

HCA INC/TN  
Form SC 13E3  
August 09, 2006



Check the following box if the soliciting materials or information statement referred to in checking box (a) are preliminary copies:

Check the following box if the filing is a final amendment reporting the results of the transaction:

**Calculation of Filing Fee**

**Transaction Valuation\***  
**\$21,279,088,602.46**

**Amount of Filing Fee\*\***  
**\$2,276,862.48**

\* Calculated solely for purposes of determining the filing fee. The transaction value was determined based upon the sum of (a) \$51.00 per share of 409,547,671 shares of HCA voting and nonvoting common stock, par value \$.01 per share (the HCA Common Stock ), (b) \$51.00 minus the weighted average exercise price of \$39.40 per share of outstanding options to purchase 24,941,169 shares of HCA Common Stock, (c) \$51.00 minus the weighted average exercise price of \$20.34 per share of outstanding options to purchase 3,104,006 shares of HCA Common Stock,

(d) \$51.00 per share of restricted share units with respect to 134,261 shares of HCA Common Stock; and (e) \$51.00 minus the exercise price of \$2.29 per share of outstanding warrants to purchase 16,910 shares of HCA Common Stock.

\*\* The filing fee, calculated in accordance with Exchange Act Rule 0-11(c)(1), was calculated by multiplying the transaction value by 0.000107.

p Check box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: \$2,276,862.48  
Form or Registration No.: Schedule 14A  
Filing Party: HCA Inc.

Date Filed: August 9, 2006

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**INTRODUCTION**

This Rule 13E-3 Transaction Statement on Schedule 13E-3, together with the exhibits hereto (the Transaction Statement ), is being filed by (1) HCA Inc., a Delaware corporation ( HCA or the Company ), the issuer of the HCA Common Stock that is subject to the Rule 13e-3 transaction, (2) Jack O. Bovender, Jr., an individual and a director, Chairman of the Board of Directors and Chief Executive Officer of HCA and Richard M. Bracken, an individual and a director and the President of HCA (collectively referred to in the Proxy Statement as the Management Investors ) and (3) Thomas F. Frist, Jr., M.D., an individual and a director of the Company ( Dr. Frist ) (collectively, the Filing Persons ), although each Filing Person expressly disclaims any obligation to file this Transaction Statement.

Pursuant to the Agreement and Plan of Merger (the Merger Agreement ), dated as of July 24, 2006, by and among the Company, Hercules Holding II, LLC, a Delaware limited liability company ( Parent ), and Hercules Acquisition Corporation, a Delaware corporation and a wholly-owned subsidiary of Parent ( Merger Sub ), Merger Sub will merge with and into the Company, the separate corporate existence of Merger Sub will cease and the Company will continue as the surviving corporation (the Merger ). Upon completion of the Merger, each share of HCA Common Stock issued and outstanding as of the effective time of the Merger (other than shares held in the treasury of the Company, owned by any wholly-owned subsidiary of Parent or the Company, held by shareholders who are entitled to and who properly exercise appraisal rights under Delaware law, or held by Dr. Frist and/or certain affiliates of Dr. Frist, all of which shares will be contributed to Parent immediately prior to the effective time of the Merger) will be converted into the right to receive \$51.00 in cash. The Merger Agreement also provides that immediately prior to the effective time of the Merger, except as may be otherwise agreed by a holder and Parent, all outstanding options to acquire HCA Common Stock will become fully vested and immediately exercisable. Except as may be otherwise agreed by a holder and Parent, all such options (other than certain options held by certain members of senior management and other employees that will be converted into options in the surviving corporation) not exercised prior to the effective time of the Merger will be cancelled and extinguished and converted into a right to receive an amount in cash equal to the product of (1) the total number of shares of HCA Common Stock subject to the option multiplied by (2) the excess of \$51.00 over the exercise price per share of HCA Common Stock underlying such option, less any applicable withholding taxes. Certain members of senior management and other employees will also be permitted to invest cash in the surviving corporation.

Concurrently with the filing of this Transaction Statement, the Company is filing with the Securities and Exchange Commission a preliminary Proxy Statement (the Proxy Statement ) under Regulation 14A of the Securities Exchange Act of 1934, as amended (the Exchange Act ), relating to the special meeting of the shareholders of the Company at which the shareholders of the Company will consider and vote upon a proposal to adopt the Merger Agreement. The adoption of the Merger Agreement requires the affirmative vote of shareholders holding at least a majority of the shares of voting HCA Common Stock outstanding as of the close of business on the record date relating to the special meeting of shareholders.

