

INTERNATIONAL GAME TECHNOLOGY

Form 425

July 11, 2001

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**Subject Company: International Game Technology  
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Other Legal Information

Anchor Gaming and International Game Technology expect to file with the SEC a joint proxy statement/prospectus and other relevant documents concerning the proposed transaction. INVESTORS ARE URGED TO READ THE JOINT PROXY STATEMENT/PROSPECTUS WHEN IT BECOMES AVAILABLE AND ANY AMENDMENTS OR SUPPLEMENTS TO THE JOINT PROXY STATEMENT/PROSPECTUS AS WELL AS ANY OTHER RELEVANT DOCUMENTS FILED WITH THE SEC, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION CONCERNING THE PROPOSED TRANSACTION. Investors will be able to obtain the joint proxy statement/prospectus and other documents filed with the SEC free of charge at the SEC's website (<http://www.sec.gov>). In addition, the joint proxy statement/prospectus and other documents filed by Anchor Gaming and International Game Technology with the SEC may be obtained free of charge by contacting Anchor Gaming, 815 Pilot Road, Suite G, Las Vegas, Nevada 89119, Attn: Investor

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Relations (tel 702-896-7568), or International Game Technology, 9295 Prototype Drive, Reno, Nevada 89511, Attn: Investor Relations (tel 775-448-7777).

Anchor Gaming, International Game Technology and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from the stockholders of Anchor Gaming and International Game Technology in connection with the transaction. The directors and executive officers of Anchor Gaming and their beneficial ownership of Anchor Gaming common stock are set forth in the proxy statement for the 2000 annual meeting of Anchor Gaming. The directors and executive officers of International Game Technology and their beneficial ownership of International Game Technology common stock are set forth in the proxy statement for the 2001 annual meeting of International Game Technology. You may obtain the proxy statements of Anchor Gaming and International Game Technology free of charge at the SEC's website (<http://www.sec.gov>). Stockholders of Anchor Gaming and International Game Technology may obtain additional information regarding the interest of such participants by reading the joint proxy statement/prospectus when it becomes available.

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The communication filed herewith is a transcript of a conference call held on Monday, July 9, 2001, beginning at approximately 8:00 am, pacific daylight savings time, relating to the recently announced merger agreement between International Game Technology and Anchor Gaming. Certain bracketed information set forth below is not part of the transcript of the call but is intended to direct the reader to more complete or clarifying information.

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**IGT**  
**Moderator: Tom Baker**  
**July 9, 2001/10:00 a.m. CDT**

**July 9, 2001**  
**10:00 a.m. CDT**

Coordinator                    Good morning, and thank you all for holding. I would like to inform all parties that they will be on a listen only mode until the question and answer segment of today's conference call. I would like to inform all parties that this call is being recorded, if you have any objections, to please disconnect at this time.

I would now like to turn the call over to Mr. Tom Baker. Thank you sir, you may begin.

T. Baker                        Thank you, and good morning, and it's a pleasure to speak to all of you today about a transaction that many people have called us many times about the rationale of seeing it come together. And I'm happy to say that it finally has come together. The Board of Directors of IGT, as well as the Board of Directors of Anchor Gaming have unanimously approved a definitive agreement, which has been signed, which will merge the two companies together.

Before I go through a few introductory comments, I want to introduce Maureen Mullarkey, the CFO of IGT who is here with me. Maureen, do you have a comment for the group?

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M. Mullarkey                    Hello. Thanks, Tom. I'd just like to remind everyone that during the course of this call, we may make some forward-looking remarks regarding the future events or future financial performance for both IGT and Anchor Gaming. We wish to caution that such statements represent our expectations or beliefs and actual events or results may differ materially.

We refer you to the documents that both companies file from time to time with the SEC. These documents contain important factors that could cause actual results to differ materially from those contained in any forward-looking statements we may make today. Thanks.

T. Baker                        Thank you, Maureen. With that, I also want to introduce T.J. Matthews, the CEO of Anchor Gaming who is with me today and Geof Sage, the CFO of Anchor Gaming is also on the call and they'll be available for any questions.

