

CA, INC.  
Form 10-Q  
January 30, 2009

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended December 31, 2008**

or

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period ended from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 1-9247**

**CA, Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**13-2857434**

(I.R.S. Employer Identification  
Number)

**One CA Plaza**

**Islandia, New York**

(Address of principal executive offices)

**11749**

(Zip Code)

**1-800-225-5224**

(Registrant's telephone number, including area code)

**Not applicable**

(Former name, former address and former fiscal year,  
if changed since last report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting  
company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

**APPLICABLE ONLY TO CORPORATE ISSUERS:**

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

**Title of Class**  
Common Stock  
par value \$0.10 per share

**Shares Outstanding**  
as of January 22, 2009  
518,867,425



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**PART I. FINANCIAL INFORMATION**  
**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors and Stockholders

CA, Inc.:

We have reviewed the accompanying condensed consolidated balance sheet of CA, Inc. and subsidiaries as of December 31, 2008, the related condensed consolidated statements of operations for the three-month and nine-month periods ended December 31, 2008 and 2007, and the related condensed consolidated statements of cash flows for the nine-month periods ended December 31, 2008 and 2007. These condensed consolidated financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with standards established by the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of CA, Inc. and subsidiaries as of March 31, 2008, and the related consolidated statements of operations, stockholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated May 23, 2008, which contains an explanatory paragraph relating to the adoption, effective April 1, 2007, of the provisions of Financial Accounting Standards Board (FASB) Interpretation No. 48, *Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109* and an explanatory paragraph relating to the Company's change, during the fourth quarter of fiscal year 2008, of its method of accounting for accounts receivable and unearned revenue on billed and uncollected amounts due from customers from a net method of presentation to a gross method of presentation, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of March 31, 2008, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ KPMG LLP

New York, New York

January 30, 2009

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**CA, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(in millions, except share and per share amounts)

|  | December<br>31,<br>2008<br>(unaudited) | March 31,<br>2008 |
|--|--|-------------------|
| <b>ASSETS</b>  |  |                   |
| <b>CURRENT ASSETS</b>  |  |                   |
| Cash, cash equivalents and marketable securities   | \$ 2,369                               | \$ 2,796          |
| Trade and installment accounts receivable, net   | 879                                    | 970               |
| Deferred income taxes current  | 453                                    | 623               |
| Other current assets   | 139                                    | 79                |
| <b>TOTAL CURRENT ASSETS</b>  | <b>3,840</b>                           | <b>4,468</b>      |
| Installment accounts receivable, due after one year, net                                   | 129                                    | 234               |
| Property and equipment, net of accumulated depreciation of \$1,010 and \$996, respectively | 452                                    | 496               |
| Purchased software products, net   | 165                                    | 171               |
| Goodwill   | 5,348                                  | 5,351             |
| Deferred income taxes noncurrent   | 237                                    | 293               |
| Other noncurrent assets, net   | 721                                    | 743               |
| <b>TOTAL ASSETS</b>  | <b>\$ 10,892</b>                       | <b>\$ 11,756</b>  |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |  |                   |
| <b>CURRENT LIABILITIES</b>   |  |                   |
| Current portion of long-term debt and loans payable  | \$ 826                                 | \$ 361            |
| Accounts payable   | 91                                     | 152               |
| Accrued salaries, wages and commissions  | 258                                    | 400               |
| Accrued expenses and other current liabilities   | 382                                    | 439               |
| Deferred revenue (billed or collected) current   | 2,146                                  | 2,664             |
| Taxes payable, other than income taxes payable current                                     | 73                                     | 97                |
| Federal, state and foreign income taxes payable current                                    | 127                                    | 59                |
| Deferred income taxes current  | 90                                     | 106               |
| <b>TOTAL CURRENT LIABILITIES</b>   | <b>3,993</b>                           | <b>4,278</b>      |
| Long-term debt, net of current portion   | 1,292                                  | 2,221             |
| Deferred income taxes noncurrent   | 115                                    | 200               |
| Deferred revenue (billed or collected) noncurrent  | 956                                    | 1,036             |
| Federal, state and foreign income taxes payable noncurrent                                 | 195                                    | 225               |
| Other noncurrent liabilities   | 72                                     | 87                |
| <b>TOTAL LIABILITIES</b>   | <b>6,623</b>                           | <b>8,047</b>      |
| <b>STOCKHOLDERS EQUITY</b>   |  |                   |

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|  |                  |                  |
|--|------------------|------------------|
| Preferred stock, no par value, 10,000,000 shares authorized; No shares issued and outstanding  |                  |                  |
| Common stock, \$0.10 par value, 1,100,000,000 shares authorized; 589,695,081 and 589,695,081 shares issued; 514,182,668 and 509,782,514 shares outstanding, respectively | 59               | 59               |
| Additional paid-in capital   | 3,527            | 3,566            |
| Retained earnings  | 2,733            | 2,173            |
| Accumulated other comprehensive loss   | (174)            | (101)            |
| Treasury stock, at cost, 75,512,413 shares and 79,912,567 shares, respectively   | (1,876)          | (1,988)          |
| <b>TOTAL STOCKHOLDERS EQUITY</b>   | <b>4,269</b>     | <b>3,709</b>     |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS EQUITY</b>   | <b>\$ 10,892</b> | <b>\$ 11,756</b> |

See accompanying Notes to the Condensed Consolidated Financial Statements.



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**CA, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(unaudited)

(in millions, except per share amounts)

|  | For the Three<br>Months Ended<br>December 31, |         | For the Nine<br>Months Ended<br>December 31, |          |
|--|---|---------|--|----------|
|  | 2008  | 2007    | 2008   | 2007     |
| <b>REVENUE</b>   |   |         |  |          |
| Subscription and maintenance revenue                     | \$ 919  | \$ 968  | \$ 2,859                                     | \$ 2,811 |
| Professional services                                    | 87  | 92      | 274  | 280      |
| Software fees and other                                  | 36  | 40      | 103  | 101      |
| <b>TOTAL REVENUE</b>                                     | 1,042   | 1,100   | 3,236  | 3,192    |
| <b>EXPENSES</b>  |   |         |  |          |
| Costs of licensing and maintenance                       | 70  | 64      | 225  | 199      |
| Cost of professional services                            | 76  | 92      | 239  | 278      |
| Amortization of capitalized software costs               | 31  | 29      | 91   | 87       |
| Selling and marketing                                    | 307   | 333     | 915  | 956      |
| General and administrative                               | 110   | 123     | 342  | 406      |
| Product development and enhancements                     | 115   | 135     | 358  | 390      |
| Depreciation and amortization of other intangible assets | 36  | 40      | 109  | 117      |
| Other (gains) expenses, net                              | (14)  | 13      | 4  | 8        |
| Restructuring and other                                  | 2   | 22      | 6  | 47       |
| <b>TOTAL EXPENSES BEFORE INTEREST AND TAXES</b>          | 733   | 851     | 2,289  | 2,488    |
| Income before interest and income taxes                  | 309   | 249     | 947  | 704      |
| Interest expense, net                                    | 8   | 10      | 14   | 37       |
| Income before income taxes                               | 301   | 239     | 933  | 667      |
| Income tax expense                                       | 88  | 76      | 311  | 238      |
| <b>NET INCOME</b>  | \$ 213  | \$ 163  | \$ 622                                       | \$ 429   |
| <b>BASIC INCOME PER SHARE</b>                            | \$ 0.41                                       | \$ 0.32 | \$ 1.21                                      | \$ 0.83  |
| Basic weighted average shares used in computation        | 514   | 510     | 513  | 515      |
| <b>DILUTED INCOME PER SHARE</b>                          | \$ 0.40                                       | \$ 0.31 | \$ 1.16                                      | \$ 0.80  |
| Diluted weighted average shares used in computation      | 539   | 536     | 540  | 541      |

See accompanying Notes to the Condensed Consolidated Financial Statements.

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**CA, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(unaudited) (in millions)

|   | For the Nine Months<br>Ended December 31, |              |
|---|---|--------------|
|   | 2008                                      | 2007         |
| <b>OPERATING ACTIVITIES:</b>  |   |              |
| Net income  | \$ 622                                    | \$ 429       |
| Adjustments to reconcile net income to net cash provided by operating activities:                       |   |              |
| Depreciation and amortization   | 200                                       | 204          |
| Provision for deferred income taxes   | 65  | 46           |
| Provision for bad debts   | 10  | 22           |
| Non-cash stock based compensation expense and defined contribution plan                                 | 86  | 96           |
| (Gain) loss on sale and disposal of assets and repayment of debt, net                                   | (2)                                       | 4            |
| Foreign currency transaction loss (gain), before taxes  | 62  | (19)         |
| Changes in other operating assets and liabilities, net of effect of acquisitions:                       |   |              |
| Decrease in trade and current installment accounts receivable, net                                      | 32  | 36           |
| Decrease in noncurrent installment accounts receivable, net   | 143                                       | 71           |
| Decrease in deferred revenue (billed and collected) current & noncurrent                                | (414)                                     | (277)        |
| Increase in taxes payable, net  | 7   | 7            |
| Decrease in accounts payable, accrued expenses and other  | (95)                                      | (109)        |
| Decrease in accrued salaries, wages and commissions   | (61)                                      | (25)         |
| Restructuring and other, net  | (79)                                      | (37)         |
| Changes in other operating assets and liabilities   | (12)                                      | (35)         |
| <b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>  | <b>564</b>                                | <b>413</b>   |
| <b>INVESTING ACTIVITIES:</b>  |   |              |
| Acquisitions, primarily goodwill, purchased software, and other intangible assets, net of cash acquired | (54)                                      | (27)         |
| Settlements of purchase accounting liabilities  | (4)                                       | (7)          |
| Purchases of property and equipment   | (64)                                      | (81)         |
| Proceeds from sale of assets  | 6   | 35           |
| Purchases of marketable securities, net   |   | (3)          |
| Decrease in restricted cash   | 5   |              |
| Capitalized software development costs  | (102)                                     | (79)         |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>  | <b>(213)</b>                              | <b>(162)</b> |
| <b>FINANCING ACTIVITIES:</b>  |   |              |
| Dividends paid  | (62)                                      | (63)         |
| Purchases of treasury stock (common stock)  | (4)                                       | (500)        |
| Debt repayments   | (501)                                     | (758)        |
| Debt borrowings   |   | 750          |
| Debt issuance costs   |   | (3)          |
| Exercise of common stock options and other  | 7   | 19           |
| <b>NET CASH USED IN FINANCING ACTIVITIES</b>  | <b>(560)</b>                              | <b>(555)</b> |
| <b>DECREASE IN CASH AND CASH EQUIVALENTS BEFORE EFFECT OF EXCHANGE RATE CHANGES ON CASH</b>             | <b>(209)</b>                              | <b>(304)</b> |

|   |                 |                 |
|---|-----------------|-----------------|
| Effect of exchange rate changes on cash                 | (217)           | 106             |
| <b>DECREASE IN CASH AND CASH EQUIVALENTS</b>            | <b>(426)</b>    | <b>(198)</b>    |
| <b>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD</b> | <b>2,795</b>    | <b>2,275</b>    |
| <b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>       | <b>\$ 2,369</b> | <b>\$ 2,077</b> |

See accompanying Notes to the Condensed Consolidated Financial Statements.

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**CA, INC. AND SUBSIDIARIES**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2008**  
**(unaudited)**

**NOTE A BASIS OF PRESENTATION**

The accompanying unaudited Condensed Consolidated Financial Statements of CA, Inc. (the Company) have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information and with the instructions to Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. All such adjustments are of a normal, recurring nature.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Although these estimates are based on management's knowledge of current events and actions it may undertake in the future, these estimates may ultimately differ from actual results.

Operating results for the three- and nine-month periods ended December 31, 2008 are not necessarily indicative of the results that may be expected for the fiscal year ending March 31, 2009. For further information, refer to the Company's Consolidated Financial Statements and Notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2008 (2008 Form 10-K).

*Basis of Revenue Recognition:*

The Company generates revenue from the following primary sources: (1) licensing software products; (2) providing customer technical support (referred to as maintenance); and (3) providing professional services, such as consulting and education. Revenue is recorded net of applicable sales taxes.

The Company recognizes revenue pursuant to the requirements of Statement of Position (SOP) 97-2, "Software Revenue Recognition," issued by the American Institute of Certified Public Accountants, as amended by SOP 98-9, *Modification of SOP 97-2, Software Revenue Recognition, With Respect to Certain Transactions*. In accordance with SOP 97-2, the Company begins to recognize revenue from licensing and maintenance when all of the following criteria are met: (1) the Company has evidence of an arrangement with a customer; (2) the Company delivers the products; (3) license agreement terms are fixed or determinable and free of contingencies or uncertainties that may alter the agreement such that it may not be complete and final; and (4) collection is probable.

The Company's software licenses generally do not include acceptance provisions. An acceptance provision allows a customer to test the software for a defined period of time before committing to license the software. If a license agreement includes an acceptance provision, the Company does not recognize revenue until the earlier of the receipt of a written customer acceptance or, if not notified by the customer to cancel the license agreement, the expiration of the acceptance period.

Under the Company's subscription model, implemented in October 2000, software license agreements typically combine the right to use specified software products, the right to maintenance, and the right to receive unspecified future software products for no additional fee during the term of the agreement. Under these subscription licenses, once all four of the above-noted revenue recognition criteria are met, the Company is required under GAAP to recognize revenue ratably over the term of the license agreement.

For license agreements signed prior to October 2000, once all four of the above-noted revenue recognition criteria were met, software license fees were recognized as revenue generally when the software was delivered to the customer, or up-front (as the contracts did not include a right to unspecified future software products), and the maintenance fees were deferred and subsequently recognized as revenue over the term of the license. Currently, a relatively small amount of the Company's revenue from software licenses is recognized on an up-front basis, subject to meeting the same revenue recognition criteria in accordance with SOP 97-2 as described above. Software fees from such licenses are recognized up-front and are reported in the Software fees and other line item in the Condensed Consolidated Statements of Operations. Maintenance fees from such licenses are recognized ratably over the term of the license and are recorded on the Subscription and maintenance revenue line item in the Condensed Consolidated

Statements of Operations. License agreements with software fees that are recognized up-front do not include the right to

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**(unaudited)**

receive unspecified future software products. However, in the event such license agreements are executed within close proximity to or in contemplation of other license agreements that are signed under the Company's subscription model with the same customer, the licenses together may be considered a single multi-element agreement, and all such revenue is required to be recognized ratably and is recorded as Subscription and maintenance revenue in the Condensed Consolidated Statements of Operations.

Since the Company implemented its subscription model in October 2000, the Company's practice with respect to products of newly acquired businesses with established vendor specific objective evidence (VSOE) of fair value has been to record revenue initially on the acquired company's systems, generally under an up-front model; and, starting within the first fiscal year after the acquisition, to enter new licenses for such products under the Company's subscription model, following which revenue is recognized ratably and recorded as Subscription and maintenance revenue. In some instances, the Company sells newly developed and recently acquired products on an up-front model. The software license fees from these contracts are presented as Software fees and other. Selling such licenses under an up-front model may result in higher total revenue in a current reporting period than if such licenses were based on the Company's subscription model and the associated revenue recognized ratably.

Revenue from professional service arrangements is generally recognized as the services are performed. Revenue from committed professional services that are sold as part of a subscription license agreement is deferred and recognized on a ratable basis over the term of the related software license. If it is not probable that a project will be completed or the payment will be received, revenue recognition is deferred until the uncertainty is removed.

Revenue from sales to distributors, resellers, and value-added resellers commences when all four of the SOP 97-2 revenue recognition criteria noted above are met and when these entities sell the software product to their customers. This is commonly referred to as the sell-through method. Revenue from the sale of products to distributors, resellers and value-added resellers that include licensing terms that provide the right for the end-users to receive certain unspecified future software products is recognized on a ratable basis.

For further information, refer to the Company's Consolidated Financial Statements and Notes thereto included in the Company's 2008 Form 10-K.

**Cash Dividends:**

In November 2008, the Company's Board of Directors declared a quarterly cash dividend of \$0.04 per share. The dividend totaled approximately \$21 million and was paid on December 16, 2008 to stockholders of record at the close of business on December 2, 2008. In September 2008, the Company's Board of Directors declared a quarterly cash dividend of \$0.04 per share. The dividend totaled approximately \$20 million and was paid on September 30, 2008 to stockholders of record at the close of business on September 22, 2008. In June 2008, the Company's Board of Directors declared a quarterly cash dividend of \$0.04 per share. The dividend totaled approximately \$21 million and was paid on June 27, 2008 to stockholders of record at the close of business on June 17, 2008.