The cross references below are being supplied pursuant to General Instruction G to Schedule 13E-3 and show the location in the Proxy Statement of the information required to be included in response to the items of Schedule 13E-3. The information contained in the Proxy Statement, including all annexes thereto, is incorporated in its entirety herein by this reference, and the responses to each Item in this Transaction Statement are qualified in their entirety by the information contained in the Proxy Statement and the annexes thereto. Capitalized terms used but not defined herein shall have the meanings ascribed to such terms in the Proxy Statement. All information contained in this Transaction Statement concerning any of the Filing Persons has been provided by such Filing Person and none of the Filing Persons, including the Company, takes responsibility for the accuracy of any information not supplied by such Filing Person.

The filing of this Transaction Statement shall not be construed as an admission by any of the Filing Persons or by any affiliate of a Filing Person, that HCA is controlled by any other Filing Person or that any Filing Person is an affiliate of HCA within the meaning of Rule 13e-3 under Section 13(e) of the Exchange Act.

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EX-99.(B)(1) DEBT COMMITMENT LETTER 07/24/06

EX-99.(C)(3) PRESENTATION OF CREDIT SUISSE SECURITIES (USA) LLC AND MORGAN STANLEY & CO. 07/17/06

EX-99.(C)(4) PRESENTATION OF CREDIT SUISSE SECURITIES (USA) LLC AND MORGAN STANLEY & CO. 07/23/06

EX-99.(C)(5) PRESENTATION OF MCKINSEY & COMPANY, INC. 07/17/06

EX-99.(C)(6) PRESENTATION OF MERRILL LYNCH 05/25/06

EX-99.(D)(2) ROLLOVER LETTER DATED 7/24/06

EX-99.(D)(3) LETTER FROM JACK O. BOVENDER, JR. 07/24/06

EX-99.(D)(4) LETTER FROM RICHARD M. BRACKEN 07/24/06

EX-99.(D)(5) INTERIM INVESTORS AGREEMENT 07/24/06

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***Item 1. Summary Term Sheet***

**Regulation M-A Item 1001**

The information set forth in the Proxy Statement under the following captions are incorporated herein by reference:

Summary Term Sheet

Questions and Answers about the Special Meeting and the Merger

***Item 2. Subject Company Information***

**Regulation M-A Item 1002**

(a) **Name and Address.** The Company's name and the address and telephone number of its principal executive office are as follows:

HCA Inc.

One Park Plaza

Nashville, Tennessee 37203

(615) 344-9551

(b) **Securities.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Questions and Answers about the Special Meeting and the Merger

The Special Meeting Record Date

(c) **Trading Market and Price.** The information set forth in the Proxy Statement under the caption Important Information About HCA Market Price and Dividend Data is incorporated herein by reference.

(d) **Dividends.** The information set forth in the Proxy Statement under the caption Important Information About HCA Market Price and Dividend Data is incorporated herein by reference.

(e) **Prior Public Offerings.** None.

(f) **Prior Stock Purchases.** The information set forth in the Proxy Statement under the caption Important Information About HCA Prior Stock Purchases is incorporated herein by reference.

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***Item 3. Identity and Background of Filing Person(s)***

**Regulation M-A Item 1003**

(a) **Name and Address.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet The Merger and the Merger Agreement  
The Parties to the Merger

Annex E Information Relating to HCA Directors and Executive Officers

(b) **Business and Background of Entities.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet The Merger and the Merger Agreement  
The Parties to the Merger

Important Information About HCA

Annex E Information Relating to HCA Directors and Executive Officers

(c) **Business and Background of Natural Persons.** The information set forth in the Proxy Statement as Annex E Information Relating to HCA Directors and Executive Officers is incorporated herein by reference.

