

AVIS BUDGET GROUP, INC.  
Form 11-K  
June 21, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

Form 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 001-10308

A. Full title of the plan and address of the plan, if different from that of the issuer named below:

Avis Budget Group, Inc.  
Employee Savings Plan

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

Avis Budget Group, Inc.  
6 Sylvan Way  
Parsippany, New Jersey 07054

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AVIS BUDGET GROUP, INC. EMPLOYEE SAVINGS PLAN

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All other schedules required by Section 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Administrator, Trustee and Participants of the  
Avis Budget Group, Inc. Employee Savings Plan

We have audited the accompanying statements of net assets available for benefits of the Avis Budget Group, Inc. Employee Savings Plan (the "Plan") as of December 31, 2012 and 2011, and the related statement of changes in net assets available for benefits for the year ended December 31, 2012. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform, an audit of the Plan's internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Avis Budget Group, Inc. Employee Savings Plan as of December 31, 2012 and 2011, and the changes in net assets available for benefits for the year ended December 31, 2012 in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule of assets (held at end of year) as of December 31, 2012 is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in our audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ CohnReznick LLP

Roseland, New Jersey  
June 21, 2013

AVIS BUDGET GROUP, INC. EMPLOYEE SAVINGS PLAN

STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS  
AS OF DECEMBER 31, 2012 AND 2011

|   | 2012                 | 2011                 |
|---|----------------------|----------------------|
| <b>ASSETS:</b>  |                      |                      |
| Participant directed investments at fair value:   |                      |                      |
| Cash and cash equivalents   | \$4,431,361          | \$3,671,555          |
| Mutual funds  | 223,423,487          | 204,613,220          |
| Common/collective trusts  | 126,916,725          | 124,267,932          |
| Avis Budget Group, Inc. common stock  | 13,865,834           | 8,582,768            |
| Total investments   | 368,637,407          | 341,135,475          |
| Receivables:  |                      |                      |
| Notes receivable from participants  | 6,890,793            | 6,804,366            |
| Participant contributions   | 197,742              | 365,855              |
| Employer contributions  | 138,110              | 251,514              |
| Interest and dividends  | 227,064              | 227,056              |
| Total receivables   | 7,453,709            | 7,648,791            |
| <b>NET ASSETS AVAILABLE FOR BENEFITS AT FAIR VALUE</b>  | <b>376,091,116</b>   | <b>348,784,266</b>   |
| Adjustments from fair value to contract value for fully benefit-responsive investment contracts | (2,396,492 )         | (2,175,132 )         |
| <b>NET ASSETS AVAILABLE FOR BENEFITS</b>  | <b>\$373,694,624</b> | <b>\$346,609,134</b> |

The accompanying notes are an integral part of these financial statements.

AVIS BUDGET GROUP, INC. EMPLOYEE SAVINGS PLAN

STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
FOR THE YEAR ENDED DECEMBER 31, 2012

ADDITIONS TO NET ASSETS:

|   |               |
|---|---------------|
| Net investment income:  |               |
| Dividends   | \$7,238,842   |
| Interest  | 62,420        |
| Net appreciation in fair value of investments                     | 37,848,885    |
| Net investment income   | 45,150,147    |
| Interest income on notes receivable from participants             | 303,634       |
| Contributions:  |               |
| Participants  | 12,206,224    |
| Employer  | 7,828,800     |
| Rollovers   | 857,426       |
| Total contributions   | 20,892,450    |
| Total additions   | 66,346,231    |
| DEDUCTIONS FROM NET ASSETS:                                       |               |
| Benefits paid to participants                                     | 36,189,738    |
| Net transfers of participant account balances to affiliated plans | 2,911,954     |
| Administrative expenses   | 159,049       |
| Total deductions  | 39,260,741    |
| NET INCREASE IN ASSETS  | 27,085,490    |
| NET ASSETS AVAILABLE FOR BENEFITS:                                |               |
| BEGINNING OF YEAR   | 346,609,134   |
| END OF YEAR   | \$373,694,624 |

The accompanying notes are an integral part of these financial statements.

