Spectrum Brands, Inc. Form 8-K May 28, 2010

## **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

## **Current Report**

Pursuant to Section 13 or 15(d) of the

Securities Exchange Act of 1934

May 28, 2010 (May 28, 2010)

Date of Report (Date of earliest event reported)

# **SPECTRUM BRANDS, INC.**

(Exact name of registrant as specified in its charter)

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Delaware (State or Other Jurisdiction of Incorporation) 001-13615 (Commission 22-2423556 (IRS Employer

File Number)

601 Rayovac Drive

Madison, Wisconsin (Address of Principal Executive Offices)

(608) 275-3340

(Registrant s telephone number, including area code)

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

x Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

" Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

" Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

" Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

**Identification Number**)

53711

(Zip Code)

#### Item 8.01 Other Events.

As previously announced, Spectrum Brands, Inc., a Delaware corporation (*Spectrum Brands*), entered into an Agreement and Plan of Merger, dated as of February 9, 2010, by and among Spectrum Brands Holdings, Inc. (*SB Holdings*), Battery Merger Corp., Grill Merger Corp., Spectrum Brands and Russell Hobbs, Inc. (*Russell Hobbs*), as amended from time to time.

As presented below, Spectrum Brands has released unaudited pro forma condensed combined financial statements for the year ended September 30, 2009 and for the six month period ended April 4, 2010.

The following unaudited pro forma condensed combined financial statements for the year ended September 30, 2009 and for the six month period ended April 4, 2010, the date of the latest publicly available financial information for Spectrum Brands, gives effect to the acquisitions of Spectrum Brands and Russell Hobbs by SB Holdings (collectively, the *Mergers*, and together with the transactions related to the Mergers, the *Transactions*). The unaudited pro forma condensed combined financial statements shown below reflect historical financial information and have been prepared on the basis that the Mergers are accounted for under Accounting Standards Codification Topic 805: Business Combinations (*ASC 805*). Although SB Holdings will issue 51,620,483 shares of its common stock to effect the Mergers, for accounting purposes Spectrum Brands has been treated as the acquirer in the proposed merger transactions. See Note 2, Basis of Presentation, in the Notes to the Unaudited Pro Forma Condensed Combined Financial Statements for more information on the accounting treatment afforded the Mergers. The transaction between Spectrum Brands and Russell Hobbs will be accounted for using the acquisition method of accounting. Accordingly, the consideration transferred in the proposed transaction with Russell Hobbs, that is, the assets acquired and liabilities assumed, will be measured at their respective fair values with any excess reflected as goodwill. The unaudited pro forma condensed combined financial statements assume that, as part of a number of merger-related transactions to occur simultaneously, Russell Hobbs will become a wholly owned subsidiary of Spectrum Brands and SB Holdings will become the parent of the newly merged entity.

The following unaudited pro forma condensed combined statement of financial position at April 4, 2010 is presented on a basis to reflect the Transactions as if they had occurred on April 4, 2010. The following unaudited pro forma condensed combined statements of operations for the six month period ended April 4, 2010 and for the year ended September 30, 2009 are presented on a basis to reflect the Transactions as if they had occurred on October 1, 2008. Because of different fiscal year ends, and in order to present results for comparable periods, the unaudited pro forma condensed combined statement of operations for the six month period ended April 4, 2010 combines Spectrum Brands historical consolidated statement of operations for the six month period ended April 4, 2010 with Russell Hobbs historical consolidated statement of operations for the interim results in order to present comparable results to Spectrum Brands six month period ended April 4, 2010. See Note 1, Conforming Interim Periods, in the Notes to the Unaudited Pro Forma Condensed Combined Financial Statements for additional information. The unaudited pro forma condensed combined statement of operations for the fiscal year ended September 30, 2009 combines Spectrum Brands historical audited consolidated statement of operations for the fiscal year ended September 30, 2009 combines Spectrum Brands historical audited consolidated statement of operations for the fiscal year ended September 30, 2009 combines Spectrum Brands historical audited consolidated statement of operations for the fiscal year ended September 30, 2009 combines Spectrum Brands historical audited consolidated statement of operations for the fiscal year ended statement of operations for the fiscal year ended September 30, 2009 combines Spectrum Brands historical audited consolidated statement of operations for the fiscal year ended statement of operations for the fiscal year ended statement of operations for the fiscal year ended September 30, 2009 combines Spectrum Brands historical

The unaudited pro forma condensed combined financial statements should be read in conjunction with the notes to unaudited pro forma condensed combined financial statements. The unaudited pro forma condensed combined financial statements and the notes thereto were based on, and should be read in conjunction with:

Spectrum s Amended Annual Report on Form 10-K/A for the fiscal year ended September 30, 2009 filed with the Securities and Exchange Commission ( *SEC* ) on March 29, 2010;

Spectrum s historical audited consolidated financial statements and notes thereto included in its Annual Report on Form 10-K for the fiscal year ended September 30, 2009, which is incorporated by reference into the proxy statement/prospectus;

Spectrum Brands historical unaudited condensed consolidated financial statements and notes thereto included in Spectrum Brands Quarterly Report on Form 10-Q for the three and six month periods ended April 4, 2010 filed with the SEC on May 18, 2010;

Russell Hobbs historical audited consolidated financial statements for the fiscal year ended June 30, 2009 and notes thereto, which are included in the proxy statement/prospectus; and

Russell Hobbs historical unaudited condensed consolidated financial statements for the three and nine month periods ended March 31, 2010, which are included on Form 8-K filed with the SEC by Spectrum Brands on May 18, 2010.

