ALLIED HOLDINGS INC Form 10-Q November 13, 2001

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2001

OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from to Commission File Number: 0-22276

[**x**]

or [] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)

ALLIED HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

(State or other jurisdiction of incorporation or organization)

Suite 200, 160 Clairemont Avenue, Decatur, Georgia 30030

(Address of principal executive offices) (404) 373-4285

(Registrant s telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. [X] Yes [] No

Outstanding common stock, No par value at October 29, 2001 8,285,015

TOTAL NUMBER OF PAGES INCLUDED IN THIS REPORT: 26

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(I.R.S. Employer Identification Number)

58-0360550

GEORGIA

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FINANCIAL INFORMATION

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PART 1 FINANCIAL INFORMATION

ITEM 1 FINANCIAL STATEMENTS

ALLIED HOLDINGS, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(In Thousands)

ASSETS

| September | December |
|-----------|----------|
| 30 | 31 |
| 2001 | 2000 |
| | |

(Unaudited)

CURRENT ASSETS:

Cash and cash equivalents \$12,249 \$2,373 Short-term investments 64,756 59,892 Receivables, net of allowance for doubtful accounts 94,789 114,266 Inventories 6,610 7,415 Deferred tax assets 11,968 10,191 Prepayments and other current assets 20,036 19,355

Total current assets 210,408 213,492

PROPERTY AND EQUIPMENT, NET 231,073 259,362

OTHER ASSETS:

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Goodwill, net 91,303 95,159 Other 43,387 42,526

Total other assets 134,690 137,685

Total assets \$576,171 \$610,539

LIABILITIES AND STOCKHOLDERS EQUITY

CURRENT LIABILITIES:

Current maturities of long-term debt \$158,462 \$109 Trade accounts payable 38,658 45,975 Accrued liabilities 81,969 79,487

Total current liabilities 279,089 125,571

LONG-TERM DEBT, less current maturities 190,003 324,876 **POSTRETIREMENT BENEFITS OTHER THAN PENSIONS** 9,565 9,943

DEFERRED INCOME TAXES 3,125 21,414

OTHER LONG-TERM LIABILITIES 73,215 69,594

STOCKHOLDERS EQUITY:

Common stock, no par value; 20,000 shares authorized, 8,240 and 8,187 shares outstanding at September 30, 2001 and December 31, 2000, respectively

Additional paid-in capital 46,500 45,990 Retained (deficit) earnings (16,622) 20,602 Cumulative other comprehensive loss, net of tax (7,997) (6,744) Common stock in treasury, at cost, 139 shares at September 30, 2001 and December 31, 2000 (707) (707)

Total stockholders equity 21,174 59,141

Total liabilities and stockholders equity \$576,171 \$610,539

The accompanying notes are an integral part of these consolidated balance sheets.

ALLIED HOLDINGS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

(In Thousands, Except Per Share Data) (Unaudited)

| | Er | For the Three Months Ended September 30 | | For the Nine Months Ended September 30 | |
|----------|-----------|---|-----------|---|--|
| | 2001 | 2000 | 2001 | 2000 | |
| REVENUES | \$204,010 | \$236,347 | \$672,384 | \$815,128 | |

OPERATING EXPENSES:

Salaries, wages and fringe benefits 118,700 132,704 391,006 441,817 Operating supplies and expenses 33,810 40,953 115,147 140,837 Purchased transportation 23,228 23,513 75,190 79,967 Insurance and claims 10,531 11,226 37,588 36,369 Operating taxes and licenses 7,857 9,650 24,990 31,491 Depreciation and amortization 15,145 15,051 45,450 45,686 Rents 1,691 2,114 5,353 6,613 Communications and utilities 1,300 1,335 5,252 5,550 Other operating expenses 3,295 2,701 10,908 8,437

Total operating expenses 215,557 239,247 710,884 796,767

Operating (loss) income (11,547) (2,900) (38,500) 18,361

OTHER INCOME (EXPENSE):

Equity in earnings of joint ventures, net of tax 1,054 1,502 3,593 4,201 (Loss) gain on sale of assets (24) (84) 2,719 (97) Interest expense (9,141) (8,321) (26,994) (25,070) Interest income 424 1,644 2,014 3,653

(7,687) (5,259) (18,668) (17,313)

(LOSS) INCOME BEFORE INCOME TAXES (19,234) (8,159) (57,168) 1,048 INCOME TAX BENEFIT 6,588 3,549 19,944 196 **NET (LOSS) INCOME** \$(12,646) \$(4,610) \$(37,224) \$1,244

PER COMMON SHARE BASIC AND DILUTED \$(1.56) \$(0.58) \$(4.60) \$0.16

COMMON SHARES OUTSTANDING BASIC AND DILUTED 8,114 7,961 8,096 7,924

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ALLIED HOLDINGS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(In Thousands)

| ine Months nded mber 30 | End |
|-------------------------------|-------------|
| 2000 | 2001 |
| (Unaudited) | (Unaudited) |
| | |

CASH FLOWS FROM OPERATING ACTIVITIES:

Net (loss) income (\$37,224) \$1,244

Adjustments to reconcile net loss to net cash provided by operating activities:

Depreciation and amortization 45,450 45,686 (Gain) loss on sale of property and equipment (2,719) 97 Deferred income taxes (19,377) 104 Compensation expense related to stock options and grants 207 452 Equity in earnings of joint ventures (3,593) (4,201) Amortization of Teamsters Union signing bonus 1,802 1,850 Change in operating assets and liabilities excluding effect of businesses acquired:

Receivables, net of allowance for doubtful accounts 18,190 (2,366) Inventories 720 (7) Prepayments and other current assets (822) (1,717) Trade accounts payable (7,021) (6,587) Accrued liabilities 6,028 (8,633) Total adjustments 38,865 24,678

Net cash provided by operating activities 1,641 25,922

CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of property and equipment (18,274) (15,972) Proceeds from sale of property and equipment 4,832 799 Purchase of business, net of cash acquired (8,185) Investment in joint ventures (464) Cash received from joint ventures 3,578 Increase in short-term investments (4,864) (14,044) Increase in the cash surrender value of life insurance (360) (128)

Net cash used in investing activities (15,552) (37,530)

CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from issuance of long-term debt, net 23,480 771 Proceeds from issuance of common stock 303 626 Repurchase of common stock (282) Other, net (64) 1,894

Net cash provided by financing activities 23,719 3,009

EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS 68 (781)

NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS 9,876 (9,380) CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR 2,373 13,984

CASH AND CASH EQUIVALENTS AT END OF PERIOD \$12,249 \$4,604

The accompanying notes are an integral part of these consolidated statements.