AVIS BUDGET GROUP, INC. EMPLOYEE SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS

1. DESCRIPTION OF THE PLAN

The following description of the Avis Budget Group, Inc. Employee Savings Plan (the “Plan”) provides only general information. Participants should refer to the Summary Plan Description or the Plan document, which are available from Avis Budget Group, Inc. (the “Company”), for a more complete description of the Plan’s provisions.

General – The Plan is a defined contribution plan that provides Internal Revenue Code (“IRC”) Section 401(k) employee salary deferral benefits and additional employer contributions for the Company’s eligible employees. The Avis Budget Group, Inc. Employee Benefits Committee is the Plan administrator (“Plan Administrator”). The Plan is subject to the provisions of Employee Retirement Income Security Act of 1974 (“ERISA”). Merrill Lynch Trust Company FSB (the “Trustee”) is the Plan’s trustee.

The following is a summary of certain Plan provisions:

Eligibility – Each regular employee of the Company (as defined in the Plan document) is eligible to participate in the Plan following the later of commencement of employment or the attainment of age eighteen. Each part-time employee of the Company (as defined in the Plan document) is eligible to participate in the Plan following the later of one year of eligible service or the attainment of age eighteen.

Participant Contributions – Participants may elect to make pre-tax contributions up to 50% of pre-tax annual compensation, up to the statutory maximum of \$17,000 for 2012. Certain eligible participants (age 50 and over) are permitted to contribute an additional \$5,500 as a catch up contribution, resulting in a maximum pre-tax contribution of \$22,500 for 2012. Participants may change their contribution investment direction on a daily basis.

Employer Contributions – Following the completion of one year of employment, the Company makes contributions to the plan equal to 100% of each eligible participant’s pre-tax salary deferrals up to 6% of such participant’s eligible compensation.

Rollovers – All employees, upon commencement of employment, are provided the option of making a rollover contribution into the Plan in accordance with Internal Revenue Service (“IRS”) regulations.

Investments – Participants direct the investment of contributions to various investment options and may reallocate investments among the various funds. The fund reallocation must be in 1% increments, include both employee and employer contributions and is limited to one reallocation per day, subject to restrictions imposed by the mutual fund companies to curb short-term trading. Participants should refer to the Plan document regarding investments in Company common stock. Participants should refer to each fund’s prospectus for a more complete description of the risks and restrictions associated with each fund.

Vesting – At any time, participants are 100% vested in their contributions and the Company’s matching contributions plus actual earnings thereon.

Notes Receivable from Participants – Participants actively employed by the Company may borrow, in the form of a loan, from their fund accounts up to the lesser of \$50,000 or 50% of their vested balance, provided the vested balance is at least \$2,000. The notes are secured by the participant’s vested account balance and bear interest at a rate

commensurate to that charged by major financial institutions as determined by the Plan Administrator. Note repayments are made through payroll deductions over a term not to exceed five years, unless the proceeds of the note are used to purchase the principal residence of the participant, in which case the term is not to exceed 15 years. Notes receivable from participants, which are secured by the borrowing participant's vested account balance, are valued at the outstanding principal balance plus any accrued and unpaid interest. Interest income is recorded on the accrual basis. Related fees are recorded as administrative expenses and are expensed when they are incurred. No allowance for credit losses has been recorded as of December 31, 2012 or 2011. If a participant ceases to make loan repayments and the Plan Administrator deems the loan to be in default, the participant loan balance is reduced and a benefit payment is recorded.

**Participant Accounts** – A separate account is maintained for each participant. Each participant’s account is credited with the participant’s contributions, the Company’s matching contributions, and allocation of Plan earnings, including interest, dividends and net realized and unrealized appreciation in fair value of investments. Each participant’s account is also charged with an allocation of net realized and unrealized depreciation in fair value of investments and certain administrative expenses. Allocations are based on earnings or participant account balances, as defined in the Plan document. The benefit to which a participant is entitled is the benefit that can be provided from the participant’s vested account.

**Payment of Benefits to Participants** – Participants are entitled to withdraw all or any portion of their vested accounts in accordance with the terms of the Plan and applicable law. Participants are permitted to process in-service withdrawals in accordance with Plan provisions upon attaining age 59 ½ or for hardship in certain circumstances, as defined in the Plan document, before that age. A terminated participant with an account balance of more than \$5,000 (excluding any rollover contributions and related earnings thereon) may elect to remain in the Plan and continue to be credited with fund earnings, or receive a lump-sum amount equal to the value of the participant’s vested interest in his or her account. A terminated participant with an account balance of \$5,000 or less will automatically receive a lump-sum distribution.