The process of valuing Russell Hobbs tangible and intangible assets and liabilities, as well as evaluating accounting policies for conformity, is still in the preliminary stages. Accordingly, the purchase price allocation adjustments included in the unaudited pro forma condensed combined financial statements are preliminary and have been made solely for the purpose of providing these unaudited pro forma condensed combined financial statements. For purposes of the unaudited pro forma condensed combined financial statements. For purposes of the unaudited pro forma condensed combined financial statements, SB Holdings has made preliminary allocations, where sufficient information is available to make a fair value estimate, to those tangible and intangible assets to be acquired and liabilities to be assumed based on preliminary estimates of their fair value as of April 4, 2010. For those assets and liabilities where insufficient information is available to make a reasonable estimate of fair value, the unaudited pro forma condensed combined financial statements reflect the carrying value of those assets and liabilities at April 4, 2010. A final determination of fair values, which cannot be made prior to the completion of the Mergers, will include consideration of a final valuation. This final valuation will be based on the actual net tangible and intangible assets of Russell Hobbs that exist as of the date of completion of the Mergers. SB Holdings currently expects that the process of determining fair value of the tangible and intangible assets acquired and liabilities assumed will be completed within one year of closing the Transactions. Material revisions to SB Holdings preliminary estimates could be necessary as more information becomes available through the completion of this final determination. The actual amounts recorded following the completion of the Mergers may be materially different from the information presented in these unaudited pro forma condensed combined financial statements due to a number of facto

timing of completion of the Mergers;

changes in the price of the Spectrum Brands common stock;

changes in the net assets of Russell Hobbs;

changes in market conditions and financial results which may impact cash flow projections in the preliminary valuations; and

other changes in market conditions which may impact the fair value of Russell Hobbs net assets. Spectrum Brands and Russell Hobbs historical consolidated financial information has been adjusted in the unaudited pro forma condensed combined financial statements to give effect to pro forma events that are (i) directly attributable to the Transactions; (ii) factually supportable; and (iii) with respect to the unaudited pro forma statement of operations, expected to have a continuing impact on the combined results. The unaudited pro forma condensed combined financial statements do not reflect any revenue enhancements, cost savings from operating efficiencies, synergies or other restructurings, or the costs and related liabilities that would be incurred to achieve such revenue enhancements, cost savings from operating efficiencies, synergies or restructurings, which could result from the Mergers.

The pro forma adjustments are based upon available information and assumptions that the managements of Spectrum Brands and Russell Hobbs believe reasonably reflect the Transactions. The unaudited pro forma condensed combined financial statements are provided for illustrative purposes only and do not purport to represent what the actual consolidated results of operations or the consolidated financial position of SB Holdings would have been had the Transactions occurred on the dates assumed, nor are they necessarily indicative of future consolidated results of operations or the financial position of SB Holdings.