Before we start the questions, though, I just want to go through just a few elements of the transaction. This was structured as a tax free, stock for stock transaction. We think the value of this will be somewhere around a billion three to a billion four, depending on the price of the stock. IGT will assume all the indebtedness, which is about \$430 million at March 31.

The Anchor shareholders will receive one share of IGT stock for every share that they own of Anchor Gaming Stock. There is a collar, which I'll go into in a minute, but the transaction will be accounted for on a purchase basis. We expect that it will be accretive to IGT's earnings, somewhere between on the most conservative side, which would be flat, to as much as 5%, maybe even 7% accretive on an EPS basis.

Also on a cash EPS basis, we expect it to be 10% to, maybe even as much as 15% accretive on a cash basis. The determining elements there will be some of the valuations that will be put on the assets as we go through the transaction and value it merging the balance sheets. We can't determine that right now, but that's the range that we feel is applicable.

T. J. Matthews who I said is with me today and somebody that I know quite well because we've been in a

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very successful strategic partnership for, I guess now about five years, at the closing he will be joining IGT as a Chief Operating Officer. And there will be two new directors added to the IGT Board of Directors. T. J. will be one of those. There will be another one that will be named within the next couple of weeks.

This transaction is going to allow IGT to now recognize 100% of the revenue and profits that has been shared by both companies. It's a strategic benefit we believe to the resulting entity that is very significant.

We believe that the intellectual property that, although IGT has had the right to develop under some of the intellectual property that's owned by Anchor, that this removes any ambiguity about where we're going in the development of product, using some of this intellectual property and will be very positive to that side of our business. But we're also excited about adding talent to the IGT team.

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Just explaining the collar for a minute here on the exchange ratio, as I said it's a one share for one share deal. There is a collar range of \$50.00 to \$75.00. If IGT stock goes below or above that range, and this is based on a 20-day trading period prior to the shareholders voting on the merger, then either side has a chance to relook at the transaction. [PLEASE SEE MR. BAKER'S FINAL COMMENTS BELOW WHICH CLARIFIES THIS STATEMENT. THE DESCRIPTION OF THE COLLAR IN THE COMPANY'S PRESS RELEASE IS ACCURATE. FOR A MORE COMPLETE DESCRIPTION OF THE COLLAR PLEASE REFER TO THE COMPANY'S CURRENT REPORT ON FORM 8-K FILED WITH THE SEC ON JULY 11, 2001 AND THE MERGER AGREEMENT ATTACHED THERETO]

The merger is going to be subject to both companies various approvals, including not the least of which is shareholder approval for both of us, and regulatory approval because we are in the gaming business. There are a number of jurisdictions that have the right to look at the deal and we do need approval from all these jurisdictions.

It will probably close some time in the early part of the calendar year, we believe before the end of January. If we can do it quicker than that, we will do it, but that's the date that we've set as outside date for closing the transaction.

With that, I'm going to open it up to you, and if you have any questions of us, we have scheduled this call for one hour, but we'd like to take any questions that any of you may have. So at this time, I'm opening it up to questions.

Coordinator

Thank you. Mike Reitbrock, you may ask your question.

M. Reitbrock

Hey, guys, this is Mike Reitbrock. Just two questions, first just a point of clarification on the collar again, is it calculated as an average price over the 20 day period, or is it just the trigger that if breaks the price anytime within that period, the walkway goes into effect?

T. Baker

It's an average.

M. Reitbrock

Okay, so it's average over the 20-day period.

T. Baker

Yes.

M. Reitbrock

And then the second question, could you just let us for those of us who don't cover slot, could you just give us a sense of what you're assuming in terms of dollars of EBITDA, either this calendar year, or whatever? And then if you could give us a breakdown of where that comes from? I think kind of three-quarters of it comes from machines, but my assumption is that a lot of that comes from your joint venture with them. And also in that context, do you anticipate there being any antitrust problems, based on where that breakout comes out?

T. Baker

Okay, well the revenue from slot, you're right, most of it does come from the joint venture that they have with IGT. They're also in the online lottery business, they're AWI and United Tote is also a subsidiary of theirs. They own two casinos, one in Cripple Creek and one in Blackhawk, and a management contract on the Pala Indian Casino in California, so three casinos.

In terms of the break up of revenue, T. J.?

