpretation. If the Company's determinations and estimates prove to be inaccurate, the resulting adjustments could be material to its future financial results.

Postretirement Benefits Plan Accounting

Substantially all current full-time employees (except employees in the Hat World segment), who also had 1,000 hours of service in calendar year 2004, are covered by a defined benefit pension plan. The Company froze the defined benefit pension plan effective January 1, 2005. The Company also provides certain former employees with limited medical and life insurance benefits. The Company funds at least the minimum amount required by the Employee Retirement Income Security Act.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

In September 2006, the FASB issued Statement of Financial Accounting Standard (SFAS) No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R) (SFAS No. 158) which requires companies to recognize the overfunded or underfunded status of postretirement benefit plans as an asset or liability in their condensed consolidated balance sheets and to recognize changes in that funded status in accumulated other comprehensive loss, net of tax, in the year in which the changes occur. This statement did not change the accounting for plans required by SFAS No. 87, Employer s Accounting for Pensions (SFAS No. 87) and it did not eliminate any of the expanded disclosures required by SFAS No. 132(R),

Employers Disclosures about Pensions and Other Postretirement Benefits. On February 3, 2007, the Company adopted the recognition and disclosure provisions of SFAS No. 158. As a result of the adoption of SFAS No. 158, the Company recognized a \$0.8 million (net of tax) cumulative adjustment in accumulated other comprehensive loss in shareholders equity for Fiscal 2007 related to the Company s post-retirement medical and life insurance benefits. SFAS No. 158 also requires companies to measure the funded status of a plan as of the date of its fiscal year end. This requirement of SFAS No. 158 is effective for the Company in Fiscal 2009. The Company does not believe the adoption of the measurement date will have a material impact on the Company s results of operations or financial position.

The Company accounts for the defined benefit pension plans using SFAS No. 87, as amended. As permitted under SFAS No. 87, pension expense is recognized on an accrual basis over employees approximate service periods. The calculation of pension expense and the corresponding liability requires the use of a number of critical assumptions, including the expected long-term rate of return on plan assets and the assumed discount rate, as well as the recognition of actuarial gains and losses. Changes in these assumptions can result in different expense and liability amounts, and future actual experience can differ from these assumptions.

Share-Based Compensation

The Company has share-based compensation plans covering certain members of management and non-employee directors. Pursuant to SFAS No. 123 (revised 2004), Share-Based Payment (SFAS No. 123(R)), the Company recognizes compensation expense for share-based payments based on the fair value of the awards. For the second quarter of Fiscal 2009 and 2008, share-based compensation expense was \$0.5 million and \$0.9 million, respectively. For the second quarter of Fiscal 2009 and 2008, restricted stock expense was \$1.8 million and \$1.1 million, respectively. For the first six months of Fiscal 2009 and 2008, share-based compensation expense was \$1.1 million and \$1.8 million, respectively. For the first six months of Fiscal 2009 and 2008, restricted stock expense was \$3.2 million and \$2.3 million, respectively. The benefits of tax deductions in excess of recognized compensation expense are reported as a financing cash flow.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

The Company estimates the fair value of each option award on the date of grant using a Black-Scholes option pricing model. The application of this valuation model involves assumptions that are judgmental and highly sensitive in the determination of compensation expense, including expected stock price volatility. The Company bases expected volatility on historical term structures. The Company bases the risk free rate on an interest rate for a bond with a maturity commensurate with the expected term estimate. The Company estimates the expected term of stock options using historical exercise and employee termination experience. The Company does not currently pay a dividend on common stock. The fair value of employee restricted stock is determined based on the closing price of the Company's stock on the date of the grant.

In addition to the key assumptions used in the Black-Scholes model, the estimated forfeiture rate at the time of valuation (which is based on historical experience for similar options) is a critical assumption, as it reduces expense ratably over the vesting period. Share-based compensation expense is recorded based on a 2% expected forfeiture rate and is adjusted annually for actual forfeitures. The Company reviews the expected forfeiture rate annually to determine if that percent is still reasonable based on historical experience. The Company believes its estimates are reasonable in the context of actual (historical) experience.

The Company did not grant any stock options for the three months and six months ended August 2, 2008. The Company granted zero shares and 2,351 shares of stock options for the three months and six months ended August 4, 2007, respectively, at a weighted average exercise price of \$42.82 and a weighted average fair value of \$16.28. During the three months and six months ended August 2, 2008, the Company issued 26,057 shares and 397,273 shares, respectively, of employee restricted stock which vest over a three-year term. The Company issued 26,057 employee restricted shares at a grant date fair value of \$29.74 per share and 371,216 employee restricted shares at a grant date fair value of \$20.16 per share. During the three and six months ended August 4, 2007, the Company issued zero shares and 3,547 shares, respectively, of employee restricted stock which vest over a four-year term and had a grant date fair value of \$42.82 per share. For the three months and six months ended August 2, 2008, the Company issued 18,792 shares of director restricted stock at a weighted average exercise price of \$28.72. The Company did not issue any director restricted stock for the three or six months ended August 4, 2007. For the three and six months ended August 2, 2008 and August 4, 2007, the Company did not issue any shares of director retainer stock.

Cash and Cash Equivalents

Included in cash and cash equivalents at August 2, 2008, February 2, 2008 and August 4, 2007 are cash equivalents of \$1.5 million, \$0.4 million and \$0.3 million, respectively. Cash equivalents are highly-liquid financial instruments having an original maturity of three months or less. The majority of payments due from banks for customer credit card transactions process within 24 - 48 hours and are accordingly classified as cash and cash equivalents.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

At August 2, 2008, February 2, 2008 and August 4, 2007 outstanding checks drawn on zero-balance accounts at certain domestic banks exceeded book cash balances at those banks by approximately \$25.3 million, \$26.4 million and \$6.3 million, respectively. These amounts are included in accounts payable on the Condensed Consolidated Balance Sheets.

Concentration of Credit Risk and Allowances on Accounts Receivable

The Company's footwear wholesale businesses sell primarily to independent retailers and department stores across the United States. Receivables arising from these sales are not collateralized. Customer credit risk is affected by conditions or occurrences within the economy and the retail industry as well as by customer specific factors. One customer accounted for 11% and two other customers accounted for 10% each of the Company's trade receivables balance and no other customer accounted for more than 9% of the Company's trade receivables balance as of August 2, 2008.

The Company establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information, as well as customer specific factors. The Company also establishes allowances for sales returns, customer deductions and co-op advertising based on specific circumstances, historical trends and projected probable outcomes.

Property and Equipment

Property and equipment are recorded at cost and depreciated or amortized over the estimated useful life of related assets. Depreciation and amortization expense are computed principally by the straight-line method over the following estimated useful lives:

| | |
|---|-------------|
| Buildings and building equipment | 20-45 years |
| Computer hardware, software and equipment | 3-10 years |
| Furniture and fixtures | 10 years |

Leases

Leasehold improvements and properties under capital leases are amortized on the straight-line method over the shorter of their useful lives or their related lease terms and the charge to earnings is included in selling and administrative expenses in the Condensed Consolidated Statements of Earnings.

Certain leases include rent increases during the initial lease term. For these leases, the Company recognizes the related rental expense on a straight-line basis over the term of the lease (which includes any rent holidays and the pre-opening period of construction, renovation, fixturing and merchandise placement) and records the difference between the amounts charged to operations and amounts paid as a rent liability.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

The Company occasionally receives reimbursements from landlords to be used towards construction of the store the Company intends to lease. Leasehold improvements are recorded at their gross costs including items reimbursed by landlords. The reimbursements are amortized as a reduction of rent expense over the initial lease term. Tenant allowances of \$25.5 million, \$25.5 million and \$24.1 million at August 2, 2008, February 2, 2008 and August 4, 2007, respectively, and deferred rent of \$27.8 million, \$26.3 million and \$24.4 million at August 2, 2008, February 2, 2008 and August 4, 2007, respectively, are included in deferred rent and other long-term liabilities on the Condensed Consolidated Balance Sheets.

Goodwill and Other Intangibles

Under the provisions of SFAS No. 142, Goodwill and Other Intangible Assets, (SFAS No. 142), goodwill and intangible assets with indefinite lives are not amortized, but are tested at least annually for impairment. SFAS No. 142 also requires that intangible assets with finite lives be amortized over their respective lives to their estimated residual values, and reviewed for impairment in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS No. 144).

Intangible assets of the Company with indefinite lives are primarily goodwill and identifiable trademarks acquired in connection with the acquisition of Hat World Corporation on April 1, 2004 and Hat Shack, Inc. on January 11, 2007. The Condensed Consolidated Balance Sheets include goodwill for the Hat World Group of \$107.6 million at August 2, 2008, February 2, 2008 and August 4, 2007. The Company tests for impairment of intangible assets with an indefinite life, at a minimum on an annual basis, relying on a number of factors including operating results, business plans and projected future cash flows. The impairment test for identifiable assets not subject to amortization consists of a comparison of the fair value of the intangible asset with its carrying amount.

Identifiable intangible assets of the Company with finite lives are primarily in-place leases and customer lists. They are subject to amortization based upon their estimated useful lives. Finite-lived intangible assets are evaluated for impairment using a process similar to that used to evaluate other definite-lived long-lived assets, a comparison of the fair value of the intangible asset with its carrying amount. An impairment loss is recognized for the amount by which the carrying value exceeds the fair value of the asset.

Cost of Sales

For the Company's retail operations, the cost of sales includes actual product cost, the cost of transportation to the Company's warehouses from suppliers and the cost of transportation from the Company's warehouses to the stores. Additionally, the cost of its distribution facilities allocated to its retail operations is included in cost of sales.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

For the Company's wholesale operations, the cost of sales includes the actual product cost and the cost of transportation to the Company's warehouses from suppliers.

Selling and Administrative Expenses

Selling and administrative expenses include all operating costs of the Company excluding (i) those related to the transportation of products from the supplier to the warehouse, (ii) for its retail operations, those related to the transportation of products from the warehouse to the store and (iii) costs of its distribution facilities which are allocated to its retail operations. Wholesale and unallocated retail costs of distribution are included in selling and administrative expenses in the amounts of \$0.8 million for the second quarter of each of Fiscal 2009 and Fiscal 2008 and \$1.7 million and \$1.5 million for the first six months of Fiscal 2009 and Fiscal 2008, respectively.

Gift Cards

The Company has a gift card program that began in calendar 1999 for its Hat World operations and calendar 2000 for its footwear operations. The gift cards issued to date do not expire. As such, the Company recognizes income when: (i) the gift card is redeemed by the customer; or (ii) the likelihood of the gift card being redeemed by the customer for the purchase of goods in the future is remote and there are no related escheat laws (referred to as "breakage"). The gift card breakage rate is based upon historical redemption patterns and income is recognized for unredeemed gift cards in proportion to those historical redemption patterns.

The Company recognized income of \$0.6 million in the fourth quarter of Fiscal 2007 due to the Company's belief that it had sufficient historical information to support the recognition of gift card breakage after a review of state escheat laws in which it operates. This initial recognition of gift card breakage was included as a reduction in restructuring and other, net on the Condensed Consolidated Statements of Earnings. Effective February 4, 2007, gift card breakage is recognized in revenues each period. Gift card breakage recognized as revenue was \$0.1 million and less than \$0.1 million for the second quarter of Fiscal 2009 and 2008, respectively, and \$0.2 million and \$0.1 million for the first six months of Fiscal 2009 and 2008, respectively. The Condensed Consolidated Balance Sheets include an accrued liability for gift cards of \$5.7 million, \$7.5 million and \$5.1 million at August 2, 2008, February 2, 2008 and August 4, 2007, respectively.

Buying, Merchandising and Occupancy Costs

The Company records buying, merchandising and occupancy costs in selling and administrative expense. Because the Company does not include these costs in cost of sales, the Company's gross margin may not be comparable to other retailers that include these costs in the calculation of gross margin.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Shipping and Handling Costs

Shipping and handling costs related to inventory purchased from suppliers is included in the cost of inventory and is charged to cost of sales in the period that the inventory is sold. All other shipping and handling costs are charged to cost of sales in the period incurred except for wholesale and unallocated retail costs of distribution, which are included in selling and administrative expenses.

Preopening Costs

Costs associated with the opening of new stores are expensed as incurred, and are included in selling and administrative expenses on the accompanying Condensed Consolidated Statements of Earnings.

Store Closings and Exit Costs

From time to time, the Company makes strategic decisions to close stores or exit locations or activities. If stores or operating activities to be closed or exited constitute components, as defined by SFAS No. 144, and will not result in a migration of customers and cash flows, these closures will be considered discontinued operations when the related assets meet the criteria to be classified as held for sale, or at the cease-use date, whichever occurs first. The results of operations of discontinued operations are presented retroactively, net of tax, as a separate component on the Condensed Consolidated Statements of Earnings, if material individually or cumulatively. To date, no store closings meeting the discontinued operations criteria have been material individually or cumulatively.

Assets related to planned store closures or other exit activities are reflected as assets held for sale and recorded at the lower of carrying value or fair value less costs to sell when the required criteria, as defined by SFAS No. 144, are satisfied. Depreciation ceases on the date that the held for sale criteria are met.

Assets related to planned store closures or other exit activities that do not meet the criteria to be classified as held for sale are evaluated for impairment in accordance with the Company's normal impairment policy, but with consideration given to revised estimates of future cash flows. In any event, the remaining depreciable useful lives are evaluated and adjusted as necessary.

Exit costs related to anticipated lease termination costs, severance benefits and other expected charges are accrued for and recognized in accordance with SFAS No. 146, Accounting for Costs Associated with Exit or Disposal Activities.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Advertising Costs

Advertising costs are predominantly expensed as incurred. Advertising costs were \$7.8 million and \$7.7 million for the second quarter of Fiscal 2009 and 2008, respectively, and \$16.6 million and \$16.3 million for the first six months of Fiscal 2009 and 2008, respectively. Direct response advertising costs for catalogs are capitalized in accordance with the American Institute of Certified Public Accountants (AICPA) Statement of Position No. 93-7, Reporting on Advertising Costs. Such costs are amortized over the estimated future revenues realized from such advertising, not to exceed six months. The Condensed Consolidated Balance Sheets include prepaid assets for direct response advertising costs of \$1.6 million, \$1.4 million and \$1.3 million at August 2, 2008, February 2, 2008 and August 4, 2007, respectively.