**Forfeited Accounts** – Forfeited balances of terminated participants’ non-vested accounts are first used to pay Plan expenses, if any, and then to decrease employer contributions. As of December 31, 2012 and 2011, forfeited account balances amounted to \$13,654 and \$30,829, respectively. During 2012, \$94,000 of forfeited non-vested accounts were used to reduce employer contributions.

**Administrative Expenses** – Administrative expenses of the Plan may be paid by the Company; otherwise, such expenses are paid by the Plan. Fees for participants’ distributions, withdrawals, loans and similar expenses are paid by the Plan.

**Transfers to Affiliated Plans** – Net transfers of participant account balances to affiliated plans of the Company totaled \$2,911,954 for the year ended December 31, 2012.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Basis of Accounting** – The accompanying financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (“U.S. GAAP”).

**Use of Estimates** – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported and related disclosures. Actual results could differ from those estimates.

**Risks and Uncertainties** – The Plan invests in various securities including mutual funds, common/collective trusts and Avis Budget Group, Inc. common stock. Investment securities are exposed to various risks, such as interest rate and credit risks and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes would materially affect participant account balances and the amounts reported in the financial statements.

**Cash and Cash Equivalents** – The Plan considers highly liquid investments with an original maturity of three months or less to be cash equivalents.

**Investment Contracts** – In accordance with Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) topic 962, Plan Accounting – Defined Contribution Pension Plans, investment contracts held by a



defined-contribution plan are required to be reported at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined-contribution plan attributable to fully benefit-responsive investment contracts because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the plan. As required by the ASC, the Statements of Net Assets Available for Benefits presents investment contracts at fair value as well as an additional line item showing an adjustment of fully benefit-responsive investment contracts from fair value to contract value. The Statement of Changes in Net Assets Available for Benefits is prepared on a contract value basis.

Valuation of Investments and Income Recognition – The Plan’s investments are stated at fair value, which the Plan classifies as follows: (i) Level 1, which refers to securities valued using quoted prices from active markets for identical assets, includes the common stock of publicly traded companies, mutual funds with quoted market prices and common/

collective trusts with quoted market prices which operate similar to mutual funds, (ii) Level 2, which refers to securities for which significant other observable market inputs are readily available including common/collective trusts for which quoted market prices are not readily available and (iii) Level 3, which refers to securities valued based on significant unobservable inputs. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the Plan year. Mutual funds are valued at the quoted market price, which represents the net asset value of shares held by the Plan at year-end. Common/collective trusts are valued at the net asset value of the shares held by the Plan at year-end, which is based on the fair value of the underlying assets.

One of the Plan's current common/collective trust investments is the Wells Fargo Stable Return Fund. The Wells Fargo Stable Return Fund invests in investment contracts issued by highly rated companies. These include Guaranteed Investment Contracts ("GICs"), wrapped portfolios of fixed income investments ("synthetic GICs") and cash equivalents. Traditional GICs are unsecured, general account obligations of insurance companies or banks and are collateralized by the assets of the insurance company or bank. A security-backed contract consists of a portfolio of securities and a benefit responsive, contract value wrap contract purchased for the portfolio. The wrap contract amortizes gains and losses of the underlying securities over the portfolio duration and assures that contract value benefit responsive payments will be made for participant directed withdrawals. Wrap contracts are issued by financially responsible third parties, typically banks, insurance companies, or other financial services institutions and are designed to allow a stable asset fund to maintain a stable contract value and to protect a fund in extreme circumstances. In a typical wrap contract, the wrap issuer agrees to pay a fund the difference between the contract value and the market value of the underlying assets for participant directed redemptions once the market value has been totally exhausted.