In November 2007, the Company's Board of Directors declared a quarterly cash dividend of \$0.04 per share. The dividend totaled approximately \$21 million and was paid on December 28, 2007 to stockholders of record at the close of business on December 14, 2007. In August 2007, the Company's Board of Directors declared a quarterly cash dividend of \$0.04 per share. The dividend totaled approximately \$21 million and was paid on September 26, 2007 to stockholders of record at the close of business on September 12, 2007. In June 2007, the Company's Board of Directors declared a quarterly cash dividend of \$0.04 per share. The dividend totaled approximately \$21 million and was paid on June 29, 2007 to stockholders of record at the close of business on June 22, 2007.

**Cash, Cash Equivalents and Marketable Securities:**

The Company's cash, cash equivalents and marketable securities are held in numerous locations throughout the world, with approximately 50% residing outside the

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**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
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**(unaudited)**

United States at December 31, 2008. Marketable securities were less than \$1 million at December 31, 2008 and March 31, 2008.

**Restricted Cash:**

The Company's insurance subsidiary requires a minimum restricted cash balance of \$50 million. In addition, the Company has other restricted cash balances, including cash collateral for letters of credit. The total amount of restricted cash was approximately \$56 million and \$62 million as of December 31, 2008 and March 31, 2008, respectively, and is included in the Other noncurrent assets, net line item in the Condensed Consolidated Balance Sheets.

**Deferred Revenue (Billed or Collected):**

The Company accounts for unearned revenue on billed amounts due from customers on a gross method of presentation. Under the gross method, unearned revenue on billed installments (collected or uncollected) is reported as deferred revenue in the liability section of the balance sheet. The components of Deferred revenue (billed or collected) current and Deferred revenue (billed or collected) noncurrent as of December 31, 2008 and March 31, 2008 are as follows:

|   | December<br>31,<br>2008 | March 31,<br>2008 |
|---|-------------------------|-------------------|
|   | (in millions)           |                   |
| Current:  |                         |                   |
| Subscription and maintenance                            | \$ 1,981                | \$ 2,455          |
| Professional services                                   | 155                     | 166               |
| Financing obligations and other                         | 10                      | 43                |
| Total deferred revenue (billed or collected) current    | 2,146                   | 2,664             |
| Noncurrent:   |                         |                   |
| Subscription and maintenance                            | 941                     | 1,001             |
| Professional services                                   | 12                      | 22                |
| Financing obligations and other                         | 3                       | 13                |
| Total deferred revenue (billed or collected) noncurrent | 956                     | 1,036             |
| Total deferred revenue (billed or collected)            | \$ 3,102                | \$ 3,700          |

Deferred revenue (billed or collected) excludes unrealized revenue from contractual obligations that will be billed by the Company in future periods.

**Concentration of Credit Risk:**

Financial instruments that potentially subject the Company to concentration of credit risk consist primarily of cash equivalents, marketable securities, derivatives and accounts receivable.

The Company holds cash and cash equivalents in major financial institutions and related money market funds, some of which are protected by the US Treasury's Temporary Guarantee Program for Money Market Funds. Amounts invested in international funds enjoy different levels of protection depending upon the jurisdiction. The Company historically has not experienced any losses in its cash and cash equivalent portfolios.

Amounts included in accounts receivable expected to be collected from customers, as disclosed in Note E, Trade and Installment Accounts Receivable, have limited exposure to concentration of credit risk due to the diverse customer base and geographic areas covered by operations. Unbilled amounts due under the Company's prior business model that are expected to be collected from customers include one large IT



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outsourcer with a license arrangement that extends through fiscal year 2012 with a net unbilled receivable balance of approximately \$232 million.

Prior to fiscal 2001, we sold individual accounts receivable from certain financial institutions to a third party subject to certain recourse provisions. The outstanding principal balance subject to recourse of these receivables approximated \$45 million and \$81 million as of December 31, 2008 and March 31, 2008, respectively. As of December 31, 2008, the Company has established a liability for the fair value of the recourse provision of approximately \$2 million associated with these receivables.

**Statement of Cash Flows:**

For the nine-month periods ended December 31, 2008 and 2007, interest payments were \$95 million and \$122 million, respectively, and income taxes paid were \$180 million and \$170 million, respectively.

In June 2007, the Company entered into an Accelerated Share Repurchase program (ASR) with a third-party financial institution and paid \$500 million to repurchase shares of its common stock. In June 2007, the Company purchased approximately 16.9 million shares under the ASR. Based on the terms of the agreement between the Company and the third-party financial institution, the Company received approximately 3.0 million additional shares of its common stock at the conclusion of the program in November 2007 at no additional cost. The average price paid under the Accelerated Share Repurchase program was \$25.13 per share and total shares repurchased were approximately 19.9 million. The \$500 million paid in June 2007 under the ASR is included in cash used in financing activities in the Company's Condensed Consolidated Statement of Cash Flows for the nine-month period ended December 31, 2007 and is recorded as treasury stock in the stockholders' equity section of the Condensed Consolidated Balance Sheets at December 31, 2008 and March 31, 2008.

In the first quarter of fiscal year 2009, the Company paid the remaining \$350 million principal amount of its 6.500% Senior Notes due 2009 that was due and payable at that time. The \$350 million payment is included in Cash used in financing activities in the Company's Condensed Consolidated Statement of Cash Flows for the nine-month period ended December 31, 2008.

During the third quarter of fiscal year 2009, the Company repurchased approximately \$148 million principal amount of its 4.750% Senior Notes due 2009 at a price of approximately \$143 million in cash. As a result of this repurchase, the Company recognized a gain of approximately \$5 million in the Other (gains) expenses, net line of the Condensed Consolidated Statements of Operations. At December 31, 2008, approximately \$352 million principal of the 4.750% Senior Notes due 2009 remains outstanding. The approximate \$143 million payment is included in Cash used in financing activities in the Company's Condensed Consolidated Statement of Cash Flows for the nine-month period ended December 31, 2008.

During the third quarter of fiscal year 2009, the Company paid approximately \$4 million to repurchase approximately 0.3 million of its common shares at an average price of \$15.84. The repurchase is included in Cash used in financing activities in the Company's Condensed Consolidated Statement of Cash Flows for the nine-month period ended December 31, 2008. As of December 31, 2008, the Company remained authorized to purchase an aggregate amount of up to approximately \$246 million of additional common shares under the current stock repurchase program.

Non-cash financing activities for the nine-month periods ended December 31, 2008 and 2007 consisted of treasury shares issued in connection with the following: share-based incentive awards issued under the Company's equity compensation plans of approximately \$53 million (net of approximately \$24 million of tax withholding) and \$38 million (net of approximately \$15 million of tax withholding), respectively; the Company's Employee Stock Purchase Plan of approximately \$36 million and \$32 million, respectively; and discretionary stock contributions to the CA, Inc. Savings Harvest Plan of approximately \$19 million and \$22 million, respectively.

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**Adoption of new accounting principles:**

Effective April 1, 2008, the Company adopted the provisions of Statement of Financial Accounting Standards (SFAS) No. 157, *Fair Value Measurements*, as modified by the Financial Accounting Standards Board (FASB) Staff Position (FSP) Financial Accounting Standard (FAS) 157-1, *Application of FASB Statement No. 157 to FASB Statement No. 13 and Its Related Interpretive Accounting Pronouncements That Address Leasing Transactions*, and FSP FAS 157-2, *Effective Date of FASB Statement No. 157*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in GAAP and expands disclosures about fair value measurements. FSP FAS 157-1 removes leasing from the scope of SFAS No. 157. FSP FAS 157-2 delays the effective date of SFAS No. 157 from the Company's fiscal year ending March 31, 2009 to the Company's fiscal year ending March 31, 2010 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually).

The provisions of SFAS No. 157 as amended by FSP FAS 157-1 were applied prospectively to fair value measurements and disclosures for financial assets and financial liabilities recognized or disclosed at fair value in the financial statements. The adoption of these Statements did not have an effect on the Company's consolidated results of operations or financial position for the first nine months of fiscal year 2009. While the Company does not expect the adoption of this Statement to have a material effect on its consolidated results of operations or financial position in subsequent reporting periods, the Company will continue to monitor any additional implementation guidance that is issued that addresses the fair value measurements for certain financial assets, and non-financial assets and non-financial liabilities not disclosed at fair value in the financial statements on at least an annual basis as required by SFAS No. 157.

Refer to Note G, *Derivatives and Fair Value Measurements*, for additional information regarding the assets and liabilities carried at fair value on the Company's financial statements.

Effective April 1, 2008, the Company adopted the provisions of SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115*. SFAS No. 159 permits entities to elect to measure many financial instruments and certain other items at fair value. Unrealized gains and losses on items for which the fair value option has been elected will be recognized in earnings at each subsequent reporting date. As permitted by SFAS No. 159 implementation options, the Company chose not to elect the fair value option for its financial assets and liabilities that had not been previously measured at fair value. Therefore, material financial assets and liabilities, such as the Company's short and long-term debt obligations, are reported at their historical carrying amounts.

Effective April 1, 2008, the Company elected to adopt the provisions of SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities, an Amendment of FASB Statement No. 133*. SFAS No. 161 changes the disclosure requirements for derivative instruments and hedging activities. Entities are required to provide enhanced disclosures about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. The adoption of SFAS No. 161 did not have an effect on the Company's consolidated results of operations or financial position for the first nine months of fiscal year 2009.

Refer to Note G, *Derivatives and Fair Value Measurements*, for additional information regarding the Company's derivative activities.

**Reclassification and revisions:**

Certain prior year balances have been reclassified to conform to the current period's presentation as described below.

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Effective with the filing of the Company's fiscal year 2008 Form 10-K, the Company modified its financial statements by adding line items for Selling and marketing costs and General and administrative expenses. Costs applicable to these new line items were reclassified from the prior line item entitled Selling, general and administrative costs. Effective with the filing of the first quarter of fiscal year 2009 Quarterly Report on Form 10-Q, the Company refined the classification of certain costs reported on its Condensed Consolidated Statement of Operations to better reflect the allocation of various expenses to the new line items and to better align the Company's reported financial statements with the Company's internal view of its business performance. To maintain consistency and comparability, the Company reclassified prior-year amounts to conform to the current-year Condensed Consolidated Statements of Operations presentation. These expense reclassifications had no effect on previously reported total expenses or total revenue.

The following table summarizes the expense section of the Company's Condensed Consolidated Statements of Operations for the reported prior periods indicated, giving effect to the reclassifications described above.

|  | Three Months<br>Ended December 31,<br>2007 |         | Nine Months<br>Ended December 31,<br>2007 |          |
|--|--|---------|---|----------|
|  | Previously<br>Reported<br>(1)              | Revised | Previously<br>Reported<br>(1)             | Revised  |
|  | (in millions)                              |         | (in millions)                             |          |
| Costs of licensing and maintenance                       | \$ 63                                      | \$ 64   | \$ 195                                    | \$ 199   |
| Cost of professional services                            | 87   | 92      | 265                                       | 278      |
| Amortization of capitalized software costs               | 29   | 29      | 87  | 87       |
| Selling and marketing                                    |  | 333     |   | 956      |
| Selling, general and administrative                      | 464  |         | 1,386                                     |          |
| General and administrative                               |  | 123     |   | 406      |
| Product development and enhancements                     | 133  | 135     | 383                                       | 390      |
| Depreciation and amortization of other intangible assets | 40   | 40      | 117                                       | 117      |
| Other gains, net   | 13   | 13      | 8   | 8        |
| Restructuring and other                                  | 22   | 22      | 47  | 47       |
| Total expenses before interest and taxes                 | \$ 851                                     | \$ 851  | \$ 2,488                                  | \$ 2,488 |

(1) As reported in the Company's Quarterly Report on Form 10-Q for the quarter ended December 31, 2007.

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**NOTE B COMPREHENSIVE INCOME**

Comprehensive income includes net income, unrealized losses on derivative transactions and marketable securities and foreign currency translation adjustments. The components of comprehensive income for the three- and nine-month periods ended December 31, 2008 and 2007 are as follows:

|  | Three Months<br>Ended December 31, |        | Nine Months<br>Ended December 31, |        |
|--|------------------------------------|--------|-----------------------------------|--------|
|  | 2008                               | 2007   | 2008                              | 2007   |
|  | (in millions)                      |        |                                   |        |
| Net income   | \$ 213                             | \$ 163 | \$ 622                            | \$ 429 |
| Net unrealized losses on marketable securities, net of tax   |                                    | (1)    |                                   | (1)    |
| Net unrealized losses on derivative transactions, net of tax | (5)                                |        | (5)                               |        |
| Foreign currency translation adjustments                     | (21)                               | (4)    | (68)                              | (3)    |
| Total comprehensive income                                   | \$ 187                             | \$ 158 | \$ 549                            | \$ 425 |

**NOTE C INCOME PER SHARE**

Basic income per share is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted income per share is computed by dividing (i) the sum of net income and the after-tax amount of interest expense recognized in the period associated with the outstanding dilutive 1.625% Convertible Senior Notes due December 2009 (Convertible Senior Notes) by (ii) the sum of the weighted average number of common shares and the weighted average dilutive common share equivalents outstanding for the period. For the three-month periods ended December 31, 2008 and 2007, approximately 15 million and 13 million of restricted stock awards and options to purchase common stock, respectively, were excluded from the calculation of diluted income per share, as their effect on income per share was anti-dilutive during the respective periods. For the nine-month periods ended December 31, 2008 and 2007, approximately 14 million of restricted stock awards and options to purchase common stock were excluded from the calculation in each period, as their effect on income per share was anti-dilutive during the respective periods.

|   | Three<br>Months Ended<br>December 31,   |        | Nine<br>Months Ended<br>December 31, |        |
|---|---|--------|--------------------------------------|--------|
|   | 2008                                    | 2007   | 2008                                 | 2007   |
|   | (in millions, except per share amounts) |        |                                      |        |
| Net income  | \$ 213                                  | \$ 163 | \$ 622                               | \$ 429 |
| Interest expense associated with Convertible Senior Notes, net of tax           | 1                                       | 1      | 3                                    | 3      |
| Numerator in calculation of diluted income per share                            | \$ 214                                  | \$ 164 | \$ 625                               | \$ 432 |
| <b><u>Weighted average shares outstanding and common share equivalents</u></b>  |   |        |                                      |        |
| Weighted average common shares outstanding                                      | 514                                     | 510    | 513                                  | 515    |
| Weighted average shares outstanding upon conversion of Convertible Senior Notes | 23                                      | 23     | 23                                   | 23     |

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|  |         |         |         |         |
|--|---------|---------|---------|---------|
| Weighted average equity awards outstanding             | 2       | 3       | 4       | 3       |
| Denominator in calculation of diluted income per share | 539     | 536     | 540     | 541     |
| Diluted income per share                               | \$ 0.40 | \$ 0.31 | \$ 1.16 | \$ 0.80 |

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**NOTE D ACCOUNTING FOR SHARE-BASED COMPENSATION**

Effective April 1, 2005, the Company adopted, under the modified retrospective basis, the provisions of SFAS No. 123(R), *Share-based payment*, which requires share-based awards exchanged for employee services to be accounted for under the fair value method. Accordingly, share-based compensation cost is measured at the grant date, based on the fair value of the award. The Company uses the straight-line attribution method to recognize share-based compensation costs related to awards with only service conditions. The expense is recognized over the employee's requisite service period (generally the vesting period of the award).

The Company recognized share-based compensation in the following line items on the Condensed Consolidated Statements of Operations for the periods indicated:

|   | Three Months       |       | Nine Months        |       |
|---|--------------------|-------|--------------------|-------|
|   | Ended December 31, |       | Ended December 31, |       |
|   | 2008               | 2007  | 2008               | 2007  |
|   | (in millions)      |       |                    |       |
| Cost of professional services               | \$ 1               | \$ 1  | \$ 3               | \$ 3  |
| Costs of licensing and maintenance          | -(1)               | -(1)  | 2                  | 2     |
| Selling and marketing                       | 7                  | 9     | 21                 | 21    |
| General and administrative                  | 7                  | 11    | 23                 | 31    |
| Product development and enhancements        | 5                  | 8     | 19                 | 21    |
| Share-based compensation expense before tax | 20                 | 29    | 68                 | 78    |
| Income tax benefit                          | 6                  | 9     | 22                 | 25    |
| Net share-based compensation expense        | \$ 14              | \$ 20 | \$ 46              | \$ 53 |

(1) Less than  
\$1 million

There were no capitalized share-based compensation costs at December 31, 2008 or 2007.