Consideration to Resellers

The Company does not have any written buy-down programs with retailers, but the Company has provided certain retailers with markdown allowances for obsolete and slow moving products that are in the retailer's inventory. The Company estimates these allowances and provides for them as reductions to revenues at the time revenues are recorded. Markdowns are negotiated with retailers and changes are made to the estimates as agreements are reached. Actual amounts for markdowns have not differed materially from estimates.

Cooperative Advertising

Cooperative advertising funds are made available to all of the Company's wholesale customers. In order for retailers to receive reimbursement under such programs, the retailer must meet specified advertising guidelines and provide appropriate documentation of expenses to be reimbursed. The Company's cooperative advertising agreements require that wholesale customers present documentation or other evidence of specific advertisements or display materials used for the Company's products by submitting the actual print advertisements presented in catalogs, newspaper inserts or other advertising circulars, or by permitting physical inspection of displays. Additionally, the Company's cooperative advertising agreements require that the amount of reimbursement requested for such advertising or materials be supported by invoices or other evidence of the actual costs incurred by the retailer. The Company accounts for these cooperative advertising costs as selling and administrative expenses, in accordance with Emerging Issues Task Force (EITF) Issue No. 01-9, Accounting for Consideration Given by a Vendor to a Customer (Including a Reseller of the Vendor's Products).

Cooperative advertising costs recognized in selling and administrative expenses were \$0.6 million and \$0.5 million for the second quarter of Fiscal 2009 and 2008, respectively, and \$1.2 million and \$1.3 million for the first six months of Fiscal 2009 and 2008, respectively. During the first six months of Fiscal 2009 and 2008, the Company's cooperative advertising reimbursements paid did not exceed the fair value of the benefits received under those agreements.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Vendor Allowances

From time to time, the Company negotiates allowances from its vendors for markdowns taken or expected to be taken. These markdowns are typically negotiated on specific merchandise and for specific amounts. These specific allowances are recognized as a reduction in cost of sales in the period in which the markdowns are taken. Markdown allowances not attached to specific inventory on hand or already sold are applied to concurrent or future purchases from each respective vendor.

The Company receives support from some of its vendors in the form of reimbursements for cooperative advertising and catalog costs for the launch and promotion of certain products. The reimbursements are agreed upon with vendors and represent specific, incremental, identifiable costs incurred by the Company in selling the vendor's specific products. Such costs and the related reimbursements are accumulated and monitored on an individual vendor basis, pursuant to the respective cooperative advertising agreements with vendors. Such cooperative advertising reimbursements are recorded as a reduction of selling and administrative expenses in the same period in which the associated expense is incurred. If the amount of cash consideration received exceeds the costs being reimbursed, such excess amount would be recorded as a reduction of cost of sales.

Vendor reimbursements of cooperative advertising costs recognized as a reduction of selling and administrative expenses were \$1.1 million and \$1.8 million for the second quarter of Fiscal 2009 and 2008, respectively, and \$2.1 million and \$2.4 million for the first six months of Fiscal 2009 and 2008, respectively. During the second quarter of Fiscal 2009 and 2008, the Company's cooperative advertising reimbursements received were not in excess of the costs incurred.

Environmental Costs

Environmental expenditures relating to current operations are expensed or capitalized as appropriate. Expenditures relating to an existing condition caused by past operations, and which do not contribute to current or future revenue generation, are expensed. Liabilities are recorded when environmental assessments and/or remedial efforts are probable and the costs can be reasonably estimated and are evaluated independently of any future claims for recovery. Generally, the timing of these accruals coincides with completion of a feasibility study or the Company's commitment to a formal plan of action. Costs of future expenditures for environmental remediation obligations are not discounted to their present value.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

Earnings (Loss) Per Common Share

Basic earnings (loss) per share excludes dilution and is computed by dividing income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted earnings (loss) per share reflects the potential dilution that could occur if securities to issue common stock were exercised or converted to common stock (see Note 9).

Other Comprehensive Income

SFAS No. 130, Reporting Comprehensive Income, requires, among other things, the Company's pension liability adjustment, postretirement liability adjustment, unrealized gains or losses on foreign currency forward contracts and foreign currency translation adjustments to be included in other comprehensive income net of tax. Accumulated other comprehensive loss at August 2, 2008 consisted of \$16.7 million of cumulative pension liability adjustments, net of tax and a \$0.2 million cumulative postretirement liability adjustment, net of tax, offset by cumulative net gains of \$0.4 million on foreign currency forward contracts, net of tax, and a foreign currency translation adjustment of \$0.4 million.

Business Segments

SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information, requires that companies disclose operating segments based on the way management disaggregates the Company's operations for making internal operating decisions (see Note 11).

Derivative Instruments and Hedging Activities

SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, SFAS No. 137, Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of SFAS No. 133, SFAS No. 138, Accounting for Certain Derivative Instruments and Certain Hedging Activities and SFAS No. 149, Amendment of Statement 133 on Derivative Instruments and Hedging Activities, (collectively SFAS No. 133) require an entity to recognize all derivatives as either assets or liabilities in the condensed consolidated balance sheet and to measure those instruments at fair value. Under certain conditions, a derivative may be specifically designated as a fair value hedge or a cash flow hedge. The accounting for changes in the fair value of a derivative are recorded each period in current earnings or in other comprehensive income depending on the intended use of the derivative and the resulting designation.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 1

Summary of Significant Accounting Policies, Continued

New Accounting Principles

The Company adopted SFAS No. 157, Fair Value Measurements, (SFAS No. 157) as of February 3, 2008, with the exception of the application of the statement of non-recurring, nonfinancial assets and liabilities. The adoption of SFAS No. 157 did not have a material impact on the Company's results of operations or financial position. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles and expands disclosures about fair value measurements. In February 2008, the FASB issued FASB Staff Position No. FAS 157-b, Effective Date of FASB Statement No. 157. The FSP amended SFAS No. 157, to delay the effective date for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (that is, at least annually). The FSP defers the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008 (Fiscal 2010 for the Company), and interim periods within those fiscal years for items within the scope of the FSP. See Note 6 for additional information. In February 2007, the FASB issued SFAS No. 159, The Fair Value Option of Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115 (SFAS No. 159). SFAS No. 159 allows companies to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The Company adopted SFAS No. 159 as of February 3, 2008 and did not elect the fair value option to measure certain financial instruments. Accordingly, the adoption of SFAS No. 159 did not have a material impact on the Company's results of operations or financial position.

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities An Amendment of SFAS No. 133. SFAS 161 seeks to improve financial reporting for derivative instruments and hedging activities by requiring enhanced disclosures regarding the impact on financial position, financial performance, and cash flows. To achieve this increased transparency, SFAS 161 requires (1) the disclosure of the fair value of derivative instruments and gains and losses in a tabular format; (2) the disclosure of derivative features that are credit risk-related; and (3) cross-referencing within the footnotes. SFAS 161 is effective for fiscal years and interim periods beginning after November 15, 2008 (Fiscal 2010 for the Company). The Company is currently evaluating the impact that the adoption of SFAS 161 will have, if any, on its results of operations and financial position.

In May 2008, the FASB issued FASB Staff Position APB 14-1, Accounting for Convertible Debt Instruments That May be Settled in Cash Upon Conversion, (including partial cash settlement), (the FSP). The FSP requires the issuer of certain convertible debt instruments that may be settled in cash (or other assets) on conversion to separately account for the liability (debt) and equity (conversion option) components of the instrument in a manner that reflects the issuer's nonconvertible debt borrowing rate. The FSP is effective for fiscal years beginning after December 15, 2008 (Fiscal 2010 for the Company), and interim periods within those fiscal years. The Company is currently evaluating the impact that the adoption of the FSP will have on its results of operations and financial position.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 2

Terminated Merger Agreement

The Company announced in June 2007 that the boards of directors of both Genesco and The Finish Line, Inc. had unanimously approved a definitive merger agreement under which The Finish Line would acquire all of the outstanding common shares of Genesco at \$54.50 per share in cash (the Proposed Merger). The Finish Line refused to close the Proposed Merger and litigation ensued. The Proposed Merger and related agreement were terminated in March 2008 in connection with an agreement to settle the litigation with The Finish Line and UBS Loan Finance LLC and UBS Securities LLC (collectively, UBS) for a cash payment of \$175.0 million to the Company and a 12% equity stake in The Finish Line, which the Company received in the first quarter of Fiscal 2009. The Company distributed the 12% equity stake or 6,518,971 shares of Class A Common Stock of The Finish Line Inc. on June 13, 2008, to its common shareholders of record on May 30, 2008 as required by the settlement agreement. During the second quarter and six months of Fiscal 2009, the Company expensed \$0.3 million and \$7.6 million, respectively, in merger-related litigation costs. During the second quarter and six months of Fiscal 2008, the Company expensed \$5.4 million and \$5.5 million, respectively, in merger-related costs and litigation expenses. The total merger-related costs and litigation expenses for Fiscal 2008 of \$27.6 million are tax deductible in Fiscal 2009 and will result in a permanent tax benefit reflected as a component of income tax expense. For additional information, see the Merger-Related Litigation section in Note 10.

Note 3

Restructuring and Other Charges and Discontinued Operations

Restructuring and Other Charges

In accordance with Company policy, assets are determined to be impaired when the revised estimated future cash flows are insufficient to recover the carrying costs. Impairment charges represent the excess of the carrying value over the fair value of those assets.

Asset impairment charges are reflected as a reduction of the net carrying value of property and equipment, and in restructuring and other, net in the accompanying Consolidated Statements of Earnings.

The Company recorded a pretax charge to earnings of \$3.3 million (\$2.0 million net of tax) in the second quarter of Fiscal 2009. The charge included \$2.4 million in retail store asset impairments, of which \$1.8 million are Lids Kids stores that the Company will not be expanding further due to operating performance below expectations, \$0.6 million for lease terminations and \$0.3 million for other legal matters. The Company recorded a pretax charge to earnings of \$5.5 million (\$3.3 million net of tax) in the first six months of Fiscal 2009. The charge included \$3.6 million in retail store asset impairments, \$1.1 million in other legal matters and \$0.8 million for lease terminations.

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 3**Restructuring and Other Charges and Discontinued Operations, Continued**

The Company recorded a pretax charge to earnings of \$0.2 million (\$0.1 million net of tax) in the second quarter of Fiscal 2008. The charge included \$0.4 million of charges for retail store asset impairments offset by a \$0.2 million excise tax refund. The Company recorded a pretax charge to earnings of \$6.8 million (\$4.1 million net of tax) in the first six months of Fiscal 2008. The charge included \$6.7 million of charges for retail store asset impairments, primarily in the Underground Station Group, and \$0.3 million for the lease termination of one Hat World store, offset by a \$0.2 million excise tax refund.

Discontinued Operations

For the three months ended August 2, 2008, the Company recorded an additional pretax charge to earnings of \$8.8 million (\$5.4 million net of tax) reflected in discontinued operations primarily for an environmental liability relating to settlement negotiations with the Environmental Protection Agency concerning the site of a factory in New York, which the Company operated in the late 1960 s.

Accrued Provision for Discontinued Operations

| In thousands | Facility Shutdown Costs |
|---|--|
| Balance February 3, 2007 | \$ 6,065 |
| Additional provision Fiscal 2008 | 2,633 |
| Charges and adjustments, net | (1,204) |
| Balance February 2, 2008 | 7,494 |
| Additional provision Fiscal 2009 | 8,965 |
| Charges and adjustments, net | (582) |
| Balance August 2, 2008* | 15,877 |
| Current provision for discontinued operations | 14,271 |
| Total Noncurrent Provision for Discontinued Operations | \$ 1,606 |

* Includes a \$16.3 million environmental provision, including \$14.1 million in current provision, for discontinued operations.

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 4**Inventories**

| In thousands | August 2, 2008 | February 2, 2008 |
|--------------------------|---------------------------|-----------------------------|
| Raw materials | \$ 244 | \$ 204 |
| Wholesale finished goods | 36,010 | 31,081 |
| Retail merchandise | 291,732 | 269,263 |
| Total Inventories | \$ 327,986 | \$ 300,548 |

Note 5**Derivative Instruments and Hedging Activities**

In order to reduce exposure to foreign currency exchange rate fluctuations in connection with inventory purchase commitments for its Johnston & Murphy Group (primarily the Euro), the Company enters into foreign currency forward exchange contracts with a maximum hedging period of twelve months. Derivative instruments used as hedges must be effective at reducing the risk associated with the exposure being hedged. The settlement terms of the forward contracts correspond with the expected payment terms for the merchandise inventories. As a result, there is no hedge ineffectiveness to be reflected in earnings. The notional amount of such contracts outstanding at August 2, 2008 and February 2, 2008 was \$3.0 million and \$2.5 million, respectively. Forward exchange contracts have an average remaining term of approximately two months. The gain based on spot rates under these contracts at August 2, 2008 was \$0.1 million and February 2, 2008 was \$41,000. For each of the six months ended August 2, 2008 and August 4, 2007, the Company recorded an unrealized gain on foreign currency forward contracts of \$0.2 million in accumulated other comprehensive loss, before taxes. The Company monitors the credit quality of the major national and regional financial institutions with which it enters into such contracts.

The Company estimates that the majority of net hedging gains related to forward exchange contracts will be reclassified from accumulated other comprehensive loss into earnings through lower cost of sales over the succeeding year.

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 6**Fair Value**

The Company adopted SFAS No. 157 as of February 3, 2008, with the exception of the application of the statement of non-recurring, nonfinancial assets and liabilities. The adoption of SFAS No. 157 did not have a material impact on the Company's results of operations or financial position. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles and expands disclosures about fair value measurements. In February 2008, the FASB issued FASB Staff Position No. FAS 157-b, Effective Date of FASB Statement No. 157. The FSP amended SFAS No. 157, to delay the effective date for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (that is, at least annually). The FSP defers the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008 (Fiscal 2010 for the Company), and interim periods within those fiscal years for items within the scope of the FSP.