***Item 4. Terms of the Transaction***

**Regulation M-A Item 1004**

(a) **Material Terms.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet  
Questions and Answers about the Special Meeting and the Merger  
The Special Meeting  
Special Factors  
The Merger Agreement

Annex A Agreement and Plan of Merger

(c) **Different Terms.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet  
Questions and Answers about the Special Meeting and the Merger  
Special Factors Certain Effects of the Merger  
Special Factors Interests of the Company's Directors and Executive Officers in the Merger  
The Merger Agreement Treatment of Options and Other Awards

(d) **Appraisal Rights.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations  
The Special Meeting Rights of Shareholders Who Object to the Merger  
Dissenters Rights of Appraisal

Annex D Section 262 of the General Corporation Law of the State of Delaware

(e) **Provisions for Unaffiliated Security Holders.** As described in the Proxy Statement under Special Factors Background of the Merger, which is incorporated herein by reference, the special committee of the board of directors of the Company authorized the retention of a law firm, Sullivan & Cromwell LLP, to represent certain executive officers in connection with the

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proposed transaction and agreed that the Company will reimburse or pay the fees and expenses of such law firm in connection with such representation. In addition, certain members of senior management have, by reason of their position as such, access to certain corporate files of the Company. There have been no other provisions in connection with this transaction to grant unaffiliated security holders access to the corporate files of the Filing Persons or to obtain counsel or appraisal services at the expense of the Filing Persons.

(f) **Eligibility for Listing or Trading.** Not applicable.

***Item 5. Past Contacts, Transactions, Negotiations and Agreements***

**Regulation M-A 1005**

(a) **Transactions.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet

Special Factors Background of the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

Special Factors Certain Relationships Between Parent and HCA

(b) **Significant Corporate Events.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet

Special Factors Background of the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

Important Information About HCA Prior Stock Purchases

(c) **Negotiations or Contacts.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet

Special Factors Background of the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

(e) **Agreements Involving the Subject Company's Securities.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

***Item 6. Purpose of the Transaction and Plans or Proposals***

**Regulation M-A Item 1006**

(b) **Use of Securities Acquired.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Questions and Answers about the Special Meeting and the Merger

Special Factors Purposes, Reasons and Plans for HCA after the Merger

Special Factors Certain Effects of the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

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The Merger Agreement    The Merger  
The Merger Agreement    Treatment of Options and Other Awards  
Annex A    Agreement and Plan of Merger  
    (c)(1)-(8) **Plans.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:  
    Summary Term Sheet    Other Important Considerations  
    Questions and Answers about the Special Meeting and the Merger  
    Special Factors    Background of the Merger  
    Special Factors    Purposes, Reasons and Plans for HCA after the Merger  
    Special Factors    Certain Effects of the Merger  
    Special Factors    Financing of the Merger  
    Special Factors    Interests of the Company's Directors and Executive Officers in the Merger  
The Merger Agreement  
Annex A    Agreement and Plan of Merger  
**Item 7. Purposes, Alternatives, Reasons and Effects**  
**Regulation M-A Item 1013**  
    (a) **Purposes.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:  
    Summary Term Sheet    Other Important Considerations  
    Questions and Answers about the Special Meeting and the Merger  
    Special Factors    Background of the Merger  
    Special Factors    Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger  
    Special Factors    Purpose and Reasons for the Merger of Management Investors  
    Special Factors    Purpose and Reasons for the Merger of Dr. Frist  
    Special Factors    Purposes, Reasons and Plans for HCA after the Merger  
    (b) **Alternatives.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:  
    Special Factors    Background of the Merger  
    Special Factors    Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger  
    Special Factors    Purposes, Reasons and Plans for HCA after the Merger  
    Special Factors    Effects on the Company if the Merger is Not Completed  
    (c) **Reasons.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:  
    Summary Term Sheet    Other Important Considerations  
    Questions and Answers about the Special Meeting and the Merger  
    Special Factors    Background of the Merger  
    Special Factors    Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger  
    Special Factors    Purpose and Reasons for the Merger of Management Investors  
    Special Factors    Purpose and Reasons for the Merger of Dr. Frist  
    Special Factors    Opinions of Financial Advisors  
    Special Factors    Purposes, Reasons and Plans for HCA after the Merger

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(d) **Effects.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations  
Questions and Answers About the Special Meeting and the Merger  
Special Factors Background of the Merger  
Special Factors Purposes, Reasons and Plans for HCA after the Merger  
Special Factors Certain Effects of the Merger  
Special Factors Effects on the Company if the Merger is Not Completed  
Special Factors Material U.S. Federal Income Tax Consequences of the Merger to Our Shareholders  
The Merger Agreement  
Annex A Agreement and Plan of Merger