Allied Holdings, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Unaudited)

Note 1. Basis of Presentation

The unaudited consolidated financial statements included herein have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. The statements contained herein reflect all adjustments, all of which are of a normal, recurring nature, which are, in the opinion of management, necessary to present fairly the financial condition, results of operations and cash flows for the periods presented. Operating results for the three and nine month periods ended September 30, 2001 are not necessarily indicative of the results that may be expected for the year ended December 31, 2001. The interim financial statements should be read in conjunction with the financial statements and notes thereto of Allied Holdings, Inc. and Subsidiaries (the Company) included in the Company s 2000 Annual Report on Form 10-K.

Note 2. Long-Term Debt and Supplemental Guarantor Information

On September 30, 1997, the Company issued \$150 million of 8 5/8 % senior notes (the Notes) through a private placement. Subsequently, the senior notes were registered with the Securities and Exchange Commission. The net proceeds from the Notes were used to fund the acquisition of Ryder Automotive Carrier Services, Inc. and RC Management Corp., pay related fees and expenses, and reduce outstanding indebtedness. The Company s obligations under the Notes are guaranteed by substantially all of the subsidiaries of the Company (the Guarantor Subsidiaries). Haul Insurance Ltd., Arrendadora de Equipo Para el Transporte de Automoviles, S. de R.L. de C.V., Axis Logistica, S. de R.L. de C.V. and Axis Netherlands C.V. do not guarantee the Company s obligations under the Notes (the Nonguarantor Subsidiaries). The following condensed consolidating balance sheets, statements of operations and statements of cash flows present the financial statements of the parent company and the combined financial statements of the Guarantor Subsidiaries. The Guarantors are jointly and severally liable for the Company s obligations under the Notes and there are no restrictions on the ability of the Guarantors to make distributions to the Company.

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SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET SEPTEMBER 30, 2001 (In Thousands) (Unaudited)

ALLIHDUARANOORUARANTOR HOLDINGBSIDIARUBSIDIARUENIINACIONSOLIDATED

CURRENT ASSETS:

Cash and cash equivalents \$(142) \$2,399 \$9,992 \$12,249 Short-term investments 64,756 64,756 Receivables, net of allowance for doubtful accounts 23 91,487 3,279 94,789 Inventories 6.600 10 6.610 Deferred tax assets 10,109 1,608 251 11,968 Prepayments and other current assets 1,762 18,081 193 20,036

Total current assets 11,752 120,175 78,481 210,408

PROPERTY AND EQUIPMENT, NET

12,521 214,952 3,600 231,073 **OTHER ASSETS:**

Goodwill, net 1,544 89,759 91,303 Other

 16,216
 16,574
 10,597
 43,387

 Deferred tax asset
 noncurrent

 35,943
 (35,943)

 Intercompany receivables

 274,460
 (274,460)

 Investment in subsidiaries

 33,662
 15,019
 (48,681)

Total other assets 361,825 121,352 10,597 (359,084) 134,690

Total assets \$386,098 \$456,479 \$92,678 \$(359,084) \$576,171

CURRENT LIABILITIES:

Current maturities of long-term debt \$156,167 \$2,295 \$ \$ \$158,462 Trade accounts payable 2,881 35,229 548 38,658 Intercompany payables 272,146 2,314 (274,460) Accrued liabilities 15,876 52,126 13,967 81,969

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Total current liabilities 174,924 361,796 16,829 (274,460) 279,089

LONG-TERM DEBT, less current maturities 190,000 3 190,003 POSTRETIREMENT BENEFITS OTHER THAN PENSIONS 9,565 9,565 DEFERRED INCOME TAXES 39,068 (35,943) 3,125 OTHER LONG-TERM LIABILITIES 31,701 41,514 73,215 STOCKHOLDERS EQUITY:

Common stock, no par value

Additional paid-in capital 46,500 90,733 13,279 (104,012) 46,500 Retained deficit (earnings) (16,622) (65,771) 23,294 42,477 (16,622) Cumulative other comprehensive income, net of tax (7,997) (10,616) (2,238) 12,854 (7,997) Treasury stock (707) (707)

Total stockholders equity 21,174 14,346 34,335 (48,681) 21,174

Total liabilities and stockholders equity \$386,098 \$456,479 \$92,678 \$(359,084) \$576,171

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SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET DECEMBER 31, 2000 (In Thousands)

ALLIKUUARANOONG UARANTOR HOLDISKUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSIDIARUUSSI

(Unaudited)Unaudited)Unaudited)

CURRENT ASSETS:

Cash and cash equivalents \$(1,213) \$2,063 \$1,523 \$ \$2,373 Short-term investments 59,892 59,892 Receivables, net of allowance for doubtful accounts 805 112,876 585 114,266 Inventories 7,415 7,415 Deferred tax asset current 8,009 1,600 582 10,191 Prepayments and other current assets 1,974 15,007 2,374 19,355

Total current assets 9,575 138,961 64,956 213,492

PROPERTY AND EQUIPMENT, NET

16,319 239,866 3,177 259,362 **OTHER ASSETS:**

Goodwill, net 1,633 93,526 95,159 Other 15,732 16,372 10,422 42,526

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Deferred tax asset noncurrent 17,585 (17,585) Intercompany receivables 260,850 (260,850) Investment in subsidiaries 80,057 14,072 (94,129)

Total other assets 375,857 123,970 10,422 (372,564) 137,685

Total assets \$401,751 \$502,797 \$78,555 \$(372,564) \$610,539

CURRENT LIABILITIES:

Current maturities of long-term debt \$ \$109 \$ \$ \$109 Trade accounts payable 1,590 43,475 910 45,975 Intercompany payables 259,268 1,582 (260,850) Accrued liabilities 16,592 51,684 11,211 79,487 Total current liabilities 18,182 354,536 13,703 (260,850) 125,571

LONG-TERM DEBT, less current maturities 324,428 448 324,876 POSTRETIREMENT BENEFITS OTHER THAN PENSIONS 9,943 9,943 DEFERRED INCOME TAXES 38,999 (17,585) 21,414 OTHER LONG-TERM LIABILITIES 36,660 32,934 69,594 STOCKHOLDERS EQUITY:

Common stock, no par value

Additional paid-in capital 45,990 81,180 13,612 (94,792) 45,990 Retained earnings (deficit) 20,602 (10,171) 20,309 (10,138) 20,602 Cumulative other comprehensive income, net of tax (6,744) (8,798) (2,003) 10,801 (6,744) Treasury stock (707) (707)

Total stockholders equity 59,141 62,211 31,918 (94,129) 59,141

Total liabilities and stockholders equity \$401,751 \$502,797 \$78,555 \$(372,564) \$610,539

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SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS NINE MONTHS ENDED SEPTEMBER 30, 2001 (In Thousands) (Unaudited)

