BANK BRADESCO Form 6-K February 03, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of February, 2010

**Commission File Number 1-15250** 

## BANCO BRADESCO S.A.

(Exact name of registrant as specified in its charter)

## **BANK BRADESCO**

(Translation of Registrant's name into English)

Cidade de Deus, s/n, Vila Yara 06029-900 - Osasco - SP Federative Republic of Brazil (Address of principal executive office)

(Address of principal executive office)
Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.
Form 20-FX Form 40-F
Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.
Yes NoX
<u>-</u>

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#### **Forward-Looking Statements**

This Report on Economic and Financial Analysis contains forward-looking statements relating to our business. Such statements are based on management s current expectations, estimates and projections about future events and financial trends, which could affect our business. Words such as: believes, anticipates, plans, expects, intends. aims. should and similar expressions are intended to identify forward-looking predicts, foresees. projects, guidelines, statements. These statements, however, do not guarantee future performance and involve risks and uncertainties, which could be beyond our control. Furthermore, certain forward-looking statements are based on assumptions that, depending on future events, may prove to be inaccurate. Therefore, actual results may differ materially from the plans, objectives, expectations, projections and intentions expressed or implied in such statements.

Factors which could modify actual results include, among others, changes in regional, national and international commercial and economic conditions; inflation rates; increase in customer delinquency on the account of borrowers in loan operations, with the consequent increase in the allowance for loan losses; loss of funding capacity; loss of clients or revenues; our capacity to sustain and improve performance; changes in interest rates which could, among other events, adversely affect our margins; competition in the banking sector, financial services, credit card services, insurance, asset management and other related sectors; government regulations and fiscal matters; disputes or adverse legal proceedings or rulings; as well as credit risks and other loan and investment activity risks.

Accordingly, the reader should not rely excessively on these forward-looking statements. These statements are valid only as of the date they were prepared. Except as required under applicable legislation, we assume no obligation whatsoever to update these statements, whether as a result of new information, future events or for any other motive.

Few numbers of this Report were submitted to rounding adjustments.

Therefore, amounts indicated as total in certain charts may not correspond to the arithmetic sum of figures preceding them.

#### **Highlights**

The main figures obtained by Bradesco in fiscal year 2009 are presented below:

- 1. Net Income in 2009 was R\$8.012 billion (an increase of 5.1% from R\$7.625 billion in 2008), corresponding to earnings per share of R\$2.34 and Return on Average Shareholders' Equity of 21.4%.
- 2. Net Income was comprised of R\$5.289 billion from financial activities, which represented 66% of the total, and R\$2.723 billion from insurance, private pension and savings bond operations, which accounted for 34% of the total.
- 3. Bradesco's market capitalization stood at R\$103.192 billion on December 31, 2009, with the preferred shares gaining 65.5% (2) during 2009.
- 4. Total Assets stood at R\$506.223 billion at year-end 2009, an increase of 11.4% from the ending balance in 2008. Return on average assets was 1.7% in the year, compared with 1.9% in 2008.
- 5. The Total Loan Portfolio<sup>(3)</sup> stood at R\$228.078 billion in December 2009, up by 6.8% from the ending balance in 2008. Operations with individuals totaled R\$82.085 billion (up 11.5%), while operations with companies totaled R\$145.993 billion (up 4.3%).
- 6. Total Assets under Management stood at R\$702.065 billion, an increase of 17.5% from year-end 2008.
- 7. Shareholders' Equity was R\$41.754 billion in December 2009, increasing by 21.9% from year-end 2008. The Capital Adequacy Ratio (Basel II) stood at 17.8% in December 2009, 14.8% of which under Tier I Capital.
- 8. In 2009, Interest on Equity and Dividends in the amount of R\$4.599 billion were paid and provisioned in fiscal year 2009, of which R\$2.718 billion was related to income generated in the period and R\$1.881 billion to income from fiscal year 2008.
- 9. The Efficiency Ratio<sup>(4)</sup> stood at 41.0% in December 2009 (43.3% in December 2008).
- 10. Investments in infrastructure, technology and telecommunications amounted to R\$3.457 billion, up 29.5% in relation to 2008.
- 11. Taxes and contributions, including social security, paid or provisioned, calculated based on the main activities of Bradesco Organization in 2009, amounted to R\$7.743 billion, equivalent to 96.6% of Net Income. Financial intermediation taxes withheld and paid by the Organization amounted to R\$5.802 billion.
- 12. Banco Bradesco has an extensive distribution network in Brazil, with 6,015 Branches, PAB mini-branches and PAAs (3,454 Branches, 1,190 PABs and 1,371 PAAs). Customers can also make use of the 1,551 PAEs, 30,657 ATMs in the Bradesco Dia&Noite (Day&Night) network, 20,200 Bradesco Expresso service points, 6,067 Banco Postal (Postal Bank) branches, 55 branches of Bradesco Financiamentos and 7,300 ATMs in the Banco24Horas (24HourBank) network.
- 13. In 2009, employee payroll plus charges and benefits totaled R\$6.835 billion. Social benefits provided to the 85,548 employees of the Bradesco Organization<sup>(5)</sup> and their dependents amounted to R\$1.570 billion, while investments in training and development programs totaled R\$86.784 million.