***Item 8. Fairness of the Transaction***

**Regulation M-A 1014**

(a) **Fairness.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations  
Questions and Answers About the Special Meeting and the Merger  
Special Factors Background of the Merger  
Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger  
Special Factors Position of Management Investors as to Fairness  
Special Factors Position of Dr. Frist as to Fairness  
Special Factors Opinions of Financial Advisors  
Annex B Opinion of Credit Suisse Securities (USA) LLC  
Annex C Opinion of Morgan Stanley & Co. Incorporated

(b) **Factors Considered in Determining Fairness.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations  
Questions and Answers About the Special Meeting and the Merger  
Special Factors Background of the Merger  
Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger  
Special Factors Position of Management Investors as to Fairness  
Special Factors Position of Dr. Frist as to Fairness  
Special Factors Opinions of Financial Advisors  
Special Factors Purposes, Reasons and Plans for HCA after the Merger  
Special Factors Interests of the Company's Directors and Executive Officers in the Merger  
Annex B Opinion of Credit Suisse Securities (USA) LLC  
Annex C Opinion of Morgan Stanley & Co. Incorporated

(c) **Approval of Security Holders.** The transaction is not structured so that the approval of at least a majority of unaffiliated security holders is required. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations  
Questions and Answers About the Special Meeting and the Merger

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The Special Meeting Voting Rights; Quorum; Vote Required for Approval  
The Merger Agreement

- (d) **Unaffiliated Representative.** An unaffiliated representative was not retained to act solely on behalf of unaffiliated security holders for purposes of negotiating the terms of the transaction or preparing a report concerning the fairness of the transaction. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors; Fairness of the Merger

Special Factors Purposes, Reasons and Plans for HCA after the Merger

Special Factors Opinions of Financial Advisors

Annex B Opinion of Credit Suisse Securities (USA) LLC

Annex C Opinion of Morgan Stanley & Co. Incorporated

- (e) **Approval of Directors.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors; Fairness of the Merger

Special Factors Purposes, Reasons and Plans for HCA after the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

- (f) **Other Offers.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Special Factors Background of the Merger

Special Factors Purposes, Reasons and Plans for HCA after the Merger

***Item 9. Reports, Opinions, Appraisals and Certain Negotiations***

**Regulation M-A Item 1015**

- (a) **Report, Opinion or Appraisal.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors; Fairness of the Merger

Special Factors Purposes, Reasons and Plans for HCA after the Merger

Special Factors Opinions of Financial Advisors

The Merger Agreement Representations and Warranties

Important Information About HCA Projected Financial Information

Annex B Opinion of Credit Suisse Securities (USA) LLC

Annex C Opinion of Morgan Stanley & Co. Incorporated

- (b) **Preparer and Summary of the Report, Opinion or Appraisal.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors; Fairness of the Merger

Special Factors Purposes, Reasons and Plans for HCA after the Merger

Special Factors Opinions of Financial Advisors

The Merger Agreement Representations and Warranties



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Annex B Opinion of Credit Suisse Securities (USA) LLC

Annex C Opinion of Morgan Stanley & Co. Incorporated

- (c) **Availability of Documents.** The reports, opinions or appraisals referenced in this Item 9 will be made available for inspection and copying at the principal executive offices of the Company during its regular business hours by any interested holder of HCA Common Stock.

***Item 10. Source and Amounts of Funds or Other Consideration***

**Regulation M-A Item 1007**

- (a) **Source of Funds.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Special Factors Background of the Merger

Special Factors Financing of the Merger

Special Factors Guarantees; Remedies

Special Factors Fees and Expenses of the Merger

The Merger Agreement

Annex A Agreement and Plan of Merger

- (b) **Conditions.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet The Merger and the Merger Agreement

Questions and Answers about the Special Meeting and the Merger

Special Factors Background of the Merger

Special Factors Certain Effects of the Merger

Special Factors Effects on the Company if the Merger is Not Completed

Special Factors Financing of the Merger

The Merger Agreement

Annex A Agreement and Plan of Merger

- (c) **Expenses.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet The Merger and the Merger Agreement