SFAS No. 157 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. SFAS No. 157 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of August 2, 2008:

| (In thousands) | Fair Value Measurements as of August 2, 2008 | | | |
|---|---|---------|---------|---------|
| | Total | Level 1 | Level 2 | Level 3 |
| Assets: | | | | |
| Foreign exchange forward contracts ⁽¹⁾ | \$ 59 | \$ | \$ 59 | \$ |
| Total | \$ 59 | \$ | \$ 59 | \$ |

(1) Unrealized gains or losses on derivatives are recorded in accumulated other comprehensive loss on the

Condensed
Consolidated
Balance Sheets
at each
measurement
date.

25

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 7**Accounting for Uncertainty in Income Taxes**

The provision for income taxes resulted in an effective tax rate for continuing operations of 38.6% for the first six months ended August 2, 2008, compared with an effective tax rate of 59.6% for the first six months ended August 4, 2007. The decrease in the effective tax rate for the first six months of Fiscal 2009 was primarily attributable to non-deductible expenses incurred in Fiscal 2008 related to the merger agreement with the Finish Line that became deductible upon termination of the merger agreement in Fiscal 2009 offset by an income tax liability recorded as a result of the increase in value of the shares of common stock received in the settlement agreement. In addition, the FIN48 liability increased \$7.1 million for the six months ended August 2, 2008 primarily related to the settlement agreement.

Note 8**Defined Benefit Pension Plans and Other Benefit Plans***Components of Net Periodic Benefit Cost*

| In thousands | Pension Benefits | | Other Benefits | |
|----------------------------------|---------------------------|-----------------------|---------------------------|-----------------------|
| | Three Months Ended | | Three Months Ended | |
| | August 2, 2008 | August 4, 2007 | August 2, 2008 | August 4, 2007 |
| Service cost | \$ 62 | \$ 62 | \$ 33 | \$ 57 |
| Interest cost | 1,574 | 1,612 | 41 | 52 |
| Expected return on plan assets | (2,147) | (2,006) | -0- | -0- |
| Amortization: | | | | |
| Prior service cost | 1 | 2 | -0- | -0- |
| Losses | 846 | 1,171 | 20 | 18 |
| Net amortization | 847 | 1,173 | 20 | 18 |
| Net Periodic Benefit Cost | \$ 336 | \$ 841 | \$ 94 | \$ 127 |

| In thousands | Pension Benefits | | Other Benefits | |
|--------------------------------|-------------------------|-----------------------|-------------------------|-----------------------|
| | Six Months Ended | | Six Months Ended | |
| | August 2, 2008 | August 4, 2007 | August 2, 2008 | August 4, 2007 |
| Service cost | \$ 125 | \$ 125 | \$ 66 | \$ 114 |
| Interest cost | 3,169 | 3,227 | 82 | 104 |
| Expected return on plan assets | (4,275) | (4,012) | -0- | -0- |
| Amortization: | | | | |
| Prior service cost | 3 | 4 | -0- | -0- |
| Losses | 1,669 | 2,076 | 40 | 36 |

| | | | | |
|----------------------------------|---------------|----------|---------------|--------|
| Net amortization | 1,672 | 2,080 | 40 | 36 |
| Net Periodic Benefit Cost | \$ 691 | \$ 1,420 | \$ 188 | \$ 254 |

While there was no cash requirement for the Plan in 2008, the Company made a \$4.0 million contribution to the Plan in March 2008.

Table of Contents

**Genesco Inc.
and Consolidated Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 9**Earnings (Loss) Per Share**

| (In thousands, except per share amounts) | For the Three Months Ended August 2, 2008 | | | For the Three Months Ended August 4, 2007 | | |
|--|--|-------------------------|---------------------|--|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per-Share Amount | Income (Numerator) | Shares (Denominator) | Per-Share Amount |
| Loss from continuing operations | \$ (4,929) | | | \$ (2,940) | | |
| Less: Preferred stock dividends | (50) | | | (54) | | |
| Basic EPS | | | | | | |
| Loss available to common shareholders | (4,979) | 18,513 | \$ (.27) | (2,994) | 22,415 | \$ (.13) |
| Effect of Dilutive Securities | | | | | | |
| Options | | -0- | | | -0- | |
| Convertible preferred stock ⁽¹⁾ | -0- | -0- | | -0- | -0- | |
| 4 1/8% Convertible Subordinated Debentures | -0- | -0- | | -0- | -0- | |
| Employees preferred stock | | -0- | | | -0- | |
| Diluted EPS | | | | | | |
| Loss available to common shareholders plus assumed conversions | \$ (4,979) | 18,513 | \$ (.27) | \$ (2,994) | 22,415 | \$ (.13) |

(1) The amount of the dividend on the convertible preferred stock per common share obtainable on conversion of the convertible preferred stock was higher than

basic earnings
per share for all
periods
presented.
Therefore,
conversion of
the convertible
preferred stock
was not
reflected in
diluted earnings
per share,
because it
would have
been
antidilutive. The
shares
convertible to
common stock
for Series 1, 3
and 4 preferred
stock would
have been
27,989, 25,949
and 5,423,
respectively.

Table of Contents

**Genesco Inc.
and Consolidated Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 9**Earnings (Loss) Per Share, Continued**

| (In thousands, except per share amounts) | For the Six Months Ended August 2, 2008 | | | For the Six Months Ended August 4, 2007 | | |
|---|--|-------------------------|---------------------|--|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per-Share Amount | Income (Numerator) | Shares (Denominator) | Per-Share Amount |
| Earnings (loss) from continuing operations | \$ 124,963 | | | \$ (737) | | |
| Less: Preferred stock dividends | (99) | | | (118) | | |
| Basic EPS | | | | | | |
| Income (loss) available to common shareholders | 124,864 | 19,782 | \$ 6.31 | (855) | 22,403 | \$ (.04) |
| Effect of Dilutive Securities | | | | | | |
| Options | | 316 | | | -0- | |
| Convertible preferred stock ⁽¹⁾ | 76 | 59 | | -0- | -0- | |
| 4 1/8% Convertible Subordinated Debentures | 1,229 | 4,298 | | -0- | -0- | |
| Employees' preferred stock ⁽²⁾ | | 53 | | | -0- | |
| Diluted EPS | | | | | | |
| Income (loss) available to common shareholders plus assumed conversions | \$ 126,169 | 24,508 | \$ 5.15 | \$ (855) | 22,403 | \$ (.04) |

(1) The amount of the dividend on the convertible preferred stock per common share obtainable on the conversion of the convertible preferred stock was less than

basic earnings per share for the six months ended August 2, 2008. Therefore, conversion of Series 1, 3 and 4 preferred shares were included in diluted earnings per share for the six months of Fiscal 2009. The amount of the dividend on the convertible preferred stock per common share obtainable on conversion of the convertible preferred stock was higher than basic earnings per share for the six months ended August 4, 2007. Therefore, conversion of the convertible preferred stock was not reflected in diluted earnings per share, because it would have been antidilutive. The shares convertible to common stock for Series 1, 3 and 4 preferred stock would have been 27,989, 25,949 and 5,423, respectively.

(2) The Company's
Employees
Subordinated
Convertible
Preferred Stock
is convertible
one for one to
the Company's
common stock.
Because there
are no dividends
paid on this
stock, these
shares are
assumed to be
converted.

The Company did not repurchase any shares during Fiscal 2008. In March 2008, the board authorized up to \$100.0 million in stock repurchases primarily funded with the after-tax cash proceeds of the settlement of merger-related litigation with The Finish Line and UBS (see Notes 2 and 10). The Company repurchased 4.0 million shares at a cost of \$90.9 million during the six months ended August 2, 2008.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 10

Legal Proceedings

Environmental Matters

New York State Environmental Matters

In August 1997, the New York State Department of Environmental Conservation (NYSDEC) and the Company entered into a consent order whereby the Company assumed responsibility for conducting a remedial investigation and feasibility study (RIFS) and implementing an interim remediate measure (IRM) with regard to the site of a knitting mill operated by a former subsidiary of the Company from 1965 to 1969. The Company undertook the IRM and RIFS voluntarily, without admitting liability or accepting responsibility for any future remediation of the site. The Company has concluded the IRM and the RIFS. In the course of preparing the RIFS, the Company identified remedial alternatives with estimated undiscounted costs ranging from \$-0- to \$24.0 million, excluding amounts previously expended or provided for by the Company, as described in this footnote. The United States Environmental Protection Agency (EPA), which has assumed primary regulatory responsibility for the site from NYSDEC, issued a Record of Decision in September 2007. The Record of Decision requires a remedy of a combination of groundwater extraction and treatment and in-site chemical oxidation at an estimated present worth cost of approximately \$10.7 million. On April 10, 2008, the EPA sent special notice letters under Section 122(e) of the Comprehensive Environmental Response, Compensation and Liability Act to the Company and the property owner, inviting the recipients to make good faith offers to finance or conduct remediation pursuant to the Record of Decision. The Company has responded to the special notice letter with an offer to implement the remedial action required by the Record of Decision (at a cost estimated by EPA of \$4.5 million) and to pay a lump sum of \$4.1 million in satisfaction of any obligations for future operating, maintenance and monitoring costs. The Company provided for the estimated costs of its offer in the second quarter of Fiscal 2009. EPA has not accepted the Company's offer and there can be no assurance that future negotiations with or administrative action by EPA or future changes in cost estimates will not involve costs in addition to those the Company has provided for.

The Village of Garden City, New York, has asserted that the Company is liable for the costs associated with enhanced treatment required by the impact of the groundwater plume from the site on two public water supply wells, including historical costs ranging from approximately \$1.8 million to in excess of \$2.5 million, and future operation and maintenance costs which the Village estimates at \$126,400 annually while the enhanced treatment continues. On December 14, 2007, the Village filed a complaint against the Company and the owner of the property under provisions of various federal environmental statutes in the U.S. District Court for the Eastern District of New York, seeking an injunction requiring the defendants to remediate contamination from the site and to establish their liability for future costs that may be incurred in connection with it, which the complaint alleges could exceed \$41 million over a 70-year period. The Company has not verified the estimates of either historic or future costs asserted by the Village, but believes that an estimate of future costs based on a 70-year remediation period is unreasonable given the expected remedial period reflected in the EPA's Record of Decision. On May 23, 2008, the Company filed a motion to dismiss the Village's complaint on grounds including applicable statutes of limitation and preemption of certain claims by NYSDEC's and EPA's diligent prosecution of remediation.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Consolidated Financial Statements

Note 10

Legal Proceedings, Continued

In December 2005, the EPA notified the Company that it considers the Company a potentially responsible party (PRP) with respect to contamination at two Superfund sites in upstate New York. The sites were used as landfills for process wastes generated by a glue manufacturer, which acquired tannery wastes from several tanners, allegedly including the Company's Whitehall tannery, for use as raw materials in the gluemaking process. The Company has no records indicating that it ever provided raw materials to the gluemaking operation and has not been able to establish whether EPA's substantive allegations are accurate. The Company, together with other tannery PRP's, has entered into cost sharing agreements and Consent Decrees with EPA with respect to both sites. Based upon the current estimates of the cost of remediation, the Company's share is expected to be less than \$250,000 in total for the two sites. While there is no assurance that the Company's share of the actual cost of remediation will not exceed the estimate, the Company does not presently expect that its aggregate exposure with respect to these two landfill sites will have a material adverse effect on its financial condition or results of operations.

Whitehall Environmental Matters

The Company has performed sampling and analysis of soil, sediments, surface water, groundwater and waste management areas at the Company's former Volunteer Leather Company facility in Whitehall, Michigan.

The Company has submitted to the Michigan Department of Environmental Quality (MDEQ) and provided for certain costs associated with a remedial action plan (the Plan) designed to bring the property into compliance with regulatory standards for non-industrial uses and has subsequently engaged in negotiations regarding the scope of the Plan. The Company estimates that the costs of resolving environmental contingencies related to the Whitehall property range from \$4.0 million to \$4.5 million, and considers the cost of implementing the Plan, as it is modified in the course of negotiations with MDEQ, to be the most likely cost within that range. Until the Plan is finally approved by MDEQ, management cannot provide assurances that no further remediation will be required or that its estimate of the range of possible costs or of the most likely cost of remediation will prove accurate.

Accrual for Environmental Contingences

Related to all outstanding environmental contingencies, the Company had accrued \$16.3 million as of August 2, 2008, \$7.8 million as of February 2, 2008 and \$7.7 million as of August 4, 2007. All such provisions reflect the Company's estimates of the most likely cost (undiscounted, including both current and noncurrent portions) of resolving the contingencies, based on facts and circumstances as of the time they were made. There is no assurance that relevant facts and circumstances will not change, necessitating future changes to the provisions. Such contingent liabilities are included in the liability arising from provision for discontinued operations on the accompanying Condensed Consolidated Balance Sheets.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Consolidated Financial Statements

Note 10

Legal Proceedings, Continued

Merger-Related Litigation

Genesco Inc. v. The Finish Line, et al.

UBS Securities LLC and UBS Loan Finance LLC v. Genesco Inc., et al.

On June 18, 2007, the Company announced that the boards of directors of Genesco and The Finish Line had unanimously approved a definitive merger agreement under which The Finish Line would acquire all of the outstanding common shares of Genesco at \$54.50 per share in cash. On September 21, 2007, the Company filed suit against The Finish Line, Inc. in Chancery Court in Nashville, Tennessee seeking a court order requiring The Finish Line to consummate the merger with the Company (the Tennessee Action). On September 28, 2007, The Finish Line filed an answer and counterclaim seeking a declaratory judgment as to whether a Company Material Adverse Effect had occurred under the merger agreement. The Finish Line also filed a third-party claim against UBS Securities LLC and UBS Finance LLC (collectively, UBS), who provided The Finish Line with a commitment letter with respect to the financing for the merger transaction. On October 10, 2007, The Finish Line voluntarily dismissed its claims against UBS, and UBS filed a Motion to Intervene as a defendant in the case and an answer to the Company's complaint. On November 13, 2007, the Company amended its complaint to add an alternative claim for damages. On November 15, 2007, The Finish Line filed an answer to the amended complaint asserting that a Company Material Adverse Effect had occurred under the merger agreement and asserting a counterclaim against the Company for intentional or negligent misrepresentation in connection with the merger agreement.