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T. J. Matthews                    Our revenues from our gaming systems, gaming operations and game machines businesses are about equal, a third as a result, coming from each of those businesses. But our EBIT DA split is substantially different. About 70% of our EBIT DA is realized from our gaming machine activity, the vast majority of that in turn from our joint venture with IGT.

  Nonetheless, the businesses of gaming systems and gaming operations both generate substantial operating income and are now well positioned to grow in kind of a consolidated environment.

M. Reitbrock                    So given that most of the income from the machines comes from the joint venture, there probably wouldn't be an antitrust problem?

T. Baker                         We don't anticipate any at all.

M. Reitbrock                    Okay. And, Tom, in terms of the non-strategic businesses, the lottery and the casinos, you'd look to sell that or what's the game plan there?

T. Baker                         Well, we don't have any announcement on anything there. I think we have over the years, looked at the online lottery business, and from time to time have thought about an entry into that business, but we've never done anything.

  We think that Anchor and IGT working together through our joint venture, have really brought the most significant value added products to the casino industry that anybody has ever been able to do. We believe that the lottery business, although it's been around a long time, is not in a growth period right now. Part of what we perceive the stagnation of the lottery business is because there really has been no value added products brought to the customers for some time.

  We think that the combination of Anchor and IGT together, that we're going to take a fresh look at that, and we think we may be able to bring some things to the online lottery side that they haven't seen before. But it needs more value added to see that business grow.

M. Reitbrock                    Okay. Thank you.

Coordinator                     Thank you. Steven Kent, you may ask your question and please state your company name.

S. Kent                         Yes, hello, it's Steve Kent of Goldman Sachs, a couple of questions following up on Mike's mostly. First off, is there a right of first refusal for IGT on Anchor, so that if somebody were to come in, that you'd have right of first refusal, at least to be able to maintain the discussions either before or after this announcement?

  And then, Maureen, I was just wondering, since we're past the end of the quarter, whether you could just give us a feel of how the current quarter outlook has been and what your expectations, either for Anchor or for IGT have been?

M. Mullarkey                    As far as our quarter ending June, we did finish our quarter last week and really, we are sticking with the guidance that we gave you at the end of our March quarter, and we will have some positive results from the joint venture and the machine shipments. And we are planning to announce our third fiscal quarter on July 19<sup>th</sup>.

T. Baker                         Yes, we really don't have too much more to say about the earnings for the end of the quarter. As far as any other transactions coming to Anchor, that would be up to the Board of Directors of Anchor to evaluate those. There would be a breakup fee involved, and we certainly would have an opportunity I guess to take another look at it. T. J., do you have any comments on that?

T. J. Matthews                    Just that the break up fee is \$30 million.

S. Kent                         But there's nothing in the joint venture that gives you the right to first refusal.

T. Baker                         Oh, I see what you mean. Is the right to acquire Anchor?

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S. Kent Right.

T. Baker No.

S. Kent Okay, thanks.

Coordinator Thank you. Todd Jordan, you may ask your question and please state your company name.

T. Jordan Thanks. My question has actually been answered. Thank you.

Coordinator Thank you. Larry Haverty, you may ask your question, please state your company name.

L. Haverty State Street Research, Tom, I guess I'd rather, since Maureen is around, deal with the past here, because Maureen is not real good on letting the future out before the call. But it seems to me the current running rate of cash flow or EBIT in the joint venture is somewhere around \$350 million. Am I correct in that?

T. Baker I have to defer to Maureen here. I know you didn't want me to do that.

L. Haverty Well, Maureen is good on the past.

M. Mullarkey Well, you know I'm following all the rules that are out there, you know.

L. Haverty We can talk about the past within the rules, right?

T. Baker Maureen, we agree with that. That sounds a little high.

L. Haverty I don't know, I think it's pretty close.

M. Mullarkey What was the number?

T. Baker Three fifty.

L. Haverty Three fifty, or it might be three and a quarter.

M. Mullarkey That's a little high, Larry.

L. Haverty So, what is it, around three and a quarter?

M. Mullarkey I would be more comfortable around 300.

L. Haverty Okay. It's going to grow, so if you took say three and a quarter and put a 40% tax rate on it, that's more or less \$200 million after tax, right?