The following table summarizes information about unrecognized share-based compensation costs as of December 31, 2008:

|   | Unrecognized<br>Compensation<br>Costs<br>(in millions) | Weighted<br>Average<br>Period<br>Expected to<br>be<br>Recognized<br>(in years) |
|---|--|--|
| Stock option awards                               | \$ 3   | 1.0  |
| Restricted stock units                            | 8  | 1.5  |
| Restricted stock awards                           | 59   | 1.4  |
| Performance share units                           | 26   | 1.8  |
| Total unrecognized share-based compensation costs | \$ 96  | 1.5  |

Share-based incentive awards are provided to employees under the terms of the Company's equity compensation plans (the Plans). The Plans are administered by the Compensation and Human Resources Committee of the Board of Directors (the Committee). Awards under the Plans may include at-the-money stock options, premium-priced stock options, restricted stock awards (RSAs), restricted stock units (RSUs), performance share units (PSUs), or any combination thereof. The non-employee members of the Company's Board of Directors receive deferred stock units under a separate director compensation plan.

Additional information relating to the Company's other Plans which have been approved by stockholders and a description of the awards issued under these Plans can be found in Note 10, "Stock Plans" in the Company's fiscal year 2008 Form 10-K.

Under the Company's long-term incentive program for fiscal years 2009, 2008 and 2007, senior executives were issued PSUs under which they are eligible to receive RSAs or RSUs and unrestricted shares at the end

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of the performance period if certain performance targets are achieved. Quarterly, PSU values are marked to the closing price of the Company's common stock on the last trading day of the quarter until the PSUs are granted. Compensation costs for the PSUs are amortized over the requisite service periods based on the expected level of achievement of the performance targets. At the conclusion of the performance periods for the fiscal year 2009 1-year and 3-year PSUs and the performance periods for the fiscal year 2008 and 2007 3-year PSUs, the applicable number of shares of RSAs or RSUs and unrestricted stock granted may vary based upon the level of achievement of the performance targets and the approval of the Committee (which has discretion to reduce any award for any reason). The related compensation cost recognized will be based on the number of shares granted and the closing stock price on the day of grant.

When the Company grants a stock option award, the fair value of the option is estimated at the grant date using the Black-Scholes option pricing model, consistent with the provisions of SFAS No. 123(R) and the Securities and Exchange Commission (SEC) Staff Accounting Bulletin No. 107, *Interaction Between FASB Statement No. 123(R), and Certain SEC Rules and Regulations Regarding the Valuation of Share-Based Payment Arrangements for Public Companies* (SAB 107). The Company believes that the valuation technique and the approach utilized to develop the underlying assumptions are appropriate in calculating the fair values of the Company's stock options. Estimates of fair value are not intended to predict actual future events or the value ultimately realized by employees who receive stock option awards.

For the three-month periods ended December 31, 2008 and 2007 and nine-month period ended December 31, 2008, the Company did not issue options. For the nine-month period ended December 31, 2007, the Company issued options covering fewer than 0.1 million shares of common stock.

The table below summarizes the RSUs and RSAs granted, including grants provided pursuant to the long term incentive plans:

|  | Three Months<br>Ended December 31,<br>2008 |                | Nine Months<br>Ended December 31,<br>2008 |         |
|--|--|----------------|---|---------|
|  | 2007                                       | 2007           | 2008                                      | 2007    |
|  | (shares in millions)                       |                |   |         |
| RSUs   |  |                |   |         |
| Shares   |  |                | 0.3                                       | 0.2     |
| Weighted Avg. Grant Date Fair Value <sup>(2)</sup> | N/A  |                | \$24.36                                   | \$25.23 |
| RSAs   |  |                |   |         |
| Shares   | <sup>(1)</sup>                             | <sup>(1)</sup> | 3.8                                       | 2.6     |
| Weighted Avg. Grant Date Fair Value <sup>(3)</sup> | \$16.34                                    | \$26.01        | \$25.28                                   | \$25.93 |

(1) Shares granted amounted to less than 0.1 million.

(2) The fair value is determined and fixed based on the quoted market value of the Company's



common stock  
on the grant date  
reduced by the  
present value of  
dividends  
expected to be  
paid on the  
Company's  
common stock  
prior to vesting  
of the RSUs  
which is  
calculated using  
a risk free  
interest rate.

- (3) The fair value is determined and fixed based on the quoted market value of the Company's common stock on the grant date.

**NOTE E TRADE AND INSTALLMENT ACCOUNTS RECEIVABLE**

The Company uses installment license agreements as a standard business practice and has a history of successfully collecting substantially all amounts due under the original payment terms without making concessions on payments, software products, maintenance, or professional services. Net trade and installment accounts receivable represent financial assets derived from the committed amounts due from the Company's customers. These accounts receivable balances are reflected net of unamortized discounts based on imputed interest for the time value of money for license agreements under our prior business model and allowances for doubtful accounts. These balances do not include unbilled contractual commitments executed under the

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Company's current business model. Trade and installment accounts receivable are comprised of the following components:

|   | <b>December<br/>31,<br/>2008</b> | <b>March 31,<br/>2008</b> |
|---|----------------------------------|---------------------------|
|   | (in millions)                    |                           |
| <b>Current:</b>   |                                  |                           |
| Accounts receivable   | \$ 692                           | \$ 817                    |
| Other receivables   | 114                              | 107                       |
| Unbilled amounts due within the next 12 months prior business model | 109                              | 103                       |
| Less: Allowance for doubtful accounts                               | (27)                             | (30)                      |
| Less: Unamortized discounts   | (9)                              | (27)                      |
| <br>Net trade and installment accounts receivable current           | <br>\$ 879                       | <br>\$ 970                |
| <br><b>Noncurrent:</b>  |                                  |                           |
| Unbilled amounts due beyond the next 12 months prior business model | \$ 135                           | \$ 239                    |
| Less: Allowance for doubtful accounts                               | (1)                              | (1)                       |
| Less: Unamortized discounts   | (5)                              | (4)                       |
| <br>Net installment accounts receivable noncurrent                  | <br>\$ 129                       | <br>\$ 234                |

During the first nine months of fiscal year 2008, the Company transferred its rights and interest in future committed installments under certain software license agreements to a third party financial institution with an aggregate contract value of approximately \$17 million, for which cash was received in the amount of approximately \$14 million, which reflects a discount based on the present value of the future committed installments. The Company did not have any similar transactions during the first nine months of fiscal year 2009. As of December 31, 2008 and March 31, 2008, the aggregate remaining amounts due to third party financial institutions included within Deferred revenue (billed or collected) were approximately \$11 million and \$56 million, respectively. The financing agreements may contain limited recourse provisions in the event the Company does not meet its continued performance obligations under the license agreements. Based on historical experience, the Company believes that any liability that may be incurred as a result of these limited recourse provisions is remote.

**NOTE F IDENTIFIED INTANGIBLE ASSETS**

In the table below, capitalized software includes both purchased and internally developed software costs; other identified intangible assets include both purchased customer relationships and trademarks/trade name costs. Internally developed capitalized software costs and other identified intangible asset costs are included in Other noncurrent assets, net on the Condensed Consolidated Balance Sheets.

The gross carrying amounts and accumulated amortization for identified intangible assets are as follows:

|                         | <b>December 31, 2008</b>            |                       |
|-------------------------|-------------------------------------|-----------------------|
| <b>Gross<br/>Assets</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Assets</b> |
|                         | (in millions)                       |                       |
|                         |                                     |                       |

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|  |          |          |        |
|--|----------|----------|--------|
| Capitalized software:  |          |          |        |
| Purchased  | \$ 4,865 | \$ 4,700 | \$ 165 |
| Internally developed   | 837      | 511      | 326    |
| Other identified intangible assets subject to amortization     | 660      | 429      | 231    |
| Other identified intangible assets not subject to amortization | 14       |          | 14     |
| Total  | \$ 6,376 | \$ 5,640 | \$ 736 |

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|  | <b>Gross<br/>Assets</b> | <b>March 31, 2008<br/>Accumulated<br/>Amortization</b> | <b>Net<br/>Assets</b> |
|--|-------------------------|--|-----------------------|
|  |                         | (in millions)  |                       |
| Capitalized software:  |                         |  |                       |
| Purchased  | \$ 4,833                | \$ 4,662   | \$ 171                |
| Internally developed   | 742                     | 466  | 276                   |
| Other identified intangible assets subject to amortization     | 660                     | 389  | 271                   |
| Other identified intangible assets not subject to amortization | 14                      |  | 14                    |
| <b>Total</b>   | <b>\$ 6,249</b>         | <b>\$ 5,517</b>  | <b>\$ 732</b>         |

Amortization of capitalized software costs was \$31 million and \$29 million in the third quarter of fiscal years 2009 and 2008, respectively. Amortization of other identified intangible assets was \$13 million and \$16 million in the third quarter of fiscal years 2009 and 2008, respectively.

For the first nine months of fiscal years 2009 and 2008, amortization of capitalized software costs was \$91 million and \$87 million, respectively, and amortization of other identified intangible assets was \$39 million and \$51 million, respectively.

Based on the identified intangible assets recorded through December 31, 2008, annual amortization expense is expected to be as follows:

|  | <b>Year Ended March 31,</b> |               |               |               |              |
|--|-----------------------------|---------------|---------------|---------------|--------------|
|  | <b>2009</b>                 | <b>2010</b>   | <b>2011</b>   | <b>2012</b>   | <b>2013</b>  |
|  | (in millions)               |               |               |               |              |
| Capitalized software:                                      |                             |               |               |               |              |
| Purchased  | \$ 57                       | \$ 50         | \$ 39         | \$ 27         | \$ 19        |
| Internally developed                                       | 65                          | 85            | 78            | 62            | 48           |
| Other identified intangible assets subject to amortization | 53                          | 52            | 51            | 31            | 25           |
| <b>Total</b>   | <b>\$ 175</b>               | <b>\$ 187</b> | <b>\$ 168</b> | <b>\$ 120</b> | <b>\$ 92</b> |

The carrying value of goodwill was \$5.348 billion and \$5.351 billion as of December 31, 2008 and March 31, 2008, respectively. During the nine-month period ended December 31, 2008, goodwill decreased by approximately \$3 million, primarily due to tax settlements relating to the Company's prior acquisitions offset by additions for companies acquired during the first nine months of fiscal year 2009.

**NOTE G DERIVATIVES AND FAIR VALUE MEASUREMENT**

The Company is exposed to certain financial market risks relating to its business operations, including changes in interest rates, which could include monetary assets and liabilities and foreign exchange rate risk associated with the Company's operating exposures, which could include its exposure to foreign currency denominated monetary assets and liabilities and forecasted transactions. The Company enters into derivative contracts with the intent of mitigating a certain portion of these risks.

Derivatives are accounted for in accordance with SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities* (SFAS No. 133). During the first nine months of fiscal year 2009 and the year ended March 31,

2008, the Company did not designate its foreign exchange derivatives as hedges under SFAS No. 133. Accordingly, all foreign exchange derivatives are recognized on the balance sheet at fair value and unrealized or realized changes in fair value from these contracts are recorded as Other (gains) expenses, net in the Company's Condensed Consolidated Statements of Operations.

During the third quarter of fiscal year 2009, the Company entered into interest rate swaps with a total notional value of \$250 million to hedge a portion of its variable interest rate payments. These derivatives

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are designated as cash flow hedges under SFAS No. 133. The effective portion of these cash flow hedges are recorded as Accumulated other comprehensive loss in the Company's Condensed Consolidated Balance Sheet and reclassified into Interest expense, net, in the Company's Condensed Consolidated Statements of Operations in the same period during which the hedged transaction affects earnings. Any ineffective portion of the cash flow hedges would be recorded immediately to Interest expense, net; however, no ineffectiveness existed at December 31, 2008.

As described in Note A, the Company adopted the provisions of SFAS No. 157 as amended by FSP FAS 157-1 and FSP FAS 157-2 on April 1, 2008. Pursuant to the provisions of FSP FAS 157-2, the Company will not apply the provisions of SFAS No. 157 to any nonfinancial assets and nonfinancial liabilities until April 1, 2009. The Company recorded no change to its opening balance of retained earnings as of April 1, 2008 as it did not have any financial instruments requiring retrospective application under the provisions of SFAS No. 157.

*Fair Value Hierarchy*

SFAS No. 157 specifies a hierarchy of valuation techniques based upon whether the inputs to those valuation techniques reflect assumptions other market participants would use based upon market data obtained from independent sources (observable inputs) or reflect the company's own assumptions of market participant valuation (unobservable inputs). In accordance with SFAS No. 157, these two types of inputs have created the following fair value hierarchy:

Level 1 Quoted prices in active markets that are unadjusted and accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 Quoted prices for identical assets and liabilities in markets that are not active, quoted prices for similar assets and liabilities in active markets or financial instruments for which significant inputs are observable, either directly or indirectly;

Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

SFAS No. 157 requires the use of observable market data if such data is available without undue cost and effort.

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*Items Measured at Fair Value on a Recurring Basis*

The following table presents the Company's assets and liabilities that are measured at fair value on a recurring basis at December 31, 2008 consistent with the fair value hierarchy provisions of SFAS No. 157 (in millions):

| Description                                 | Fair Value Measurement at Reporting Date Using<br>(amounts in millions) |  |   |
|---|---|--|---|
|   | Estimated<br>Fair<br>Value at<br>December<br>31, 2008                   | Quoted Prices<br>in<br>Active Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) |
| Assets:                                     |   |  |   |
| Money market funds                          | \$ 1,636  | \$ 1,636   | \$  |
| Foreign exchange derivatives <sup>(1)</sup> | 9   |  | 9   |
| Total Assets                                | \$ 1,645  | \$ 1,636   | \$ 9  |
| Liabilities:                                |   |  |   |
| Foreign exchange derivatives <sup>(1)</sup> | \$ 4  | \$   | \$ 4  |
| Interest Rate Derivatives <sup>(2)</sup>    | 8   |  | 8   |
| Total Liabilities                           | \$ 12   | \$   | \$ 12   |

(1) Foreign exchange derivatives are not designated as hedges under SFAS No. 133

(2) Interest rate derivatives are designated as cash flow hedges under SFAS No. 133

At December 31, 2008, the Company had approximately \$1.586 billion and \$50 million of investments in money market funds classified as Cash, cash equivalents and marketable securities and other noncurrent assets, net for restricted cash amounts, respectively, in its Condensed Consolidated Balance Sheet. The money market funds are

reported at fair value based on quoted prices that are equivalent to par value.

At December 31, 2008, approximately \$9 million and \$4 million of the Company's foreign exchange derivatives were included in Other current assets and Other current liabilities, respectively, on the Condensed Consolidated Balance Sheet. At December 31, 2008, approximately \$8 million of the Company's interest rate derivatives are included in Other current liabilities on the Condensed Consolidated Balance Sheet.

At December 31, 2008, the Company did not have any assets or liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3). The Company did not have any outstanding asset or liability derivatives at March 31, 2008.



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A summary of the effect of the foreign exchange derivatives on the Company's Condensed Consolidated Statement of Operations is as follows:

| <b>Location of Net Gain Recognized in<br/>Income on Derivative</b> | <b>Amount of Net Gain Recognized in<br/>Income on<br/>Derivative<br/>(amounts in millions)</b> |  |
|--|--|--|
|  | <b>Three Months<br/>ended<br/>December 31,<br/>2008</b>  | <b>Nine Months<br/>ended<br/>December 31,<br/>2008</b> |
| Other (gains) expenses, net  | \$ (31)  | \$ (64)  |

For the Company's interest rate derivatives, the amount of loss recorded in accumulated other comprehensive loss from the Effective Portion was approximately \$8 million for the three and nine months ended December 31, 2008. The amount of loss reclassified from accumulated other comprehensive income into Interest expense, net was less than \$1 million for both the three and nine months ended December 31, 2008. In the next twelve months, approximately \$4 million is expected to be released from Accumulated other comprehensive loss on the Condensed Consolidated Balance Sheet to Other (gains) expenses, net on the Condensed Consolidated Statement of Operations.

**NOTE H RESTRUCTURING AND OTHER**Restructuring:

*Fiscal 2007 Plan:* In August 2006, the Company announced the fiscal 2007 plan to significantly improve the Company's expense structure and increase its competitiveness. The fiscal 2007 plan's objectives include a workforce reduction, global facilities consolidations and other cost reduction initiatives estimated to cost \$275 million to \$300 million in total. The Company currently estimates a reduction in workforce of approximately 2,800 individuals under the fiscal 2007 plan.

Through December 31, 2008, the Company has incurred approximately \$247 million in expenses under the fiscal 2007 plan, which is comprised of approximately \$186 million in severance costs and approximately \$61 million in facilities abandonment costs. The Company anticipates total severance costs for the fiscal 2007 plan of approximately \$190 million and total facilities abandonment costs of approximately \$85 million to \$105 million. The majority of the remaining expenses are expected to be recognized by the end of fiscal 2009.