Special Factors Background of the Merger

Special Factors Financing of the Merger

Special Factors Fees and Expenses of the Merger

The Merger Agreement Termination Fees

Annex A Agreement and Plan of Merger

- (d) **Borrowed Funds.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Special Factors Background of the Merger

Special Factors Financing of the Merger

Annex A Agreement and Plan of Merger

***Item 11. Interest in Securities of the Subject Company***

**Regulation M-A Item 1008**

- (a) **Securities Ownership.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

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Special Factors Interests of the Company's Directors and Executive Officers in the Merger  
Important Information About HCA Security Ownership of Certain Beneficial Owners and Management  
(b) **Securities Transactions.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Important Information About HCA Security Ownership of Certain Beneficial Owners and Management  
Important Information About HCA Prior Stock Purchases

***Item 12. The Solicitation or Recommendation***

**Regulation M-A Item 1012**

(d) **Intent to Tender or Vote in a Going-Private Transaction.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Questions and Answers about the Special Meeting and the Merger

The Special Meeting Voting Rights; Quorum; Vote Required for Approval

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger

Special Factors Purpose and Reasons for the Merger of Management Investors

Special Factors Purpose and Reasons for the Merger of Dr. Frist

Special Factors Purpose, Reasons and Plans for HCA after the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

(e) **Recommendations of Others.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet Other Important Considerations

Questions and Answers about the Special Meeting and the Merger

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;  
Fairness of the Merger

Special Factors Purpose and Reasons for the Merger of Management Investors

Special Factors Purpose and Reasons for the Merger of Dr. Frist

Special Factors Purposes, Reasons and Plans for HCA after the Merger

***Item 13. Financial Information***

**Regulation M-A Item 1010**

(a) **Financial Statements.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Important Information About HCA Historical Selected Financial Information

Important Information About HCA Ratio of Earnings to Fixed Charges

Important Information About HCA Book Value Per Share

Where You Can Find More Information

(b) **Pro Forma Information.** Not applicable.



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***Item 14. Persons/Assets, Retained, Employed, Compensated or Used***

**Regulation M-A Item 1009**

- (a) **Solicitations or Recommendations.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet

Questions and Answers about the Special Meeting and the Merger

The Special Meeting Solicitation of Proxies

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;

Fairness of the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

Special Factors Fees and Expenses of the Merger

- (b) **Employees and Corporate Assets.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Term Sheet

Questions and Answers about the Special Meeting and the Merger

Special Factors Background of the Merger

Special Factors Reasons for the Merger; Recommendation of the Special Committee and of Our Board of Directors;

Fairness of the Merger

Special Factors Interests of the Company's Directors and Executive Officers in the Merger

***Item 15. Additional Information***

**Regulation M-A Item 1011**

- (b) **Other Material Information.** The information contained in the Proxy Statement, including all annexes thereto, is incorporated herein by reference.
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***Item 16. Exhibits***

