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20 October 2003

Allied Domecq PLC - Board Changes

The Board of Allied Domecq PLC announces the following Board changes: -

David Malpas retires today as a non-executive director. He is succeeded in his role as chairman of the remuneration committee by Donald Brydon, the Board's senior independent non-executive director.

Paul Adams and John Rishton are appointed as non-executive directors with effect from 5 December 2003.

Paul Adams (50) is Managing Director of British American Tobacco p.l.c.; a post he has held since January 2002. Prior to his present role, Paul has held senior positions with BAT in Europe and Asia Pacific and as European Vice President of Marketing with Pepsi Cola International and other senior roles with Pepsi in France and Scandanavia.

John Rishton (45) was appointed Chief Financial Officer of British Airways Plc in September 2001, having originally joined the airline in 1994 as Senior Vice-President USA. Prior to joining British Airways, John held senior finance roles with Ford in Spain and Portugal.

Peter Jacobs and Sir Ross Buckland will retire as non-executive directors at the conclusion of the Company's annual general meeting to be held on 30 January 2004. Peter Jacobs will be succeeded in his role as chairman of the audit committee by John Rishton.

Commenting on the Board changes, Gerry Robinson, Chairman of Allied Domecq, said, "I want to thank David, Peter and Ross for their contribution to the success of Allied Domecq over recent years. The company has benefited from their wisdom and sound guidance. I am happy to welcome John and Paul to the Board and I am looking forward to working with them."

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereto duly authorized.

20 October, 2003

ALLIED DOMEQ PLC

By: /s/ Charles Brown

Name: Charles Brown
Title: Director of Secretariat & Deputy
Company Secretary