*Severance:* The termination benefits the Company has offered in connection with the workforce reduction under the fiscal 2007 plan are substantially the same as the benefits the Company has provided historically for non-performance-based workforce reductions, and in certain countries have been provided based upon prior experiences. These costs have been recognized in accordance with SFAS No. 112, *Employers Accounting for Post Employment Benefits, an Amendment of FASB Statements No. 5 and 43*. Enhancements to termination benefits that exceed past practice are recognized as incurred in accordance with SFAS No. 146, *Accounting for Costs Associated With Exit or Disposal Activities*. Final payment of these amounts is dependent upon settlement with the works councils in certain international locations. The plans associated with the balance of the workforce reductions are still being finalized and the associated charges will be recorded once the actions are approved by management.

The Company recorded a reduction of approximately \$8 million in severance costs in the first nine months of fiscal 2009, including less than \$1 million in expenses during the third quarter of fiscal year 2009.

*Facilities Abandonment:* The Company records the costs associated with lease termination or abandonment when the Company ceases to utilize the leased property. Under SFAS No. 146, the liability associated with lease termination or abandonment is measured as the present value of the total remaining lease costs and associated operating costs, less probable sublease income. The Company accretes its obligations related to facilities abandonment to the then-present

value and, accordingly, recognizes accretion expense as a restructuring expense in future periods. The Company recorded approximately \$12 million of expenses

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during the first nine months of fiscal year 2009, including less than \$1 million in expenses recorded in the third quarter of fiscal year 2009.

For the nine-month period ended December 31, 2008, restructuring activity under the fiscal 2007 plan was as follows:

|   | <b>Severance</b> | <b>Facilities<br/>Abandonment</b> |
|---|------------------|-----------------------------------|
|   | (in millions)    |                                   |
| Accrued balance as of March 31, 2008    | \$ 93            | \$ 27                             |
| (Reductions) additions                  | (8)              | 12                                |
| Payments                                | (59)             | (18)                              |
| Accrued balance as of December 31, 2008 | \$ 26            | \$ 21                             |

The liability balance for the severance portion of the remaining reserve is included in the Accrued salaries, wages and commissions line on the Condensed Consolidated Balance Sheets. The liability balance for the facilities abandonment portion of the remaining reserve is included in the Accrued expenses and other current liabilities line item on the Condensed Consolidated Balance Sheets. The net costs are included in the Restructuring and other line item on the Condensed Consolidated Statements of Operations for the period ended December 31, 2008.

**NOTE I INCOME TAXES**

Income tax expense for the three- and nine-month periods ended December 31, 2008 was \$88 million and \$311 million, respectively, compared with the three- and nine-month periods ended December 31, 2007 of \$76 million and \$238 million, respectively. For the three- and nine-month periods ended December 31, 2008, the Company's income tax provision included a net benefit of approximately \$12 million, primarily arising from the resolution of uncertain tax provisions and the reinstatement of the U.S. Research and Development Tax Credit. For the nine-month period ended December 31, 2008, the Company's income tax provision included a benefit from the settlement of a U.S. federal income tax audit for the fiscal years 2001 through 2004, which resulted in a decrease in the liability for uncertain tax positions of \$55 million. As a result of this settlement, during the first quarter of fiscal year 2009, the Company recognized a tax benefit of \$11 million and a reduction of goodwill by \$10 million, with the remainder offset against existing tax refund claims and deferred tax assets previously recorded.

**NOTE J COMMITMENTS AND CONTINGENCIES**

Certain legal proceedings in which we are involved are discussed in Note 8, Commitments and Contingencies, in the Notes to the Consolidated Financial Statements included in the Company's 2008 Form 10-K. The following discussion should be read in conjunction with the 2008 Form 10-K.

**Stockholder Class Action and Derivative Lawsuits Filed Prior to 2004 Background**

The Company, its former Chairman and CEO Charles B. Wang, its former Chairman and CEO Sanjay Kumar, its former Chief Financial Officer Ira Zar, and its Vice Chairman and Founder Russell M. Artzt were defendants in one or more stockholder class action lawsuits filed in July 1998, February 2002, and March 2002 in the United States District Court for the Eastern District of New York (the Federal Court), alleging, among other things, that a class consisting of all persons who purchased the Company's Common Stock during the period from January 20, 1998 until July 22, 1998 were harmed by misleading statements, misrepresentations, and omissions regarding the Company's future financial performance. In addition, in May 2003, a class action lawsuit captioned *John A. Ambler v. Computer Associates International, Inc., et al.* was filed in the Federal Court. The complaint in this matter, a purported class

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action on behalf of the CA Savings Harvest Plan (the CASH Plan) and the participants in, and beneficiaries of, the CASH Plan for a class period from March 30, 1998 through May 30, 2003, asserted claims of breach of fiduciary duty under the federal Employee Retirement Income Security Act (ERISA). The named defendants were the Company, the Company's Board of Directors, the CASH Plan, the Administrative Committee of the CASH Plan, and the following current or former employees and/or former directors of the Company: Messrs. Wang, Kumar, Zar, Artzt, Peter A. Schwartz, and Charles P. McWade; and various unidentified alleged fiduciaries of the CASH Plan. The complaint alleged that the defendants breached their fiduciary duties by causing the CASH Plan to invest in Company securities and sought damages in an unspecified amount.

A stockholder derivative lawsuit was filed by Charles Federman against certain current and former directors of the Company, based on essentially the same allegations as those contained in the February and March 2002 stockholder lawsuits discussed above. This action was commenced in April 2002 in the Delaware Chancery Court, and an amended complaint was filed in November 2002. The defendants named in the amended complaint were current Company director The Honorable Alfonse M. D'Amato and former Company directors Shirley Strum Kenny and Messrs. Wang, Kumar, Artzt, Willem de Vogel, Richard Grasso, Roel Pieper, and Lewis S. Ranieri. The Company was named as a nominal defendant. The derivative suit alleged breach of fiduciary duties on the part of all the individual defendants and, as against the former management director defendants, insider trading on the basis of allegedly misappropriated confidential, material information. The amended complaint sought an accounting and recovery on behalf of the Company of an unspecified amount of damages, including recovery of the profits allegedly realized from the sale of Common Stock.

On August 25, 2003, the Company announced the settlement of the above-described class action lawsuits against the Company and certain of its present and former officers and directors, alleging misleading statements, misrepresentations, and omissions regarding the Company's financial performance, as well as breaches of fiduciary duty. At the same time, the Company also announced the settlement of a derivative lawsuit, in which the Company was named as a nominal defendant, filed against certain present and former officers and directors of the Company, alleging breaches of fiduciary duty and, against certain management directors, insider trading, as well as the settlement of an additional derivative action filed by Charles Federman that had been pending in the Federal Court. As part of the class action settlement, which was approved by the Federal Court in December 2003, the Company agreed to issue a total of up to 5.7 million shares of Common Stock to the stockholders represented in the three class action lawsuits, including payment of attorneys' fees. The Company has completed the issuance of the settlement shares as well as payment of \$3.3 million to the plaintiffs' attorneys in legal fees and related expenses.

In settling the derivative suits, which settlement was also approved by the Federal Court in December 2003, the Company committed to maintain certain corporate governance practices. Under the settlement, the Company, the individual defendants and all other current and former officers and directors of the Company were released from any potential claim by stockholders arising from accounting-related or other public statements made by the Company or its agents from January 1998 through February 2002 (and from March 11, 1998 through May 2003 in the case of the employee ERISA action). The individual defendants were released from any potential claim by or on behalf of the Company relating to the same matters.

On October 5, 2004 and December 9, 2004, four purported Company stockholders served motions to vacate the Order of Final Judgment and Dismissal entered by the Federal Court in December 2003 in connection with the settlement of the derivative action. These motions primarily sought to void the releases that were granted to the individual defendants under the settlement. On December 7, 2004, a motion to vacate the Order of Final Judgment and Dismissal entered by the Federal Court in December 2003 in connection with the settlement of the 1998 and 2002 stockholder lawsuits discussed above (together with the October 5, 2004 and December 9, 2004 motions, the 60(b) Motions) was filed by Sam Wyly and certain related parties (the Wyly Litigants). The motion sought to reopen the settlement to permit the moving stockholders to pursue individual claims against certain present and



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former officers of the Company. The motion stated that the moving stockholders did not seek to file claims against the Company.

**Derivative Actions Filed in 2004**

In June and July 2004, three purported derivative actions were filed in the Federal Court by Ranger Governance, Ltd. (Ranger), Bert Vladimir and Irving Rosenzweig against certain current or former employees and/or directors of the Company (the Derivative Actions). In November 2004, the Federal Court issued an order consolidating the Derivative Actions. The plaintiffs filed a consolidated amended complaint (the Consolidated Complaint) on January 7, 2005. The Consolidated Complaint names as defendants Messrs. Wang, Kumar, Zar, Artzt, D Amato, Stephen Richards, Ranieri and Steven Woghin; David Kaplan, David Rivard, Lloyd Silverstein; Michael A. McElroy; Messrs. McWade and Schwartz; Gary Fernandes; Robert E. La Blanc; Jay W. Lorsch; Kenneth Cron; Walter P. Schuetze; Messrs. de Vogel and Grasso; Roel Pieper; KPMG LLP; and Ernst & Young LLP. The Company is named as a nominal defendant. The Consolidated Complaint seeks from one or more of the defendants (1) contribution towards the consideration the Company had previously agreed to provide current and former stockholders in settlement of certain class action litigation commenced against the Company and certain officers and directors in 1998 and 2002 (see Stockholder Class Action and Derivative Lawsuits Filed Prior to 2004 Background ), (2) compensatory and consequential damages in an amount not less than \$500 million in connection with the investigations giving rise to the deferred prosecution agreement (DPA) entered into between the Company and the United States Attorney's Office (USAO) in 2004 and a consent to enter into a final judgment (Consent Judgment) in a parallel proceeding brought by the Securities and Exchange Commission (SEC) regarding certain of the Company's past accounting practices, including its revenue recognition policies and procedures during certain periods prior to the adoption of the Company's new business model (as described in the 2008 Form 10-K) in October 2000 (In May 2007, based upon the Company's compliance with the terms of the DPA, the Federal Court ordered dismissal of the charges that had been filed against the Company in connection with the DPA and the DPA expired. The injunctive provisions of the Consent Judgment permanently enjoining the Company from violating certain provisions of the federal securities laws remain in effect).

(3) unspecified relief for violations of Section 14(a) of the Exchange Act for alleged false and material misstatements made in the Company's proxy statements issued in 2002 and 2003, (4) relief for alleged breach of fiduciary duty, (5) unspecified compensatory, consequential and punitive damages based upon allegations of corporate waste and fraud, (6) unspecified damages for breach of duty of reasonable care, (7) restitution and rescission of the compensation earned under the Company's executive compensation plan and (8) pursuant to Section 304 of the Sarbanes-Oxley Act, reimbursement of bonus or other incentive-based equity compensation and alleged profits realized from sales of securities issued by the Company. Although no relief is sought from the Company, the Consolidated Complaint seeks monetary damages, both compensatory and consequential, from the other defendants, including current or former employees and/or directors of the Company, Ernst & Young LLP and KPMG LLP in an amount totaling not less than \$500 million.

The consolidated derivative action was stayed pending resolution of the 60(b) Motions, which have been denied (see Current Procedural Status of Stockholder Class Action and Derivative Lawsuits Filed Prior to 2004 and Derivative Actions Filed in 2004 ). On February 1, 2005, the Company established a Special Litigation Committee of independent members of its Board of Directors to, among other things, control and determine the Company's response to the Consolidated Complaint and the 60(b) Motions. On April 13, 2007, the Special Litigation Committee issued its reports, which announced the Special Litigation Committee's conclusions, determinations, recommendations and actions with respect to the claims asserted in the Derivative Actions and in the 60(b) Motions. Also, in response to the Consolidated Complaint, the Special Litigation Committee served a motion which seeks to dismiss and realign the claims and parties in accordance with the Special Litigation Committee's recommendations. As summarized below, the Special Litigation Committee concluded as follows:



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The Special Litigation Committee has concluded that it would be in the best interests of the Company to pursue certain of the claims against Charles Wang (the Company's former Chairman and CEO) and former officer Peter Schwartz.

The Special Litigation Committee has concluded that it would be in the best interests of the Company to pursue certain of the claims against the former Company executives who have pled guilty to various charges of securities fraud and/or obstruction of justice including David Kaplan (CA's former head of Financial Reporting), Stephen Richards (the Company's former head of Worldwide Sales), David Rivard (the Company's former head of Sales Accounting), Lloyd Silverstein (the Company's former head of the Global Sales Organization), Steven Woghin (the Company's former General Counsel) and Ira Zar (the Company's former CFO). The Special Litigation Committee has determined and directed that these claims be pursued by the Company using counsel retained by the Company, unless the Special Litigation Committee is able to successfully conclude its ongoing settlement negotiations with these individuals.

The Special Litigation Committee has reached a settlement (subject to court approval) with Sanjay Kumar (the Company's former Chairman and CEO), Charles McWade (the Company's former head of Financial Reporting and business development) and Russell Artzt (currently Vice Chairman and Founder and a former member of the Company's Board of Directors).

The Special Litigation Committee believes that the claims (the Director Claims) against current and former Company directors Kenneth Cron, Alfonse D. Amato, Willem de Vogel, Gary Fernandes, Richard Grasso, Shirley Strum Kenny, Robert La Blanc, Jay Lorsch, Roel Pieper, Lewis Ranieri, Walter Schuetze and Alex Vieux should be dismissed. The Special Litigation Committee has concluded that these directors did not breach their fiduciary duties and the claims against them lack merit.

The Special Litigation Committee has concluded that it would be in the best interests of the Company to seek dismissal of the claims against the Company's former independent auditor, Ernst & Young LLP, the Company's current independent auditors, KPMG LLP and Michael McElroy (the Company's former senior vice president of the Legal department).

The Special Litigation Committee has served motions which seek dismissal of the Director Claims, the claims against Ernst & Young LLP and KPMG LLP, and Michael McElroy and certain other claims. In addition, the Special Litigation Committee has asked for the Federal Court's approval for the Company to be realigned as the plaintiff with respect to claims against certain other parties, including Messrs. Wang and Schwartz.

**Current Procedural Status of Stockholder Class Action and Derivative Lawsuits Filed Prior to 2004 and Derivative Actions Filed in 2004**

By letter dated July 19, 2007, counsel for the Special Litigation Committee advised the Federal Court that the Special Litigation Committee had reached a settlement of the Derivative Actions with two of the three derivative plaintiffs Bert Vladimir and Irving Rosenzweig. In connection with the settlement, both of these plaintiffs have agreed to support the Special Litigation Committee's motion to dismiss and to realign. The Company has agreed to pay the attorney's fees of Messrs. Vladimir and Rosenzweig in an amount up to \$525,000 each. If finalized, this settlement would require approval of the Federal Court. On July 23, 2007, Ranger filed a letter with the Federal Court objecting to the proposed settlement. On October 29, 2007, the Federal Court denied the Special Litigation Committee's motion to dismiss and realign, without prejudice to renewing the motion after a decision by the appellate court regarding the Federal Court's decisions concerning the 60(b) Motions (see [Stockholder Class Action and Derivative Lawsuits Filed Prior to 2004 - Background](#) ).

In a memorandum and order dated August 2, 2007, the Federal Court denied all of the 60(b) Motions and reaffirmed the 2003 settlements (the August 2 decision). On August 24, 2007, Ranger and the Wyly Litigants filed notices of appeal of the August 2 decision. On August 16, 2007, the Special Litigation Committee filed a motion to amend or clarify the August 2 decision, and the Company joined that motion. On September 12, 2007 and October 4, 2007, the



Federal Court issued opinions denying the motions to amend or clarify. On September 18, 2007, the Wyly Litigants and Ranger filed notices of appeal of the September 12 decision. The Company filed notices of cross-appeal of the September 12 and October 4

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decisions on November 2, 2007. All appellate briefs have been filed and the appeals are expected to be scheduled for oral argument for the week of March 9, 2009.

**Texas Litigation**

On August 9, 2004, a petition was filed by Sam Wyly and Ranger against the Company in the District Court of Dallas County, Texas, seeking to obtain a declaratory judgment that plaintiffs did not breach two separation agreements they entered into with the Company in 2002 (the 2002 Agreements). Plaintiffs seek to obtain this declaratory judgment in order to file a derivative suit on behalf of the Company (see Derivative Actions Filed in 2004 ). On February 18, 2005, Mr. Wyly filed a separate lawsuit in the United States District Court for the Northern District of Texas (the Texas Federal Court) alleging that he is entitled to attorneys' fees in connection with the original litigation filed in Texas. The two actions have been consolidated. On March 31, 2005, the plaintiffs amended their complaint to allege a claim that they were defrauded into entering the 2002 Agreements and to seek rescission of those agreements and damages. On September 1, 2005, the Texas Federal Court granted the Company's motion to transfer the action to the Federal Court. On November 9, 2007, plaintiffs served a motion to reopen discovery for 90 days to permit unspecified additional document requests and depositions. The Federal Court denied plaintiffs' discovery motion on August 29, 2008 and certified that discovery was complete on September 3, 2008. On September 15, 2008, the Company moved for summary judgment dismissing all of plaintiffs' claims, and plaintiffs moved for reconsideration of the Federal Court's August 29, 2008 order denying plaintiffs' discovery motion. These motions are fully briefed and pending determination by the Court.