ALLIED GUARANTOR HOLDINGSUBSIDIARISSUBSIDIARIES.IMINATIONSONSOLIDATED

| REVENUES | \$7,425 | \$671,111 | \$ 28,550 | \$(34,702) | \$672,384 |
|-------------------------------------|---------|-----------|-----------|------------|-----------|
| | | | · | | |
| OPERATING EXPENSES: | | | | | |
| Salaries, wages and fringe benefits | | | | | |
| 7,791 383,215 391,006 | | | | | |
| Operating supplies and expenses | | | | | |
| 1,316 113,746 85 115,147 | | | | | |
| Purchased transportation | | | | | |
| 75,190 75,190 | | | | | |
| Insurance and claims | | | | | |
| 38,382 26,483 (27,277) 37,588 | | | | | |
| Operating taxes and licenses | | | | | |
| 94 24,896 24,990 | | | | | |
| Depreciation and amortization | | | | | |
| 2,550 42,361 539 45,450 | | | | | |
| Rents | | | | | |
| 1,585 3,764 4 5,353 | | | | | |
| Communications and utilities | | | | | |
| 218 5,026 8 5,252 | | | | | |
| Other operating expenses | | | | | |
| 5,218 12,943 172 (7,425) 10,908 | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Total operating expenses 18,772 699,523 27,291 (34,702) 710,884

Operating (loss) income (11,347) (28,412) 1,259 (38,500)

OTHER INCOME (EXPENSE):

Equity in earnings of joint ventures, net of tax 3,299 294 3,593 Gain on sale of assets 2,719 2,719 Interest expense (25,511) (24,336) (157) 23,010 (26,994)Interest income 23,031 155 1,838 (23,010) 2,014 Intercompany dividends 1,980 (1,980) Equity in losses of subsidiaries (45,483) 45,483

(45,983) (20,143) 1,975 45,483 (18,668)

(LOSS) INCOME BEFORE INCOME TAXES (57,330) (48,555) 3,234 45,483 (57,168) INCOME TAX BENEFIT (PROVISION) 20,106 827 (989) 19,944

NET (LOSS) INCOME \$ (37,224) \$(47,728) \$2,245 \$45,483 \$(37,224)

SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS NINE MONTHS ENDED SEPTEMBER 30, 2000 (In Thousands) (Unaudited)

ALLIED GUARANTOR HOLDINGSUBSIDIARIESUBSIDIAR

| REVENUES | \$3,728 | \$813,804 | \$ 25,574 | \$(27,978) | \$815,128 |
|----------|---------|-----------|-----------|------------|-----------|
| | | | | | |

OPERATING EXPENSES:

Salaries, wages and fringe benefits 3,609 438,208 441,817 Operating supplies and expenses 856 139,953 28 140,837 Purchased transportation 79,967 79,967 Insurance and claims 36,042 24,577 (24,250) 36,369 Operating taxes and licenses 8 31,483 31,491 Depreciation and amortization 321 45,085 280 45,686 Rents 57 6,556 6,613 Communications and utilities 12 5,538 5,550

Other operating expenses 1,549 10,465 151 (3,728) 8,437

Total operating expenses 6,412 793,297 25,036 (27,978) 796,767

Operating (loss) income (2,684) 20,507 538 18,361

OTHER INCOME (EXPENSE):

Equity in earnings (loss) of joint ventures, net of tax 4,359 (158) 4,201 Loss on sale of assets (97) (97) Interest expense (22,111) (25,591) (372) 23,004 (25,070) Interest income 22,977 294 3,386 (23,004) 3,653 Equity in net income of subsidiaries 2,079 (2,079)

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|---|------------------|-------------|-------------------|
| | | - | |
| 2,945 (21,035) 2,856 (2,079) (17,3 | 13) | - | |
| | | - - - | |
| | ETAVES | - | |
| INCOME (LOSS) BEFORE INCOMI 261 (528) 3,394 (2,079) 1,048 INCOME TAX BENEFIT (PROVISION 983 (124) (663) 196 | | | |
| | | - - - | |
| NET INCOME (LOSS) | | - | |
| \$1,244 \$(652) \$2,731 \$(2,079) \$1,244 | | | |
| | | • | |

SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS THREE MONTHS ENDED SEPTEMBER 30, 2001 (In Thousands) (Unaudited)

ALLIED GUARANTSORNGUARANTOR HOLDINGSSUBSIDIARIESUBSIDIARIESIMINATIONSOLIDATED

| REVENUES | \$2,475 | \$203,586 | \$ 9,517 | \$(11,568) | \$204,010 |
|---|---------|-----------|----------|------------|-----------|
| | | | | | |
| OPERATING EXPENSES: | | | | | |
| Salaries, wages and fringe benefits $345 \ 118,355 \ 118,700$ Operating supplies and expenses $341 \ 33,437 \ 32 \ 33,810$ Purchased transportation $23,228 \ 23,228$ Insurance and claims $10,680 \ 8,944 \ (9,093) \ 10,531$ Operating taxes and licenses $1 \ 7,856 \ 7,857$ Depreciation and amortization $825 \ 14,137 \ 183 \ 15,145$ Rents $544 \ 1,146 \ 1 \ 1,691$ Communications and utilities $106 \ 1,192 \ 2 \ 1,300$ Other operating expenses $1,612 \ 4,120 \ 38 \ (2,475) \ 3,295$ | | | | | |
| | | | | | |

Total operating expenses 3,774 214,151 9,200 (11,568) 215,557

Operating (loss) income (1,299) (10,565) 317 (11,547)

OTHER INCOME (EXPENSE):

Equity in earnings of joint ventures, net of tax 862 192 1,054 Loss on sale of assets (24) (24) Interest expense (8,442) (8,204) (61) 7,566 (9,141) Interest income 7,536 43 411 (7,566) 424 Equity in losses of subsidiaries (17,366) 17,366

(18,272) (7,323) 542 17,366 (7,687)

(LOSS) INCOME BEFORE INCOME TAXES (19,571) (17,888) 859 17,366 (19,234) INCOME TAX BENEFIT (PROVISION) 6,925 (85) (252) 6,588

NET (LOSS) INCOME

\$ (12,646) \$(17,973) \$607 \$17,366 \$(12,646)

SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS THREE MONTHS ENDED SEPTEMBER 30, 2000 (In Thousands)

(Unaudited)

ALLIED GUARANTORNGUARANTOR HOLDINGSUBSIDIARISS/BSIDIARIES/MINATION/S/NSOLIDATED

| REVENUES | \$1,243 | \$235,973 | \$ 8,392 | \$ (9,261) | \$236,347 |
|----------|---------|-----------|----------|------------|-----------|
| | | | | | |

OPERATING EXPENSES:

Salaries, wages and fringe benefits 1,833 130,871 132,704 Operating supplies and expenses 56 40,885 12 40,953 Purchased transportation 23,513 23,513 Insurance and claims 10,813 8,431 (8,018) 11,226 Operating taxes and licenses 2 9,648 9.650 Depreciation and amortization 262 14,693 96 15,051 Rents 19 2,095 2,114 Communications and utilities 4 1,331 1,335 Other operating expenses (1,243) 2,701 273 3,671