(1) Excludes the asset valuation adjustments recorded under Shareholders' Equity; (2) Adjusted by dividends/interest on equity received/declared; (3) Includes Sureties and Guarantees, advances of credit cards receivables and loan assignments (receivables-backed investment funds and mortgage-backed receivables); (4) Last 12 months; and (5) Considers 476 employees from Banco Ibi.

- 14. In October 2009, a Special Shareholders' Meeting was held for the merger of stock in Banco Ibi, transforming it into a wholly owned subsidiary.
- 15. In December 2009, a merger was made of stock in Bradesco Dental, making it a wholly owned subsidiary of Odontoprev S.A. As a result of the transaction, Bradesco Saúde, the controlling shareholder of Bradesco Dental, now holds a 43.5% interest in Odontoprev S.A. The partnership between the two companies should lead to the capture of scale gains resulting from the combination of the best practices in managing claims and in particular from consolidation of the two sales platforms.
- 16. In November 2009, Bradesco achieved 100% geographic inclusion in Brazil, with a "Presence" in all of the country's 5,564 municipalities.
- 17. In December 2009, the Central Bank of Brazil approved a R\$2.0 billion increase in Bradesco's capital, which went from R\$24.5 billion to R\$26.5 billion, accompanied by a 10% stock bonus. Since the monthly amount paid per share will be maintained, shareholders will receive a 10% increase in the monthly remuneration.
- 18. In December 2009, Bradesco inaugurated the world's first floating bank branch, which was installed on a vessel that travels a route on the Solimões River in the state of Amazonas, and serves a population of 210 thousand.
- 19. Main Awards and Recognitions received in the fourth quarter of 2009:

According to a study published by the consulting firm Economática, Bradesco was the most profitable bank in Latin America and the United States (based on ROA in 9M09);

Bradesco ranks among the exclusive group of the 12 best companies to work for in Brazil (Great Place to Work / O Estado de S. Paulo newspaper);

Bradesco is the best bank in people management, according to the annual survey *As Melhores na Gestão de Pessoas* (sponsored by *Valor Carreira/Valor Econômico*);

Grupo Bradesco Seguros e Previdência was the leader among Ibero-American insurance companies in terms of total insurance premiums in Latin America, according to the Mapfre Foundation; and

Bradesco received the 2009 Época Climate Change Award for being a leader in the monitoring and reduction of the environmental impacts caused by its activities (*Época* magazine).

20. Bradesco's sustainability actions are divided into three pillars: (i) Sustainable Finances, with a focus on banking inclusion, social and environmental variables for loan approvals and offering social and environmental products; (ii) Responsible Management, focused on valuing professionals, improving the workplace and adopting eco-efficient practices; and (iii) Social and Environmental Investments, focused on education, the environment, culture and sports.

The highlight in this area is Fundação Bradesco, which for 53 years has been developing a broad social and educational program that operates 40 schools across Brazil. In 2009, Fundação provided services over 430 thousand times in its various operating segments: School Network, Virtual School, e-learning portal and Digital Inclusion Centers (CIDs). The roughly 50 thousand students enrolled in basic education also receive, at no charge, uniforms, school materials, food and medical and dental care.

21. In January 2010, Bradesco signed a Memorandum of Understanding with the controlling shareholders of Ibi Services S. de R. L. México (Ibi México) and RFS Human Management S. de R. L. for the purpose of acquiring 100% of its capital stock, and in parallel entered into a Partnership Agreement with C&A México S. de R.L. (C&A México) to jointly sell, on an exclusive basis and for a period of 20 years, financial products and services through the stores of the C&A México chain. The transactions are subject to final approval by the respective authorities in Brazil and Mexico.