Wrap contracts accrue interest using a formula called the "crediting rate." The crediting rate is primarily based on the current yield-to-maturity of the covered investments, plus or minus amortization of the difference between the market value and contract value of the covered investments over the duration of the covered investments at the time of computation. The crediting rate can be adjusted periodically and is usually adjusted either monthly or quarterly, but in no event is the crediting rate less than zero. The crediting rate on traditional GICs is typically fixed for the life of the investment. The crediting rate on synthetic GICs is typically reset every month or quarter based on the contract value of the contract, the market yield of the underlying assets, the market value of the underlying assets and the average duration of the underlying assets.

Certain events limit the ability of the Plan to transact at contract value with the insurance companies and financial institution issuers of traditional GICs or synthetic GICs. Such events include the following: (i) layoffs, (ii) bankruptcy, (iii) plant closings, (iv) plan termination or mergers, (v) early retirement incentive, (vi) employee communications designed to induce participants to transfer from the fund, or (vii) competing fund transfer or violation of equity wash or equivalent rules in place and changes of qualification status of the employer or plan. As of December 31, 2012, the Plan Administrator does not believe that the occurrence of an event that would limit the Wells Fargo Stable Return Fund's ability to transact at contract value with participants is probable.

The fair value of the underlying debt securities are valued at the last available bid price in over the counter markets or on the basis of values obtained by independent valuation groups. Traditional GICs are valued using a discounted cash flow methodology, synthetic GICs are valued on a monthly basis per the terms of the applicable contract using valuations provided by a pricing service approved by the Trustee, and the fair value of the wrap contracts is determined using a market approach discounting methodology. The investment contracts are valued at fair value of the underlying investments and then adjusted by the issuer to contract value.

Participants may direct the withdrawal or transfer of all or a portion of their investment at contract value. Contract value represents contributions made to the fund, plus earnings, less participant withdrawals. The fair value recorded in

the Plan's financial statements for such fund was \$84,972,648 and \$85,774,179 at December 31, 2012 and 2011, respectively. The average yield earned by the Wells Fargo Stable Return Fund calculated based on the change in the net asset value between the beginning and the end of the year was 0.94% and 1.56% for the years ended December 31, 2012 and 2011, respectively. The average yield earned with an adjustment to reflect the actual interest rate credited to participants was 1.95% and 2.33% for the years ended December 31, 2012 and 2011, respectively.

Purchases and sales of securities are recorded on a trade-date basis. Dividends are recorded on the ex-dividend date and interest is recorded when earned. The accompanying Statement of Changes in Net Assets Available for Benefits presents net appreciation in fair value of investments, which includes unrealized gains and losses on investments held at December 31, 2012, realized gains and losses on investments sold during the year then ended and management and operating expenses associated with the Plan's investments in mutual funds and common/collective trusts.

Management fees and operating expenses charged to the Plan for investments in the mutual funds and common/collective trusts are deducted from income earned on a daily basis and are not separately reflected. Consequently, management fees and operating expenses are reflected as a reduction of investment return for such investments.

Benefit Payments - Benefits paid to participants are recorded upon distribution. Amounts allocated to accounts of participants who have elected to withdraw from the Plan, but have not yet received payments from the Plan, totaled \$297,068 and \$71,324 at December 31, 2012 and 2011, respectively.

### 3. INVESTMENTS

The following tables present investments at fair value that represent five percent or more of the Plan's net assets available for benefits as of December 31:

|   | 2012         |
|---|--------------|
| Wells Fargo Stable Return Fund                  | \$84,972,648 |
| PIMCO Total Return Fund                         | 39,175,926   |
| The Oakmark Equity and Income Fund              | 33,259,221   |
| American Growth Fund of America                 | 28,012,278   |
| SSGA S&P 500 Index Fund                         | 22,594,404   |
| Harbor International Fund                       | 21,130,922   |
| Harbor Small Cap Value Fund                     | 20,170,140   |
|   | 2011         |
| Wells Fargo Stable Return Fund                  | \$85,774,179 |
| PIMCO Total Return Fund                         | 38,367,791   |
| The Oakmark Equity and Income Fund              | 31,427,010   |
| American Growth Fund of America                 | 24,705,043   |
| Merrill Lynch Equity Index Trust <sup>(a)</sup> | 19,859,315   |
| Davis NY Venture Fund                           | 17,957,454   |

<sup>(a)</sup> Permitted party-in-interest

During 2012, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) appreciated in fair value, as follows:

|                             | 2012         |
|-----------------------------|--------------|
| Mutual funds                | \$22,223,498 |
| Common/collective trusts    | 8,521,668    |
| Common stock <sup>(a)</sup> | 7,103,719    |
|                             | \$37,848,885 |

<sup>(a)</sup> Consists of common stock of Avis Budget Group, Inc.