**Other Civil Actions**

In June 2004, a lawsuit captioned *Scienton Technologies, Inc. et al. v. Computer Associates International, Inc.* was filed in the Federal Court. The complaint seeks monetary damages in various amounts, some of which are unspecified, but which are alleged to exceed \$868 million, based upon claims for, among other things, breaches of contract, misappropriation of trade secrets, and unfair competition. In December 2008, the Federal Court executed a stipulation and order by which plaintiffs agreed to voluntarily strike from the Complaint all allegations that Scienton has incurred \$800 million in damages because CA contends that no factual basis exists for such an allegation.

The Company, various subsidiaries, and certain current and former officers have been or may be named as defendants in various other lawsuits and claims arising in the normal course of business. The Company believes that it has meritorious defenses in connection with such lawsuits and claims that have been asserted, and intends to vigorously contest each of them. In the opinion of the Company's management, the results of these other lawsuits and claims that have been asserted, either individually or in the aggregate, are not expected to have a material adverse effect on the Company's financial position, annual results of operations, or annual cash flows, although the impact could be material to any interim reporting period.

Additional information about litigation involving the Company's directors and executive officers is contained in the Company's other reports filed with the SEC.

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CONDITION AND RESULTS OF OPERATIONS****Forward-Looking Statement**

*This Quarterly Report on Form 10-Q (Form 10-Q) contains certain forward-looking information relating to CA, Inc. (the Company, Registrant, CA, we, our, or us), that is based on the beliefs of, and assumptions made by, our management as well as information currently available to management. When used in this Form 10-Q, the words anticipate, believe, estimate, expect and similar expressions are intended to identify forward-looking information. Such information includes, for example, the statements made in this Management Discussion and Analysis of Financial Condition and Results of Operations (MD&A), but also appears in other parts of this Form 10-Q. This forward-looking information reflects our current views with respect to future events and is subject to certain risks, uncertainties, and assumptions.*

*A number of important factors could cause actual results or events to differ materially from those indicated by such forward-looking statements, including: the timing of orders from customers and channel partners may cause fluctuations in some of our key financial metrics; given the global nature of our business, economic factors or political events beyond our control can affect our business in unpredictable ways; changes to the compensation of our sales organization and changes to our sales coverage model and organization could adversely affect our business, financial condition, operating results and cash flow; if we do not adequately manage and evolve our financial reporting and managerial systems and processes, including the successful implementation of our enterprise resource planning software, our ability to manage and grow our business may be harmed; we may encounter difficulty in successfully integrating acquired companies and products into our existing businesses; we are subject to intense competition in product and service offerings and pricing and increased competition is expected in the future; our business may suffer if it is not able to retain and attract qualified personnel, including key managerial, technical, marketing and sales personnel; failure to adapt to technological change in a timely manner could materially adversely affect our revenue and earnings; if our products do not remain compatible with ever-changing operating environments, we could lose customers and the demand for our products and services could decrease; we may lose access to third party operating systems or certain third party software that we use in daily operations, either of which could delay product development and production; certain software we use is from open source code sources, which, under certain circumstances, may lead to unintended consequences; discovery of errors in our software could materially adversely affect our revenue and earnings and subject us to product liability claims, which may be costly and time consuming; our credit ratings have been downgraded in the past and could be downgraded further which would require us to pay additional interest under our credit agreement and could adversely affect our ability to borrow; we have a significant amount of debt; the failure to protect our intellectual property rights and source code would weaken our competitive position; we may become dependent upon large transactions with customers; our sales to government customers subject us to risks, including early termination, audits, investigations, sanctions and penalties; our software products, our customers and our data centers and IT environments may be subject to hacking or other breaches, harming the market perception of the effectiveness of our products; general economic conditions, including concerns regarding a potential global recession and credit constraints, or unfavorable economic conditions in a particular region, business or industry sector, may lead our customers to delay or forgo technology investments and could have other impacts; the market for some or all of our key product areas may not grow; the use of third party microcode could negatively affect our product development; we may lose access to third party operating systems, which could negatively affect our product development; third parties could claim that our products infringe their intellectual property rights or that we owe royalty payments; fluctuations in foreign currencies could result in translation losses; we have outsourced various functions to third parties and these arrangements may not be successful; potential tax liabilities may materially adversely affect our results; and these factors and the other factors described more fully in our filings with the Securities and Exchange Commission. Should one or more of these risks or uncertainties occur, or should our assumptions prove incorrect, actual results may vary materially from those described in this Form 10-Q as anticipated, believed, estimated, or expected. We do not intend to update these forward-looking statements, except as otherwise required by law. Readers are cautioned not to place undue reliance on these forward-looking*



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**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS**

*statements that speak only as of the date hereof. This MD&A is provided as a supplement to, and should be read in conjunction with, our financial statements and the accompanying notes to the financial statements.*

**OVERVIEW**

We are one of the world's leading independent information technology (IT) management software companies, helping organizations use IT to better perform, compete, innovate and grow. We help customers govern, manage and secure their entire IT operation—all of the people, information, processes, systems, networks, applications and databases, from a Web service to the mainframe, regardless of the hardware or software they are using.

We license our products worldwide, principally to large IT service providers, financial services companies, governmental agencies, retailers, manufacturers, educational institutions, and healthcare institutions. These customers typically maintain IT infrastructures that are both complex and central to their objectives for operational excellence. We offer our software products and solutions directly to our customers through our direct sales force and indirectly through global systems integrators, value-added partners, original equipment manufacturers, and distribution partners. For further discussion of our business and business model, see our Annual Report on Form 10-K for the fiscal year ended March 31, 2008 (the 2008 Form 10-K). For further discussion of our Critical Accounting Policies and Business Practices, see Critical Accounting Policies and Business Practices.

We have assessed and will continue to assess the impact on our business of the general economic downturn and the related impact on the financial services sector in particular. Approximately one third of our revenue comes from arrangements with financial institutions (i.e., banking, brokerage and insurance companies). The majority of these arrangements are for the renewal of mainframe capacity and maintenance associated with transactions processed by our financial institution customers. While we cannot predict what impact there may be on our business from further consolidation of the financial industry sector, or the impact from the economy in general on our business, to date the impact has not been material to our balance sheet, results of operations or cash flows. The vast majority of our subscription and maintenance revenue in any particular reporting period comes from contracts signed in prior periods, generally pursuant to contracts ranging in duration from three to five years.

In the ordinary course of business we review our cash and investment balances with respect to counterparty exposure. To date we have not experienced any significant impact as a result of the recent financial credit crisis. In the future, our (or our customer's) ability to finance transactions, or our ability to obtain liquidity at favorable terms could be adversely affected.

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**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS**

**QUARTERLY UPDATE**

In October 2008, CA announced plans to expand its India Technology Center (ITC) with the construction of a new 180,000 square foot building on the CA campus in Hyderabad.

In October 2008, CA announced that its Board of Directors approved a new stock repurchase program that authorizes the Company to buy up to \$250 million of its common stock.

In November 2008, CA announced the Software-as-a-Service (SaaS) delivery option for its leading enterprise-class PPM solution, CA Clarity Project & Portfolio Manager (PPM). By extending the availability options for its award-winning CA Clarity PPM product, CA now provides CIOs and business executives with best-in-class functionality through a flexible SaaS delivery model.

In November 2008, CA announced that Kay Koplovitz was elected to its Board of Directors. Ms. Koplovitz was named to the Board's Corporate Governance Committee.

In November 2008, CA held its 13<sup>th</sup> user conference CA World in Las Vegas. CA World 2008 brought together more than 5,000 IT professionals from more than 70 countries to exchange IT management strategies for transforming IT from a cost center into an enabler of innovation and business growth.

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CONDITION AND RESULTS OF OPERATIONS****PERFORMANCE INDICATORS**

Management uses several quantitative performance indicators to assess our financial results and condition. Following is a summary of the principal quantitative performance indicators that management uses to review performance:

|  | <b>Three Months</b>                |             |               | <b>Percent<br/>Change</b> |
|--|------------------------------------|-------------|---------------|---------------------------|
|  | <b>Ended December 31,<br/>2008</b> | <b>2007</b> | <b>Change</b> |                           |
|  | (dollars in millions)              |             |               |                           |
| Total revenue  | \$ 1,042                           | \$ 1,100    | \$ (58)       | (5)%                      |
| Subscription and maintenance revenue                               | \$ 919                             | \$ 968      | \$ (49)       | (5)%                      |
| Net income   | \$ 213                             | \$ 163      | \$ 50         | 31%                       |
| Cash provided by operating activities                              | \$ 292                             | \$ 233      | \$ 59         | 25%                       |
| Total bookings   | \$ 1,248                           | \$ 1,270    | \$ (22)       | (2)%                      |
| Subscription and maintenance bookings                              | \$ 1,113                           | \$ 1,113    | \$            | %                         |
| Weighted average subscription and maintenance<br>duration in years | 3.10                               | 2.94        | 0.16          | 5%                        |
| Annualized subscription and maintenance bookings                   | \$ 359                             | \$ 379      | \$ (20)       | (5)%                      |

|  | <b>Nine Months</b>                 |             |               | <b>Percent<br/>Change</b> |
|--|------------------------------------|-------------|---------------|---------------------------|
|  | <b>Ended December 31,<br/>2008</b> | <b>2007</b> | <b>Change</b> |                           |
|  | (dollars in millions)              |             |               |                           |
| Total revenue  | \$ 3,236                           | \$ 3,192    | \$ 44         | 1%                        |
| Subscription and maintenance revenue                               | \$ 2,859                           | \$ 2,811    | \$ 48         | 2%                        |
| Net income   | \$ 622                             | \$ 429      | \$ 193        | 45%                       |
| Cash provided by operating activities                              | \$ 564                             | \$ 413      | \$ 151        | 37%                       |
| Total bookings   | \$ 3,780                           | \$ 3,206    | \$ 574        | 18%                       |
| Subscription and maintenance bookings                              | \$ 3,424                           | \$ 2,772    | \$ 652        | 24%                       |
| Weighted average subscription and maintenance<br>duration in years | 3.60                               | 2.95        | 0.65          | 22%                       |
| Annualized subscription and maintenance bookings                   | \$ 951                             | \$ 940      | \$ 11         | 1%                        |

|   | <b>Change<br/>From</b>   |                           |  | <b>Change<br/>From<br/>Prior<br/>Year<br/>Quarter</b> |
|---|--------------------------|---------------------------|--|---|
|   | <b>Dec. 31,<br/>2008</b> | <b>March 31,<br/>2008</b> | <b>Fiscal<br/>Year<br/>End<br/>(in millions)</b> |   |
| Cash, cash equivalents and marketable<br>securities <sup>(1)</sup>                | \$ 2,369                 | \$ 2,796                  | \$ (427)   | \$ 2,078  |
| Total debt  | \$ 2,118                 | \$ 2,582                  | \$ (464)   | \$ 2,575  |
| Total expected future cash collections<br>from committed contracts <sup>(2)</sup> | \$ 4,937                 | \$ 4,362                  | \$ 575   | \$ 4,475  |
| Total revenue backlog <sup>(2)</sup>  | \$ 7,031                 | \$ 6,858                  | \$ 173   | \$ 6,354  |

(1)

Marketable securities were \$0.2 million as of December 31, 2008 and \$0.8 million as of March 31, 2008.

- (2) Refer to the discussion in the Liquidity and Capital Resources section of this MD&A for additional information on expected future cash collections from committed contracts, billings backlog and revenue backlog.

Analyses of our performance indicators, including general trends, can be found in the Results of Operations and Liquidity and Capital Resources sections of this MD&A. The performance indicators discussed below are those that we believe are unique because of our subscription-based business model.



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**Subscription and Maintenance Revenue** Subscription and maintenance revenue is the amount of revenue recognized ratably during the reporting period from both: (i) subscription license agreements that were in effect during the period, which generally include maintenance that is bundled with and not separately identifiable from software usage fees or product sales, and (ii) maintenance agreements associated with providing customer technical support and access to software fixes and upgrades that are separately identifiable from software usage fees or product sales. These amounts include the sale of products directly by CA, as well as by distributors, resellers and value-added resellers to end-users, where the contracts incorporate the right for end-users to receive unspecified future software products and other contracts entered into in close proximity or contemplation of such agreements.

**Total Bookings** Total bookings includes the incremental value of all subscription, maintenance and professional service contracts, software fees and other contracts entered into during the reporting period. Effective April 1, 2008, we changed our measurement of our new business activity from new deferred subscription value to total bookings. In addition to what was previously included in new deferred subscription value, subscription and maintenance bookings now includes the value of maintenance contracts committed by customers in the current period that were separate from license subscription contracts, whereas new deferred subscription value excluded certain of these types of agreements. The bookings amounts disclosed in this MD&A include the effects of this change. The incremental value of these agreements was \$59 million for the quarter ended December 31, 2007. Total bookings also includes the value of new professional services and software fees and other contracts that were not previously included in new deferred subscription value.

**Subscription and Maintenance Bookings** Subscription and maintenance bookings is the aggregate incremental amount we expect to collect from our customers over the terms of the underlying subscription and maintenance agreements entered into during a reporting period. These amounts include the sale of products directly by CA, as well as by distributors, resellers and value-added resellers to end-users, where the contracts incorporate the right for end-users to receive unspecified future software products, and other contracts without these rights entered into in close proximity or contemplation of such agreements. These amounts are expected to be recognized ratably as subscription and maintenance revenue over the applicable term of the agreement. Subscription and maintenance bookings typically excludes the value associated with certain perpetual based licenses, license-only indirect sales, and professional services arrangements.

The license and maintenance agreements that contribute to subscription and maintenance bookings represent binding payment commitments by customers over periods that range generally from three to five years, although in certain cases customer commitments can be for longer or shorter periods. The amount of new subscription and maintenance bookings recorded in a period is affected by the volume and value of contracts renewed during that period. Typically, our subscription and maintenance bookings increase in each consecutive quarter during a fiscal year, with the first quarter being the weakest and the fourth quarter being the strongest. However, as we make efforts to improve the balance of the distribution of our contract renewals throughout the fiscal year, subscription and maintenance bookings may not always follow the pattern of increasing in consecutive quarters during a fiscal year, and the quarter to quarter differences in subscription and maintenance bookings may be more moderate. Additionally, changes in subscription and maintenance bookings, relative to previous periods, do not necessarily correlate to changes in billings or cash receipts, relative to previous periods. The contribution to current period revenue from subscription and maintenance bookings from any single license or maintenance agreement is relatively small, since revenue is recognized ratably over the applicable agreement term.

**Weighted Average Subscription and Maintenance Duration in Years** The weighted average subscription and maintenance duration in years reflects the duration of all subscription and maintenance agreements executed during a period, weighted by the contract value of each individual agreement. Effective April 1, 2008, our calculation of weighted average subscription and maintenance duration in years now includes all subscription and maintenance contracts from both direct and indirect channels, whereas the prior

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calculation reflected direct product subscription licenses only. This modification has also been reflected in the weighted average subscription and maintenance duration in years from the first quarter of fiscal year 2008 for comparison purposes and resulted in a decrease of 0.22 years for the third quarter of fiscal year 2008. The increase in the weighted average subscription and maintenance duration in years for the third quarter and first nine months of fiscal 2009 compared with the comparable prior year periods was attributable to an increase in the number and dollar values of contracts executed with contract terms longer than the historical averages.

**Annualized Subscription and Maintenance Bookings** Annualized subscription and maintenance bookings is an indicator of future revenue to be realized on an annual basis from contracts signed during the period. It is calculated by dividing the total value of all new term-based software license agreements entered into during a period by the weighted average duration in years of all such license and maintenance agreements recorded during the same period.

**Total Revenue Backlog** Total revenue backlog represents the aggregate amount the Company expects to recognize as revenue in the future as either subscription and maintenance revenue or professional services revenue associated with contractually committed amounts billed or to be billed as of the balance sheet date. Total revenue backlog is comprised of amounts recognized as a liability in our Condensed Consolidated Balance Sheets as Deferred revenue (billed or collected) as well as unearned amounts associated with balances yet to be billed under subscription and maintenance agreements. Amounts are classified as current or non-current depending on when they are expected to be earned and therefore recognized as revenue. The portion of the total revenue backlog that relates to subscription and maintenance agreements is recognized as revenue evenly on a monthly basis over the duration of the underlying agreements and is reported as Subscription and maintenance revenue in our Condensed Consolidated Statements of Operations.