**Regulation M-A Item 1016**

- (a)(1) Letter to Shareholders of HCA Inc., incorporated herein by reference to the Proxy Statement on Schedule 14A filed by HCA Inc. with the Securities and Exchange Commission on August 9, 2006 (the Proxy Statement )
- (a)(2) Notice of Special Meeting of Shareholders of HCA Inc., incorporated herein by reference to the Proxy Statement
- (a)(3) Proxy Statement of HCA Inc., incorporated herein by reference to the Proxy Statement
- (b)(1) Debt Commitment Letter, dated as of July 24, 2006, among Hercules Holding II, LLC and Bank of America, N.A., Banc of America Bridge LLC, Banc of America Securities LLC, JPMorgan Chase Bank, N.A., J.P. Morgan Securities Inc., Citigroup Global Markets Inc., Merrill Lynch Capital Corporation and Merrill Lynch, Pierce, Fenner & Smith Incorporated ( Merrill Lynch )
- (c)(1) Fairness Opinion of Credit Suisse Securities (USA) LLC, dated July 23, 2006, incorporated herein by reference to the Proxy Statement
- (c)(2) Fairness Opinion of Morgan Stanley & Co. Incorporated, dated as of July 23, 2006, incorporated herein by reference to the Proxy Statement
- (c)(3) Presentation of Credit Suisse Securities (USA) LLC and Morgan Stanley & Co. Incorporated to the Special Committee of the Board of Directors of HCA Inc., dated July 17, 2006
- (c)(4) Presentation of Credit Suisse Securities (USA) LLC and Morgan Stanley & Co. Incorporated to the Special Committee of the Board of Directors of HCA Inc., dated July 23, 2006
- (c)(5) Presentation of McKinsey & Company, Inc., dated July 17, 2006
- (c)(6) Presentation of Merrill Lynch to the Board of Directors of HCA Inc., dated May 25, 2006
- (d)(1) Agreement and Plan of Merger, dated July 24, 2006, between HCA Inc., Hercules Holding II, LLC and Hercules Acquisition Corporation, incorporated herein by reference to the Proxy Statement
- (d)(2) Rollover Letter, dated July 24, 2006, between Frisco Partners, Frisco, Inc. and Hercules Holding II, LLC
- (d)(3) Letter, dated July 24, 2006, from Jack O. Bovender, Jr. to Hercules Holding II, LLC
- (d)(4) Letter, dated July 24, 2006, from Richard M. Bracken to Hercules Holding II, LLC
- (d)(5) Interim Investors Agreement, dated July 24, 2006, by and among Hercules Holdings II, LLC and the parties listed on the signature pages thereto
- (f)(1) Section 262 of the General Corporation Law of the State of Delaware, incorporated herein by reference to Annex D of the Proxy Statement
- (g) None



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**SIGNATURES**

After due inquiry and to the best of their knowledge and belief, each of the undersigned certifies that the information set forth in this statement is true, complete and correct.

Dated August 9, 2006

**HCA INC.**

By: /s/ R. Milton Johnson

Name: R. Milton Johnson

Title: Executive Vice President

and Chief Financial Officer

**THOMAS F. FRIST, JR., M.D.**

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**Exhibit Index**

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- (a)(3) Proxy Statement of HCA Inc., incorporated herein by reference to the Proxy Statement
- (b)(1) Debt Commitment Letter, dated as of July 24, 2006, among Hercules Holding II, LLC and Bank of America, N.A., Banc of America Bridge LLC, Banc of America Securities LLC, JPMorgan Chase Bank, N.A., J.P. Morgan Securities Inc., Citigroup Global Markets Inc., Merrill Lynch Capital Corporation and Merrill Lynch, Pierce, Fenner & Smith Incorporated ( Merrill Lynch )
- (c)(1) Fairness Opinion of Credit Suisse Securities (USA) LLC, dated July 23, 2006, incorporated herein by reference to the Proxy Statement
- (c)(2) Fairness Opinion of Morgan Stanley & Co. Incorporated, dated as of July 23, 2006, incorporated herein by reference to the Proxy Statement
- (c)(3) Presentation of Credit Suisse Securities (USA) LLC and Morgan Stanley & Co. Incorporated to the Special Committee of the Board of Directors of HCA Inc., dated July 17, 2006
- (c)(4) Presentation of Credit Suisse Securities (USA) LLC and Morgan Stanley & Co. Incorporated to the Special Committee of the Board of Directors of HCA Inc., dated July 23, 2006
- (c)(5) Presentation of McKinsey & Company, Inc., dated July 17, 2006
- (c)(6) Presentation of Merrill Lynch to the Board of Directors of HCA Inc., dated May 25, 2006
- (d)(1) Agreement and Plan of Merger, dated July 24, 2006, between HCA Inc., Hercules Holding II, LLC and Hercules Acquisition Corporation, incorporated herein by reference to the Proxy Statement
- (d)(2) Rollover Letter, dated July 24, 2006, between Frisco Partners, Frisco, Inc. and Hercules Holding II, LLC
- (d)(3) Letter, dated July 24, 2006, from Jack O. Bovender, Jr. to Hercules Holding II, LLC
- (d)(4) Letter, dated July 24, 2006, from Richard M. Bracken to Hercules Holding II, LLC
- (d)(5) Interim Investors Agreement, dated July 24, 2006, by and among Hercules Holdings II, LLC and the parties listed on the signature pages thereto
- (f)(1) Section 262 of the General Corporation Law of the State of Delaware, incorporated herein by reference to Annex D of the Proxy Statement
- (g) None