### 4. FEDERAL INCOME TAX STATUS

The IRS determined and informed the Company by letter dated October 16, 2002 that the Plan and related trust are designed in accordance with applicable sections of the IRC. The Plan has been amended and restated since receiving this determination letter. However, the Plan Administrator and the Plan's counsel believe that the Plan is designed and is currently being operated in compliance with the applicable requirements of the IRC and that the Plan and related trust continue to be tax-exempt. Therefore, no provision for income taxes has been included in the Plan's financial

statements.

U.S. GAAP requires Plan management to evaluate uncertain tax positions taken by the Plan and recognize a tax liability if the organization has taken an uncertain tax position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax

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periods in progress. The Plan Administrator believes the Plan is no longer subject to income tax examinations for years prior to 2009.

#### 5. EXEMPT PARTY-IN-INTEREST TRANSACTIONS

Loans to participants qualify as party-in-interest transactions.

During 2012 and 2011, a portion of the Plan's investments represented shares in funds managed by Merrill Lynch Trust Company FSB, the Trustee of the Plan. Therefore, these transactions qualify as exempt party-in-interest transactions. At December 31, 2012, the Plan did not hold any shares in the fund.

At December 31, 2012 and 2011, the Plan held 699,588 and 800,631 shares, respectively, of Avis Budget Group, Inc. common stock with a cost basis of \$6,787,013 and \$7,519,234, respectively. During 2012, the Plan did not receive dividend income from Avis Budget Group, Inc., which is the sponsoring employer of the Plan.

#### 6. PLAN TERMINATION

Although the Company has not expressed any intention to do so, the Company reserves the right to modify, suspend, amend or terminate the Plan in whole or in part at any time subject to the provisions of ERISA.

#### 7. RECONCILIATION TO FORM 5500

The following is a reconciliation of net assets available for benefits per the financial statements to Form 5500 at December 31:

|  | 2012          | 2011          |
|--|---------------|---------------|
| Net assets available for benefits per the financial statements                                       | \$373,694,624 | \$346,609,134 |
| Less: Amounts allocated to withdrawing participants  | (297,068 )    | (71,324 )     |
| Add: Adjustments from contract value to fair value for fully benefit-responsive investment contracts | 2,396,492     | 2,175,132     |
| Net assets available for benefits per Form 5500  | \$375,794,048 | \$348,712,942 |

The following is a reconciliation of benefits paid to participants per the financial statements for the year ended December 31, 2012 to Form 5500:

|  |              |
|--|--------------|
| Benefits paid to participants per the financial statements               | \$36,189,738 |
| Less: Amounts allocated to withdrawing participants at December 31, 2011 | (71,324 )    |
| Certain deemed distributions of notes receivable from participants       | (377,793 )   |
| Add: Amounts allocated to withdrawing participants at December 31, 2012  | 297,068      |
| Benefits paid to participants per Form 5500                              | \$36,037,689 |

Amounts allocated to withdrawing participants are recorded on the Form 5500 for benefit claims that have been processed and approved for payment prior to December 31, 2012, but not yet paid as of that date.

The following is a reconciliation of change in net assets available for benefits per the financial statements for the year ended December 31, 2012 to the net income per Form 5500:

|  |              |
|--|--------------|
| Increase in net assets available for benefits per the financial statements                                       | \$27,085,490 |
| Less: Amounts allocated to withdrawing participants at December 31, 2012   | (297,068 )   |
| December 31, 2011 adjustment from contract value to fair value for fully benefit-responsive investment contracts | (2,175,132 ) |
| Add: Transfer of assets from the Plan (Reflected in Line L-Transfer of assets of Form 5500)                      | 2,911,954    |
| Amounts allocated to withdrawing participants at December 31, 2011   | 71,324       |
| December 31, 2012 adjustment from contract value to fair value for fully benefit-responsive investment contracts | 2,396,492    |
| Net income per Form 5500   | \$29,993,060 |

#### 8. FAIR VALUE MEASUREMENTS

The Plan measures certain financial assets and liabilities at fair value. The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. See Note 2-Summary of Significant Accounting Policies for the Plan's valuation methodology used to measure fair value.