Deferred revenue (billed or collected) is comprised of: (i) amounts received in advance of revenue recognition from the customer, (ii) amounts billed but not collected for which revenue has not yet been earned, and (iii) amounts received in advance of revenue recognition from financial institutions where the Company has transferred its interest in committed installments (referred to as Financing obligations in Note A, Basis of Presentation in the Condensed Consolidated Financial Statements).

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The following table presents changes in the line items on our Condensed Consolidated Statement of Operations for the three- and nine-month periods ended December 31, 2008 and 2007 measured by Dollar Change, Percentage of Dollar Change, and Percentage of Total Revenue. Past financial results are not necessarily indicative of future results.

|  | <b>Three Months Ended December 31,</b>                          |             |   |  |   |             |
|--|---|-------------|---|--|---|-------------|
|  | <b>2008</b>   | <b>2007</b> | <b>Dollar<br/>Change<br/>2008/<br/>2007</b> | <b>Percentage<br/>of<br/>Dollar<br/>Change<br/>2008/2007</b> | <b>Percentage<br/>of<br/>Total<br/>Revenue<br/>2008</b> | <b>2007</b> |
|  | (dollars in millions)   |             |   |  |   |             |
| Revenue  |   |             |   |  |   |             |
| Subscription and maintenance revenue                     | \$ 919  | \$ 968      | \$ (49)                                     | (5)%   | 88%   | 88%         |
| Professional services                                    | 87  | 92          | (5)   | (5)  | 8   | 8           |
| Software fees and other                                  | 36  | 40          | (4)   | (10)   | 4   | 4           |
| Total revenue  | 1,042   | 1,100       | (58)  | (5)%   | 100%  | 100%        |
| Expenses   |   |             |   |  |   |             |
| Costs of licensing and maintenance                       | 70  | 64          | 6   | 9%   | 7%  | 6%          |
| Cost of professional services                            | 76  | 92          | (16)  | (17)   | 7   | 8           |
| Amortization of capitalized software costs               | 31  | 29          | 2   | 7  | 3   | 3           |
| Selling and marketing                                    | 307   | 333         | (26)  | (8)  | 29  | 30          |
| General and administrative                               | 110   | 123         | (13)  | (11)   | 11  | 11          |
| Product development and enhancements                     | 115   | 135         | (20)  | (15)   | 11  | 12          |
| Depreciation and amortization of other intangible assets | 36  | 40          | (4)   | (10)   | 3   | 4           |
| Other (gains) expenses, net                              | (14)  | 13          | (27)  | (208)  | (1)   | 1           |
| Restructuring and other                                  | 2   | 22          | (20)  | (91)   |   | 2           |
| Total expenses before interest and income taxes          | 733   | 851         | (118)                                       | (14)   | 70  | 77          |
| Income before interest and income taxes                  | 309   | 249         | 60  | 24   | 30  | 23          |
| Interest expense, net                                    | 8   | 10          | (2)   | (20)   | 1   | 1           |
| Income before income taxes                               | 301   | 239         | 62  | 26   | 29  | 22          |
| Income tax expense                                       | 88  | 76          | 12  | 16   | 8   | 7           |
| Net income   | \$ 213  | \$ 163      | \$ 50                                       | 31%  | 20%   | 15%         |
| Note   | Amounts may not add to their respective totals due to rounding. |             |   |  |   |             |

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|  | Nine Months Ended December 31, |               |                                   |   |  |             |
|--|--------------------------------|---------------|-----------------------------------|---|--|-------------|
|  | 2008                           | 2007          | Dollar<br>Change<br>2008/<br>2007 | Percentage<br>of<br>Dollar<br>Change<br>2008/2007 | Percentage<br>of<br>Total<br>Revenue<br>2008 | 2007        |
| (dollars in millions)                                    |                                |               |                                   |   |  |             |
| Revenue  |                                |               |                                   |   |  |             |
| Subscription and maintenance revenue                     | \$2,859                        | \$2,811       | \$ 48                             | 2%  | 88%  | 88%         |
| Professional services                                    | 274                            | 280           | (6)                               | (2)   | 9  | 9           |
| Software fees and other                                  | 103                            | 101           | 2                                 | 2   | 3  | 3           |
| <b>Total revenue</b>                                     | <b>3,236</b>                   | <b>3,192</b>  | <b>44</b>                         | <b>1%</b>   | <b>100%</b>                                  | <b>100%</b> |
| Expenses   |                                |               |                                   |   |  |             |
| Costs of licensing and maintenance                       | 225                            | 199           | 26                                | 13%   | 7%   | 6%          |
| Cost of professional services                            | 239                            | 278           | (39)                              | (14)  | 7  | 9           |
| Amortization of capitalized software costs               | 91                             | 87            | 4                                 | 5   | 3  | 3           |
| Selling and marketing                                    | 915                            | 956           | (41)                              | (4)   | 28   | 30          |
| General and administrative                               | 342                            | 406           | (64)                              | (16)  | 11   | 13          |
| Product development and enhancements                     | 358                            | 390           | (32)                              | (8)   | 11   | 12          |
| Depreciation and amortization of other intangible assets | 109                            | 117           | (8)                               | (7)   | 3  | 4           |
| Other expenses (gains), net                              | 4                              | 8             | (4)                               | (50)  |  | 0           |
| Restructuring and other                                  | 6                              | 47            | (41)                              | (87)  |  | 1           |
| <b>Total expenses before interest and income taxes</b>   | <b>2,289</b>                   | <b>2,488</b>  | <b>(199)</b>                      | <b>(8)</b>  | <b>71</b>                                    | <b>78</b>   |
| Income before interest and income taxes                  | 947                            | 704           | 243                               | 35  | 29   | 22          |
| Interest expense, net                                    | 14                             | 37            | (23)                              | (62)  |  | 1           |
| Income before income taxes                               | 933                            | 667           | 266                               | 40  | 29   | 21          |
| Income tax expense                                       | 311                            | 238           | 73                                | 31  | 10   | 7           |
| <b>Net income</b>  | <b>\$ 622</b>                  | <b>\$ 429</b> | <b>\$ 193</b>                     | <b>45%</b>  | <b>19%</b>                                   | <b>13%</b>  |

Note Amounts may not add to their respective totals due to rounding.

**Revenue**

The decrease in total revenue for the three month period ended December 31, 2008 as compared to the prior year period was primarily due to an unfavorable foreign exchange variance of \$58 million on subscription and maintenance revenue. The increase in total revenue for the nine month period ended December 31, 2008 was primarily due to a favorable foreign exchange variance of \$42 million on subscription and maintenance revenue.

Price changes do not have a material impact on revenue in a given period as a result of our ratable subscription model.

Subscription and Maintenance Revenue

The decrease in subscription and maintenance revenue for the three month period ended December 31, 2008 and the increase in subscription and maintenance revenue for the nine month period ended December 31, 2008 as compared to the respective prior year periods was primarily due to the effects of foreign exchange.

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CONDITION AND RESULTS OF OPERATIONS****Subscription and Maintenance Bookings**

For the three-month periods ended December 31, 2008 and 2007, we added subscription and maintenance bookings of \$1,113 million for both periods. Bookings in the third quarter of fiscal 2009 were favorably affected by an increase in U.S. renewal bookings as compared with the prior year period. This was almost entirely offset by lower international bookings, which were adversely affected by several large contracts executed in the prior year period and by the timing of international renewals throughout the fiscal year. International Subscription and maintenance bookings for the three-month period ended December 31, 2008 were also adversely affected by foreign exchange. During the third quarter of fiscal 2009, we renewed a total of 18 license agreements with incremental contract values in excess of \$10 million each, for an aggregate contract value of \$471 million. During the third quarter of fiscal 2008, we renewed 16 license agreements with incremental contract values in excess of \$10 million each, for an aggregate contract value of \$303 million.

For the three month period ended December 31, 2008, annualized subscription and maintenance bookings decreased \$20 million from the prior year period to \$359 million. This decrease was driven by subscription and maintenance bookings that were flat for the period compared with the previous year combined with an increase of weighted average subscription and maintenance duration in years for the third quarter of fiscal 2009 to 3.10 years compared with 2.94 years from the year ago period.

For the nine months ended December 31, 2008 and 2007, we added subscription and maintenance bookings of \$3,424 million and \$2,772 million, respectively. The increase in subscription and maintenance bookings for the nine month period was primarily attributable to an increase in the dollar amounts of large contracts entered into, the growth in sales of new products, the growth in mainframe capacity, continued improvement in the management of contract renewals, and the favorable impact of foreign exchange as compared with the prior year periods.

For the nine-month period ended December 31, 2008, annualized subscription and maintenance bookings increased \$11 million from the prior year period to \$951 million. This increase was driven by the increase in subscription and maintenance bookings for the period that was almost entirely offset by the increase in weighted average subscription and maintenance duration in years to 3.60 from 2.95 in the prior year period. This increase was primarily attributable to the execution of several large contract extensions with terms of approximately five years in the second quarter, two of which had a combined contract value of approximately \$550 million. While management will continue to examine proposed contract terms based on the facts of each individual transaction, it does not currently plan to increase the duration of contracts materially beyond historical levels.

**Professional Services**

Professional services revenue decreased in the third quarter of fiscal 2009, as compared to the same period in fiscal 2008, primarily due to an unfavorable foreign exchange effect of \$5 million. The revenue decrease in the first nine months of fiscal 2009 as compared to the prior period was primarily due to our concerted efforts to reduce the number of low margin service contracts in all regions and revenue decreases in the APJ (Asia Pacific Japan) region, which resulted from our change in that region from a direct to an indirect sales model.

**Software Fees and Other**

Software fees and other revenue primarily consists of revenue that is recognized on an up-front basis as required by SOP 97-2. This includes revenue generated through transactions with distribution and original equipment manufacturer channel partners (sometimes referred to as our indirect or channel revenue) and certain revenue associated with new or acquired products sold on an up-front basis. Also included is financing fee revenue, which results from the discounting of product sales recognized on an up-front basis with extended payment terms to present value. Revenue recognized on an up-front basis

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results in higher revenue for the current period than if the same revenue had been recognized ratably under our subscription model.

**Total Revenue by Geography**

The following table presents revenue earned from the United States and international geographic regions and corresponding percentage changes for the three- and nine-month periods ended December 31, 2008 and 2007, respectively.

|               | <b>Three Months Ended December 31,</b> |          |             |          | <b>Dollar<br/>Change</b> | <b>Percentage<br/>Change</b> |
|---------------|--|----------|-------------|----------|--------------------------|------------------------------|
|               | <b>2008</b>                            | <b>%</b> | <b>2007</b> | <b>%</b> |                          |                              |
|               | (dollars in millions)                  |          |             |          |                          |                              |
| United States | \$ 571                                 | 55%      | \$ 558      | 51%      | \$ 13                    | 2%                           |
| International | 471                                    | 45%      | 542         | 49%      | (71)                     | (13)%                        |
|               | \$ 1,042                               | 100%     | \$ 1,100    | 100%     | \$ (58)                  | (5)%                         |

  

|               | <b>Nine Months Ended December 31,</b> |          |             |          | <b>Dollar<br/>Change</b> | <b>Percentage<br/>Change</b> |
|---------------|---------------------------------------|----------|-------------|----------|--------------------------|------------------------------|
|               | <b>2008</b>                           | <b>%</b> | <b>2007</b> | <b>%</b> |                          |                              |
|               | (dollars in millions)                 |          |             |          |                          |                              |
| United States | \$ 1,697                              | 52%      | \$ 1,664    | 52%      | \$ 33                    | 2%                           |
| International | 1,539                                 | 48%      | 1,528       | 48%      | 11                       | 1%                           |
|               | \$ 3,236                              | 100%     | \$ 3,192    | 100%     | \$ 44                    | 1%                           |

Revenue in the United States increased by 2% for each of the three- and nine-month periods ended December 31, 2008 as compared with the prior year comparable periods. International revenue decreased by 13% for the three-month period ended December 31, 2008, and increased 1%, for the nine-month period ended December 31, 2008, principally due to impacts from foreign exchange of \$(58) and \$42 million for the three- and nine-month periods, respectively, and revenue decreases in the APJ (Asia Pacific Japan) region, mostly due to our change in that region from a direct to an indirect sales model.

**Expenses**

Effective with the filing of the first quarter of fiscal year 2009 Quarterly Report on Form 10-Q, the Company further refined the classification of certain costs reported on its Condensed Consolidated Statement of Operations to better reflect the allocation of various expenses and to better align the Company's reported financial statements with the Company's internal view of its business performance. This refinement increased the amounts reported for the three-month period ended December 31, 2007 in the Costs of licensing and maintenance, Cost of professional services, Selling and marketing, and Product development and enhancements line items by \$1 million, \$5 million, \$17 million and \$2 million, respectively, and decreased the amount reported in General and administrative by \$25 million. Total expenses before income taxes and net income were not affected by these reclassifications.

This refinement increased the amounts reported for the nine-month period ended December 31, 2007 in the Costs of licensing and maintenance, Cost of professional services, Selling and marketing, and Product development and enhancements line items by \$4 million, \$13 million, \$50 million and \$7 million, respectively, and decreased the amount reported in General and administrative by \$74 million. Total expenses before income taxes and net income were not affected by these reclassifications.

**Costs of Licensing and Maintenance**

Costs of licensing and maintenance includes technical support, royalties, and other manufacturing and distribution costs. The increase in costs of licensing and maintenance for the third quarter and first nine months of fiscal 2009 as compared with the prior year periods was primarily due to the strategic



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partnership agreement that we signed with an outside third party relating to our Internet Security business during the fourth quarter of fiscal 2008, under which fees are paid based on sales volumes. Prior to this strategic partnership, the development costs relating to this business were included in Product Development and Enhancements. These increases in costs of licensing and maintenance were partially offset by decreases in product support expenses.

**Cost of Professional Services**

Cost of professional services consists primarily of our personnel-related costs associated with providing professional services and training to customers. The decrease in cost of professional services for the third quarter and first nine months of fiscal 2009 as compared with the prior year periods was primarily due to a reduced use of external consultants, reduced personnel costs resulting in savings realized from the fiscal 2007 cost reduction and restructuring plan (fiscal 2007 plan) and our effort to reduce the number of low margin service contracts. For further information on the fiscal 2007 plan refer to Note H, Restructuring and Other, in the Notes to the Condensed Consolidated Financial Statements.

As a result of the decreased costs of professional services, the margins on professional services revenue improved in the third quarter and first nine months of fiscal 2009 as compared with the prior year periods.

**Amortization of Capitalized Software Costs**

Amortization of capitalized software costs consists of the amortization of both purchased software and internally generated capitalized software development costs. Internally generated capitalized software development costs relate to new products and significant enhancements to existing software products that have reached the technological feasibility stage.

**Selling and Marketing**

Selling and marketing expenses include the costs relating to our sales force, costs relating to our channel partners, corporate and business marketing costs and our customer training programs. The decline in selling and marketing expenses for the third quarter of fiscal 2009 compared with the third quarter of fiscal 2008 was primarily due to improved cost management and lower personnel costs due to increased operating efficiencies, including a favorable foreign exchange effect of \$19 million. Partially offsetting the favorable variances was an increase of approximately \$9 million due to the timing of CA World, our flagship customer and partner trade show, which occurred in the third quarter of fiscal 2009 but in the first quarter of fiscal 2008.

The decline in selling and marketing expenses for the first nine months of fiscal 2009 compared with the first nine months of fiscal 2008 was primarily due to improved cost management and lower personnel costs due to increased operating efficiencies, partially offset by an unfavorable foreign exchange effect of \$9 million.

**General and Administrative**

General and administrative expenses include the costs of corporate and support functions, including our executive leadership and administration groups, finance, legal, human resources, corporate communications and other costs, such as provisions for doubtful accounts. For the third quarter of fiscal 2009, general and administrative costs decreased compared to the third quarter of fiscal 2008 primarily due to a \$10 million reduction in external consultant costs, a \$4 million reduction in bad debt expenses, and a favorable foreign exchange effect of \$4 million. The higher bad debt expenses recorded in the third quarter of fiscal 2008 were associated with amounts deemed uncollectible from professional service accounts receivable.

For the first nine months of fiscal 2009, general and administrative costs decreased compared to the first nine months of fiscal 2008 primarily due to reduced personnel costs resulting from increased operating efficiencies, reduced external consultant costs and lower bad debt expenses, partially offset by an unfavorable foreign exchange effect of \$3 million.