## **Main Information**

	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08	Variat	ion %		
									4Q09 x 3Q09	4Q09 x 4Q08		
Statement of Income for the Po	Statement of Income for the Period - R\$ million											
Net Income	2,181	1,811	2,297	1,723	1,605	1,910	2,002	2,102	20.4	35.9		
Adjusted Net Income	1,839	1,795	1,996	1,956	1,806	1,910	2,002	1,907	2.5	1.8		
Financial Margin	7,468	7,587	7,560	7,115	5,924	5,674	5,959	5,586	(1.6)	26.1		
Expenses w ith Allow ance	,	,	,	,	,	,	,	,	· /			
for Loan Losses	(2,695)	(2,908)	(4,421)	(2,939)	(1,888)	(1,671)	(1,752)	(1,611)	(7.3)	42.7		
Fee and Commission Income	3,125	2,857	2,911	2,723	2,698	2,698	2,657	2,691	9.4	15.8		
Administrative and Personnel	0,120	_,007	_,> 11	_,,	_,0,0	2,070	2,007	2,071	,,,	10.0		
Expenses	(4,827)	(4,485)	(4,141)	(4,007)	(4,230)	(4,019)	(3,777)	(3,671)	7.6	14.1		
Balance Sheet - R\$ million												
Total Assets	506,223	485,686	482,478	482,141	454,413	422,662	403,232	355,470	4.2	11.4		
Securities	146,619	147,724	146,110	130,816	131,598		118,956	105,167	(0.7)	11.4		
Loan Operations (1)	,		212,768	212,993	213,602		180,123	167,265	5.8	6.8		
- Individuals	82,085	75,528	74,288	73,694	73,646	69,792	65,622	61,983	8.7	11.5		
- Corporate	145,993	140,008	138,480	139,299	139,956		114,501	105,282	4.3	4.3		
Allowance for Loan Losses	143,993	140,000	130,400	139,299	139,930	123,012	114,501	103,262	4.3	4.3		
(PLL)	(16 212)	(14,953)	(12 971)	(11.424)	(10.262)	(9,136)	(8,652)	(8,104)	9.1	58.9		
			, , ,			139,170	,	106,710	1.8	4.0		
Total Deposits Technical Provisions	171,073	167,987 71,401	167,512 68,829	169,104	164,493 64,587	62,888	122,752 62,068	59,722	5.8			
	75,572	-	•	66,673						17.0		
Shareholders' Equity	41,754	38,877	37,277	35,306	34,257	34,168	33,711	32,909	7.4	21.9		
Funds Raised and Managed	702,065	674,788	647,574	640,876	597,615	570,320	550,582	505,365	4.0	17.5		
Performance Indicators % (exc	cept when	otherwise	stated)									
Adjusted Net Income per Share - R\$ (2)	2.34	2.26	2.29	2.20	2.25	2.27	2.25	2.19	3.5	4.0		
Book Value per Share	2.6	2,20	2,2	2,20	2,20	_,_,	2,20	2,17		.,,		
(Common and Preferred) - R\$	12.21	11.53	11.04	10.46	10.15	10.12	9.98	9.75	5.9	20.3		
Annualized Return on												
Average Shareholders' Equity (3) (4)	21.4	21.8	23.7	21.0	23.8	25.4	27.2	28.7	(0.4)	(2.4)		
Annualized Return on	21.7	21.0		21.0	25.0	23.7	21.2	20.7	p.p 0.1	p.p (0.2)		
Average Assets (4)	1.7	1.6	1.7	1.5	1.9	2.0	2.1	2.2				
Average Rate - (Adjusted	1./	1.0	1./	1.3	1.9	2.0	۷.1	۷,۷	p.p	p.p		
Financial Margin / Total									(0.2)	1.1		
Average	8.1	8.3	8.2	7.8	7.0	7.4	8.4	8.4	p.p	p.p		

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Assets - Repos - Permanent										
Assets) Annualized									2.2	<b>7.</b> 1
Fixed Assets Ratio - Total	40.6				40.7	4= 6	460	40.4	3.2	5.1
Consolidated	18.6	15.4	15.1	14.1	13.5	17.6	16.2	12.1	p.p	p.p
Combined Ratio - Insurance	00.4	00.0	0.7.7	0.6.0	00 <b>-</b>	0.4.4	0.4.0	02.0	(5.5)	(6.3)
(5)	83.4	88.9	85.5	86.2	89.7	84.4	84.9	83.9	p.p	p.p
Efficience Datic (ED) (2)	41.0	41.7	42.0	42.7	12.2	42.0	12.6	42.0	(0.7)	(2.3)
Efficiency Ratio (ER) (2)	41.0	41./	42.0	42.7	43.3	43.0	42.6	42.9	p.p	p.p
Coverage Ratio (Fees and Commissions/Administrative									0.1	(1.0)
and	66.5	66.4	67.3	67.2	68.4	70.4	72.7	73.7		(1.9)
Personnel Expenses) <sup>(2)</sup>	00.3	00.4	07.3	07.2	06.4	70.4	12.1	13.1	p.p	p.p
Market Capitalization - R\$										
million (6)	103,192	98,751	81,301	65,154	65,354	88,777	95,608	93,631	4.5	57.9
minion (7	103,192	90,731	61,501	05,154	05,554	00,777	93,000	93,031	4.5	31.9
Loan Portfolio Quality %										
									0.2	2.8
PLL / Loan Portfolio	8.5	8.3	7.7	6.3	5.7	5.5	5.6	5.6	p.p	p.p
Non-Performing Loans (> 60									(0.2)	1.3
days (7) / Loan Portfolio)	5.7	5.9	5.6	5.2	4.4	4.0	4.1	4.1	p.p	p.p
Delinquency Ratio (> 90 days									(0.1)	1.5
<sup>(7)</sup> / Loan Portfolio)	4.9	5.0	4.6	4.2	3.4	3.4	3.4	3.4	p.p	p.p
Coverage Ratio (> 90 days									8.1	9.0
<sup>(7)</sup> )	174.6	166.5	169.1	152.4	165.6	163.6	165.9	166.5	p.p	p.p
Coverage Ratio (> 60 days									9.2	17.9
<sup>(7)</sup> )	148.6	139.4	137.9	122.3	130.7	135.7	136.6	137.0	p.p	p.p
Operating Limits %										
									0.1	1.7
Capital Adequacy Ratio -	17.0	17.7	17.0	160	16.1	15.6	12.0	12.0	0.1	1.7
Total Consolidated (8)	17.8	17.7	17.0	16.0	16.1	15.6	12.9	13.9	p.p	p.p
Trian I	140	142	142	12.2	12.0	10.5	10.1	10.5	0.5	1.9
- Tier I	14.8	14.3	14.3	13.2	12.9	12.5	10.1	10.5	p.p	p.p
- Tier II	3.1	3.5	2.8	2.9	3.3	3.3	2.9	3.6	(0.4)	(0.2)
- 1101 11	3.1	3.3	2.0	2.9	3.3	3.3	2.9	3.0	p.p	p.p
- Deductions	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.2)	(0.1)	(0.2)	-	-