The following is a description of the valuation methodologies used for assets and liabilities measured at fair value. There have been no changes in the methodologies used at December 31, 2012 and 2011.

Avis Budget Group, Inc. common stock – The fair value of Avis Budget Group, Inc. common stock is valued at the closing price reported on the active markets on which the security is traded. As such, these assets are classified as Level 1.

Mutual funds – Valued at the net asset value (“NAV”) of shares held by the Plan at year end. NAV is derived by the quoted prices of underlying investments and are also classified at Level 1.

Common/collective trusts – are valued based on the NAV of units held by the Plan at year-end. Although the common/collective trusts are not available in an active market, the NAV of the units are approximated based on the quoted prices of the underlying investments that are traded in an active market. The Company has no unfunded commitments related to any of these investments and there are no Plan initiated redemption restrictions on these investments. There are no redemption restrictions on the participant's holdings in these investments. These assets are classified as Level 2.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the Plan's investments at fair value as of December 31, 2012:

| Asset Class               | Level 1       | Level 2       | Total         |
|---------------------------|---------------|---------------|---------------|
| Common stock              | \$13,865,834  | \$—           | \$13,865,834  |
| Mutual funds:             |               |               |               |
| Large-cap growth          | 39,986,463    | —             | 39,986,463    |
| Large-cap value           | 9,157,563     | —             | 9,157,563     |
| Large-cap blend           | 51,535,653    | —             | 51,535,653    |
| Mid-cap growth            | 9,321,866     | —             | 9,321,866     |
| Mid-cap value             | 12,769,616    | —             | 12,769,616    |
| Small-cap growth          | 5,723,126     | —             | 5,723,126     |
| Small-cap blend           | 20,170,140    | —             | 20,170,140    |
| Foreign large-cap blend   | 21,130,922    | —             | 21,130,922    |
| Bond funds                | 44,892,455    | —             | 44,892,455    |
| Real estate               | 8,735,683     | —             | 8,735,683     |
| Common/collective trusts: |               |               |               |
| Large-cap blend           | —             | 22,594,404    | 22,594,404    |
| Foreign large-cap growth  | —             | 9,489,869     | 9,489,869     |
| Emerging markets          | —             | 9,859,804     | 9,859,804     |
| Short-term investments    | —             | 84,972,648    | 84,972,648    |
| Total                     | \$237,289,321 | \$126,916,725 | \$364,206,046 |

The following table sets forth by level, within the fair value hierarchy, the Plan's investments at fair value as of December 31, 2011:

| Asset Class               | Level 1       | Level 2       | Total         |
|---------------------------|---------------|---------------|---------------|
| Common stock              | \$8,582,768   | \$—           | \$8,582,768   |
| Mutual funds:             |               |               |               |
| Large-cap growth          | 35,822,550    | —             | 35,822,550    |
| Large-cap value           | 7,302,805     | —             | 7,302,805     |
| Large-cap blend           | 49,384,464    | —             | 49,384,464    |
| Mid-cap growth            | 7,941,516     | —             | 7,941,516     |
| Mid-cap value             | 12,900,260    | —             | 12,900,260    |
| Small-cap growth          | 8,609,563     | —             | 8,609,563     |
| Small-cap blend           | 16,358,400    | —             | 16,358,400    |
| Foreign large-cap blend   | 16,522,180    | —             | 16,522,180    |
| Bond funds                | 43,023,687    | —             | 43,023,687    |
| Real estate               | 6,747,795     | —             | 6,747,795     |
| Common/collective trusts: |               |               |               |
| Large-cap blend           | —             | 19,859,315    | 19,859,315    |
| Foreign large-cap growth  | —             | 9,470,785     | 9,470,785     |
| Emerging markets          | —             | 9,163,653     | 9,163,653     |
| Short-term investments    | —             | 85,774,179    | 85,774,179    |
| Total                     | \$213,195,988 | \$124,267,932 | \$337,463,920 |



9. SUBSEQUENT EVENTS

During January 2013, a resolution was adopted which merged the AB Car Rental Services, Inc. Retirement Savings Plan, an affiliated plan of the Company, its participants and related assets into the Plan.