#### Spectrum Brands Holdings, Inc. and Subsidiaries

#### Unaudited Pro Forma Condensed Combined Statement of Financial Position

#### As of April 4, 2010

#### (Amounts in millions, except per share amounts)

|   | Histor<br>Spectrum<br>Brands | ical<br>Russell<br>Hobbs | Reclassification | Note | Water<br>Products<br>(a) | Pro Forma<br>Adjustments | Note         | Pro<br>Forma<br>Combined |
|---|------------------------------|--------------------------|------------------|------|--------------------------|--------------------------|--------------|--------------------------|
| Current assets:                               |                              |                          |                  |      |                          |                          |              |                          |
| Cash and cash equivalents                     | \$ 55.5                      | \$ 27.6                  | \$               |      | \$ (2.1)                 | \$                       |              | \$ 81.0                  |
| Receivables:                                  |                              |                          |                  |      |                          |                          |              |                          |
| Trade accounts receivable, net of allowances  | 276.2                        | 124.6                    |                  |      | (0.2)                    |                          |              | 400.6                    |
| Other   | 26.7                         |                          |                  |      |                          |                          |              | 26.7                     |
| Inventories                                   | 342.9                        | 142.6                    | (0.6)            | (b)  | (1.2)                    | 1.3                      | (c)          | 485.0                    |
| Deferred income taxes                         | 24.5                         | 0.5                      |                  |      |                          |                          |              | 25.0                     |
| Assets held for sale                          | 11.7                         |                          | 0.7              | (b)  |                          |                          |              | 12.5                     |
| Prepaid expenses and other                    | 38.0                         | 14.2                     |                  |      | (1.7)                    |                          |              | 50.5                     |
| 1 1   |                              |                          |                  |      | , í                      |                          |              |                          |
| Total current assets                          | 775.5                        | 309.6                    | 0.1              |      | (5.1)                    | 1.3                      |              | 1,081.3                  |
| Property, plant and equipment, net            | 186.0                        | 17.4                     | (0.1)            | (b)  | (0.2)                    | (3.5)                    | (d)          | 199.5                    |
| Deferred charges and other                    | 35.3                         | 23.3                     | (12.7)           | (g)  | (7.4)                    | (5.5)                    | ( <b>u</b> ) | 38.5                     |
| Goodwill                                      | 475.5                        | 162.5                    | (12.7)           | (6)  | (7.1)                    | (45.1)                   | (e)          | 592.8                    |
| Intangible assets, net                        | 1,418.4                      | 195.9                    |                  |      |                          | 207.3                    | (f)          | 1,821.6                  |
| Debt issuance costs                           | 1,410.4                      | 195.9                    | 12.7             | (g)  |                          | 36.9                     | (l)<br>(h)   | 60.0                     |
| Debt issuance costs                           | 10.5                         |                          | 12.7             | (g)  |                          | 50.9                     | (11)         | 00.0                     |
| Total assets                                  | \$ 2,901.0                   | \$ 708.6                 | \$               |      | \$ (12.7)                | \$ 196.9                 |              | \$ 3,793.8               |
| Current liabilities:                          |                              |                          |                  |      |                          |                          |              |                          |
| Current maturities of long-term debt          | \$ 106.4                     | \$ 20.0                  | \$               |      | \$                       | \$ (43.5)                | (i)(j)(k)    | \$ 82.9                  |
| Accounts payable                              | 165.1                        | 63.3                     |                  |      | (0.3)                    |                          |              | 228.0                    |
|   |                              |                          |                  |      |                          |                          |              |                          |
| Accrued liabilities:                          |                              |                          |                  |      |                          |                          |              |                          |
| Wages and benefits                            | 61.0                         |                          |                  |      |                          |                          |              | 61.0                     |
| Income taxes payable                          | 24.2                         | 8.1                      |                  |      |                          |                          |              | 32.3                     |
| Restructuring and related charges             | 25.7                         |                          |                  |      |                          |                          |              | 25.7                     |
| Accrued interest                              | 17.8                         |                          | 0.8              | (l)  |                          | (17.9)                   | (1)          |                          |
| Other   | 71.2                         | 77.1                     | (0.8)            | (l)  | (0.5)                    |                          |              | 147.8                    |
|   |                              |                          |                  |      |                          |                          |              |                          |
| Total current liabilities                     | 471.3                        | 168.5                    |                  |      | (0.9)                    | (61.3)                   |              | 577.6                    |
| Long-term debt, net of current maturities     | 1,520.6                      | 160.7                    |                  |      |                          | 61.3                     | (i)(j)(k)    | 1,742.7                  |
| Employee benefit obligation, net of current   |                              |                          |                  |      |                          |                          | 0            |                          |
| portion                                       | 55.2                         | 13.7                     |                  |      |                          |                          |              | 69.0                     |
| Deferred income taxes                         | 230.4                        | 47.9                     |                  |      |                          | 71.3                     | (m)          | 349.7                    |
| Other   | 48.5                         | 3.5                      |                  |      |                          | (2.1)                    | (n)          | 49.9                     |
|   |                              |                          |                  |      |                          |                          |              |                          |
| Total liabilities                             | 2,326.0                      | 394.5                    |                  |      | (0.9)                    | 69.2                     |              | 2,788.8                  |
| Preferred Stock                               | 2,020.0                      | 206.5                    |                  |      | (0.7)                    | (206.5)                  | (o)          | 2,700.0                  |
| Commitments and contingencies Shareholders    |                              | 200.5                    |                  |      |                          | (200.3)                  | (0)          |                          |
| equity:                                       |                              |                          |                  |      |                          |                          |              |                          |
| Common Stock                                  | 0.3                          | 7.3                      |                  |      |                          | (7.1)                    | (o)(p)       | 0.5                      |
| Additional paid-in capital                    | 731.2                        | 302.7                    |                  |      |                          | 259.7                    | -            | 1,293.5                  |
| Accumulated deficit                           |                              | (92.3)                   |                  |      | (11.0)                   | (28.5)                   | (0)(p)       |                          |
| Accumulated other comprehensive income (loss) | (150.1)                      |                          |                  |      | (11.8)                   | (28.5)                   | (o)(p)       | (282.7)                  |
| Accumulated other comprehensive income (loss) | (6.4)                        | (44.3)                   |                  |      |                          | 44.3                     | (0)          | (6.4)                    |

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|                              | 575.0 | 173.3  | (11.8) | 268.4 |     | 1,004.9 |
|------------------------------|-------|--------|--------|-------|-----|---------|
| Less treasury stock, at cost |       | (65.8) |        | 65.8  | (0) |         |
| Total shareholders equity    | 575.0 | 107.5  | (      |       |     |         |