									Variation %					
	Dec09	Sep09	Jun09	Mar09	Dec08	Sep08	Jun08	Mar08	Dec09 x Sep09	Dec09 x Dec08				
Structural Information - U	Inits													
Service points	44,632	42,627	41,067	39,427	38,183	36,140	34,709	32,758	4.7	16.9				
- Branches	3,454	3,419	3,406	3,375	3,359	3,235	3,193	3,169	1.0	2.8				
- Advanced Service														
Branch (PAAs) (9)	1,371	1,338	1,260	1,183	1,032	902	584	135	2.5	32.8				
- Mini-Branches (PABs)	4 400	4 404	4 400	4.404	4 400	4 40.	4 404		(0.0)	0.6				
(9)	1,190	1,194	1,192	1,184	1,183	1,185	1,181	1,175	(0.3)	0.6				
- Eletronic Service	1 551	1 520	1 500	1 510	1 500	1.561	1 5 4 5	1 515	0.0	1.0				
Branch (PAEs) (9) - External ATM Netw	1,551	1,539	1,528	1,512	1,523	1,561	1,545	1,515	0.8	1.8				
ork Terminals	3,577	3,569	3,516	3,389	3,296	3,074	2,904	2,877	0.2	8.5				
- 24-Hour Bank Netw	3,377	3,309	3,310	3,369	3,290	3,074	2,904	2,011	0.2	0.3				
ork Assisted Terminals	6,486	5,980	5,558	5,068	4,732	4,378	4,153	3,763	8.5	37.1				
- Banco Postal (Postal	0,400	3,700	3,330	3,000	7,732	т,570	т,133	3,703	0.5	37.1				
Bank)	6,067	6,038	6,011	5,959	5,946	5,924	5,882	5,851	0.5	2.0				
- Bradesco Expresso	-,,,,,,,	-,,,,,,	-,	- ,	- ,,	- ,	-,	2,000						
(Correspondent Banks)	20,200	18,722	17,699	16,710	16,061	14,562	13,413	12,381	7.9	25.8				
- Bradesco	,	,	,	,	,	,	,	,						
Financiamentos														
(Branches)	55	64	64	152	156	216	268	357	(14.1)	(64.7)				
- Bradesco Promotora de														
Vendas (Correspondent														
Banks)	670	753	822	884	883	1,078	1,561	1,510	(11.0)	(24.1)				
- Credicerto Promotora														
de Vendas (Branches)	-	-	-	-	-	13	13	13	-	-				
- Branches/Subsidiaries														
Abroad	11	11	11	11	12	12	12	12	-	(8.3)				
ATMs		37,178	36,430		34,524				2.1	9.9				
- Proprietary	30,657	30,414	30,191	29,764	29,218	28,092	27,362	26,735	0.8	4.9				
- 24-Hour Bank	7,300	6,764	6,239	5,679	5,306	4,850	4,631	4,221	7.9	37.6				
Credit and Debit Card <sup>(10)</sup> - in millions	122.0	00 1	96.2	95.2	02 <b>2</b>	016	70.2	74.2	50.3	50.7				
Internet Banking - users	132.9	88.4	86.3	85.2	83.2	81.6	79.3	74.3	30.3	59.7				
in millions	11.0	10.7	10.4	10.1	9.8	9.5	9.2	8.8	2.8	12.2				
Employees (11)	85,548	85,027	85,871	86,650	86,622	85,577	84,224	83,124	0.6	(1.2)				
Employees and Interns	9,589	9,606	9,439	9,292	9,077	8,971	8,704	8,574	(0.2)	5.6				
Foundations' Employees	7,507	2,000	7,137	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,011	0,771	0,70 <sup>-</sup> T	0,57∃r	(0.2)	3.0				
(12)	3,654	3,696	3,645	3,674	3,575	3,622	3,607	3,577	(1.1)	2.2				
Clients - million	,	,	,	,	,	,	,	,						
Checking Accounts	20.9	20.7	20.4	20.2	20.1	20.0	19.8	19.1	1.0	4.0				
Savings Accounts (13)	37.7	35.1	33.9	34.2	35.8	33.8	32.5	32.2	7.4	5.3				
Insurance Group (14)	30.8	30.3	29.1	28.6	27.5	26.8	25.8	25.0	1.7	12.0				