On November 15, 2007, UBS filed an answer to the amended complaint and a counterclaim asserting fraud against the Company. That same day, UBS also filed a separate lawsuit in the United States District Court for the Southern District of New York (the New York Action), naming the Company and The Finish Line as defendants. In the New York Action, UBS sought a declaration that its commitment to provide The Finish Line with financing for the merger transaction was void and/or could be terminated by UBS because The Finish Line would not be able to provide, prior to the expiration of the financing commitment on April 30, 2008, a valid solvency certificate attesting to the solvency of the combined entities resulting from the merger, which certificate was a condition precedent to the closing of the financing. The Company was named in the New York Action as an interested party.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Consolidated Financial Statements

Note 10

Legal Proceedings, Continued

Trial of the Tennessee Action began on December 10, 2007 and concluded on December 18, 2007. On December 27, 2007, the Chancery Court ordered The Finish Line to specifically perform the terms of the Merger Agreement. In its order, the Court rejected UBS's and Finish Line's claims of fraud and misrepresentation and declared that all conditions to the Merger Agreement had been met. The Court also declared that Finish Line had breached the Merger Agreement by not closing the merger. The Court ordered Finish Line to close the merger pursuant to section 1.2 of the Merger Agreement, to use its reasonable best efforts to take all actions to consummate the merger as required by section 6.4(d) of the Merger Agreement, and to use its reasonable best efforts to obtain financing as per section 6.8(a) of the Merger Agreement. The Court excluded from its order any ruling on the issue of the solvency of the combined company, finding that the issue of solvency was reserved for determination by the New York Court in the New York Action filed by UBS.

On January 18, 2008, The Finish Line and UBS each filed a Notice of Appeal and a Motion For Permission For Interlocutory Appeal of the Chancery Court's December 27, 2007 order requiring The Finish Line to specifically perform the terms of the Merger Agreement. On February 13, 2008, the Tennessee Court of Appeals dismissed the Notices of Appeal filed by The Finish Line and UBS on the ground that the Order of the Chancery Court was not a final order. Subsequently, on February 28, 2008, the Court of Appeals also denied The Finish Line's and UBS's Motions For Permission For Interlocutory Appeal.

On February 25, 2008, the Company filed a motion with the Chancery Court for permission to file a second amended complaint alleging claims directly against UBS for procurement of a breach of contract under Tennessee law.

On March 3, 2008, the Company, The Finish Line, and UBS entered into a definitive agreement for the termination of the merger agreement with The Finish Line and the settlement of all related litigation among The Finish Line and the Company and UBS, including the Tennessee Action and the New York Action. In the settlement agreement, the parties agreed that: (1) the merger agreement between the Company and The Finish Line would be terminated; (2) the financing commitment from UBS to The Finish Line would be terminated; (3) UBS and The Finish Line would pay to the Company an aggregate of \$175 million in cash; (4) The Finish Line would transfer to the Company a number of Class A shares of The Finish Line common stock equal to 12.0% of the total post-issuance outstanding shares of The Finish Line common stock which the Company would use its best efforts to distribute to its common shareholders as soon as practicable after the shares' registration and listing on NASDAQ; (5) the Company and The Finish Line would be subject to a mutual standstill agreement; and (6) the parties would execute customary mutual releases. Stipulations of Dismissal were filed by all parties to both the New York Action and the Tennessee Action, and both Actions were dismissed. The Company distributed the shares of The Finish Line common stock received in the settlement to the Company's shareholders during the second quarter of Fiscal 2009.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Consolidated Financial Statements

Note 10

Legal Proceedings, Continued

Investigation by the Office of the U.S. Attorney for the Southern District of New York

On November 21, 2007, the Company received a grand jury subpoena from the Office of the U.S. Attorney for the Southern District of New York for documents relating to the Company's negotiations and merger agreement with The Finish Line. The subpoena states that the documents are sought in connection with alleged violations of federal fraud statutes. The Company is cooperating fully with the U.S. Attorney's Office and producing documents pursuant to the subpoena.

In re Genesco Inc. Securities Litigation

On December 5, 2007, a class action complaint styled *Roeglin v. Genesco Inc., et al.*, alleging violations of the federal securities laws on behalf of all purchasers of the Company's common stock between April 20, 2007 and November 26, 2007 was filed against the Company and four of its officers in the U.S. District Court for the Middle District of Tennessee. The complaint alleges that the defendants violated federal securities laws by making false and misleading statements about the Company's business during that period. It seeks unspecified damages and interest, costs and attorneys' fees and other relief. The Company does not believe there is any merit to the allegations and intends to defend these claims vigorously.

On December 13, 2007, a second class action complaint styled *Koshti v. Genesco Inc., et al.*, alleging violations of the federal securities laws on behalf of all purchasers of the Company's common stock between April 20, 2007 and November 26, 2007 was filed against the Company and three of its officers in the U.S. District Court for the Middle District of Tennessee. The Complaint alleges that the defendants violated federal securities laws by failing to disclose material adverse facts about the Company's financial well being and prospects during the class period. The complaint seeks unspecified damages and interest, costs and attorneys' fees and other relief. On January 22, 2008, the U.S. District Court entered a stipulation and Order consolidating the *Koshti* case with the *Roeglin* case.

Falzone v. Genesco Inc., et al.

On December 11, 2007, a class action complaint alleging violations of the federal securities laws on behalf of all purchasers of the Company's common stock between May 31, 2007 and November 16, 2007 was filed against the Company and one of its officers in the U.S. District Court for the Southern District of New York. The complaint alleged that the defendants violated federal securities laws by making false and misleading statements about the Company's business during that period. It sought unspecified damages and interest, costs and attorneys' fees and other relief. On February 5, 2008, the plaintiff filed a Stipulation and Order of Discontinuance Without Prejudice dismissing the case in light of the earlier filed cases in Tennessee.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Consolidated Financial Statements

Note 10

Legal Proceedings, Continued

Phillips v. Genesco Inc., et al.

On April 24, 2007, a putative class action, Maxine Phillips, on Behalf of Herself and All Others Similarly Situated vs. Genesco Inc., et al., was filed in the Tennessee Chancery Court in Nashville. The original complaint alleged, among other things, that the individual defendants (officers and directors of the Company) refused to consider properly the proposal by Foot Locker, Inc. to acquire the Company. The complaint sought class certification, a declaration that defendants have breached their fiduciary and other duties, an order requiring defendants to implement a process to obtain the highest possible price for shareholders' shares, and an award of costs and attorney's fees. Following the execution of the merger agreement with The Finish Line, Inc., the plaintiff filed an amended complaint alleging breach of fiduciary duties by the individual defendants in connection with the board of directors' approval of the merger agreement and the disclosures made in the preliminary proxy statement related to the merger and seeking injunctive relief. On April 28, 2008, the court entered an order dismissing the case without prejudice for failure to prosecute.

California Matters

On November 4, 2005, a former employee gave notice to the California Labor Work Force Development Agency (LWDA) of a claim against the Company for allegedly failing to provide a payroll check that is negotiable and payable in cash, on demand, without discount, at an established place of business in California, as required by the California Labor Code. On May 18, 2006, the same claimant filed a putative class, representative and private attorney general action alleging the same violations of the Labor Code in the Superior Court of California, Alameda County, seeking statutory penalties, damages, restitution, and injunctive relief. On February 21, 2007, the court granted leave for the plaintiff to file an amended complaint adding the Company's wholly-owned subsidiary, Hat World, Inc., as a defendant. On April 15, 2008, the parties reached an agreement to settle the action pursuant to which the Company will pay a minimum of \$750,000 and a maximum of \$1,025,408, depending upon the number of verified claims submitted by class members. The settlement is subject to definitive documentation and approval by the court.

On April 8, 2008, a putative class action was filed against the Company in the Superior Court of California, San Diego County, alleging violations of the Song-Beverly Credit Card Act of 1971, California Civil Code §1747.08, related to requests that customers in the Company's California Johnston & Murphy retail stores voluntarily provide the Company with their e-mail addresses. The Company has filed an Answer to the complaint consisting of a general denial of its allegations and asserting a number of affirmative defenses and is presently unable to predict whether or to what extent it may have liability in the case. The Company has reached an agreement in principle to settle the action pursuant to which the Company would issue to each plaintiff class member a discount coupon good for 25% off up to a \$200 purchase from a Johnston & Murphy store in a single transaction, exchangeable at the class member's option for a \$25 gift card. The Company also agreed to pay attorney's fees and costs and additional consideration to the named plaintiff totaling approximately \$200,000.

Table of Contents

**Genesco Inc.
and Subsidiaries**

Notes to Consolidated Financial Statements

Note 10

Legal Proceedings, Continued

On June 16, 2008, there was filed in the Superior Court of the State of California, County of Shasta, a putative class action styled *Jacobs v. Genesco Inc. et al.*, alleging violations of the California Labor Code involving payment of wages, failure to provide mandatory meal and rest breaks, and unfair competition, and seeking back pay, penalties and declaratory and injunctive relief. The Company has removed the case to the Federal District Court for the Eastern District of California. On September 3, 2008, the court dismissed certain of the plaintiff's claims, including claims for conversion and punitive damages. The Company is preparing to conduct oral and written discovery and to defend itself against the remaining claims in the case.

Patent Action

The Company is named as a defendant in *Paul Ware and Financial Systems Innovation, L.L.C. v. Abercrombie & Fitch Stores, Inc., et al.*, filed on June 19, 2007, in the United States District Court for the Northern District of Georgia, against more than 100 retailers. The suit alleges that the defendants have infringed U.S. Patent No. 4,707,592 by using a feature of their retail point of sale registers to generate transaction numbers for credit card purchases. The complaint seeks treble damages in an unspecified amount and attorneys' fees. The Company has filed an answer denying the substantive allegations in the complaint and asserting certain affirmative defenses. On December 14, 2007, the Company filed a third-party complaint against Datavantage Corporation and MICROS Systems, Inc., its vendor for the technology at issue in the case, seeking indemnification and defense against the infringement allegations in the complaint. On December 27, 2007, the court stayed proceedings in the litigation pending the outcome of a reexamination of the patent by the U. S. Patent and Trademark Office.

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 11**Business Segment Information**

The Company operates five reportable business segments (not including corporate): Journeys Group, comprised of the Journeys, Journeys Kidz and Shi by Journeys retail footwear chains, catalog and e-commerce operations; Underground Station Group, comprised of the Underground Station retail footwear chain and e-commerce operations and the Company's remaining Jarman retail footwear stores; Hat World Group, comprised of the Hat World, Lids, Hat Shack, Hat Zone, Head Quarters, Cap Connection and Lids Kids retail headwear chains and e-commerce operations; Johnston & Murphy Group, comprised of Johnston & Murphy retail operations, catalog and e-commerce operations and wholesale distribution; and Licensed Brands, comprised primarily of Dockers® Footwear, sourced and marketed under a license from Levi Strauss & Company.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies.

The Company's reportable segments are based on the way management organizes the segments in order to make operating decisions and assess performance along types of products sold. Journeys Group, Underground Station Group and Hat World Group sell primarily branded products from other companies while Johnston & Murphy Group and Licensed Brands sell primarily the Company's owned and licensed brands.

Corporate assets include cash, deferred income taxes, deferred note expense and corporate fixed assets. The Company charges allocated retail costs of distribution to each segment and unallocated retail costs of distribution to the corporate segment. The Company does not allocate certain costs to each segment in order to make decisions and assess performance. These costs include corporate overhead, stock compensation, interest expense, interest income, restructuring charges and other, including litigation.

| Three Months Ended | Underground | | Johnston & Hat | | Licensed | | Corporate & Other Consolidated | |
|---|--------------------|-------------------|---------------------------|------------------|------------------|--------------------|---|--|
| August 2, 2008 | Journeys | Station | World | Murphy | Brands | | | |
| In thousands | Group | Group | Group | Group | | | | |
| Sales | \$ 160,960 | \$ 23,597 | \$ 102,169 | \$ 44,014 | \$ 22,190 | \$ 253 | \$ 353,183 | |
| Intercompany sales | -0- | -0- | -0- | -0- | (45) | -0- | (45) | |
| Net sales to external customers | \$ 160,960 | \$ 23,597 | \$ 102,169 | \$ 44,014 | \$ 22,145 | \$ 253 | \$ 353,138 | |
| Segment operating income (loss) | \$ 2,388 | \$ (3,038) | \$ 11,454 | \$ 2,994 | \$ 2,091 | \$ (7,985) | \$ 7,904 | |
| Restructuring and other | -0- | -0- | -0- | -0- | -0- | (3,261) | (3,261) | |
| Earnings (loss) from operations | 2,388 | (3,038) | 11,454 | 2,994 | 2,091 | (11,246) | 4,643 | |
| Interest expense | -0- | -0- | -0- | -0- | -0- | (2,138) | (2,138) | |
| Interest income | -0- | -0- | -0- | -0- | -0- | 24 | 24 | |
| Earnings (loss) before income taxes from | \$ 2,388 | \$ (3,038) | \$ 11,454 | \$ 2,994 | \$ 2,091 | \$ (13,360) | \$ 2,529 | |

continuing operations

| | | | | | | | |
|----------------------|------------|-----------|------------|-----------|-----------|------------|------------|
| Total assets | \$ 275,596 | \$ 43,018 | \$ 306,757 | \$ 75,655 | \$ 28,261 | \$ 108,932 | \$ 838,219 |
| Depreciation | 5,282 | 852 | 3,442 | 839 | 14 | 1,190 | 11,619 |
| Capital expenditures | 6,169 | 79 | 3,583 | 1,808 | 4 | 1,011 | 12,654 |