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Total operating expenses 2,449 237,520 8,539 (9,261) 239,247

Operating loss (1,206) (1,547) (147) (2,900)

OTHER INCOME (EXPENSE):

Equity in earnings (loss) of joint ventures, net of tax 1,557 (55) 1,502 Loss on sale of assets (84) (84) Interest expense (7,216) (8,569) (133) 7,597 (8,321) Interest income 7,595 94 1,552 (7,597) 1,644 Equity in net losses of subsidiaries (7,400) 7,400

(7,021) (7,002) 1,364 7,400 (5,259)

(LOSS) INCOME BEFORE INCOME TAXES (8,227) (8,549) 1,217 7,400 (8,159) INCOME TAX BENEFIT (PROVISION) 3,617 (40) (28) 3,549

NET (LOSS) INCOME \$ (4,610) \$(8,589) \$1,189 \$7,400 \$(4,610)

SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS NINE MONTHS ENDED SEPTEMBER 30, 2001 (In Thousands) (Unaudited)

ALLIKUUARANOONQUARANTOR HOLDINGUSSIDIASUUSSIDIASUISYIDIATED

CASH FLOWS FROM OPERATING ACTIVITIES:

Net (loss) income \$(37,224) \$(47,728) \$2,245 \$45,483 \$(37,224)

Adjustments to reconcile net (loss) income to net cash (used in) provided by operating activities:

Depreciation and amortization 2,550 42,361 539 45,450 Gain on sale of property and equipment (2,719)(2,719)Deferred income taxes (19,657) (51) 331 (19,377) Compensation expense related to stock options and grants 207 207 Equity in earnings of joint ventures (3,299) (294) (3,593)Equity in losses of subsidiaries 45,483 (45, 483)Amortization of Teamsters Union signing bonus 1.802 1,802 Change in operating assets and liabilities: Receivables, net of allowance for doubtful accounts 782 20,102 (2,694) 18.190 Inventories 730 (10) 720 Prepayments and other current assets 212 (3,215) 2,181 (822)Trade accounts payable 1,291 (7,950) (362) (7,021)Intercompany payables (13,610) 12,878 732 Accrued liabilities (716) (4,592) 11,336 6,028

| Total adj | ustments | | | |
|-----------|----------|--------|----------|--------|
| 16,542 | 56,047 | 11,759 | (45,483) | 38,865 |

Net cash (used in) provided by operating activities (20,682) 8,319 14,004 1,641

CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of property and equipment (67) (17,552) (655) (18,274) Intercompany sale of property and equipment 1,403 (1,403) Proceeds from sale of property and equipment 4,832 4,832 Investment in joint venture (464) (464) Cash received from joint ventures 3,578 3,578 Intercompany dividend received (paid) 1,980 (1,980) Increase in short-term investments (4,864)(4,864)Increase in cash surrender value of life insurance (360) (360)

Net cash provided by (used in) investing activities 2,956 (12,525) (5,983) (15,552)

CASH FLOWS FROM FINANCING ACTIVITIES:

Proceeds from issuance of long-term debt, net 21,739 1,741 23,480 Proceeds from issuance of common stock 303 303 Other, net (3,245) 2,498 683 (64)

Net cash provided by financing activities 18,797 4,239 683 23,719

EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS 303 (235) 68 NET INCREASE IN CASH AND CASH EQUIVALENTS 1,071 336 8,469 9,876 CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR (1,213) 2,063 1,523 2,373

CASH AND CASH EQUIVALENTS AT END OF PERIOD \$(142) \$2,399 \$9,992 \$ \$12,249

SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS NINE MONTHS ENDED SEPTEMBER 30, 2000 (In Thousands) (Unaudited)

ALLIEDUARANNONGUARANTOR HOLDINGBSIDIARNEBSIDIANIMATIONSOLIDATED

CASH FLOWS FROM OPERATING ACTIVITIES:

Net income (loss) \$1,244 \$(652) \$2,731 \$(2,079) \$1,244

Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:

```
Depreciation and amortization
 321 45,085 280
                       45,686
Loss on sale of property and equipment
    97
              97
Deferred income taxes
567 119 (582)
                     104
Compensation expense related to stock options and grants
 452
               452
Equity in (earnings) loss of joint ventures
    (4,359) 158
                    (4, 201)
Equity in net income of subsidiaries
(2.079)
               2,079
Amortization of Teamsters Union signing bonus
    1,850
                 1,850
Change in operating assets and liabilities:
Receivables, net of allowance for doubtful accounts
(80) (2,144) (142)
                       (2,366)
Inventories
    (7)
              (7)
Prepayments and other current assets
(127) (1,623) 33
                      (1,717)
Intercompany receivables and payables
(12,049) 12,695 (646)
Trade accounts payable
124 (6,416) (295)
                        (6,587)
Accrued liabilities
843 (15,233) 5,757
                          (8,633)
```

| Total adjus (12,028) | 4,563 | 2,079 | 24,678 | |
|-------------------------|-------|-------|--------|--|
| | | | | |

Net cash (used in) provided by operating activities (10,784) 29,412 7,294 25,922

CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of property and equipment (141) (14,955) (876) (15,972) Intercompany sale of property and equipment (8,716) 8,716 Proceeds from sale of property and equipment 799 799 Purchase of business, net of cash acquired (8,185) (8,185) Return of capital 11,999 (11,999) Intercompany dividend received (paid) 4,349 (4,349) Increase in short-term investments (14.044)(14.044)Increase in cash surrender value of life insurance (128)(128)

Net cash provided by (used in) investing activities 7,491 (30,101) (14,920) (37,530)

CASH FLOWS FROM FINANCING ACTIVITIES:

Proceeds from issuance of long-term debt, net 690 81 771 Proceeds from issuance of common stock 626 626 Repurchase of common stock (282) (282) Other, net 787 313 794 1,894

Net cash provided by financing activities 1,821 394 794 3,009

EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS 315 (1,096) (781) NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS (1,472) 20 (7,928) (9,380) CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR 1,852 3,179 8,953 13,984

CASH AND CASH EQUIVALENTS AT END OF PERIOD \$380 \$3,199 \$1,025 \$ \$4,604

Note 3. Comprehensive Loss

Comprehensive income was a loss of \$11.9 million for the third quarter of 2001 versus a loss of \$5.6 million for the third quarter of 2000, and a loss of \$38.5 million for the first nine months of 2001 versus a loss of \$1.7 million for the first nine months of 2000. The difference between comprehensive income and net income is the change in the foreign currency translation adjustment, net of income taxes.