M. Mullarkey That math works.

L. Haverty Yes, and all of this is free cash flow, right?

T. Baker This transaction we expect to be very positive on a cash flow basis.

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L. Haverty Well, I'm just talking about free cash flow, because this doesn't require a whole lot of capital, this joint venture.

T. Baker Well, we're developing new games and machines come out, machines go in.

M. Mullarkey Larry, I think you can assume that the depreciation on the joint venture is approximately equal to the capital required. The capital required in that you do, you know we put on 6,000 machines at the end of March onto the joint venture.

L. Haverty Well, this has been growing very rapidly and if one put kind of a multiple, which one would do in the media

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business, although not necessarily in the gaming business, because there aren't very many things that look like this in the gaming business. Things growing like that in media kind of have a free cash flow multiple of 25 or 30, which would mean that there is like \$250 million of EBITDA kind of waiting for a multiple on it. Because I could more or less justify the current price just on a free cash flow multiple of the JV, which is now out there for people to see.

My concern, Tom, is when people kind of get a feeling for what this joint venture is doing because it now will be not hidden anywhere, not that it was hidden previously, isn't that top of the collar unrealistic? I mean this stock could go up a lot. I understand why the bottom of the collar is there, but I don't understand why the top is and we're owners of both companies.

T. Baker Okay. Well, the collar is 50 to 75.

L. Haverty Yes, I'm not worried about the 50, but I think when people start watching this stuff because it'll all be out there now, the 75, I don't get that.

T. Baker That's what we worked out, Larry.

L. Haverty Okay. What's the motivation for that? You worked it out; I just don't understand the motivation.

T. Baker Well, I think it was negotiation in terms of the value that IGT was ready to pay for Anchor and what the Anchor shareholders, and what the Board of Directors was willing to accept on their behalf. It's a fairly wide collar, and we think that Anchor was interested in having a floor, and if there was going to be a floor, we were interested in having a ceiling.

I don't know what will happen to the price of the stock, but if there's a wide variation in the prices of stock, it doesn't mean that the transaction won't go forward. It just means that

L. Haverty Just there's a chance to talk.

T. Baker We'll talk again.

L. Haverty Okay, great. That's great, Tom, thanks.

T. Baker Okay.

M. Mullarkey And, Larry, I wanted to remind you, too, that we do file the joint venture results annually with the SEC, so that information has been out there for the full five years.

Coordinator Thank you. Dex Flasis, you may ask your question, and please state your company name.

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D. Flasis Yes, it's ECF Value Fund. I was curious if you could illustrate the cost savings of combining the two companies, maybe on an SG&A basis and other costs you can take out. I realize you gave the accretion number, but I was just wondering the potential for cost savings on the two companies combined.

T. Baker I'll tell you what, the numbers that we quoted were based on very little, if any, synergies in the SG&A area. There will be some, but they're relatively minor based on what we can identify right now.

I should point out that Anchor and IGT have, I believe used similar philosophies in terms of running their operations to date, and I don't believe there's a significant amount of fat in either organization. We don't know what synergies might be realized that would be significant, and so all of the numbers that we're giving you at this particular point assume flat to minimal operating synergies.

As we learn more about it as we get into this and T. J. and I and our management teams work together to see what it's going to look like, we'll be able to advise a little more. But right now, we're assuming very little.

D. Flasis Okay, and also, you addressed the lottery business, but I didn't really hear you talk too much about the casino business, and what the plans were. I realize that I think the Pala with the management contract is a pretty interesting business model, but I was wondering about the other two casinos that they own and what the strategic implications are for the combined entity.



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Coordinator Thank you. Alan Weiselbaum, you may ask your question, please state your company name.

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A. Weiselbaum Hello, it's Alan Weiselbaum from Fulcrum Global Partners. How are you? I just wanted to understand from a valuation point of view, if I look at last year for Anchor Gaming, it looked like your EBITDA was roughly \$180 million. Which would put this, if you use an enterprise value to the 180 million, it's roughly about seven times EBITDA. And other companies are valued at a much higher EBITDA multiple than that, so I was curious as to, one, is there a reason that the EBITDA multiple for Anchor is lower than the others? And, number two, is that the correct valuation method to look at how you came up with the transaction price?