- Policyholders	26.3	25.8	24.6	24.1	23.0	22.4	21.5	20.8	1.9	14.3
- Pension Plan										
Participants	2.0	2.0	2.0	2.0	2.0	1.9	1.9	1.9	-	-
- Savings Bonds Clients	2.5	2.5	2.5	2.5	2.5	2.5	2.4	2.3	-	-
Bradesco										
Financiamentos	4.0	4.1	4.0	4.2	4.9	4.9	5.0	5.3	(2.4)	(18.4)

- (1) Includes sureties and guarantees, advances of credit card receivables and credit assignments (receivables-backed investment funds and mortgage-backed receivables);
- (2) Last 12 months;
- (3) Excludes the asset valuation adjustments recorded under Shareholders' Equity;
- (4) Accrued Net Income in period;
- (5) Excluding additional provisions;
- (6) Number of shares (less treasury stock) multiplied by the closing price of the common and preferred shares on the period's last trading day;
- (7) Credits overdue;
- (8) (i) As of 3Q08, calculated in accordance with the new Basel II Accord. (ii) Excluding the additional provision that currently comprises the Reference Assets of Tier I Capital, due to CMN Resolution 3,825/2009 revoking its use as of April 2010, Bradesco's consolidated capital adequacy ratio in December 2009 would be 16.9%;
- (9) PAB: Branch located on the premises of a company and with a Bradesco employees; PAE: ATM located on the premises of a company; PAA: service point located in a municipality without a Bank branch;
- (10) Includes Prepaid, Private Label, Pague Fácil and Banco Ibi as of 4Q09;
- (11) Considers 476 employees from Banco Ibi;
- (12) Comprises Fundação Bradesco, Digestive System and Nutritional Disorder Foundation (Fimaden) and Bradesco Sports Association (ADC Bradesco);
- (13) Number of accounts;
- (14) Number of policies.

# Ratings

# **Main Ratings**

	Fitch Ratings													
	International Scale													
Individual	Support	Domestic	Currency	Foreign (	Currency	Domestic								
B/C	3	Long-Term BBB +	Short-Term F2	Long-Term BBB	Short-Term F2	Long-Term AAA (bra)	Short-Term F1 + (bra)							
	Moody's Investors Service													
Financial Strength			Internationa Scale	<b>.1</b>		Dom	nestic Scale							
buchsm			Scure			Don	iestie Seule							
	Debt Foreign Currency	^	Domestic ency	Deposit Fore	ign Currency	Domestic Currency								
B-		_		_										
	Long-Term	•	Short-Term	Long-Term		Long-Term	Short-Term							
	Baa2	A1	P - 1	Baa3	P-3	Aaa.br	BR - 1							

		Standard & P	oor's		R&I Inc.	Austin Rat		
	International Scale - Counterparty Rating			Domestic Scale	International Scale	Corporate Governance	D	
	Foreign rency	<b>Domestic Currency</b>		Counterparty Rating	Issuer Rating		Long-	
Long-Term BBB	Short-Term A - 3	~	ort-Term A - 3	Long-Term Short-Term brAAA brA - 1	n BBB -	AA	AA	

# Net Income vs. Adjusted Net Income

The main non-recurring events that influenced net income, both in the quarter and in the fiscal year, are presented below in a comparative chart:

	_		1	R\$ million		
	4Q09	3Q09	2009	2008		
Net Income	2,181	1,811	8,012	7,620		
Non-recurring Events	(342)	(16)	(426)	5		
- Partial / Total Sale of Investments <sup>(1)</sup>	(53)	(410)	(2,460)	(806)		
- Additional PLL	-	-	1,477	597		
- Full Goodw ill Amortization	_	-	-	53		
- Civil Provision - Economic Plans	111	387	915	124		
- Law 11,941/09 (REFIS) <sup>(2)</sup>	(388)	-	(388)	-		
- Other (3)	30	-	30	60		
- Tax Effects	(42)	7	-	(23)		
Adjusted Net Income	1,839	1,795	7,586	7,625		
ROAE %	23,7%(*)	21,8%(*)	21.4%	23.8%		
ROAE (ADJUSTED) %	19,7%(*)	21,5%(*)	20.3%	23.8%		

#### (\*) Annualized ROAE;

- (1) Gross gain of R\$53 million from the partial divestment of Cetip in 4Q09; gross gain of R\$410 million from the sale of the overallotment shares in Cielo (former Visanet) in 3Q09. In 2009: gross gain (R\$2,460 million) from the partial divestment of the investment in Cielo and Cetip. In 2008: result from the partial divestment of Visa Inc. (R\$806 million);
- (2) Net effect from the payment of taxes under the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); and
- (3) In 4Q09, R\$60 million relative gain from the IPO of Laboratório Fleury obtained through our affiliate Integritas Participações, R\$64 million in expenses with impairment testing and R\$26 million allowance for investment losses. In 2008: basically the effects from adopting Law 11,638/07.