36

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 11**Business Segment Information, Continued**

| Three Months Ended | Underground | | | Johnston & | Licensed Brands | Corporate & Other | Consolidated |
|---|-----------------------|----------------------|------------------------|-----------------------|------------------------|------------------------------|---------------------|
| August 4, 2007 | Journeys Group | Station Group | Hat World Group | Murphy Group | | | |
| In thousands | | | | | | | |
| Sales | \$ 148,091 | \$ 24,520 | \$ 90,460 | \$ 45,657 | \$ 19,117 | \$ 190 | \$ 328,035 |
| Intercompany sales | -0- | -0- | -0- | -0- | (58) | -0- | (58) |
| Net sales to external customers | \$ 148,091 | \$ 24,520 | \$ 90,460 | \$ 45,657 | \$ 19,059 | \$ 190 | \$ 327,977 |
| Segment operating income (loss) | \$ 983 | \$ (4,893) | \$ 7,418 | \$ 3,612 | \$ 2,148 | \$ (11,708) | \$ (2,440) |
| Restructuring and other | -0- | -0- | -0- | -0- | -0- | (158) | (158) |
| Earnings (loss) from operations | 983 | (4,893) | 7,418 | 3,612 | 2,148 | (11,866) | (2,598) |
| Interest expense | -0- | -0- | -0- | -0- | -0- | (3,059) | (3,059) |
| Interest income | -0- | -0- | -0- | -0- | -0- | 59 | 59 |
| Earnings (loss) before income taxes from continuing operations | \$ 983 | \$ (4,893) | \$ 7,418 | \$ 3,612 | \$ 2,148 | \$ (14,866) | \$ (5,598) |
| Total assets | \$ 272,309 | \$ 51,884 | \$ 308,075 | \$ 74,481 | \$ 27,561 | \$ 120,259 | \$ 854,569 |
| Depreciation | 4,585 | 933 | 3,193 | 815 | 20 | 1,389 | 10,935 |
| Capital expenditures | 10,257 | 326 | 8,561 | 2,382 | 34 | 825 | 22,385 |
| Six Months Ended | Underground | | | Johnston & | Licensed Brands | Corporate & Other | Consolidated |
| August 2, 2008 | Journeys Group | Station Group | Hat World Group | Murphy Group | | | |
| In thousands | | | | | | | |
| Sales | \$ 329,722 | \$ 52,601 | \$ 189,906 | \$ 90,585 | \$ 46,922 | \$ 366 | \$ 710,102 |
| Intercompany sales | -0- | -0- | -0- | -0- | (29) | -0- | (29) |
| Net sales to external customers | \$ 329,722 | \$ 52,601 | \$ 189,906 | \$ 90,585 | \$ 46,893 | \$ 366 | \$ 710,073 |

| | | | | | | | |
|---|-----------------|-------------------|------------------|-----------------|-----------------|-------------------|-------------------|
| Segment operating income (loss) | \$ 7,686 | \$ (4,019) | \$ 15,179 | \$ 6,677 | \$ 5,646 | \$ (21,916) | \$ 9,253 |
| Gain from settlement of merger- related litigation | -0- | -0- | -0- | -0- | -0- | 204,075 | 204,075 |
| Restructuring and other | -0- | -0- | -0- | -0- | -0- | (5,498) | (5,498) |
| Earnings (loss) from operations | 7,686 | (4,019) | 15,179 | 6,677 | 5,646 | 176,661 | 207,830 |
| Interest expense | -0- | -0- | -0- | -0- | -0- | (4,596) | (4,596) |
| Interest income | -0- | -0- | -0- | -0- | -0- | 279 | 279 |
| Earnings (loss) before income taxes from continuing operations | \$ 7,686 | \$ (4,019) | \$ 15,179 | \$ 6,677 | \$ 5,646 | \$ 172,344 | \$ 203,513 |
| Total assets | \$ 275,596 | \$ 43,018 | \$ 306,757 | \$ 75,655 | \$ 28,261 | \$ 108,932 | \$ 838,219 |
| Depreciation | 10,396 | 1,713 | 6,959 | 1,633 | 31 | 2,547 | 23,279 |
| Capital expenditures | 14,481 | 218 | 8,711 | 4,536 | 24 | 1,651 | 29,621 |

Table of Contents**Genesco Inc.
and Subsidiaries**

Notes to Condensed Consolidated Financial Statements

Note 11**Business Segment Information, Continued**

| Six Months Ended | Underground | | Johnston & Hat | | Licensed Brands | Corporate & Other | Consolidated |
|---|-----------------------|----------------------|---------------------------|---------------------|------------------------|------------------------------|---------------------|
| August 4, 2007 | Journeys Group | Station Group | World Group | Murphy Group | | | |
| In thousands | | | | | | | |
| Sales | \$ 304,012 | \$ 54,330 | \$ 169,304 | \$ 91,951 | \$ 42,848 | \$ 443 | \$ 662,888 |
| Intercompany sales | -0- | -0- | -0- | -0- | (260) | -0- | (260) |
| Net sales to external customers | \$ 304,012 | \$ 54,330 | \$ 169,304 | \$ 91,951 | \$ 42,588 | \$ 443 | \$ 662,628 |
| Segment operating income (loss) | \$ 11,800 | \$ (7,061) | \$ 10,070 | \$ 8,082 | \$ 5,174 | \$ (17,734) | \$ 10,331 |
| Restructuring and other | -0- | -0- | -0- | -0- | -0- | (6,753) | (6,753) |
| Earnings (loss) from operations | 11,800 | (7,061) | 10,070 | 8,082 | 5,174 | (24,487) | 3,578 |
| Interest expense | -0- | -0- | -0- | -0- | -0- | (5,481) | (5,481) |
| Interest income | -0- | -0- | -0- | -0- | -0- | 79 | 79 |
| Earnings (loss) before income taxes from continuing operations | \$ 11,800 | \$ (7,061) | \$ 10,070 | \$ 8,082 | \$ 5,174 | \$ (29,889) | \$ (1,824) |
| Total assets | \$ 272,309 | \$ 51,884 | \$ 308,075 | \$ 74,481 | \$ 27,561 | \$ 120,259 | \$ 854,569 |
| Depreciation | 8,997 | 2,075 | 6,250 | 1,596 | 40 | 2,843 | 21,801 |
| Capital expenditures | 21,596 | 970 | 15,384 | 3,938 | 60 | 1,179 | 43,127 |

38

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements

This discussion and the notes to the Condensed Consolidated Financial Statements include certain forward-looking statements, including those regarding the performance outlook for the Company and its individual businesses and all other statements not addressing solely historical facts or present conditions. Actual results could differ materially from those reflected by the forward-looking statements in this discussion and a number of factors may adversely affect the forward looking statements and the Company's future results, liquidity, capital resources or prospects. These factors (some of which are beyond the Company's control) include:

Adjustments to financial information reported, including the income tax liability related to the Finish Line shares.

Continuing weakness in the consumer economy.

Fashion trends that affect the sales or product margins of the Company's retail product offerings.

Changes in the timing of holidays, or in the onset of seasonal weather affecting period-to-period sales comparisons.

Disruptions in business caused by hurricane activity or other adverse weather conditions.

Changes in buying patterns by significant wholesale customers, and deterioration in the financial condition of wholesale customers, limiting their ability to buy or pay for merchandise offered by the Company.

Disruptions in product supply or distribution.

Further unfavorable trends in fuel costs, foreign exchange rates, foreign labor and material costs and other factors affecting the cost of products.

Changes in business strategies by the Company's competitors (including pricing, distribution and promotional discounts), the entry of additional competitors into the Company's markets, and other competitive factors.

The Company's ability to open, staff and support additional retail stores on schedule and at acceptable expense levels and to renew leases in existing stores on schedule and at acceptable expense levels.

The Company's ability to negotiate acceptable lease terminations and otherwise to execute its previously announced store closing plans on schedule and at expected expense levels.

Unexpected changes to the market for the Company's shares and the impact of any future stock repurchases.

Variations from expected pension-related charges caused by conditions in the financial markets.

The outcome of litigation, investigations and environmental matters involving the Company, including but not limited to the outcome of negotiations with the Environmental Protection Agency disclosed in Note 10 to the Condensed Consolidated Financial Statements and including but not limited to the other matters discussed in Note 10.

In addition to the risks referenced above, additional risks are highlighted in the Company's Annual Report on Form 10-K for the year ended February 2, 2008. Forward-looking statements reflect the expectations of the Company at the time they are made, and investors should rely on them only as expressions of opinion about what may happen in the

future and only at the time they are made. The Company undertakes no obligation to update any forward-looking statement. Although the Company believes it has an appropriate business strategy and the resources necessary for its

39

Table of Contents

operations, predictions about future revenue and margin trends are inherently uncertain and the Company may alter its business strategies to address changing conditions.

Overview

Description of Business

The Company is a leading retailer of branded footwear and of licensed and branded headwear, operating 2,202 retail footwear and headwear stores throughout the United States and Puerto Rico including 40 headwear stores in Canada as of August 2, 2008. The Company also designs, sources, markets and distributes footwear under its own Johnston & Murphy brand and under the licensed Dockers® brand to more than 950 retail accounts in the United States, including a number of leading department, discount, and specialty stores.

The Company operates five reportable business segments (not including corporate): Journeys Group, comprised of the Journeys, Journeys Kidz and Shi by Journeys retail footwear chains, catalog and e-commerce operations;

Underground Station Group, comprised of the Underground Station retail footwear chain and e-commerce operations and the Company's remaining Jarman retail footwear stores; Hat World Group, comprised of the Hat World, Lids, Hat Shack, Hat Zone, Head Quarters, Cap Connection and Lids Kids retail headwear chains and e-commerce operations; Johnston & Murphy Group, comprised of Johnston & Murphy retail operations, catalog and e-commerce operations and wholesale distribution; and Licensed Brands, comprised primarily of Dockers® Footwear, sourced and marketed under a license from Levi Strauss & Company.

The Journeys retail footwear stores sell footwear and accessories primarily for 13 to 22 year old men and women. The stores average approximately 1,900 square feet. The Journeys Kidz retail footwear stores sell footwear primarily for younger children, ages five to 12. These stores average approximately 1,400 square feet. Shi by Journeys retail footwear stores, the first of which opened in November 2005, sell footwear and accessories to fashion-conscious women in their early 20's to mid 30's. These stores average approximately 2,125 square feet.

The Underground Station retail footwear stores sell footwear and accessories primarily for men and women in the 20 to 35 age group and in the urban market. The Underground Station Group stores average approximately 1,775 square feet. In May of 2007, the Company announced a plan to close or convert up to 57 underperforming stores, including 49 Underground Station Group stores, due to the deterioration in the urban market. As of August 2, 2008, the Company had closed 28 of the 49 Underground Station Group stores.

The Hat World Group stores and kiosks sell licensed and branded headwear to men and women primarily in the early-teens to mid-20's age group. Hat World also operates Lids Kids, offering licensed and branded headwear, apparel and accessories to children up to 10 years old. The Lids Kids stores have not performed up to expectations. As a result, the Company will not be expanding this store concept further. The Hat World Group locations average approximately 775 square feet and are primarily in malls, airports, street level stores and factory outlet stores throughout the United States, Puerto Rico and in Canada.

Johnston & Murphy retail shops sell a broad range of men's footwear and accessories. These shops average approximately 1,425 square feet and are located primarily in better malls nationwide and in airports. Johnston & Murphy shoes are also distributed through the Company's wholesale operations to better department and independent specialty stores. In addition, the Company sells Johnston & Murphy footwear and accessories in factory stores located in factory outlet malls and

Table of Contents

through a direct-to-consumer catalog and e-commerce operation. These stores average approximately 2,350 square feet.

The Company entered into an exclusive license with Levi Strauss and Company to market men's footwear in the United States under the Dockers® brand name in 1991. Levi Strauss & Co. and the Company have subsequently added additional territories, including Canada and Mexico. The Dockers license agreement was renewed November 1, 2006. The Dockers license agreement, as amended, expires on December 31, 2009 with a Company option to renew through December 31, 2012, subject to certain conditions. The Company uses the Dockers name to market casual and dress casual footwear to men aged 30 to 55 through many of the same national retail chains that carry Dockers slacks and sportswear and in department and specialty stores across the country.

Strategy

The Company's strategy has been to seek long-term, organic growth by: 1) increasing the Company's store base, 2) increasing retail square footage, 3) improving comparable store sales, 4) increasing operating margin and 5) enhancing the value of its brands. Our future results are subject to various risks, uncertainties and other challenges, including those discussed under the caption Forward Looking Statements, above and those discussed in Item 1A., Risk Factors in the Company's Annual Report on Form 10-K for the year ended February 2, 2008. Generally, the Company attempts to develop strategies to mitigate the risks it views as material, including those discussed in Item 1A, Risk Factors. Among the most important of these factors are those related to consumer demand. Conditions in the external economy can affect demand, resulting in changes in sales and, as prices are adjusted to drive sales and manage inventories, in gross margins. Because fashion trends influencing many of the Company's target customers (particularly customers of Journeys Group, Underground Station Group and Hat World Group) can change rapidly, the Company believes that its ability to react quickly to those changes has been important to its success. Even when the Company succeeds in aligning its merchandise offerings with consumer preferences, those preferences may affect results by, for example, driving sales of products with lower average selling prices. Moreover, economic factors, such as current high fuel prices and the possibility of a recession, may reduce the consumer's disposable income or his or her willingness to purchase discretionary items, and thus may reduce demand for the Company's merchandise, regardless of the Company's skill in detecting and responding to fashion trends. The Company believes its experience and discipline in merchandising and the buying power associated with its relative size in the industry are important to its ability to mitigate risks associated with changing customer preferences and other reductions in consumer demand. Also important to the Company's long-term prospects are the availability and cost of appropriate locations for the Company's retail concepts. The Company is opening stores in airports and on streets in major cities and tourist venues, among other locations, in an effort to broaden its selection of locations for additional stores beyond the malls that have traditionally been the dominant venue for its retail concepts.