Note 4. Accounting for Derivative Instruments and Hedging Activities

The Financial Accounting Standards Board issued Statement of Financial Accounting Standards SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended. The statement establishes accounting and reporting standards requiring that every derivative instrument (including certain derivative instruments embedded in other contracts) be recorded in the balance sheet as either an asset or liability measured at its fair value. SFAS No. 133 requires that changes in the derivative s fair value be recognized currently in earnings unless specific hedge accounting criteria are met. Special accounting for qualifying hedges allows a derivative s gains and losses to offset related results on the hedged item in the income statement, and requires that a company must formally document, designate, and assess the effectiveness of transactions that receive hedge accounting.

From time to time, the Company enters into futures contracts to manage the risk associated with changes in fuel prices. Gains and losses from fuel hedging contracts are recognized as part of fuel expense when the Company uses the underlying fuel being hedged. The Company does not enter into fuel hedging contracts for speculative purposes. At September 30, 2001, the Company did not have any outstanding fuel hedging contracts or other derivative instruments that fall under the provisions of SFAS No. 133.

Note 5. Recent Accounting Pronouncements

In June 2001, the Financial Accounting Standards Board approved Statement of SFAS No. 141, Business Combinations, and SFAS No. 142, Goodwill and Other Intangible Assets. SFAS No. 141 prospectively prohibits the pooling of interest method of accounting for business combinations initiated after June 30, 2001. SFAS No. 142 requires companies to cease amortizing goodwill that existed at June 30, 2001. The amortization of existing goodwill will cease on December 31, 2001. Any goodwill resulting from acquisitions completed after June 30, 2001 will not be amortized. SFAS No. 142 also establishes a new method of testing goodwill for impairment on an annual basis or on an interim basis if an event occurs or circumstances change that would reduce the fair value of a reporting unit below its carrying value. The adoption of SFAS No. 142 will result in the Company s discontinuation of amortization of its goodwill; however, the Company will be required to test its goodwill for impairment under the new standard beginning in the first quarter of 2002, which could have an adverse effect on the Company s future results of operations if an impairment occurs.

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In June 2001, the Financial Accounting Standards Board issued Statement No. 143, Accounting for Asset Retirement Obligations''' which addresses accounting and reporting for asset retirement costs of long lived assets resulting from legal obligations associated with acquisition, construction or development transactions. The Company plans to adopt Statement No. 143 in the first quarter of fiscal 2003. Management has determined the adoption of this statement will not have a material effect on the Consolidated Financial Statements of the Company.

In August 2001, The Financial Accounting Standards Board issued Statement No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets which clarifies accounting and reporting for assets held for sale, scheduled for abandonment or other disposal, and recognition of impairment loss related to the carrying value of long-lived assets. The Company plans to adopt Statement No. 144 in the first quarter of fiscal 2003. Management is currently evaluating the effect of this statement on the Consolidated Financial Statements of the Company.

Note 6. Workforce Reduction Accrual

The Company has implemented a program to achieve a significant reduction in corporate overhead expenses. Targeted in the plan are workforce reductions and additional efforts to decrease discretionary spending and eliminate fixed costs. The components of the workforce reduction accrual are as follows (Dollars in millions):

| | Year Ended | Quarter Ended | | |
|---|-------------------------|-------------------|------------------|--------------------------|
| | December 31, 2000 | March 31, 2001 | June 30, 2001 | September 30, 2001 |
| Beginning Balance Expense 2.5 5.0 0.6 1.6 | \$ 0.0 | \$1.6 | \$4.7 | \$ 4.0 |

2.5 5.0 0.6 1.6 Payments (0.9) (1.9) (1.3) (2.6)

Ending Balance 1.6 4.7 4.0 3.0

Number of terminated employees during quarter 100 65 20 63

Note 7. Segment Reporting

In accordance with the requirements of SFAS No. 131, Disclosure About Segments of an Enterprise and Related Information, the Company has identified two reportable industry segments through which it conducts its operating activities: Allied Automotive Group and Axis Group. These two segments reflect the organization used by management for internal reporting. Allied Automotive Group is engaged in the business of transporting automobiles and light trucks from manufacturing plants, ports, auctions, and railway distribution points to automobile dealerships. Axis Group provides distribution, automobile inspection, auction, and logistics services for the automotive industry. The following is a summary of certain financial information relating to the two segments (In thousands):

| | | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|------|-------------------------------------|------|------------------------------------|--|
| | 2001 | 2000 | 2001 | 2000 | |
| Revenues unaffiliated customers: Allied Automotive Group \$197,168 \$230,192 \$651,982 \$793,560 Axis Group 6,842 6,146 20,402 21,497 Corporate/other 9 71 | | | | | |
| | | | | | |
| \$204,010 \$236,347 \$672,384 \$815,128 | | | | | |
| | | | | | |
| Depreciation and amortization: | | | | | |
| Allied Automotive Group \$13,343 \$12,880 \$40,132 \$39,200 Axis Group 977 806 2,768 2,247 Corporate/other 825 1,365 2,550 4,239 | | | | | |
| | | | | | |
| | | | | | |
| \$15,145 \$15,051 \$45,450 \$45,686 | | | | | |
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Operating (loss) profit:

Allied Automotive Group \$(10,483) \$(1,475) \$(27,701) \$24,138 Axis Group 502 84 900 222 Corporate/other (1,566) (1,509) (11,699) (5,999)

(11,547) (2,900) (38,500) 18,361 Reconciling items:

Equity income in joint ventures 1,054 1,502 3,593 4,201 Gain (loss) on sale of assets (24) (84) 2,719 (97) Interest expense (9,141) (8,321) (26,994) (25,070) Interest income 424 1,644 2,014 3,653

(Loss) income before income taxes \$(19,234) \$(8,159) \$(57,168) \$1,048 Capital expenditures:

Allied Automotive Group \$1,321 \$4,763 \$16,381 \$9,780 Axis Group 11 856 1,826 1,780 Corporate/other 1,275 67 4,412

\$1,332 \$6,894 \$18,274 \$15,972

September 30, 2001 December 31, 2000

Total assets: Allied Automotive Group \$387,017 \$437,945 Axis Group 67,641 64,869 Corporate/other 121,513 107,725

\$576,171 \$610,539

Geographic financial information for 2001 and 2000 is as follows (in thousands):

| Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|------|---------------------------------------|--|
| 2000 | 2001 | 2000 | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
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| | | | |
| | | | |

Note 8. Equity Investments

Axis Group has entered into three joint ventures for the purpose of managing the distribution of vehicles in the United Kingdom and Brazil. The Company is accounting for the investments under the equity method of accounting with its share of the ventures earnings or loss reflected as equity in earnings (loss) of joint ventures in the consolidated statements of operations. The related equity investments are included in other assets in the accompanying consolidated balance sheets.

Equity in earnings for these joint ventures is recorded net of income taxes in the consolidated statements of operations by the Company. Income taxes related to the joint ventures were \$.6 million and \$1.7 million for the three and nine months ended September 30, 2001 and \$2,000 and \$1.2 million for the three and nine months ended September 30, 2000. Included in the 2001 results are \$1.7 million in fees related to management services provided to the joint venture and \$1.5 million for similar fees is included in the 2000 results.