**Note:** The 2009 figures are not adjusted for non-recurring events. However, when pertinent, the adjustments are explained in the respective line.

#### **Summarized Analysis of Managerial Income**

To provide a better understanding, comparison and analysis of Bradesco's results, we use the Managerial Statement of Income for the analyses and comments contained in this Report on Economic and Financial Analysis, which is obtained from adjustments made to the Reported Statement of Income, which are detailed at the end of this Press Release.

							R\$	million
	Managari	al Stateme	nt of Inco	ma				
	Wianagen	ai Stateme	in or inco	onic				
			Variat	ion			Varia	tion
	12M09	12M08	YTI	)	4Q09	3Q09	Quar	ter
	_							
			Amount	%			Amount	<b>%</b>
Financial Margin	29.730	23.143	6.587	28,5	7.468	7.587	(119)	(1,6)
- Interest	27.228	22.938	4.290	18,7	7.144	6.891	253	3,7
- Non-Interest	2.502	205	2.297	-	324	696	(372)	(53,4)
PLL	(12.963)	(6.922)	(6.041)	87,3	(2.695)	(2.908)	213	(7,3)
<b>Gross Income from Financial</b>								
Intermediation	16.767	16.221	546	3,4	4.773	4.679	94	2,0
Income from Insurance, Private								
Pension Plan,	1.983	2.255	(272)	(12,1)	484	433	51	11,8
Savings Bonds Operations (*)								
Fees and Commissions	11.616	10.744	872	8,1	3.125	2.857	268	9,4
Personnel Expenses	(7.967)	(7.390)	(577)	7,8	(2.081)	(2.126)	45	(2,1)
Other Administrative Expenses	(9.493)	(8.307)	(1.186)	14,3	(2.746)	(2.359)	(387)	16,4
Tax Expenses	(2.535)	(2.230)	(305)	13,7	(694)	(639)	(55)	8,6
Equity in the Earnings (Losses) of								
Unconsolidated								
Companies	200	136	64	47,1	142	39	103	264,1
Other Operating Income/Expenses	(2.539)	(1.304)	(1.235)	94,7	(328)	(926)	598	(64,6)
Operating Income	8.032	10.125	(2.093)	(20,7)	2.675	1.958	717	36,6
Non-Operating Income	2.570	263	2.307	-	(9)	473	(482)	(101,9)
Income tax / Social contribution	(2.566)	(2.729)	163	(6,0)	(477)	(614)	137	(22,3)
Minority Interest	(24)	(34)	10	(29,4)	(8)	(6)	(2)	33,3
Net Income	8.012	7.625	387	5,1	2.181	1.811	370	20,4

<sup>(\*)</sup> Result of Insurance, Private Pension and Savings Bond Operations = Insurance, Private Pension and Savings Bond Premiums – Variation in the Technical Provisions of Insurance and Private Pension Plans – Retained Claims – Drawings and Redemption of Savings Bonds – Selling Expenses with Insurance, Private Pension Plans and Savings Bonds.

#### **Net Income and Profitability**

In 4Q09, Net Income was R\$2,181 million, an increase of 20.4% or R\$370 million on the previous quarter. Net Income in the quarter was mainly impacted by: (i) the R\$388 million net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); (ii) R\$111 million in expenses related to the constitution of a provision for civil liabilities for claims related to impacts from implementation of economic plans; and (iii) gross gain of R\$53 million from partial divestment of the investment in Cetip. Meanwhile, Net Income in 3Q09 was impacted by: (i) the gross gain of R\$410 million from the sale of the overallotment shares in Cielo; and (ii) R\$387 million in expenses related to the constitution of a provision for civil liabilities for claims related to impacts from implementation of economic plans.

In the fiscal year, Net Income came to R\$8,012 million, up 5.1% or R\$387 million from the previous quarter, despite the negative impacts from the economic **contraction** in the first half of 2009.

Shareholders' Equity was R\$41,754 million on December 31, 2009, increasing by 21.9% on the previous year. The Capital Adequacy Ratio ended 2009 at 17.8%, 14.8% of which under Tier I Reference Assets.

The main items that contributed to this result are described below. Note that Banco Ibi's income accounts were consolidated as of November 2009.

#### **Efficiency Ratio**

In December 2009, Bradesco's Efficiency Ratio\* stood at 41.0%, representing improvement of 0.7 p.p. from the end of the previous quarter. The decline was basically due to the higher revenue, in particular financial margin and fee and commissions, which were partially offset by the increase in personnel and administrative expenses.

Compared to 2008, the 2.3 p.p. increase was mainly due to the higher revenue from financial margin and fee and commissions, which were offset by the constitution of allowances for contingencies related to economic plans and by higher personnel and administrative expenses.