Summary of Operating Results

The Company's net sales increased 7.7% during the second quarter of Fiscal 2009 compared to the second quarter of Fiscal 2008. The increase was driven primarily by a 13% increase in Hat World Group sales, a 9% increase in Journeys Group sales and a 16% increase in Licensed Brands sales, offset by a 4% decrease in Underground Station Group sales and a 4% decrease in Johnston & Murphy Group sales. Gross margin increased as a percentage of net sales during the second quarter of Fiscal 2009, primarily due to margin increases in the Journeys Group, Underground Station Group, Hat World Group and Johnston & Murphy Group. Selling and administrative expenses decreased as a percentage of net sales during the second quarter of Fiscal 2009, reflecting

Table of Contents

decreases as a percentage of net sales in the Underground Station Group and Hat World Group, offset by increases as a percentage of net sales in the Journeys Group, Johnston & Murphy Group and Licensed Brands. Last year's selling and administrative expenses included \$5.4 million of merger-related expenses compared to \$0.3 million this year. Earnings from operations increased as a percentage of net sales during the second quarter of Fiscal 2009, primarily due to an increase in earnings from operations in the Journeys Group and Hat World Group as well as a smaller loss in the Underground Station Group, offset by decreased earnings from operations in the Johnston & Murphy Group and Licensed Brands.

The net loss for the second quarter ended August 2, 2008 included a \$5.4 million (\$0.29 diluted loss per share) charge to earnings (net of tax) primarily for an environmental liability relating to settlement negotiations with the Environmental Protection Agency concerning the site of a factory in New York, which the Company operated in the late 1960's. The net loss for the second quarter ended August 4, 2007 included a \$1.2 million (\$0.06 diluted loss per share) charge to earnings (net of tax) primarily for additional environmental remediation costs. The Company recorded an effective income tax rate of 295% in the second quarter this year compared to 47.5% in the same period last year. The variance in the effective tax rate for the second quarter this year compared to the second quarter last year is primarily attributable to the income tax liability as a result of the increase in value of shares of common stock of The Finish Line, Inc., received in the settlement of litigation with The Finish Line, Inc. See **Significant Developments** **Termination of Merger Agreement**, below. Because of the differences between U.S. Generally Accepted Accounting Principles and the tax law in their respective treatment of this appreciation, the Company recorded a tax liability on the appreciation, which could not be recognized as income for accounting purposes.

Significant Developments*Terminated Merger Agreement*

The Company announced in June 2007 that the boards of directors of both Genesco and The Finish Line, Inc. had unanimously approved a definitive merger agreement under which The Finish Line would acquire all of the outstanding common shares of Genesco at \$54.50 per share in cash (the **Proposed Merger**). The Finish Line refused to close the Proposed Merger and litigation ensued. The Proposed Merger and related agreement were terminated in March 2008 in connection with an agreement to settle the litigation with The Finish Line and UBS Loan Finance LLC and UBS Securities LLC (collectively, **UBS**) for a cash payment of \$175.0 million to the Company and a 12% equity stake in The Finish Line, which the Company received in the first quarter of Fiscal 2009. The Company distributed the 12% equity stake or 6,518,971 shares of Class A Common Stock of The Finish Line Inc. on June 13, 2008, to its common shareholders of record on May 30, 2008 as required by the settlement agreement. During the second quarter and six months of Fiscal 2009, the Company expensed \$0.3 million and \$7.6 million, respectively, in merger-related litigation costs. During the second quarter and six months of Fiscal 2008, the Company expensed \$5.4 million and \$5.5 million, respectively, in merger-related costs and litigation expenses. The total merger-related costs and litigation expenses for Fiscal 2008 of \$27.6 million are tax deductible in Fiscal 2009 and will result in a permanent tax benefit reflected as a component of income tax expense. For additional information, see the **Merger-Related Litigation** section in Note 10.

Restructuring and Other Charges

The Company recorded a pretax charge to earnings of \$3.3 million (\$2.0 million net of tax) in the second quarter of Fiscal 2009. The charge included \$2.4 million in retail store asset impairments, of which \$1.8 million are Lids Kids stores that the Company will not be expanding

Table of Contents

further due to operating performance below expectations, \$0.6 million for lease terminations and \$0.3 million for other legal matters. The Company recorded a pretax charge to earnings of \$5.5 million (\$3.3 million net of tax) in the first six months of Fiscal 2009. The charge included \$3.6 million in retail store asset impairments, \$1.1 million in other legal matters and \$0.8 million for lease terminations.

The Company recorded a pretax charge to earnings of \$0.2 million (\$0.1 million net of tax) in the second quarter of Fiscal 2008. The charge included \$0.4 million of charges for retail store asset impairments offset by a \$0.2 million excise tax refund. The Company recorded a pretax charge to earnings of \$6.8 million (\$4.1 million net of tax) in the first six months of Fiscal 2008. The charge included \$6.7 million of charges for retail store asset impairments, primarily in the Underground Station Group, and \$0.3 million for the lease termination of one Hat World store, offset by a \$0.2 million excise tax refund.

Share Repurchase Program

In March 2008, the board authorized up to \$100.0 million in stock repurchases primarily funded with the after-tax cash proceeds of the settlement of merger-related litigation with The Finish Line and UBS (see Notes 2 and 10). The Company repurchased 4.0 million shares at a cost of \$90.9 million during the six months ended August 2, 2008.

Discontinued Operations

For the three months ended August 2, 2008, the Company recorded an additional pretax charge to earnings of \$8.8 million (\$5.4 million net of tax) reflected in discontinued operations primarily for an environmental liability relating to settlement negotiations with the Environmental Protection Agency concerning the site of a factory in New York, which the Company operated in the late 1960 s.

Comparable Store Sales

Comparable store sales begin in the fifty-third week of a store s operation. Temporarily closed stores are excluded from the comparable store sales calculation for every full week of the store closing. Expanded stores are excluded from the comparable store sales calculation until the fifty-third week of operation in the expanded format.

E-commerce and catalog sales are excluded from comparable store sales calculations.

Results of Operations Second Quarter Fiscal 2009 Compared to Fiscal 2008

The Company s net sales in the second quarter ended August 2, 2008 increased 7.7% to \$353.1 million from \$328.0 million in the second quarter ended August 4, 2007. Gross margin increased 10.8% to \$181.3 million in the second quarter this year from \$163.6 million in the same period last year and increased as a percentage of net sales from 49.9% to 51.3%. Selling and administrative expenses in the second quarter this year increased 4.4% from the second quarter last year but decreased as a percentage of net sales from 50.6% to 49.1%. The Company records buying and merchandising and occupancy costs in selling and administrative expense. Because the Company does not include these costs in cost of sales, the Company s gross margin may not be comparable to other retailers that include these costs in the calculation of gross margin. Explanations of the changes in results of operations are provided by business segment in discussions following these introductory paragraphs.

Earnings before income taxes from continuing operations (pretax earnings) for the second quarter ended August 2, 2008 were \$2.5 million compared to a loss of \$(5.6) million for the second quarter

Table of Contents

ended August 4, 2007. Pretax earnings for the second quarter ended August 2, 2008 included restructuring and other charges of \$3.3 million (\$2.0 million net of tax) primarily for retail store asset impairments, lease terminations and other legal matters. Pretax Earnings for the second quarter of Fiscal 2009 also included \$0.3 million in merger-related expenses. The pretax loss for the second quarter ended August 4, 2007 included restructuring and other charges of \$0.2 million (\$0.1 million net of tax) primarily for retail store asset impairments offset by an excise tax refund. The pretax loss for the second quarter of Fiscal 2008 also included \$5.4 million in merger-related expenses. The net loss for the second quarter ended August 2, 2008 was \$(10.3) million (\$0.56 diluted loss per share) compared to \$(4.2) million (\$0.19 diluted loss per share) for the second quarter ended August 4, 2007. The net loss for the second quarter ended August 2, 2008 included a \$5.4 million (\$0.29 diluted loss per share) charge to earnings (net of tax) primarily for an environmental liability relating to settlement negotiations with the Environmental Protection Agency concerning the site of a factory in New York, which the Company operated in the late 1960's. The net loss for the second quarter ended August 4, 2007 included a \$1.2 million (\$0.06 diluted loss per share) charge to earnings (net of tax) primarily for additional environmental remediation costs. The Company recorded an effective income tax rate of 295% in the second quarter this year compared to 47.5% in the same period last year. The variance in the effective tax rate for the second quarter this year compared to the second quarter last year is primarily attributable to the income tax liability as a result of the increase in value of shares of common stock of The Finish Line, Inc., received in the settlement of litigation with The Finish Line, Inc. See Significant Developments - Termination of Merger Agreement, above. Because of the differences between U.S. Generally Accepted Accounting Principles and the tax law in their respective treatment of this appreciation, the Company recorded a tax liability on the appreciation, which could not be recognized as income for accounting purposes.

Journeys Group

| | Three Months Ended | | |
|--------------------------|---------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 160,960 | \$ 148,091 | 8.7% |
| Earnings from operations | \$ 2,388 | \$ 983 | 142.9% |
| Operating margin | 1.5% | 0.7% | |

Net sales from Journeys Group increased 8.7% for the second quarter ended August 2, 2008 compared to the same period last year. The increase reflects primarily an 11% increase in average Journeys stores operated (i.e., the sum of the number of stores open on the first day of the fiscal quarter and the last day of each fiscal month during the quarter divided by four) and a 2% increase in comparable store sales. The increase in comparable store sales was primarily due to a 2% increase in average price per pair of shoes, reflecting decreased markdowns and changes in product mix, and a 1% increase in footwear unit comparable sales. Unit sales increased 9% during the same period. Journeys Group operated 993 stores at the end of the second quarter of Fiscal 2009, including 128 Journeys Kidz stores and 52 Shi by Journeys stores, compared to 909 stores at the end of the second quarter last year, including 91 Journeys Kidz stores and 29 Shi by Journeys stores.

Table of Contents

Journeys Group earnings from operations for the second quarter ended August 2, 2008 increased 142.9% to \$2.4 million compared to \$1.0 million for the second quarter ended August 4, 2007. The increase was due to increased net sales and to increased gross margin as a percentage of net sales, reflecting decreased markdowns and changes in product mix, partially offset by increased expenses as a percentage of net sales, reflecting increased rent from new stores and lease renewals and increased rent expense as a result of relocating from smaller sized, volume constrained locations to bigger stores in order to offer a broader selection of products.

Underground Station Group

| | Three Months Ended | | |
|----------------------|---------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 23,597 | \$ 24,520 | (3.8)% |
| Loss from operations | \$ (3,038) | \$ (4,893) | 37.9% |
| Operating margin | (12.9)% | (20.0)% | |

Net sales from the Underground Station Group decreased 3.8% to \$23.6 million for the second quarter ended August 2, 2008 from \$24.5 million for the same period last year. The decrease reflects a 15% decrease in average Underground Station stores operated related to the Company's strategy of closing Jarman stores and the store closing program announced in May 2007 to close or convert up to 49 Underground Station Group stores, offset by a 9% increase in comparable store sales. The increase in comparable store sales reflects an increase of 13% in footwear unit comparable sales, offset by a 1% decline in the average price per pair of shoes, reflecting changes in product mix to more women's and children's products. Unit sales decreased 1% during the same period. Underground Station Group operated 185 stores at the end of the second quarter of Fiscal 2009, including 171 Underground Station stores, compared to 219 stores at the end of the second quarter last year, including 193 Underground Station stores. Underground Station Group's loss from operations for the second quarter ended August 2, 2008 improved to \$(3.0) million from \$(4.9) million in the second quarter ended August 4, 2007. The improvement was due to increased gross margin as a percentage of net sales, reflecting decreased markdowns and changes in product mix, and to decreased expenses as a percentage of net sales from store closings and leverage in store-related expenses due to positive comparable store sales.

Hat World Group

| | Three Months Ended | | |
|--------------------------|---------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 102,169 | \$ 90,460 | 12.9% |
| Earnings from operations | \$ 11,454 | \$ 7,418 | 54.4% |
| Operating margin | 11.2% | 8.2% | |

Net sales from Hat World Group increased 12.9% for the second quarter ended August 2, 2008 compared to the same period last year, reflecting primarily a 7% increase in comparable store sales and a 6% increase in average stores operated. The comparable store sales increase reflected positive comparable store sales in both urban and non-urban markets and strength in fashion-

Table of Contents

oriented Major League Baseball products and branded action headwear. Hat World Group operated 869 stores at the end of the second quarter of Fiscal 2009, including 40 stores in Canada and 15 Lids Kids stores, compared to 829 stores at the end of the second quarter last year, including 28 stores in Canada and 10 Lids Kids stores.

Hat World Group earnings from operations for the second quarter ended August 2, 2008 increased 54.4% to \$11.5 million compared to \$7.4 million for the second quarter ended August 4, 2007. The increase was due to increased net sales, increased gross margin as a percentage of net sales, primarily reflecting fewer off-priced sales and a decrease in expenses as a percentage of net sales from leverage in store-related expenses due to positive comparable store sales.

Johnston & Murphy Group

| | Three Months Ended | | |
|--------------------------|---------------------------|-----------------------|-----------------|
| | August 2, 2008 | August 4, 2007 | % Change |
| | (dollars in thousands) | | |
| Net sales | \$ 44,014 | \$ 45,657 | (3.6)% |
| Earnings from operations | \$ 2,994 | \$ 3,612 | (17.1)% |
| Operating margin | 6.8% | 7.9% | |

Johnston & Murphy Group net sales decreased 3.6% to \$44.0 million for the second quarter ended August 2, 2008 from \$45.7 million for the second quarter ended August 4, 2007, reflecting primarily a 4% decrease in comparable store sales and a 9% decrease in Johnston & Murphy wholesales sales, offset by a 1% increase in average stores operated for Johnston & Murphy retail operations. Unit sales for the Johnston & Murphy wholesale business were down 14% in the second quarter of Fiscal 2009 while the average price per pair of shoes increased 5% for the same period. Retail operations accounted for 75.7% of Johnston & Murphy Group segment sales in the second quarter this year, up from 74.2% in the second quarter last year. The average price per pair of shoes for Johnston & Murphy retail operations decreased 2% (1% increase in the Johnston & Murphy shops) in the second quarter this year, primarily due to changes in product mix, and footwear unit comparable sales decreased 5% during the same period. The store count for Johnston & Murphy retail operations at the end of the second quarter of Fiscal 2009 included 155 Johnston & Murphy shops and factory stores compared to 154 Johnston & Murphy shops and factory stores at the end of the second quarter of Fiscal 2008.