M. Mullarkey Well, when we valued the company we did a couple of different things. One is we calculated discounted cash flow for Anchor Gaming. We also compared it to total enterprise value over EBITDA, total enterprise value over revenue, price earnings; we also looked at comparable transactions in the market. We also invited Houlihan Lokey to give us a fairness opinion. In all cases, when we tested the value it passed, so we're comfortable with the value.

T. Baker I think that you're right, though. Anchor has traded at a lower multiple than IGT and Anchor is in the lottery business, the casino business, as well as the operation of gaming machines, which is their most significant business. So each of those elements are in companies that are specifically involved in the lottery business or specifically involved in the casino business or whatever, have multiples that may be different than the multiples that IGT has. I think there's just been kind of a blended rate there for Anchor.

You know when you do a deal like this, we've looked at Anchor for some time, and I suppose in some ways, I wish that we'd been able to put the transaction together some time ago. It might have been at lower valuations, but in any case, if you look at the business the way it exists, and strategically what value it's going to have going forward, and then of course, the other elements in terms of management and so on that come with it, and then you sit down and try to come to a price that both sides agree on.

And in this particular case, over the last few days, the stars just came together, and we're comfortable with the price, based on all of our financial valuations, and I think Anchor is comfortable that their shareholders are doing okay, too.

A. Weiselbaum Right. If you looked further out a year or so, it appears and I'm just using consensus numbers now, it appears that your growth was going to slow. Do you believe that this will accelerate your growth over the next two to three years?

T. Baker Yes.

A. Weiselbaum Thank you.

Coordinator Thank you. Joyce Minor, you may ask your question, please state your company name.

J. Minor Sure Joyce Minor from Lehman Brothers. Can you just talk about how you're thinking about goodwill, as you look at the accretion potential? And then, secondly can you talk about the kind of degree of integration that you're expecting? The release seems to indicate that T. J. will continue to be CEO of Anchor. Will the companies still be somewhat separate or will they be integrated pretty completely? Can you talk a little bit about that?

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M. Mullarkey Well, from a goodwill perspective under the policy guidelines that were just issued last week, goodwill will no longer be amortized, but identifiable intangibles will be amortized to the extent that we can identify intangibles with a finite life. It will be purchase accounting, and it will be under the guidelines of the new FASB, and what we have to do is just spend some time calculating the value around some of the identifiable intangibles, and also determining the correct life, if you will.

T. Baker Yes, the correct life, but we haven't done that yet. We haven't spent enough time to really give you guidance on that, except that we're comfortable that the numbers we gave you, in terms of the accretion percentage and so on, we're comfortable giving those things out.



As far as the integration, one reason that we liked the deal was much of the management will continue to stay. T. J. Matthews will be an important part of that transition. He'll continue to be the CEO of Anchor as it continues to run and parts of it will run autonomously. The casino side of the business, as well as the lottery side of the business will continue to report to him with the management teams that he already has in place.

But as we mentioned, he's also going to assume the role of Chief Operating Officer of the combined entity. So T. J. is going to assume a greater role in the operation of IGT when this is completed.

J. Minor

Thank you.

Coordinator

Thank you. Troy Hottenstein, you may ask your question and please state your company name.

T. Hottenstein

Hello, it's UBS Warburg. Can you walk us through the walk away again? I'm a little bit confused I guess on the call you said if it's outside the \$50 or \$75 that either side will have a chance to look at the transaction. Can you kind of just give me a little bit more detail on the walk away, if you don't mind?

T. Baker

Well, it doesn't necessarily mean that either side will walk away. It means that they have an option. We have an option to continue the transaction in its current form, adjust the ratio or either side could decide to terminate the deal.

The collar is quite wide, I think quite a bit wider than is normally customary. And the reason for that is we wanted to send the message that this is a deal we believe is going to get done.

T. Hottenstein

Right. I mean the press release talks about if it's below \$50, Anchor Gaming will have the right to terminate the merger agreement, and then above \$75, it says that IGT will have the right to terminate it. So it is actually both sides, either one could terminate it if you're above or below the 50 and 75, respectively?