\* Efficiency Ratio (ER) in last 12 months = Personnel Expenses – Employee Profit Sharing (PLR) + Administrative Expenses / Financial Margin + Income from Insurance + Fee and Commission Income + Equity in the Earnings (Losses) of Unconsolidated Companies – Other Operating Expenses + Other Operating Income. If we considered the ratio between total administrative costs (Personnel Expenses + Administrative Expenses + Other Operating Expenses + Tax Expenses not related to revenue generation) and revenue net of related taxes (not considering Claims Expenses from the Insurance Group), our 4Q09 Efficiency Ratio would be 41.3%

#### **Financial Margin**

The decline of R\$119 million between the third and fourth quarters of 2009 was due to:

the R\$372 million reduction in non-interest income caused by the lower treasury/securities gains; and offset by:

the increase in income from interest-earning operations of R\$253 million, due to the higher average business volume.

In the comparison between fiscal years, financial margin improved by R\$6,587 million, or 28.5%, driven by the following factors:

the increase of R\$4,290 million in the result of interest-earning operations, basically due to the higher average business volume; and

the increase in non-interest income of R\$2,297 million, basically derived from higher treasury/securities gains.

#### **Total Loan Portfolio**

In December 2009, loan operations (considering sureties, guarantees, advances of credit card receivables and assignment of receivables-backed investment funds and mortgage-backed securities) totaled R\$228.1 billion. This expansion of 5.8% in the quarter was due to growth of 8.7% in the Individuals portfolio, 7.7% in the SME portfolio and 1.7% in the Large Corporate portfolio.

In the comparison between fiscal years, the portfolio expanded by 6.8%, as a result of the following growth rates: Individuals 11.5%, SMEs 11.2% and Large Corporate -0.6%.

In the Corporate segment, the products registering the strongest growth were: mortgages - corporate plans, operations abroad, BNDES/Finame onlendings and working capital. In the Individuals segment, growth was led by credit cards and payroll-deductible loans.

The above information includes Banco Ibi, since this institution's asset accounts began to be consolidated into Bradesco as of October 2009. For better comparison between previous periods and excluding the Banco Ibi operations, the portfolio grew by 4.0%, composed of 3.7% growth in the Individuals portfolio and 7.2% growth in the SME portfolio, while in fiscal year 2009, this increase was 4.9% on the previous year, composed of 6.4% growth in the Individuals Portfolio and 10.6% growth in the SME portfolio. In both periods, the Large Corporate portfolio remained stable.

#### Allowance for Loan Losses (PLL)\*

In 4Q09, the balance of expenses with the allowance for loan losses fell by 7.3% from the previous quarter, due to the decrease in the allowance, which occurred despite the 5.8% expansion in the loan portfolio in that quarter. Bear in

mind that the increase recorded in the line Allowance for Loan Losses (inventory)/Loan Portfolio was impacted by the effects of the Banco Ibi merger.

In the comparison of fiscal years, the variation is essentially due to the constitutions required to adjust provisioning levels in view of the weak economic performance, especially in the first six months of 2009, as well as the builds in the Allowance for Loan Losses resulting from rating reviews.

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#### **Delinquency Ratio > 90 days**

The delinquency ratio for credits overdue more than 90 days decreased in 4Q09, benefitted by the improvement in economic indicators resulting from the gradual recovery in economic activity, which fueled growth in loan operations in the quarter. Bradesco ended 4Q09 with a delinquency ratio of 4.9%, indicating an improvement trend.

For better comparison between previous periods and excluding the Banco Ibi operations in 4Q09, the 90-day delinquency ratio was 4.7%, while in the Individuals segment, where the credits from the acquired institution are concentrated, this ratio fell from 7.4% to 7.0%.

#### **Coverage Ratio**

The balance of the Allowance for Loan Losses of R\$16.3 billion in December 2009 is composed of R\$13.3 billion in provisions required by the Central Bank of Brazil and R\$3.0 billion in additional provisions.

The graph below presents the coverage ratio of the Allowance for Loan Losses for loans overdue more than 90 days. In December 2009, the ratio stood at 174.6%, representing a comfortable level of provisioning.

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#### Results of the Insurance, Private Pension and Savings Bond Operations

Net Income in 4Q09 was R\$828 million (R\$607 million in 3Q09), for Return on Average Equity of 37.2%. Net Income in fiscal year 2009 was R\$2.723 billion (R\$2.648 billion in 2009), for Return on Average Equity of 27.1%.

Continuing to bolster its technical provisions, in the fourth quarter, Bradesco Vida e Previdência concluded the reduction, from 4.3% p.a. to 4% p.a., in the real interest rate used to calculate the provision for insufficient contribution (PIC) and the provision for administrative expenses (PDA). The impacts on Net Income in fiscal year 2009 from the adoption of this methodology was R\$507 million.

In 4Q09, revenue grew by 20.3%. Meanwhile, Net Income was 36.4% higher than in the prior quarter due to: (i) the significant improvement in its main performance indicators; (ii) the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); and (iii) equity income in the period, combined with the constitution of a provision for insufficient contribution (PIC) and a provision for administrative expenses (PDA) due to the reduction, from 4.3% p.a. to 4% p.a., in the real interest rate used to calculate these reserves.