Johnston & Murphy Group earnings from operations for the second quarter ended August 2, 2008 decreased 17.1% to \$3.0 million compared to \$3.6 million for the same period last year, primarily due to decreased net sales and increased expenses as a percentage of net sales reflecting increased advertising expenses and negative leverage from the decrease in comparable store sales.

Table of Contents*Licensed Brands*

| | Three Months Ended | | |
|--------------------------|---------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 22,145 | \$ 19,059 | 16.2% |
| Earnings from operations | \$ 2,091 | \$ 2,148 | (2.7)% |
| Operating margin | 9.4% | 11.3% | |

Licensed Brands net sales increased 16.2% to \$22.1 million for the second quarter ended August 2, 2008, from \$19.1 million for the second quarter ended August 4, 2007. The sales increase reflects a 10% increase in sales of Dockers Footwear and incremental sales from a new line of footwear that the Company is sourcing under a different brand exclusively for Kohl's department stores. Unit sales for Dockers Footwear increased 10% for the second quarter this year while the average price per pair of shoes was flat compared to the same period last year.

Licensed Brands earnings from operations for the second quarter ended August 2, 2008 decreased 2.7% from the second quarter ended August 4, 2007, primarily due to increased expenses as a percentage of net sales reflecting additional bad debt expense as a result of recent bankruptcy filings by several retailers and decreased gross margin as a percentage of net sales reflecting changes in sales mix and increased product costs.

Corporate, Interest Expenses and Other Charges

Corporate and other expenses for the second quarter ended August 2, 2008 were \$11.2 million compared to \$11.9 million for the second quarter ended August 4, 2007. Corporate expenses in the second quarter this year included \$3.3 million in restructuring and other charges, primarily for retail store asset impairments, lease terminations and other legal matters and \$0.3 million in merger-related litigation costs. Last year's second quarter included \$5.4 million in merger-related expenses and litigation costs and \$0.2 million in restructuring and other charges, primarily for retail store asset impairments offset by an excise tax refund.

Interest expense decreased 30.1% from \$3.1 million in the second quarter ended August 4, 2007 to \$2.1 million for the second quarter ended August 2, 2008, due to the cash received from the merger-related litigation settlement and improved operating cash flow which decreased average revolver borrowings from \$61.1 million for the second quarter ended August 4, 2007 to \$5.4 million for the second quarter this year. Interest income decreased to \$24,000 for the second quarter ended August 2, 2008 from \$59,000 for the same period last year.

Results of Operations Six Months Fiscal 2009 Compared to Fiscal 2008

The Company's net sales in the six months ended August 2, 2008 increased 7.2% to \$710.1 million from \$662.6 million in the six months ended August 4, 2007. Gross margin increased 8.1% to \$362.7 million in the first six months of this year from \$335.5 million in the same period last year and increased as a percentage of net sales from 50.6% to 51.1%. Selling and administrative expenses in the first six months this year increased 8.7% from the first six months last year and increased as a percentage of net sales from 49.1% to 49.8%. The first six months of this year includes \$7.6 million of merger-related litigation expenses in connection with the terminated merger with The Finish Line, while the first six months of last year included \$5.5 million of

Table of Contents

merger-related expenses. Explanations of the changes in results of operations are provided by business segment in discussions following these introductory paragraphs.

Earnings before income taxes from continuing operations (pretax earnings) for the six months ended August 2, 2008 were \$203.5 million compared to a loss of \$(1.8) million for the six months ended August 4, 2007. Pretax earnings for the six months ended August 2, 2008 included a gain of \$204.1 million (\$125.3 million net of tax) from the settlement of merger-related litigation with The Finish Line and UBS and restructuring and other charges of \$5.5 million (\$3.4 million net of tax) primarily for retail store asset impairments, other legal matters and lease terminations. Pretax earnings for the six months ended August 4, 2007 included restructuring and other charges of \$6.8 million (\$4.1 million net of tax) primarily for retail store asset impairments in underperforming urban stores in the Underground Station Group.

Net earnings for the six months ended August 2, 2008 were \$119.5 million (\$4.93 diluted earnings per share) compared to a loss of \$(2.0) million (\$0.09 diluted loss per share) for the six months ended August 4, 2007. Net earnings for the six months ended August 2, 2008 included a \$5.5 million (\$0.22 diluted loss per share) charge to earnings (net of tax) primarily for an environmental liability relating to settlement negotiations with the Environmental Protection Agency concerning the site of a factory in New York, which the Company operated in the late 1960 s. The net loss for the six months ended August 4, 2007 included a \$1.2 million (\$0.05 diluted loss per share) charge to earnings (net of tax) primarily for additional environmental remediation costs. The Company recorded an effective income tax rate of 38.6% in the first six months this year compared to 59.6% in the same period last year. The variance in the effective tax rate for the first six months this year compared to the first six months last year is primarily attributable to the deduction of prior period merger-related expenses that became deductible upon termination of the Finish Line merger agreement offset by an income tax liability recorded as a result of the increase in value of the shares of common stock received in the settlement of litigation with The Finish Line that had no corresponding recording of income in the financial statements. Last year s effective tax rate reflected the then non-deductibility of the merger-related expenses.

Journeys Group

| | Six Months Ended | | |
|--------------------------|-------------------------|------------|---------|
| | August | | |
| | 2, | August 4, | % |
| | 2008 | 2007 | Change |
| | (dollars in thousands) | | |
| Net sales | \$ 329,722 | \$ 304,012 | 8.5% |
| Earnings from operations | \$ 7,686 | \$ 11,800 | (34.9)% |
| Operating margin | 2.3% | 3.9% | |

Net sales from Journeys Group increased 8.5% for the first six months ended August 2, 2008 compared to the same period last year. The increase reflects primarily an 11% increase in average Journeys stores operated (i.e., the sum of the number of stores open on the first day of the fiscal quarter and the last day of each fiscal month during the six months divided by seven) and a 1% increase in comparable store sales. The increase in comparable store sales was primarily due to a 3% increase in footwear unit comparable sales offset by a 1% decrease in average price per pair of shoes, reflecting increased markdowns and changes in product mix. Unit sales increased 11% during the same period.

Table of Contents

Journeys Group earnings from operations for the six months ended August 2, 2008 decreased 34.9% to \$7.7 million compared to \$11.8 million for the six months ended August 4, 2007. The decrease was due to increased expenses as a percentage of net sales, reflecting increased rent from new stores and lease renewals and increased rent expense as a result of relocating from smaller sized, volume constrained locations to bigger stores in order to offer a broader selection of products.

Underground Station Group

| | Six Months Ended | | |
|----------------------|-------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 52,601 | \$ 54,330 | (3.2)% |
| Loss from operations | \$ (4,019) | \$ (7,061) | 43.1% |
| Operating margin | (7.6)% | (13.0)% | |

Net sales from the Underground Station Group decreased 3.2% to \$52.6 million for the six months ended August 2, 2008 from \$54.3 million for the same period last year. The decrease reflects a 14% decrease in average Underground Station stores operated related to the Company's strategy of closing Jarman stores and the store closing program announced in May 2007 to close or convert up to 49 Underground Station Group stores, offset by a 9% increase in comparable store sales. The increase in comparable store sales reflects an increase of 13% in footwear unit comparable sales, offset by a 2% decline in the average price per pair of shoes, reflecting changes in product mix to more women's and children's products and increased markdowns. Unit sales decreased 1% during the same period. Underground Station Group loss from operations for the first six months ended August 2, 2008 improved to \$(4.0) million from \$(7.1) million in the first six months ended August 4, 2007. The improvement was due to decreased expenses as a percentage of net sales from store closings and leverage in store-related expenses due to positive comparable store sales and to increased gross margin as a percentage of net sales, reflecting changes in product mix and lower markdowns.

Hat World Group

| | Six Months Ended | | |
|--------------------------|-------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 189,906 | \$ 169,304 | 12.2% |
| Earnings from operations | \$ 15,179 | \$ 10,070 | 50.7% |
| Operating margin | 8.0% | 5.9% | |

Net sales from Hat World Group increased 12.2% for the six months ended August 2, 2008 compared to the same period last year, reflecting primarily a 7% increase in average stores operated and a 5% increase in comparable store sales. The comparable store sales increase reflected positive comparable store sales in both urban and non-urban markets and strength in fashion-oriented Major League Baseball products and branded action headwear.

Table of Contents

Hat World Group earnings from operations for the six months ended August 2, 2008 increased 50.7% to \$15.2 million compared to \$10.1 million for the six months ended August 4, 2007. The increase was due to increased net sales, increased gross margin as a percentage of net sales, primarily reflecting fewer off-priced sales and shipping and warehouse costs and to a decrease in expenses as a percentage of net sales from leverage in store-related expenses due to positive comparable store sales.

Johnston & Murphy Group

| | Six Months Ended | | |
|--------------------------|-------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 90,585 | \$ 91,951 | (1.5)% |
| Earnings from operations | \$ 6,677 | \$ 8,082 | (17.4)% |
| Operating margin | 7.4% | 8.8% | |

Johnston & Murphy Group net sales decreased 1.5% to \$90.6 million for the six months ended August 2, 2008 from \$92.0 million for the six months ended August 4, 2007, reflecting primarily a 3% decrease in comparable store sales and a 2% decrease in Johnston & Murphy wholesale sales, offset by a 3% increase in average stores operated for Johnston & Murphy retail operations. Unit sales for the Johnston & Murphy wholesale business decreased 6% in the first six months of Fiscal 2009 while the average price per pair of shoes increased 4% for the same period. Retail operations accounted for 73.2% of Johnston & Murphy Group segment sales in the first six months this year, up from 73.0% in the first six months last year. The average price per pair of shoes for Johnston & Murphy retail operations decreased 1% (increased 2% in the Johnston & Murphy shops) in the first six months this year, primarily due to changes in product mix, while footwear unit comparable sales decreased 6% during the same period.

Johnston & Murphy Group earnings from operations for the six months ended August 2, 2008 decreased 17.4% to \$6.7 million compared to \$8.1 million for the same period last year, primarily due to decreased net sales and to increased expenses as a percentage of net sales, reflecting increased advertising expenses and negative leverage from the decrease in comparable store sales.

Licensed Brands

| | Six Months Ended | | |
|--------------------------|-------------------------|------------------|---------------|
| | August | August 4, | % |
| | 2, | 2007 | Change |
| | 2008 | | |
| | (dollars in thousands) | | |
| Net sales | \$ 46,893 | \$ 42,588 | 10.1% |
| Earnings from operations | \$ 5,646 | \$ 5,174 | 9.1% |
| Operating margin | 12.0% | 12.1% | |

Licensed Brands net sales increased 10.1% to \$46.9 million for the six months ended August 2, 2008, from \$42.6 million for the six months ended August 4, 2007. The sales increase reflects a 6% increase in sales of Dockers Footwear and incremental sales from a new line of footwear that the Company is sourcing under a different brand exclusively for Kohl's department stores. Unit sales for Dockers Footwear increased 6% for the first six months this year while the average price per pair of shoes decreased 1% compared to the same period last year.

Table of Contents

Licensed Brands' earnings from operations for the six months ended August 2, 2008 increased 9.1% from \$5.2 million for the six months ended August 4, 2007 to \$5.6 million, primarily due to increased net sales and to decreased expenses as a percentage of net sales.

Corporate, Interest Expenses and Other Charges

Corporate and other for the six months ended August 2, 2008 was income of \$176.7 million compared to an expense of \$24.5 million for the six months ended August 4, 2007. The corporate income in the first six months this year included a \$204.1 million gain from the settlement of merger-related litigation offset by \$5.5 million in restructuring and other charges, primarily for retail store asset impairments, other legal matters and lease terminations and \$7.6 million in merger-related litigation costs. Last year's six months ended August 4, 2007 included \$6.8 million in restructuring and other charges, primarily for retail store asset impairments, and \$5.5 million in merger-related expenses.

Interest expense decreased 16.1% from \$5.5 million in the six months ended August 4, 2007 to \$4.6 million for the six months ended August 2, 2008, due to the cash received from the merger-related litigation settlement and improved operating cash flow which decreased average revolver borrowings from \$39.3 million for the six months ended August 4, 2007 to \$17.6 million for the first six months this year. Interest income increased \$0.2 million for the six months ended August 2, 2008 due to the increase in average short-term investments as a result of the proceeds from the settlement of merger-related litigation.

Liquidity and Capital Resources

The following table sets forth certain financial data at the dates indicated.

| | August 2, 2008 | February 2, 2008 | August 4, 2007 |
|---------------------------|-------------------------------|-----------------------|-------------------|
| | | (dollars in millions) | |
| Cash and cash equivalents | \$ 24.3 | \$ 17.7 | \$ 22.1 |
| Working capital | \$ 196.7 | \$ 238.1 | \$ 270.4 |
| Long-term debt | \$ 106.2 | \$ 155.2 | \$ 188.2 |

Working Capital

The Company's business is somewhat seasonal, with the Company's investment in inventory and accounts receivable normally reaching peaks in the spring and fall of each year. Historically, cash flows from operations have been generated principally in the fourth quarter of each fiscal year.

Cash provided by operating activities was \$177.2 million in the first six months of Fiscal 2009 compared to cash used in operations of \$21.3 million in the first six months of Fiscal 2008. The \$198.5 million increase in cash flow from operating activities from last year reflects primarily the receipt of cash proceeds of the merger-related litigation settlement and changes in inventory, other accrued liabilities, prepaids and other current assets and other assets and liabilities of \$59.1 million, \$21.2 million, \$20.4 million and \$7.7 million, respectively, offset by a decrease in cash flow from changes in accounts payable of \$4.5 million. The \$59.1 million increase in cash flow from inventory reflected efforts to reduce inventory in order to align inventory growth with sales growth. The \$21.2 million increase in cash flow from other accrued liabilities was due to increased accrued income taxes as a result of the \$204.1 million gain from the merger-related litigation settlement offset by a \$28.2 million increase in income taxes paid in the first six months this year compared to

Table of Contents

the first six months last year. The \$20.4 million increase in cash flow from prepaids and other current assets reflects the Company not being in a prepaid income tax position this year due to the merger-related settlement gain. The \$7.7 million increase in cash flow from other assets and liabilities reflects a \$7.1 million increase in FIN48 liabilities primarily related to the settlement agreement. The \$4.5 million decrease in cash flow from accounts payable reflected changes in buying patterns, including actions taken to reduce inventory, and payment terms negotiated with individual vendors.