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CONDITION AND RESULTS OF OPERATIONS****Product Development and Enhancements**

For the third quarter of fiscal 2009 and fiscal 2008, product development and enhancements expenses represented approximately 11% and 12% of total revenue, respectively. Expenses declined during the third quarter as compared to the prior year period primarily due to the strategic partnership agreement signed relating to the development of products associated with our Internet Security business, increased capitalization of internally developed software, and a favorable foreign exchange effect of \$8 million. During the third quarter of fiscal 2009, we increased our investment in product development and enhancements for emerging technologies, and broadened our enterprise product offerings. For the first nine months of fiscal 2009, product development and enhancements expenses decreased as compared to the prior year period primarily due to the strategic partnership agreement signed relating to the development of products associated with our Internet Security business and increased capitalization of internally developed software, partially offset by higher personnel costs incurred in the first nine months of fiscal 2009.

**Depreciation and Amortization of Other Intangible Assets**

The decreases in depreciation and amortization of other intangible assets for the third quarter and first nine months of fiscal 2009 as compared with the comparable periods of fiscal 2008 were primarily due to decreased amortization costs of intangible assets relating to prior period acquisitions.

**Other (Gains) Expenses, Net**

Other (gains) expenses, net includes gains and losses attributable to divested assets, certain foreign currency exchange rate fluctuations, and certain infrequent events. In the third quarter and first nine months of fiscal 2009, we recorded net foreign exchange gains of \$15 million and net foreign exchange losses of \$1 million, respectively. The foreign exchange amounts recorded in the third quarter and first nine months of fiscal 2009 included net gains of \$31 million and \$64 million, respectively, associated with derivative foreign exchange contracts, which we use to mitigate our operating risks and exposures to foreign currency exchange rates. In the third quarter of fiscal year 2009 we recognized a gain of \$5 million associated with our repurchase of \$148 million principal amount of our 4.750% Senior Notes due 2009. For additional information, refer to Note A Basis of Presentation in the Notes to the Condensed Consolidated Financial Statements. Additionally, we incurred expenses in connection with litigation claims for the third quarter and first nine months of fiscal 2009 of \$3 million and \$8 million, respectively.

In the third quarter and first nine months of fiscal 2008, we recorded foreign exchange gains of \$1 million and \$19 million, respectively, and expenses in connection with litigation claims of \$16 million and \$29 million, respectively.

**Restructuring and Other**

For the first nine months of fiscal 2009, we recorded restructuring charges of \$4 million for severance and other termination benefits and facility abandonment principally related to the fiscal 2007 plan. The total pre-tax cost of the fiscal 2007 plan is currently expected to be approximately \$275 million to \$300 million. The majority of the remaining expenses are expected to be recognized by the end of fiscal 2009. The fiscal 2007 plan's objectives include a workforce reduction, global facilities consolidations and other cost reduction initiatives. Cumulatively under the fiscal 2007 plan, we have recognized approximately \$247 million of expenses, of which \$47 million remains unpaid at December 31, 2008. The severance portion of the remaining liability balance is included in the Accrued salaries, wages and commissions line on the Condensed Consolidated Balance Sheets. The facilities abandonment portion of the remaining liability balance is included in Accrued expenses and other current liabilities line on the Condensed Consolidated Balance Sheets. Final payment of these amounts is dependent upon settlement with the works councils in certain international locations and our ability to negotiate lease terminations. For further information on the fiscal 2007 plan refer to Note H, Restructuring and Other, in the Notes to the Condensed Consolidated Financial Statements.

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CONDITION AND RESULTS OF OPERATIONS****Interest Expense, Net**

The decrease in interest expense, net, for the three- and nine-month periods ended December 31, 2008 compared with the three- and nine-month periods ended December 31, 2007 was primarily due to decreased interest expenses as a result of the repayment of the remaining \$350 million portion of the Company's 6.500% Senior Notes due April 2008 (the fiscal 1999 Senior Notes).

**Income Taxes**

Income tax expense for the three- and nine-month periods ended December 31, 2008 was \$88 million and \$311 million, respectively, compared with the three- and nine-month periods ended December 31, 2007 of \$76 million and \$238 million, respectively. The effective tax rates for the nine-month periods ended December 31, 2008 and 2007 were 33.3% and 35.7%, respectively. For the three- and nine-month periods ended December 31, 2008 our income tax provision included a net benefit of approximately \$12 million, primarily arising from the resolution of uncertain tax provisions and the reinstatement of the U. S. Research and Development Tax Credit. During the first quarter of fiscal year 2009, we settled a U.S. federal income tax audit for the fiscal years 2001 through 2004 which resulted in a decrease in the liability for uncertain tax positions of \$55 million. As a result of this settlement, during the first quarter of fiscal year 2009, we recognized a tax benefit of \$11 million and a reduction in goodwill of \$10 million, with the remainder offset against existing tax refund claims and deferred tax assets previously recorded.

**Liquidity and Capital Resources**

Our cash balances, including cash equivalents and marketable securities, are held in numerous locations throughout the world, with 50% residing outside the United States at December 31, 2008. Cash and cash equivalents totaled \$2.369 billion as of December 31, 2008, representing a decrease of \$427 million from the March 31, 2008 balance of \$2.796 billion, primarily due to the repayment of the remaining \$350 million principal amount of our 6.500% Senior Notes due 2009 that was due and payable during the first quarter of fiscal 2009 and the repurchase of \$148 million principal amount of our 4.750% Senior Notes at a price of \$143 million in cash during the third quarter of fiscal 2009 (refer to Debt Arrangements below for further information). Cash and cash equivalents decreased by \$30 million during the third quarter of fiscal 2009 due to the unfavorable translation effect that foreign currency exchange rates had on cash held outside the United States in currencies other than the U.S. dollar.

During the third quarter of fiscal year 2009, we paid \$4 million to repurchase 0.3 million of our common shares at an average price of \$15.84. As of December 31, 2008, we remain authorized to purchase an aggregate amount of up to \$246 million of additional common shares under the current stock repurchase program, which was approved by the our Board of Directors in October 2008. We will fund the program with available cash on hand and may repurchase shares on the open market from time to time based on market conditions and other factors.

**Sources and Uses of Cash**

Cash generated by operating activities, which represents our primary source of liquidity, increased \$151 million in the first nine months of fiscal 2009 to \$564 million from \$413 million in the first nine months of fiscal 2008, primarily due to a reduction of \$79 million in vendor disbursements and payroll due to increased operating efficiencies, \$61 million received from settlements of derivative contracts primarily resulting from the strengthening of the US dollar against the euro, which was mostly offset by the reduced value in dollars of net cash received due to foreign exchange movements, and a \$20 million increase in cash collections from billings. For the first nine months of fiscal 2009, accounts receivable decreased by \$175 million, compared with a decline in the comparable prior year period of \$107 million. For the first nine months of fiscal 2009, accounts payable, accrued expenses and other liabilities decreased \$95 million compared with a decrease in the comparable prior year period of \$109 million.

**Table of Contents****MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS**

Under our subscription and maintenance agreements, customers generally make installment payments over the term of the agreement, often with at least one payment due at contract execution, for the right to use our software products and receive product support, software fixes and new products when available. The timing and actual amounts of cash received from committed customer installment payments under any specific agreement can be affected by several factors, including the time value of money and the customer's credit rating. Often, the amount received is the result of direct negotiations with the customer when establishing pricing and payment terms. In certain instances, the customer negotiates a price for a single up-front installment payment and seeks its own internal or external financing sources. In other instances, we may assist the customer by arranging financing on their behalf through a third party financial institution. Alternatively, we may decide to transfer our rights to the future committed installment payments due under the license agreement to a third party financial institution in exchange for a cash payment. Once transferred, the future committed installments are payable by the customer to the third party financial institution. Whether the future committed installments have been financed directly by the customer with our assistance or by the transfer of our rights to future committed installments to a third party, such financing agreements may contain limited recourse provisions with respect to our continued performance under the license agreements. Based on our historical experience, we believe that any liability that we may incur as a result of these limited recourse provisions will be immaterial. Amounts billed or collected as a result of a single installment for the entire contract value, or a substantial portion of the contract value, rather than being invoiced and collected over the life of the license agreement are reflected in the liability section of the Condensed Consolidated Balance Sheets as Deferred revenue (billed or collected). Amounts received from either the customer or a third party financial institution in the current period that are attributable to later years of a license agreement have a positive impact on billings and cash provided by operating activities. Accordingly, to the extent such collections are attributable to the later years of a license agreement, billings and cash provided by operating activities during the license's later years will be lower than if the payments were received over the license term. We are unable to predict with certainty the amount of cash to be collected from single installments for the entire contract value, or a substantial portion of the contract value, under new or renewed license agreements to be executed in future periods.

For the third quarter of fiscal 2009, gross receipts related to single installments for the entire contract value, or a substantial portion of the contract value, were \$89 million, compared with \$105 million in the third quarter of fiscal 2008. Included in the collections from single installments for the third quarter of fiscal 2009 and fiscal 2008 were transactions financed through third parties of \$50 million and \$42 million, respectively. We did not transfer our financial interest in any committed payments to a third party financial institution during the third quarter of fiscal year 2009 or fiscal year 2008.

For the first nine months of fiscal 2009, gross receipts related to single installments for the entire contract value, or a substantial portion of the contract value, were \$282 million compared with \$351 million in the first nine months of fiscal 2008. Transactions financed through third parties that were included within the collections from single installments for the first nine months of fiscal 2009 and 2008 were \$92 million and \$171 million, respectively. We did not transfer our financial interest in any committed payments to a third party financial institution during the first nine months of fiscal year 2009. Receipts from the transfer of our financial interest in committed payments to a third party financial institution during the first nine months of fiscal 2008 were \$14 million.

In any quarter, we may receive payments in advance of the contractually committed date on which the payments were otherwise due. In limited circumstances, we may offer discounts to customers to ensure payment in the current period of invoices that have been billed, but might not otherwise be paid until a subsequent period because of payment terms or other factors. Historically, any such discounts have not been material.

Our estimate of the fair value of net installment accounts receivable recorded under the prior business model approximates carrying value. Amounts due from customers under our current business model are offset by

**Table of Contents****MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
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deferred revenue related to these license agreements, leaving no or minimal net carrying value on the balance sheet for such amounts. The fair value of such amounts may exceed or be less than this carrying value but cannot be practically assessed since there is no existing market for a pool of customer receivables with contractual commitments similar to those owned by us. The actual fair value may not be known until these amounts are sold, securitized or collected. Although these customer license agreements commit the customer to payment under a fixed schedule, to the extent amounts are not yet due and payable by the customer, the agreements are considered executory in nature due to our ongoing commitment to provide maintenance and unspecified future software products as part of the agreement terms. We can estimate the total amounts to be billed from committed contracts, referred to as our Billings Backlog, and the total amount to be recognized as revenue from committed contracts, referred to as our Revenue Backlog. The aggregate amounts of our Billings Backlog and trade and installment receivables already reflected on our Condensed Consolidated Balance Sheets represent the amounts we expect to collect in the future from committed contracts.

|  | <b>Dec. 31,<br/>2008</b><br>(in<br>millions) | <b>March 31,<br/>2008</b><br>(in<br>millions) | <b>Dec. 31,<br/>2007</b><br>(in<br>millions) |
|--|--|---|--|
| <b>Billings Backlog:</b>                                       |  |   |  |
| Amounts to be billed current                                   | \$ 1,752                                     | \$ 1,716                                      | \$ 1,821                                     |
| Amounts to be billed non-current                               | 2,177  | 1,442   | 1,455  |
| Total billings backlog   | \$ 3,929                                     | \$ 3,158                                      | \$ 3,276                                     |
| <b>Revenue Backlog:</b>  |  |   |  |
| Revenue to be recognized within the next 12 months current     | \$ 3,203                                     | \$ 3,478                                      | \$ 3,254                                     |
| Revenue to be recognized beyond the next 12 months non-current | 3,828  | 3,380   | 3,100  |
| Total revenue backlog  | \$ 7,031                                     | \$ 6,858                                      | \$ 6,354                                     |
| Deferred revenue (billed or collected)                         | \$ 3,102                                     | \$ 3,700                                      | \$ 3,078                                     |
| Unearned revenue yet to be billed                              | 3,929  | 3,158   | 3,276  |
| Total revenue backlog  | \$ 7,031                                     | \$ 6,858                                      | \$ 6,354                                     |

Note: Revenue Backlog includes deferred subscription and maintenance and professional services revenue. We can also estimate the total cash to be collected in the future from committed contracts, referred to as our Expected future cash collections by adding the total billings backlog to the current and non-current Trade and installment accounts receivable from our Condensed Consolidated Balance Sheet.

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**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
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|  | <b>Dec. 31,<br/>2008</b><br>(in<br>millions) | <b>March 31,<br/>2008</b><br>(in<br>millions) | <b>Dec. 31,<br/>2007</b><br>(in<br>millions) |
|--|--|---|--|
| <b>Expected future cash collections:</b>                 |  |   |  |
| Total billings backlog                                   | \$ 3,929                                     | \$ 3,158                                      | \$ 3,276                                     |
| Trade and installment accounts receivable - current, net | 879  | 970   | 968  |
| Installment accounts receivable - non-current, net       | 129  | 234   | 231  |
| <br>Total expected future cash collections               | <br>\$ 4,937                                 | <br>\$ 4,362                                  | <br>\$ 4,475                                 |

The increases in our revenue and billings backlog as well as our expected future cash collections were driven by increased bookings and the increased duration associated with those bookings. In any fiscal year, cash generated by operating activities has typically increased in each consecutive quarter throughout the fiscal year, with the fourth quarter being the highest and the first quarter being the lowest, which may even be negative. The timing of cash generated during the fiscal year is affected by many factors, including the timing of new or renewed contracts and the associated billings, as well as the timing of any customer financing or transfer of our interests in contractual installments. Other factors that influence the levels of cash generated throughout the quarter can include the level and timing of expenditures.

**Cash Generated by Operating Activities**

|  | <b>Three Months<br/>Ended December 31,</b> |             | <b>Change</b>      |
|--|--|-------------|--------------------|
|  | <b>2008</b>                                | <b>2007</b> | <b>2008 / 2007</b> |
|  | (in millions)                              |             |                    |
| Cash collections from billings <sup>(1)</sup>      | \$ 1,015                                   | \$ 1,082    | \$ (67)            |
| Vendor disbursements and payroll <sup>(1)</sup>    | (698)                                      | (790)       | 92                 |
| Income tax (payments) receipts, net                | (43)                                       | 5           | (48)               |
| Other receipts (disbursements), net <sup>(2)</sup> | 18   | (64)        | 82                 |
| <br>Cash generated by operating activities         | <br>\$ 292                                 | <br>\$ 233  | <br>\$ 59          |

(1) Amounts include VAT and sales taxes.

(2) Amounts include interest, restructuring and miscellaneous receipts and disbursements.

**Nine Months**

|   | <b>Ended December 31,</b> |             | <b>Change</b>      |
|---|---------------------------|-------------|--------------------|
|   | <b>2008</b>               | <b>2007</b> | <b>2008 / 2007</b> |
|   | (in millions)             |             |                    |
| Cash collections from billings <sup>(1)</sup>   | \$ 3,208                  | \$ 3,188    | \$ 20              |
| Vendor disbursements and payroll <sup>(1)</sup> | (2,395)                   | (2,474)     | 79                 |
| Income tax payments, net                        | (180)                     | (165)       | (15)               |
| Other disbursements, net <sup>(2)</sup>         | (69)                      | (136)       | 67                 |
| <br>Cash generated by operating activities      | <br>\$ 564                | <br>\$ 413  | <br>\$ 151         |

(1) Amounts  
include VAT  
and sales taxes.

(2) Amounts  
include interest,  
restructuring  
and  
miscellaneous  
receipts and  
disbursements.

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CONDITION AND RESULTS OF OPERATIONS****Third Quarter Comparison Fiscal Year 2009 versus Fiscal Year 2008***Operating Activities:*

Cash generated by operating activities for the third quarter of fiscal 2009 was \$292 million, representing an increase of \$59 million compared with the third quarter of fiscal 2008. The increase was driven primarily by lower vendor disbursements and payroll of \$92 million, mostly due to lower personnel costs resulting from increased operating efficiencies, and \$53 million received from the settlement of derivative contracts, primarily resulting from the strengthening of the US dollar against the euro. This increase was partially offset by reduced cash collections from billings, due to lower single installments received, and higher net taxes paid, partially due to the receipt of a \$45 million refund received in the third quarter of fiscal year 2008 relating to an overpayment made earlier in the fiscal year.