T. Baker

In actuality, the definitive agreement came together, either side can take a look at it on either end. [PLEASE SEE MR. BAKER'S FINAL COMMENTS BELOW WHICH CLARIFIES THIS STATEMENT. THE DESCRIPTION OF THE COLLAR IN THE COMPANY'S PRESS RELEASE IS ACCURATE. FOR A MORE COMPLETE DESCRIPTION OF THE COLLAR PLEASE REFER TO THE COMPANY'S CURRENT REPORT ON FORM 8-K FILED WITH THE SEC ON JULY 11, 2001 AND THE MERGER AGREEMENT ATTACHED THERETO]

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T. Hottenstein

Okay, great. And could you walk through what the individual regulatory hurdles you're going to need to close the transaction? I know you said there are a number of them.

T. Baker

Well, we're licensed in over 300 jurisdictions, so we need gaming, not in all of those. We need the Hart-Scott-Rodino; we'll need approval by the eight domestic lotteries and the Native American

M. Mullarkey

National Indian Gaming Commission.

T. Baker

National Indian Gaming Commission has to approve this. So there are a number of approvals, as well as shareholder approvals.

T. Hottenstein

Got you. Thank you very much.

Coordinator

Thank you. William Lerner, you may ask your question and please state your company name.

W. Lerner

Hello, Prudential Securities, it's been answered, thanks.

Coordinator

Thank you. Harry Curtis, you may ask your question, please state your company name.

H. Curtis

Hello, it's Robertson. I jumped on the call a couple of minutes late. Can you just go through those accretion numbers that you started with, please?

M. Mullarkey

On the accretion, Harry, we're estimating on basic EPS, that it could be accretive anywhere from neutral to about 5% or 6%. And that is a function of valuing the intellectual property and things like that, the timing, the time when the deal gets done. On a pure cash EPS basis, it could be between 10% to 15% accretive.

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H. Curtis Okay, thank you.

M. Mullarkey You're welcome.

Coordinator Thank you. Joanne Parks, you may ask your question, please state your company name.

J. Parks Hello, Joan Parks from DO Analytics.com. Would you be able to elaborate a little more on the joint venture you do have with IGT?

T. Baker Sure, we have a joint venture that's been in place for about five years and that joint venture, the two companies share intellectual property, primarily around the use of a wheel on a gaming machine. And there are machines that have been developed, the Wheel of Gold, and I think one that is a bit more widely known, the Wheel of Fortune, based on the television show, that is the most successful gaming product that's ever been placed in the casino. Those systems operate, how many machines do we have?

T. J. Matthews We have over 16,000 machines in the joint venture of which about 13,500 are Wheel of Fortune and I Dream of Genie.

T. Baker So we have about 16,000 machines in the joint venture, which most of them are Wheel of Fortune or I Dream of Genie machines, themed machines, and those operate in most of the jurisdictions and most of the casinos in the domestic market and a few are outside in various international areas.

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J. Parks Okay. How do you think the antitrust regulators would treat the intellectual property aspect of the joint venture?

T. Baker I really don't think that's going to be an issue because we've been operating as a joint venture for five years, so nothing is really going to change, except the way the numbers are reported by one company, rather than two. But the decision power, and the control is not really much of a factor.

J. Parks Okay, and are you going to need any foreign regulatory approval for the deal?

T. Baker Well, we may, but all jurisdictions where we operate and having gaming licenses will have a chance to say whether they like the deal or not.

J. Parks Okay. Thank you.

Coordinator Thank you. David Anders, you may ask your question, please state your company name.

D. Anders I'm all set, thank you.

Coordinator Thank you. Tom Van Reserk, you may ask your question, please state your company name.

T. Van Reserk Hello, Silverado Capital Management, I just wanted to revisit the issue of the collar and the walk aways for a moment. It strikes me as slightly unusual that you've left it kind of open, as to what happens at either end of the collar, particularly on the top end. I was wondering if there was any special reason why in negotiations, you didn't just set up a portion of the collar mechanism that allowed the ratio to adjust automatically if your stock price got above 75.

That was one question, and then the other one was just on the regulatory issues for just a second, but maybe you want to answer the first one first.