The majority of the Company s equity in earnings of joint ventures in 2001 was derived from its joint venture in the United Kingdom, Ansa Logistics Limited. Summarized unaudited financial information of Ansa Logistics Limited for the periods ended September 30, 2001 and 2000, is as follows (in thousands):

September 30, December 31,

| | 2001 | 2000 |
|---|----------|----------|
| Current assets Other assets 4,015 5,019 | \$30,738 | \$34,799 |
| | | |
| Total assets \$34,753 \$39,818 | | |
| | | |
| Current liabilities \$18,413 \$32,194 | | |

| | Three Months Ended September 30, | | Nine Months Ended September 30 | |
|-----------------------------------|-------------------------------------|----------|-----------------------------------|----------|
| | 2001 | 2000 | 2001 | 2000 |
| Revenues | \$28,965 | \$24,125 | \$85,066 | \$79,890 |
| Operating income | \$ 2,963 | \$ 2,505 | \$ 7,840 | \$ 7,789 |
| Income from continuing operations | \$ 3,178 | \$ 2,620 | \$ 8,218 | \$ 7,903 |
| Net income | \$ 1,971 | \$ 1,624 | \$ 5,095 | \$ 4,900 |

Note 9. Litigation

The Company is routinely a party to litigation incidental to its business, primarily involving claims for personal injury and property damage incurred in the transportation of vehicles. The Company does not believe that any of such pending litigation, if adversely determined, would have a material adverse effect on the Company.

The Company is defending two pieces of related litigation in the Supreme Court of Erie County, New York: Gateway Development & Manufacturing, Inc. v. Commercial Carriers, Inc., et al., Index No. 1997/8920 (the Gateway Case), and Commercial Carriers, Inc., v. Gateway Development & Manufacturing, Inc., et al. (the CCI Case), Index No. 12000/8184. The claims at issue in both the Gateway Case and the CCI Case center around the contention that the Company breached legal duties with respect to a failed business transaction involving Gateway Development & Manufacturing, Inc., Ryder Truck Rental, Inc., and Ryder System, Inc. In the Gateway Case, the Company has sought and received summary judgment in its favor on the sole claim (for tortious interference with contract) asserted against it by Gateway Development & Manufacturing, Inc., but the court has permitted the filing and service of cross-claims against the Company by the other defendants in that action. In the CCI Case, the Company has accepted service of a separate complaint asserting claims against the Company that are virtually identical to the cross-claims asserted against the Company by the other defendants in the claims asserted in both the Gateway Case and the CCI Case will be resolved in a unified proceeding. With respect to the entirety of this litigation, the Company intends to continue its vigorous defense against the claims asserted it, as management believes all of those claims are without merit. While the ultimate results of this litigation cannot be predicted, if this litigation is resolved in a manner that is adverse to the Company, it could have a material adverse effect on the Company s consolidated financial position or results of operations.

The Company is defending a third piece of related litigation in the United States District Court for the Southern District of Florida, Ryder Systems, Inc. v. Allied Holdings, Inc., AH Acquisition Corp. and Allied Automotive Group, Inc., Case No. 01-3553-CIV-HUCK. The claims at issue in this case center around the Allied parties September 1997 stock acquisition of certain corporations wholly-owned by Ryder. Through that acquisition, Allied parties agreed to assume financial responsibility for certain third-

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party injury claims arising on or before the September 1997 closing date. Ryder s four-count complaint alleges in count one that the Allied parties have breached their agreement with Ryder by failing to undertake certain logistical actions to actually substitute Allied parties for Ryder under an insurance policy covering these third-party claims and with various states agencies who regulate matters such as self-insured workers compensation. In counts two through four, the complaint alleges that, if the contract does not create these obligations, the legal doctrines of promissory estoppel, good faith and fair dealing, and negligent misrepresentation, create them. The Allied parties have moved to dismiss all counts of the complaint or, alternatively, to transfer the case to the Northern District of Georgia. With respect to the entirety of this litigation, the Company intends to continue its vigorous defense against the claims asserted, as management believes all of those claims are without merit. While the ultimate results of this litigation cannot be predicted, management does not expect that the resolution of these proceedings will have a material adverse effect on the Company s consolidated financial position or results of operations.

Note 10. Reclassifications

Certain amounts in the prior year financial statements have been reclassified to conform to the current year presentation.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations

Revenues were \$204.0 million for the third quarter of 2001 versus revenues of \$236.3 million for the third quarter of 2000, a decrease of 13.7%. For the nine-month period ended September 30, 2001 revenues were \$672.4 million, versus revenues of \$815.1 million for the nine-month period ended September 30, 2000, a decrease of 17.5%.

Allied has initiated an aggressive plan to revitalize the Company. The key elements of the turnaround plan include:

Focus on Execution De-leverage the Company Eliminate Non-contributory Expense Eliminate Non-performing Assets Better Management of Cash Price Adjustments Optimize Invested Assets Implement Strategic Growth Plan

Unanticipated adjustments in new vehicle production by the auto manufacturers led to lower vehicle delivery volumes and a decline in revenues and earnings during the third quarter. The events of September 11, 2001 caused a significant drop in new vehicle productions during the balance of the month. The Company estimates its vehicle deliveries were reduced by approximately 85,000 units during September 2001 following the terrorist acts, which reduced net earnings by approximately \$2 million for the month.

As part of the initiative to adjust pricing, effective on or about September 6, 2001, the Company implemented an administrative processing fee for vehicles transported on behalf of its clients in the United States and Canada. Allied has implemented the new processing fee with clients representing approximately 85% of its annual revenues. The remaining portion of Allied s business is under a contract which prohibits the implementation of the fee at the present time. The administrative processing fee is approximately an 8.5% price increase over the Company s previous rates.

The Company experienced a net loss of \$12.6 million for the third quarter of 2001 versus a net loss of \$4.6 million for the third quarter of 2000. Basic and diluted loss per share for the third quarter of 2001 was \$1.56 versus basic and diluted loss per share of \$0.58 for the third quarter of 2000. For the nine-month period ended September 30, 2001, the net loss was \$37.2 million, versus net income of \$1.2 million for the nine-month period ended September 30, 2000. Basic and diluted loss per share for the nine-month period ended September 30, 2000. Basic and diluted loss per share for the nine-month period ended September 30, 2000. Basic and diluted loss per share for the nine-month period ended September 30, 2000. Basic and diluted loss per share for the nine-month period ended September 30, 2000. Basic and diluted loss per share for the nine-month period ended September 30, 2000.