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Plan Number: 002  
EIN: 06-0918165

## AVIS BUDGET GROUP, INC. EMPLOYEE SAVINGS PLAN

FORM 5500, SCHEDULE H, PART IV, LINE 4i - SCHEDULE OF ASSETS (HELD AT END OF YEAR)  
AS OF DECEMBER 31, 2012

| Identity of Issue, Borrower,<br>Lessor or Similar Party | Description of Investment             | Number of<br>Shares, Units<br>or Par Value | Cost<br>*** | Current<br>Value**** |
|---|---------------------------------------|--|-------------|----------------------|
| * Avis Budget Group, Inc. Common Stock                  | Common stock                          | 699,588                                    |             | \$13,865,834         |
| Wells Fargo Stable Return Fund                          | Common/collective trust               | 1,684,196                                  |             | 84,972,648           |
| SSGA S&P 500 Index Fund                                 | Common/collective trust               | 1,886,168                                  |             | 22,594,404           |
| Oppenheimer International Growth Trust                  | Common/collective trust               | 556,594                                    |             | 9,489,869            |
| Harding Loevner Emerging Markets Fund                   | Common/collective trust               | 841,280                                    |             | 9,859,804            |
| The Oakmark Equity and Income Fund                      | Registered investment fund            | 1,166,990                                  |             | 33,259,221           |
| PIMCO Total Return Fund                                 | Registered investment fund            | 3,485,403                                  |             | 39,175,926           |
| Columbia Mid-Cap Value Fund                             | Registered investment fund            | 861,648                                    |             | 12,769,616           |
| American Growth Fund of America                         | Registered investment fund            | 816,684                                    |             | 28,012,278           |
| PIMCO Real Return INST Fund                             | Registered investment fund            | 131,055                                    |             | 1,608,043            |
| Harbor Mid-Cap Growth Fund                              | Registered investment fund            | 996,991                                    |             | 9,321,866            |
| Lord Abbett Bond Debenture Fund                         | Registered investment fund            | 507,221                                    |             | 4,108,486            |
| Vanguard Explorer Admiral Fund                          | Registered investment fund            | 77,434                                     |             | 5,723,126            |
| DWS RREEF Real Estate Fund                              | Registered investment fund            | 411,672                                    |             | 8,735,683            |
| Harbor International Fund                               | Registered investment fund            | 340,163                                    |             | 21,130,922           |
| Harbor Small Cap Value Fund                             | Registered investment fund            | 902,871                                    |             | 20,170,140           |
| Prudential Jennison Growth Fund                         | Registered investment fund            | 549,273                                    |             | 11,974,185           |
| MFS Value Fund  | Registered investment fund            | 361,245                                    |             | 9,157,563            |
| Davis NY Venture Fund                                   | Registered investment fund            | 519,955                                    |             | 18,276,432           |
| * Various participants**                                | Notes receivable from<br>participants |  |             | 6,890,793            |
| Cash and cash equivalents                               |                                       |  |             | 4,431,361            |
| Total   |                                       |  |             | \$375,528,200        |

\* Represents a permitted party-in-interest

\*\* Maturity dates range principally from January 2013 to August 2027. Interest rates range from 4.3% to 10.5%.

\*\*\* Cost information is not required for participant-directed investments.

\*\*\*\* Form 5500 instructions require reporting of common/collective trusts at fair value on this schedule.

See Report of Independent Registered Public Accounting Firm.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Avis Budget Group, Inc. Employee Savings Plan

By: /s/ Edward P. Linnen  
Edward P. Linnen  
Chief Human Resources Officer  
Avis Budget Group, Inc.

Date: June 21, 2013

Exhibit 23.1

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statements No. 333-42549 and No. 333-98933 on Form S-8 of our report dated June 21, 2013 relating to the Avis Budget Group, Inc. Employee Savings Plan statements of net assets available for benefits as of December 31, 2012 and 2011 and the related statement of changes in net assets available for benefits for the year ended December 31, 2012, which appear in this Annual Report on Form 11-K.

/s/ CohnReznick LLP  
Roseland, New Jersey  
June 21, 2013