T. Baker Well, like I say, the collar was the result of a negotiation and how both sides felt at the time we were coming together. As I said, it's a fairly wide collar; \$75 is a significant premium to where IGT is selling and has been selling, in fact, quite a bit higher than you normally see in collar transactions as I have been advised. So it's just a matter of the two parties and where we were in terms of putting it together. I suppose there are all different kinds of collar transactions that have been done over the years, and I just don't know what to say about which ones are usual, and which ones are unusual. This was the way we did ours.

As far as the regulatory, did you have a question on the regulatory?

T. Van Reserk Yes, it seemed that there are quite a number. I just wanted to check and see if we could nail them down a little bit better in terms of the gaming approvals, and if you could at least go within the states where you need approvals. And also, the timing seemed like it was a bit long, and my guess is that that's because of the gaming approvals that you're going to need. I just wanted to confirm that.

T. Baker That's true. And as I said, we're licensed in over 300 places around the world and we need approval in every one.

T. Van Reserk Okay, do you have a sense for which of those processes are likely to be the gaming concerns? I'm sure some are going to go much quicker than others and are much less involved than others.

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T. Baker No, they all are issues and so, everybody has a chance to take a look at it, but we expect that it will be approved. We don't anticipate any major areas that will object to this. I think both companies have been operating as a joint venture partner in all of the major gaming jurisdictions.

T. Van Reserk Okay, thanks.

Coordinator Thank you. Mr. Ken Ritter, you may ask your question, please state your company name.

K. Ritter Thank you, Associated Press, I have three questions and, good morning. I'm going to ask if you can tell me who's responding. One is a very basic question, why merge?

T. Baker Why merge?

K. Ritter Yes, sir.

T. Baker Well, really I think the reason is somewhat strategic, first of all. In that we've been operating together in this joint venture where we share control of certain intellectual property and by merging, it really combines our efforts, as well as recognizing the revenue and the true benefits of the joint venture on one set of financial statements.

It will allow us, and eliminate any, well the development of the intellectual property and so on is now going to be consistent. There will be one group, one company that's making the decisions on how we're going to deal with the joint venture and the property that's in it.

Secondly, I think the management, we're getting significant management skills that we know and feel good about and so, we're strengthening the management team.

And then, thirdly, it's an accretive transaction.

K. Ritter An accretive transaction, for the reader who isn't into the business side, please tell us what that means.

T. Baker It means that the earnings per share will be increased as a result of the transaction. We anticipate that we're going to have a more profitable company.

K. Ritter Thank you. Two other questions, one is a nuts and bolts. How many employees does Anchor have?

T. J. Matthews Anchor has 2,700 employees.

K. Ritter Thank you. Who's answering?

T. J. Matthews That's T. J. Matthews.

K. Ritter Thank you, Mr. Matthews. And finally, you didn't name the other representative on the IGT Board, the Anchor representative on the IGT Board. Have you?

T. Baker No, T. J. Matthews will be on the Board, and there will be one additional member of the Board of Directors who is not named, but will be within a couple of weeks.

K. Ritter Thank you. And I take it that's Mr. Baker talking?  
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T. Baker Yes.

K. Ritter Thank you, sir. One other question and I've been listening, Maureen, I heard referred to. Who is that?

M. Mullarkey Maureen Mullarkey. I'm the Chief Financial Officer for IGT.

K. Ritter M-U-L-A-R-K-Y?

M. Mullarkey M-U-L-L-A-R-K-E-Y.

K. Ritter M-A-U-R-E-E-N?

M. Mullarkey Correct.

K. Ritter And I thank you for taking the call.

Coordinator Thank you. At this time, we show no further questions. I will now turn the call over to Mr. Tom Baker for any closing comments.

T. Baker Okay. Well, we thank you for your interest and we will continue to keep you informed as this transactions unfolds in our quarterly calls and as things happen, and I know I'm speaking somewhat for T. J. here that he feels the same way.

Coming back to Troy's question earlier, I just had a comment that I wanted to make in terms of the way the collar works. I just want to say that we've described it in the press release, we think adequately. It operates pretty much that way. But one clarification in terms of the decisions, IGT can decide to walk away at the top end of the collar at 75, and Anchor can decide to walk away at the bottom end of the collar. I think in terms of logic of which company would want to do that, it's pretty self-explanatory, but I was just asked to clarify that at this time.

We thank you for your interest, and that completes the conference call. Thank you very much. Bye.