As part of the initiative to eliminate non-performing assets, Allied announced that it will close certain non-performing and non-core terminal locations within the U.S. and Canada. Allied closed its Doremus, NJ facility on July 1, 2001. In the first nine months of 2001, the operations of Allied at Doremus, NJ generated approximately \$4.8 million in revenues and posted an operating loss of approximately \$1.4 million. Allied intends to close its Houston, TX, Selkirk, NY and Edison, NJ terminal facilities during the fourth quarter of 2001. In the first nine months of 2001, the operations of the automotive group at Houston, Selkirk and Edison generated approximately \$23 million in revenues and posted operating losses of approximately \$4 million.

The following is a discussion of the changes in the Company s major expense categories:

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Salaries, wages and fringe benefits increased from 56.2% of revenues for the third quarter of 2000 to 58.2% of revenues for the third quarter of 2001, and increased from 54.2% of revenues for the first nine months of 2000 to 58.2% of revenues for the first nine months of 2001. The increase was due in part to severance charged to expense of \$4.9 million in the first six months of 2001 and \$1.6 million in the third quarter of 2001 included in the Company s workforce and overhead reduction program, as well as annual wage increases for remaining employees. In addition, the significant drop in vehicle deliveries caused operating inefficiencies that increased salaries, wages, and fringe benefits as a percentage of revenues.

Operating supplies and expenses decreased from 17.3% of revenues for the third quarter of 2000 to 16.6% of revenues for the third quarter of 2001, and also decreased from 17.3% of revenues for the first nine months of 2000 to 17.1% of revenues for the first nine months of 2001. The decrease was due primarily to an increase in the percentage of units hauled by owner operators versus company drivers. Owner operators are responsible for related operating expenses. In addition, operating supplies and expenses declined due to a decrease in parts and maintenance expense related to vigorous expense reduction programs and decreasing volumes, combined with lower fuel costs.

Purchased transportation increased from 10.0% of revenues in the third quarter of 2000 to 11.4% of revenues in the third quarter of 2001, and increased from 9.8% of revenues for the first nine months of 2000 to 11.2% of revenues for the first nine months of 2001. As volumes decline, units are hauled by drivers with the highest seniority and owner operators generally have more seniority than company drivers in the current workforce. The number of owner operators stayed relatively constant from year to year while the number of company drivers decreased, resulting in higher purchased transportation for 2001 compared to 2000.

Insurance and claims expense increased from 4.8% of revenues for the third quarter of 2000 to 5.2% of revenues for the third quarter of 2001, and increased from 4.5% of revenues for the first nine months of 2000 to 5.6% of revenues for the first nine months of 2001. The increase was a result of an increase in cargo claims expense and costs related to higher auto, general liability and property insurance premiums that were unaffected by the decline in vehicles delivered.

Depreciation and amortization expense increased from 6.4% of revenues in the third quarter of 2000 to 7.4% of revenues in the third quarter of 2001, and increased from 5.6% of revenues for the first nine months of 2000 to 6.8% of revenues for the first nine months of 2001. The increase as a percentage of revenues was due primarily to a sharp decline in vehicles delivered which reduced revenues. Depreciation and amortization expense stayed relatively constant in 2001 versus 2000; depreciation and amortization expense was \$15.1 million in the third quarter of 2001 versus \$15.0 million in the third quarter of 2000, and \$45.4 million for the first nine months of 2000.

Loss/gain on sale of assets increased from a loss of \$97,000 for the first nine months of 2000 to a gain of \$2,719,000 for the first nine months of 2001. The Company disposed of excess real estate and other assets in Canada during the second quarter of 2001.

Interest expense as a percentage of revenues increased from 3.5% of revenues for the third quarter of 2000 to 4.5% of revenues for the third quarter of 2001, and increased from 3.1% of revenues for the first nine months of 2000 to 4.1% for the first nine months of 2001. The increase was due to higher interest rates charged under the Company s revolving credit facility and senior subordinated notes as a result of the amendments in the second quarter of 2001, as well as higher long-term debt levels and additional costs related to the amendments.

Financial Condition, Liquidity and Capital Resources

Net cash provided by operating activities totaled \$1.6 million for the nine-month period ended September 30, 2001 versus net cash provided by operating activities of \$25.9 million for the nine-month period ended September 30, 2000. The decline in cash provided by operating activities was due primarily to reduced earnings during the first nine months of 2001 versus 2000, offset with a favorable change in operating assets and liabilities as the Company has implemented measures to improve asset utilization.

Net cash used in investing activities totaled \$15.6 million for the nine-month period ended September 30, 2001 versus \$37.5 million for the nine-month period ended September 30, 2000. The decrease was due primarily to the purchase of CT Group, a logistics service group, in 2000 for \$8.2 million, combined with a change in the investment portfolio mix of the Company s captive insurance company which increased short-term investments by \$14.0 million and reduced cash and cash equivalents by a like amount in 2000.

Net cash provided by financing activities totaled \$23.7 million for the nine-month period ended September 30, 2001 versus \$3.0 million for the nine-month period ended September 30, 2000. The increase was due to an increase in borrowings during 2001 as a result of lower operating cash flow.

In April 2001 the Company amended its revolving credit facility and its senior subordinated notes to avoid defaults relating to its financial covenants. The maturity date of the amended revolving credit facility has been accelerated from September 30, 2002 to January 31, 2002.

The Company s future cash flow would be insufficient to meet its debt payment obligations if it is required to repay the outstanding balance of the Credit Facility at its currently scheduled maturity in January 2002. The Company s ability to meet its principal payment obligations at the January 2002 maturity will depend on whether it can arrange a refinancing, restructuring or extension of such facility on satisfactory terms within that time frame. The Company is engaged in discussions with a number of lenders to replace its revolving credit facility, and completion of the financing is anticipated by January 2002.

If the Company is unable to refinance, restructure or extend its Credit Facility, the Company may be required to sell additional assets, reduce or delay capital investments or seek to raise additional capital, among other things. The Company cannot give any

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assurance that any refinancing, restructuring or extension of the current Credit Facility would be possible, that any assets could be sold, or, if sold, of the timing of the sales and the amount of proceeds realized from those sales, or that additional capital could be obtained on acceptable terms, if at all. The Company s inability to refinance, restructure or extend its indebtedness on commercially reasonable terms would have a material adverse effect on its business, financial condition, and results of operations. Additionally, the Company has been advised by its independent public accountants that if the Company is unable to refinance, restructure or extend its indebtedness, the auditor s report on the consolidated financial statements for the year ended December 31, 2001 may contain a paragraph regarding uncertainties as to the Company s ability to continue as a going concern. The debt under the Company s Credit Facility is secured by liens on all of its assets, and the Company s failure to pay these obligations when due would permit the lenders to pursue their remedies under the Credit Facility.

The Company s ability to obtain sufficient cash to make scheduled payments on its debt obligations as they become due until the January 2002 maturity will depend on future cash flow from operations, sales of assets and the Company s financial performance, which will be affected by a range of economic, competitive and business factors. The Company cannot control many of these factors, such as general economic and financial conditions in the automotive industry and the economy at large.