*Investing Activities:*

Cash used in investing activities for the third quarter of fiscal 2009 was \$85 million compared with \$46 million for the third quarter of fiscal 2008. The increase in cash used in investing activities was primarily due to the company's acquisitions that occurred during the third quarter of fiscal year 2009.

*Financing Activities:*

Cash used in financing activities for the third quarter of fiscal 2009 and 2008 was \$170 million and \$18 million, respectively. The increase in cash used in financing activities was primarily due to the repurchases of \$148 million principal amount of our 4.750% Senior Notes due 2009 at a price of \$143 million during the third quarter of fiscal year 2009. Refer to Debt Arrangements section for additional disclosure concerning the Company's outstanding debt balances at December 31, 2008. During the third quarter of fiscal 2009, we paid \$4 million to repurchase 0.3 million of our common shares.

**First Nine Months Comparison Fiscal Year 2009 versus Fiscal Year 2008***Operating Activities:*

Cash generated by operating activities for the first nine months of fiscal 2009 was \$564 million, representing an increase of \$151 million compared with the comparable prior year period. The increase was driven primarily by a \$79 million reduction in vendor disbursements and payroll costs resulting from increased operating efficiencies and \$61 million received from settlements of derivative contracts, primarily resulting from the strengthening of the US dollar against the euro.

*Investing Activities:*

Cash used in investing activities for the first nine months of fiscal 2009 was \$213 million compared with \$162 million for the comparable prior year period. The increase in cash used in investing activities was primarily due to the Company's acquisitions during the third quarter of fiscal year 2009. In addition, there was an increase of \$23 million in capitalized software development costs as compared with the prior comparable period of fiscal 2008.

*Financing Activities:*

Cash used in financing activities for the first nine months of fiscal 2009 was \$560 million compared with \$555 million in the comparable prior year period. The primary financing activities for the first nine months of fiscal 2009 were the payment of the remaining \$350 million principal amount of our 6.500% Senior Notes due 2009 that was due and payable, the repurchase of approximately \$148 million principal amount of our 4.750% Senior Notes due 2009 at a price of \$143 million in cash (refer to Debt Arrangements below for further information), and dividends paid of \$62 million. During the first nine months of fiscal 2009, we paid \$4 million to repurchase 0.3 million of our common shares. During the first nine months of fiscal 2008, we repurchased \$500 million of our own common stock, and paid dividends of \$63 million.



**Table of Contents****MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS****Debt Arrangements**

As of December 31, 2008 and March 31, 2008, our debt arrangements consisted of the following:

|  | December 31, 2008    |                        | March 31, 2008       |                        |
|--|----------------------|------------------------|----------------------|------------------------|
|  | Maximum<br>Available | Outstanding<br>Balance | Maximum<br>Available | Outstanding<br>Balance |
|  | (in millions)        |                        |                      |                        |
| Debt Arrangements:                                   |                      |                        |                      |                        |
| 2008 Revolving Credit Facility (expires August 2012) | \$1,000              | \$ 750                 | \$1,000              | \$ 750                 |
| 6.500% Senior Notes due April 2008                   |                      |                        |                      | 350                    |
| 4.750% Senior Notes due December 2009                |                      | 352                    |                      | 500                    |
| 1.625% Convertible Senior Notes due<br>December 2009 |                      | 460                    |                      | 460                    |
| 6.125% Senior Notes due December 2014                |                      | 500                    |                      | 500                    |
| International line of credit                         | 25                   |                        | 25                   |                        |
| Capital lease obligations and other                  |                      | 56                     |                      | 22                     |
| Total  |                      | \$ 2,118               |                      | \$ 2,582               |

Our debt arrangements at December 31, 2008 remain unchanged from March 31, 2008, except as follows:

*6.500% Senior Notes*

In the first quarter of fiscal year 2009, we paid the remaining \$350 million portion of the 6.500% Senior Notes that was due and payable at that time. Subsequent to this scheduled payment, there were no further amounts due under this issuance.

*4.750% Senior Notes*

During the third quarter of fiscal year 2009, we repurchased \$148 million principal amount of our 4.750% Senior Notes due 2009 at a price of \$143 million in cash. As a result of this repurchase, the Company recognized a gain of \$5 million in the Other (gains) expenses, net line of the Condensed Consolidated Statements of Operations. At December 31, 2008, \$352 million of the 4.750% Senior Notes remains outstanding.

For further information concerning our debt arrangements, refer to our Consolidated Financial Statements and Notes thereto included in our 2008 Form 10-K.

**Other Matters**

As of December 31, 2008, our senior unsecured notes were rated Ba1, BB+, and BB+ by Moody's Investors Service (Moody's), Standard and Poor's (S&P) and Fitch Ratings (Fitch), respectively. The outlook on these unsecured notes is stable, positive, and positive by Moody's, S&P and Fitch, respectively. As of January 2009, these ratings and outlooks remained unchanged. Peak borrowings under all debt arrangements during the third quarter of fiscal 2009 totaled \$2.254 billion, with a weighted average interest rate of 4.030%.

It is expected that existing cash, cash equivalents, marketable securities, the availability of borrowings under existing and renewable credit lines, and cash expected to be provided from operations will be sufficient to meet ongoing cash requirements. We expect our long-standing history of providing extended payment terms to our customers to continue. We expect to use existing cash balances and future cash generated from operations to fund capital spending, including our continued investment in our enterprise resource planning implementation, future acquisitions and financing activities, such as the repayment of our debt balances either before or as they mature, the payment of dividends, and the repurchase of shares of common stock in accordance with any plans approved by our Board of Directors.

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Subject to market and other conditions, we may purchase additional amounts of our outstanding debt securities including our 4.75% Senior Notes due 2009 and our 1.625% Convertible Senior Notes due 2009 from time to time through open market purchases or in privately negotiated transactions. The amounts involved may be material.

**Effect of Exchange Rate Changes**

There was a \$217 million unfavorable impact to our cash balances in the first nine months of fiscal 2009 predominantly due to the strengthening of the U.S. dollar against the Australian dollar, Brazilian real, British pound and euro of 22%, 24%, 27% and 12%, respectively. This is compared with a favorable impact of \$106 million to our cash balances in the first nine months of fiscal 2008, which was predominantly due to the weakening of the U.S. dollar against the euro, Australian dollar and Canadian dollar of approximately 9%, 8% and 16%, respectively, and higher international cash balances.

**CRITICAL ACCOUNTING POLICIES AND BUSINESS PRACTICES**

The preparation of financial statements in accordance with generally accepted accounting principles requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses. We base our estimates on historical experience and various other assumptions that are believed to be reasonable under the circumstances. Our estimates form the basis for making judgments about amounts and timing of revenue and expenses, the carrying values of assets and the recorded amounts of liabilities that are not readily apparent from other sources. Actual results may differ from these estimates and such estimates may change if the underlying conditions or assumptions change. Information with respect to our critical accounting policies that we believe could have the most significant effect on our reported results or require subjective or complex judgments by management is contained in our 2008 Form 10-K under Management's Discussion and Analysis of Financial Condition and Results of Operations. We believe that at December 31, 2008, there has been no material change to this information.

**New Accounting Pronouncements**

In May 2008, the Financial Accounting Standards Board (FASB) issued Financial Staff Position (FSP) No. APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)*. FSP No. APB 14-1 requires the issuer of convertible debt instruments with cash settlement features to account separately for the liability and equity components of the instrument. The debt would be recognized at the present value of its cash flows discounted using the issuer's nonconvertible debt borrowing rate at the time of issuance. The equity component would be recognized as the difference between the proceeds from the issuance of the convertible debt instrument and the fair value of the liability. FSP No. APB 14-1 will also require an accretion of the resultant debt discount over the expected life of the debt. The proposed transition guidance requires retrospective application to all periods presented, and does not grandfather existing instruments. FSP No. APB 14-1 is effective for fiscal years beginning after December 15, 2008. The adoption of FSP No. APB 14-1 is not expected to affect our future cash flows from operations. However, upon adoption, FSP No. APB 14-1 will require us to recognize higher interest expense associated with our convertible senior notes.

In June 2008, the FASB issued Emerging Issues Task Force (EITF) 03-6-1, *Determining Whether Instruments Granted in Share-Based Payment Transactions are Participating Securities*. FSP EITF No. 03-6-1 clarifies that unvested share-based payment awards that contain nonforfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and are to be included in the computation of earnings per share under the two-class method described in SFAS No. 128, *Earnings Per Share*. FSP EITF No. 03-6-1 is effective for fiscal years beginning after December 15, 2008 and requires

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**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS**

all presented prior-period earnings per share data to be adjusted retrospectively. FSP EITF No. 03-6-1 will not have a material impact on our Consolidated Financial Statements.

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**Item 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to a variety of risks, including foreign currency exchange rate fluctuations and changes in the market value of our investments. In the normal course of business, we employ established policies and procedures to manage these risks, including the use of derivative instruments. In the first nine months of fiscal 2009, we increased our hedging activity for certain portions of our expected operating income and cash flow which could have an impact on future results. In January 2009, the Company entered into similar foreign exchange derivative contracts as those entered during the third quarter of fiscal year 2009 relating to the Company's operating exposures. There have been no other material changes in our foreign exchange risk management strategy or our portfolio management strategy subsequent to March 31, 2008; therefore, other aspects of the risk profile of our market risk sensitive instruments remains substantially unchanged from the description in our 2008 Form 10-K.

**Item 4: CONTROLS AND PROCEDURES**

*Evaluation of Disclosure Controls and Procedures*

Under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, the Company has evaluated the effectiveness of its disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the Exchange Act). Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective as of the end of the period covered by this quarterly report.

*Changes in Internal Control over Financial Reporting*

There were no changes in the Company's internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act, that occurred during the period covered by this quarterly report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

As previously disclosed in Item 9A of our 2008 Form 10-K, the Company began the migration of certain financial and sales processing systems to an enterprise resource planning (ERP) system in fiscal year 2007 as part of its on-going project to implement ERP at the Company's facilities worldwide. In addition, during the first quarter ended June 30, 2008, the Company implemented a new financial reporting and consolidation software package designed to provide additional financial reporting functionality and to improve overall control and efficiency associated with the financial reporting process. The Company will continue to monitor and test these systems as part of management's annual evaluation of internal control over financial reporting.

**Table of Contents****PART II. OTHER INFORMATION****Item 1. LEGAL PROCEEDINGS**

On April 9, 2007, the Company filed a complaint in the United States District Court for the Eastern District of New York (the Federal Court) against Rocket Software, Inc. (Rocket). On August 1, 2007, the Company filed an amended complaint alleging that Rocket misappropriated intellectual property associated with a number of the Company's database management software products. The amended complaint includes causes of action for copyright infringement, misappropriation of trade secrets, unfair competition, and unjust enrichment. In the amended complaint, the Company seeks damages of at least \$200 million for Rocket's alleged theft and misappropriation of CA's intellectual property, as well as an injunction preventing Rocket from continuing to distribute the database management software products at issue. On November 14, 2007, Rocket filed a motion to dismiss the amended complaint. By Order dated September 17, 2008, the Federal Court denied the majority of Rocket's motion, permitting the Company to further pursue its claims for copyright infringement and misappropriation of trade secrets. On April 9, 2008, the Company submitted a motion for a preliminary injunction, which was predicated upon newly-discovered evidence of literal copying of certain portions of the Company's source code by Rocket. That motion was denied on January 24, 2009. Jury selection has been scheduled for February 9, 2009. The Company can make no prediction as to the outcome of this litigation, including with respect to amounts to be awarded if it prevails.

Refer to Note J, Commitments and Contingencies, in the Notes to the Condensed Consolidated Financial Statements for information regarding certain other legal proceedings.

**Item 1A. RISK FACTORS**

Current and potential stockholders should consider carefully the risk factors described in more detail in our 2008 Form 10-K for the fiscal year ended March 31, 2008. We believe that as of December 31, 2008, there has been no material change to this information other than described below. Any of these factors, or others, many of which are beyond our control, could negatively affect our revenue, profitability and cash flow.

*General economic conditions, including concerns regarding a global recession and credit constraints, or unfavorable economic conditions in a particular region, business or industry sector, may lead our customers to delay or forgo technology investments and could have other impacts, any of which could adversely affect our business, financial condition, operating results and cash flow.*

Our products are designed to improve the productivity and efficiency of our customers' information processing resources. However, a general slowdown or recession in the global economy, or in a particular region, or business or industry sector (such as the financial services sector), or tightening of credit markets, could cause customers to: have difficulty accessing credit sources; delay contractual payments; or delay or forgo decisions to (i) license new products (particularly with respect to discretionary spending for software), (ii) upgrade their existing environments or (iii) purchase services. Any such impacts could adversely affect our business, financial condition, operating results and cash flow.

Such a general slowdown or recession in the global economy may also materially impact the global banking system including individual institutions as well as a particular business or industry sector, which could cause further consolidations or failures in such a sector. These adverse financial events could also result in further government intervention in the U.S. and world markets. Any of these results could impact the manner in which we are able to conduct business including within a particular industry sector or market and could adversely affect our business, financial condition, operating results and cash flow or cash position.

**Table of Contents****Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table sets forth, for the months indicated, our purchases of common stock in the third quarter of fiscal year 2009:

| Period                               | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs |
|--------------------------------------|----------------------------------|------------------------------|--|--|
| October 1, 2008 – October 31, 2008   |                                  | \$                           |  | \$ 250,000   |
| November 1, 2008 – November 30, 2008 | 258                              | 15.84                        | 258  | \$ 245,908   |
| December 1, 2008 – December 31, 2008 |                                  |                              |  | \$ 245,908   |
| <b>Total</b>                         | <b>258</b>                       |                              | <b>258</b>   |  |

(in thousands, except average price paid per share)

On October 29, 2008, the Company's Board of Directors approved a stock repurchase plan that authorizes the Company to acquire up to \$250 million of its common stock. The Company will fund the program with available cash on hand and may repurchase shares on the open market from time to time based on market conditions and other factors.

During the third quarter of fiscal year 2009, the Company paid approximately \$4 million to repurchase approximately 0.3 million of its common shares at an average price of \$15.84. The timing and amount of future purchases will be based on market and other conditions.

**Item 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None.

**Item 5. OTHER INFORMATION**

None.

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**Item 6. EXHIBITS**

**Regulation S-K**

**Exhibit Number**

|       |  |  |
|-------|--|--|
| 3.1   | Amended and Restated Certificate of Incorporation.   | Previously filed as Exhibit 3.3 to the Company's Current Report on Form 8-K dated March 6, 2006, and incorporated herein by reference.     |
| 3.2   | By-Laws of the Company, as amended.  | Previously filed as Exhibit 3.1 to the Company's Current Report on Form 8-K dated February 23, 2007, and incorporated herein by reference. |
| 10.1* | First Amendment to CA, Inc. 2003 Compensatory Plan for Non-Employee Directors.   | Filed herewith.  |
| 10.2* | Amendment to Employment Agreement, dated December 8, 2008, between the Company and John Swainson.                                | Filed herewith.  |
| 10.3* | Amendment to Employment Agreement, dated December 29, 2008, between the Company and Michael Christenson.                         | Filed herewith.  |
| 10.4* | Amendment to Employment Agreement, dated December 12, 2008, between the Company and Nancy Cooper.                                | Filed herewith.  |
| 10.5* | Amendment to Employment Agreement, dated December 18, 2008, between the Company and Amy Olli.                                    | Filed herewith.  |
| 10.6* | Amendment to Employment Agreement, dated December 29, 2008, between the Company and James Bryant.                                | Filed herewith.  |
| 10.7* | Letter dated July 21, 2006 from the Company to Ajei S. Gopal regarding terms of employment.                                      | Filed herewith.  |
| 10.8* | Amendment dated December 12, 2008 to letter dated July 21, 2006 from the Company to Ajei S. Gopal regarding terms of employment. | Filed herewith.  |
| 12.1  | Statement of Ratios of Earnings to Fixed Charges.  | Filed herewith.  |

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|------|--|-----------------|
| 15   | Accountants acknowledgment letter.   | Filed herewith. |
| 31.1 | Certification of the CEO pursuant to §302 of the Sarbanes-Oxley Act of 2002. | Filed herewith. |
| 31.2 | Certification of the CFO pursuant to §302 of the Sarbanes-Oxley Act of 2002. | Filed herewith. |
| 32   | Certification pursuant to §906 of the Sarbanes-Oxley Act of 2002.            | Filed herewith. |
| *    | Management contract or compensatory plan or arrangement                      |                 |



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CA, INC.

By: /s/ John A. Swainson  
John A. Swainson  
Chief Executive Officer

By: /s/ Nancy E. Cooper  
Nancy E. Cooper  
Executive Vice President and Chief  
Financial Officer

Dated: January 30, 2009