The \$27.4 million increase in inventories at August 2, 2008 from February 2, 2008 levels reflects seasonal increases in retail inventory and inventory purchased to support the net increase of 27 stores in the first six months this year.

Accounts receivable at August 2, 2008 decreased \$0.4 million compared to February 2, 2008.

Cash provided (or used) due to changes in accounts payable and accrued liabilities are as follows:

| | Six Months Ended | |
|---------------------|-------------------------|------------------|
| | August | August 4, |
| | 2, | 2007 |
| | 2008 | |
| | (in thousands) | |
| Accounts payable | \$ 59,596 | \$ 64,137 |
| Accrued liabilities | 6,953 | (14,239) |
| | \$ 66,549 | \$ 49,898 |

The fluctuations in cash provided due to changes in accounts payable for the first six months this year from the first six months last year are due to changes in buying patterns, including actions taken to reduce inventory, and payment terms negotiated with individual vendors. The change in cash provided due to changes in accrued liabilities for the first six months this year from the first six months last year was due primarily to increased accrued income taxes as a result of the gain from the settlement of merger-related litigation offset by a \$28.2 million increase in income taxes paid in the first six months this year.

Revolving credit borrowings decreased to an average of \$17.6 million during the six months ended August 2, 2008 from an average of \$39.3 million during the six months ended August 4, 2007. The reduction in average borrowings was due to cash received in the first quarter of Fiscal 2009 from the merger-related litigation settlement. The Company funded its seasonal working capital requirements and its capital expenditures in the first six months ended August 2, 2008 from the cash proceeds of the settlement of merger-related litigation.

The Company's contractual obligations over the next five years have increased from February 2, 2008. Purchase obligations increased to \$306 million from \$204 million due to seasonal increases in purchases of retail inventory and new store openings, offset by a reduction in long-term debt. Long-term debt decreased to \$106.2 million from \$155.2 million as a result of using some of the proceeds received from the settlement of merger-related litigation to pay off revolver borrowings of \$49.0 million.

Table of Contents

Capital Expenditures

Total capital expenditures in Fiscal 2009 are expected to be approximately \$60.9 million. These include expected retail capital expenditures of \$54.2 million to open approximately 28 Journeys stores, 30 Journeys Kidz stores, 13 Shi by Journeys stores, 10 Johnston & Murphy shops and factory stores and 43 Hat World stores including 16 stores in Canada and to complete 155 major store renovations. The amount of capital expenditures in Fiscal 2009 for other purposes is expected to be approximately \$6.7 million, including approximately \$2.6 million for new systems to improve customer service and support the Company's growth.

Future Capital Needs

The Company expects that cash on hand and cash provided by operations will be sufficient to support seasonal working capital requirements and capital expenditures, although the Company plans to borrow under its revolving credit facility to support seasonal working capital requirements during Fiscal 2009. The approximately \$14.3 million of costs associated with discontinued operations that are expected to be paid during the next twelve months are expected to be funded from cash on hand and borrowings under the revolving credit facility during Fiscal 2009.

There were \$12.5 million of letters of credit and \$20.0 million in revolver borrowings outstanding under the revolving credit facility at August 2, 2008. Net availability under the facility was \$167.5 million. The Company is not required to comply with any financial covenants under the facility unless Adjusted Excess Availability (as defined in the Amended and Restated Credit Agreement) is less than 10% of the total commitments under the credit facility (currently \$20.0 million). If and during such time as Adjusted Excess Availability is less than such amount, the credit facility requires the Company to meet a minimum fixed charge coverage ratio (EBITDA less capital expenditures less cash taxes divided by cash interest expense and scheduled payments of principal indebtedness) of 1.0 to 1.0. Adjusted Excess Availability was \$167.5 million at August 2, 2008. Because Adjusted Excess Availability exceeded \$20.0 million, the Company was not required to comply with this financial covenant at August 2, 2008.

The credit facility prohibits the payment of dividends and other restricted payments (including stock repurchases) unless after such dividend or restricted payment (i) availability is between \$30.0 million and \$50.0 million, the fixed charge coverage is greater than 1.0 to 1.0 or (ii) availability under the credit facility exceeds \$50.0 million. The Company's management does not expect availability under the Credit Facility to fall below \$50.0 million during Fiscal 2009.

The aggregate of annual dividend requirements on the Company's Subordinated Serial Preferred Stock, \$2.30 Series 1, \$4.75 Series 3 and \$4.75 Series 4, and on its \$1.50 Subordinated Cumulative Preferred Stock is \$198,000.

Common Stock Repurchases

In March 2008, the board authorized up to \$100.0 million in stock repurchases primarily funded with the after-tax cash proceeds of the settlement of merger-related litigation with The Finish Line and UBS. The Company repurchased 4.0 million shares at a cost of \$90.9 million during the six months ended August 2, 2008.

Environmental and Other Contingencies

The Company is subject to certain loss contingencies related to environmental proceedings and other legal matters, including those disclosed in Note 10 to the Company's Condensed Consolidated Financial Statements. The Company has made pretax accruals for certain of these contingencies, including approximately \$9.0 million and \$2.1 million in the second quarter of

Table of Contents

Fiscal 2009 and Fiscal 2008, respectively, and \$9.2 million and \$2.1 million for the first six months of Fiscal 2009 and Fiscal 2008, respectively. These charges are included in provision for discontinued operations, net in the Condensed Consolidated Statements of Earnings. The Company monitors these matters on an ongoing basis and, on a quarterly basis, management reviews the Company's reserves and accruals in relation to each of them, adjusting provisions as management deems necessary in view of changes in available information. Changes in estimates of liability are reported in the periods when they occur. Consequently, management believes that its reserve in relation to each proceeding is a reasonable estimate of the probable loss connected to the proceeding, or in cases in which no reasonable estimate is possible, the minimum amount in the range of estimated losses, based upon its analysis of the facts and circumstances as of the close of the most recent fiscal quarter. However, because of uncertainties and risks inherent in litigation generally and in environmental proceedings in particular, there can be no assurance that future developments will not require additional reserves to be set aside, that some or all reserves may not be adequate or that the amounts of any such additional reserves or any such inadequacy will not have a material adverse effect upon the Company's financial condition or results of operations.

Financial Market Risk

The following discusses the Company's exposure to financial market risk related to changes in interest rates and foreign currency exchange rates.

Outstanding Debt of the Company The Company's outstanding long-term debt of \$86.2 million 4 1/8% Convertible Subordinated Debentures due June 15, 2023 bears interest at a fixed rate. Accordingly, there would be no immediate impact on the Company's interest expense due to fluctuations in market interest rates.

Cash and Cash Equivalents The Company's cash and cash equivalent balances are invested in financial instruments with original maturities of three months or less. The Company does not have significant exposure to changing interest rates on invested cash at August 2, 2008. As a result, the Company considers the interest rate market risk implicit in these investments at August 2, 2008 to be low.

Foreign Currency Exchange Rate Risk Most purchases by the Company from foreign sources are denominated in U.S. dollars. To the extent that import transactions are denominated in other currencies, it is the Company's practice to hedge its risks through the purchase of forward foreign exchange contracts. At August 2, 2008, the Company had \$3.0 million of forward foreign exchange contracts for Euro. The Company's policy is not to speculate in derivative instruments for profit on the exchange rate price fluctuation and it does not hold any derivative instruments for trading purposes. Derivative instruments used as hedges must be effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the contract. The unrealized gain on contracts outstanding at August 2, 2008 was \$0.1 million based on current spot rates. As of August 2, 2008, a 10% adverse change in foreign currency exchange rates from market rates would decrease the fair value of the contracts by approximately \$0.3 million.

Accounts Receivable The Company's accounts receivable balance at August 2, 2008 is concentrated in its two wholesale businesses, which sell primarily to department stores and independent retailers across the United States. One customer accounted for 11% and two other customers accounted for 10% each of the Company's trade accounts receivable balance as of August 2, 2008 and no other customer accounted for more than 9% of the Company's trade receivables balance as of August 2, 2008. The Company monitors the credit quality of its

Table of Contents

customers and establishes an allowance for doubtful accounts based upon factors surrounding credit risk of specific customers, historical trends and other information, as well as customer specific factors; however, credit risk is affected by conditions or occurrences within the economy and the retail industry, as well as company-specific information.

Summary Based on the Company's overall market interest rate and foreign currency rate exposure at August 2, 2008, the Company believes that the effect, if any, of reasonably possible near-term changes in interest rates or foreign currency exchange rates on the Company's consolidated financial position, results of operations or cash flows for Fiscal 2009 would not be material.

New Accounting Principles

The Company adopted SFAS No. 157, Fair Value Measurements, (SFAS No. 157) as of February 3, 2008, with the exception of the application of the statement of non-recurring, nonfinancial assets and liabilities. The adoption of SFAS No. 157 did not have a material impact on the Company's results of operations or financial position. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles and expands disclosures about fair value measurements. In February 2008, the FASB issued FASB Staff Position No. FAS 157-b, Effective Date of FASB Statement No. 157. The FSP amended SFAS No. 157, to delay the effective date for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (that is, at least annually). The FSP defers the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008 (Fiscal 2010 for the Company), and interim periods within those fiscal years for items within the scope of the FSP. See Note 6 for additional information. In February 2007, the FASB issued SFAS No. 159, The Fair Value Option of Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115 (SFAS No. 159). SFAS No. 159 allows companies to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The Company adopted SFAS No. 159 as of February 3, 2008 and did not elect the fair value option to measure certain financial instruments. Accordingly, the adoption of SFAS No. 159 did not have a material impact on the Company's results of operations or financial position.

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities An Amendment of SFAS No. 133. SFAS 161 seeks to improve financial reporting for derivative instruments and hedging activities by requiring enhanced disclosures regarding the impact on financial position, financial performance, and cash flows. To achieve this increased transparency, SFAS 161 requires (1) the disclosure of the fair value of derivative instruments and gains and losses in a tabular format; (2) the disclosure of derivative features that are credit risk-related; and (3) cross-referencing within the footnotes. SFAS 161 is effective for fiscal years and interim periods beginning after November 15, 2008 (Fiscal 2010 for the Company). The Company is currently evaluating the impact that the adoption of SFAS 161 will have, if any, on its results of operations and financial position.

In May 2008, the FASB issued FASB Staff Position APB 14-1, Accounting for Convertible Debt Instruments That May be Settled in Cash Upon Conversion, (including partial cash settlement), (the FSP). The FSP requires the issuer of certain convertible debt instruments that may be settled in cash (or other assets) on conversion to separately account for the liability (debt) and equity (conversion option) components of the instrument in a manner that reflects the issuer's

Table of Contents

nonconvertible debt borrowing rate. The FSP is effective for fiscal years beginning after December 15, 2008 (Fiscal 2010 for the Company), and interim periods within those fiscal years. The Company is currently evaluating the impact that the adoption of the FSP will have on its results of operations and financial position.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

The Company incorporates by reference the information regarding market risk appearing under the heading "Financial Market Risk" in Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations.

Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures.

We have established disclosure controls and procedures to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to the officers who certify the Company's financial reports and to other members of senior management and the Board of Directors.

Based on their evaluation as of August 2, 2008, the principal executive officer and principal financial officer of the Company have concluded that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) were effective to ensure that the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is

(i) recorded, processed, summarized and reported within time periods specified in SEC rules and forms and (ii) accumulated and communicated to the Company's management, including the Company's principal executive officer and principal financial officer, to allow timely decisions regarding required disclosure.

Changes in internal control over financial reporting.

There were no changes in the Company's internal control over financial reporting that occurred during the Company's second fiscal quarter that have materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting.

Table of Contents**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

The Company incorporates by reference the information regarding legal proceedings in Note 9 of the Company's Condensed Consolidated Financial Statements.

Item 1A. Risk Factors

There have been no material changes to the risk factors previously disclosed in Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the year ended February 2, 2008.

Item 4. Submission of Matters to a Vote of Security Holders

At the Company's annual meeting of shareholders held on June 18, 2008 shares representing a total of 23,316,733 votes were outstanding and entitled to vote. At the meeting, shareholders of the Company:

1) elected eleven directors nominated by the board of directors by the following votes:

| | Votes For | Votes Withheld |
|--------------------------|------------|----------------|
| James S. Beard | 19,700,753 | 219,223 |
| Leonard L. Berry | 19,700,444 | 219,532 |
| William F. Blaufuss, Jr. | 19,703,599 | 216,377 |
| James W. Bradford | 19,698,561 | 221,415 |
| Robert V. Dale | 19,696,726 | 223,250 |
| Robert J. Dennis | 19,660,041 | 259,935 |
| Matthew C. Diamond | 19,701,332 | 218,644 |
| Marty G. Dickens | 19,697,287 | 222,689 |
| Ben T. Harris | 19,655,017 | 264,959 |
| Kathleen Mason | 19,673,082 | 246,894 |
| Hal N. Pennington | 19,668,016 | 251,960 |

2) ratified the appointment of Ernst & Young LLP as independent registered public accounting firm for the fiscal year ending January 31, 2009 by a vote of 19,772,975 for and 142,767 against, with 4,234 abstentions and no broker non-votes.

Table of Contents

Item 6. Exhibits

Exhibits

- (31.1) Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- (31.2) Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- (32.1) Certification of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- (32.2) Certification of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Table of Contents

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Genesco Inc.

By: /s/ James S. Gulmi
James S. Gulmi
Senior Vice President
Finance and Chief Financial Officer

Date: September 11, 2008