Allied is continuing its efforts in regard to the potential sale of its Axis Group, Inc. subsidiary. Allied is currently engaged in discussions with prospective buyers of Axis and expects to complete a transaction regarding Axis by January 2002. **Disclosures About Market Risks**

The market risk inherent in the Company s market risk sensitive instruments and positions is the potential loss arising from adverse changes in short-term investment prices, interest rates, fuel prices, and foreign currency exchange rates.

Short-term Investments The Company does not use derivative financial instruments in its investment portfolio. The Company places its investments in instruments that meet high credit quality standards, as specified in the Company s investment policy guidelines. The policy also limits the amount of credit exposure to any one issue, issuer, and type of instrument. Short-term investments at September 30, 2001, which are recorded at a fair value of \$64.8 million, have exposure to price risk. This risk is estimated as the potential loss in fair value resulting from a hypothetical 10% adverse change in quoted prices and amounts to \$6.5 million.

Interest Rates The Company primarily issues long-term debt obligations to support general corporate purposes including capital expenditures and working capital needs. The majority of the Company s long-term debt obligations bear a fixed rate of interest. A one-percentage point increase in interest rates affecting the Company s floating rate long-term debt would reduce pre-tax income by \$1.6 million over the next fiscal year. A one-percentage point change in interest rates would not have a material effect on the fair value of the Company s fixed rate long-term debt.



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Fuel Prices The Company is dependent on diesel fuel to operate its fleet of rigs. Diesel fuel prices are subject to fluctuations due to unpredictable factors such as weather, government policies, changes in global demand, and global production. To reduce price risk caused by market fluctuations, the Company periodically follows a policy of hedging a portion of its anticipated diesel fuel consumption. The instruments used are principally readily marketable exchange traded futures contracts that are designated as hedges. The changes in market value of such contracts have a high correlation to the price changes of diesel fuel. Gains and losses resulting from fuel hedging transactions are recognized when the underlying fuel being hedged is used. In addition, the Company has contractual agreements with certain customers that provide for fuel surcharges that mitigate the exposure to risk associated with fuel price increases. A 10% increase in diesel fuel prices would reduce pre-tax income by \$4.7 million over the next fiscal year.

Foreign Currency Exchange Rates Although the majority of the Company's operations are in the United States, the Company does have foreign subsidiaries (primarily Canada). The net investments in foreign subsidiaries translated into dollars using exchange rates at September 30, 2001, are \$97.3 million. The potential loss in fair value impacting other comprehensive income resulting from a hypothetical 10% change in quoted foreign currency exchange rates amounts to \$9.7 million. The Company does not use derivative financial instruments to hedge its exposure to changes in foreign currency exchange rates.

Seasonality and Inflation

The Company s revenues are seasonal, with the second and fourth quarters generally experiencing higher revenues than the first and third quarters. The volume of vehicles shipped during the second and fourth quarters is generally higher due to the introduction of new models which are shipped to dealers during those periods and the higher spring and early summer sales of automobiles and light trucks. During the first and third quarters, vehicle shipments typically decline due to lower sales volume during those periods and scheduled plant shut downs. Inflation has not significantly affected the Company s results of operations.

Cautionary Notice Regarding Forward-Looking Statements

Statements in this quarterly report on Form 10-Q contains forward-looking statements, including statements regarding, among other items, (i) the Company s plans, intentions or expectations, (ii) general industry trends, competitive conditions and customer preferences, (iii) the Company s efforts to reduce costs, (iv) the adequacy of the Company s sources of cash to finance its current and future operations and (v) resolution of litigation without material adverse effect on the Company. This notice is intended to take advantage of the safe harbor provided by the Private Securities Litigation Reform Act of 1995 with respect to such forward-looking statements. These forward-looking statements involve a number of risks and uncertainties. Among others, factors that could cause actual results to differ materially are the following: economic recessions or downturns in new vehicle production or sales; the highly competitive nature of the automotive distribution industry; dependence on the automotive industry; loss or

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reduction of revenues generated by the Company s major customers; the variability of quarterly results and seasonality of the automotive distribution industry; labor disputes involving the Company or its significant customers; the dependence on key personnel who have been hired or retained by the Company; the availability of strategic acquisitions or joint venture partners; changes in regulatory requirements which are applicable to the Company s business; changes in vehicle sizes and weights which may adversely impact vehicle deliveries per load; the ability to maintain the rates charged to customers; risks associated with doing business in foreign countries; problems related to information technology systems and computations that must be made by the Company or its customers and vendors in 2001 or beyond; and the risk factors listed herein from time to time in the Company s Securities and Exchange Commission reports, including but not limited to, its Annual Reports on Form 10-K or 10 Q.

PART II.

OTHER INFORMATION

Item 1. Legal Proceedings.

Refer to Note 9 on Page 16 of this Report on Form 10-Q for information on legal proceedings.

Item 5. Other Information.

On July 13, 2001, the Company announced that it had been advised by the New York Stock Exchange (NYSE) that the Company had fallen below the continued listing standard requiring stockholders equity of not less than \$50 million and total market capitalization of not less than \$50 million. Allied submitted a detailed plan to the Listing and Compliance Committee of the NYSE demonstrating how the Company plans to be in compliance with the continued listing standard on or before November 29, 2002, the deadline set by the NYSE. The Committee has accepted the plan and the Company is currently subject to quarterly monitoring for compliance with the plan.

In connection with the implementation of the administrative processing fee, effective September 7, 2001 Allied Automotive Group, Inc. entered into an amendment to its contract with UPS Autogistics, Inc. regarding the distribution of vehicles for Ford Motor Company extending the term of the agreement for 12 months as to ramp locations and 15 months as to plant locations. The amended agreement provides that the contract may be terminated on 75 days notice by either party. Allied Automotive Group also entered into an amendment to its contract with General Motors effective September 6, 2001, in order to provide for the payment of the administrative processing fee. The amended agreement is for a term of 30 months expiring March 6, 2004.

Item 6. Exhibits and Reports on Form 8-K.

| (a) | Exhibits | Description | | |
|--|----------|---|--|--|
| | (10.1)* | Agreement between Allied Automotive Group, Inc. and UPS Autogistics, Inc. dated September 30, 2001. | | |
| (10.2)* Agree between Allied Automotive Group, Inc., and General Motors Corporation dated September 6, 2001. | ment | | | |

Portions of the agreement are omitted pursuant to a request for confidential treatment filed with the SEC on November 13, 2001.
(b) Reports on Form 8-K: None

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Allied Holdings, Inc.

November 13, 2001 /s/Hugh E. Sawyer

- (Date) Hugh E. Sawyer on behalf of Registrant as President and Chief Executive Officer November 13, 2001 /s/Daniel H. Popky
- (Date) Daniel H. Popky on behalf of Registrant as Senior Vice President, Finance and Chief Financial Officer