Revenue in fiscal year 2009 was R\$26.3 billion, an increase of 13.8% on the prior year. Meanwhile, Net Income was 2.8% higher than in 2008, due to: (i) the better financial result, despite the reduction in interest rates; (ii) the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); (iii) the higher equity income; which was partially offset by: (iv) the constitution of the technical provisions described above; and (v) the increase of 6% in the CSLL tax rate.

In November 2009, Net Income at Bradesco's Insurance Group accounted for 36.5% of net income in Brazil's entire insurance industry and 49.9% of the net income from insurers associated with banks (Source: Insurance Superintendence – Susep).

Meanwhile, the Insurance Group's technical provisions represented 31.8% of the insurance industry in November 2009, according to Susep and the National Supplementary Health Agency (ANS).

In terms of solvency, Bradesco's Insurance Group complies with the Susep rules that took effect on January 1, 2008, and also with international standards (Solvency II). The financial leverage ratio stood at 2.4 times Shareholders' Equity.

#### **Fee and Commission Income**

In 4Q09, Fee and Commission Income was R\$3,125 million, representing a significant increase of 9.4% on the previous quarter. This growth was led by the solid performance of income from credit cards, which was impacted by the merger of Banco Ibi and by higher underwriting income.

In the comparison between fiscal years, the increase of 8.1% was fueled by growth in credit card operations and the strong performance of underwriting operations, as well as by the larger business and client base, which expanded some 4.0% over the last 12 months.

#### **Personnel Expenses**

In 4Q09, the R\$45 million drop versus the previous quarter is composed of variations in the following portions:

"structural" – R\$57 million increase related to the increase in salary levels (6.0% increase under the collective bargaining agreement), higher expenses with labor obligations and the Banco Ibi merger; and

"non-structural" – R\$102 million reduction due to the build in 3Q09 in the provision for employee profit sharing (PLR), which was partially offset by higher expenses with employment contract terminations and the provision for labor claims.

In the comparison of fiscal years, the R\$577 million increase is basically explained by:

the R\$505 million in "structural" expenses, which were basically related to higher expenses with share-based compensation and charges; and

R\$72 million in "non-structural expenses", which was basically due to the build in the provision for employee profit sharing (PLR).

Note: Structural Expenses = Share-based compensation + Social Security Taxes + Benefits + Private Pension.

Non-Structural Expenses = Employee Profit Sharing (PLR) + Training + Labor Provision + Employment Contract Termination Expenses.

#### **Administrative Expenses**

Administrative Expenses grew by 16.4% in relation to 3Q09, mainly due to increases in the following items: (i) advertising and marketing expenses; (ii) third-party services; (iii) communication; and (iv) financial system services, mainly due to seasonality, higher business volume and the Banco Ibi merger in 4Q09.

In the comparison with fiscal year 2008, the 14.3% increase is mainly due to the expansion in the Customer Service Network, the higher business volume and the expansion in the client base.

#### **Tax Expenses**

Tax Expenses posted a R\$55 million increase on the prior quarter, basically due to the increase in taxable revenue, especially fee and commission income.

In the comparison between fiscal years, the 13.7% or R\$305 million increase mainly derived from the higher expenses with PIS/Cofins taxes due to taxable revenue from the higher financial margin and fee and commission income in the period.

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#### **Other Operating Income and Expenses**

In 4Q09, other operating income net of other operating expenses increased by R\$598 million on the previous quarter, primarily due to: (i) the R\$388 million gain from the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); (ii) the lower expenses with contingency provisions, especially those related to government economic plans, in the amount of R\$111 million in 4Q09, versus R\$387 million in 3Q09; which was offset by (iii) the higher operating expenses of R\$64 million, which were impacted by the Banco Ibi merger.

In the comparison of fiscal years, the increase in operating expenses net of other operating income of R\$1,235 million basically results from the builds in operating provisions, most of which are related to provisions for contingencies involving government economic plans, which were partially offset by the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS).

#### **Income Tax and Social Contribution**

The R\$137 million variation in 4Q09 in relation to the previous quarter was basically impacted by the higher non-taxable income. It is important to point out that in 2009 the rate was 32.9%, compared with 33.1% in 2008.

In the comparison with fiscal year 2008, taxes and contributions contracted by 6.0%.

Tax credits from prior periods, which resulted from the increase in the CSLL tax rate to 15%, are recorded in the consolidated financial statements up to the limit of corresponding consolidated tax liabilities. The balance of unused tax credits is R\$813 million. Further details can be found in Note 34 to the Financial Statements.

#### **Unrealized Gains**

Unrealized gains totaled R\$10,123 million in 4Q09, a decline of R\$39 million from the previous quarter. The variation was mainly impacted by: (i) the R\$890 million mark-to-market adjustment in the remaining investment in Cielo; which was offset by: (ii) the inclusion of the investments (OdontoPrev, Cetip and Laboratório Fleury, in the amount of R\$967 million).

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#### **Economic Scenario**

Many of the most pessimistic economic analyses formulated in early 2009 did not materialize. Thanks to the adoption of unprecedented anti-cyclical economic policies, the worst of the crisis had already passed by the second quarter, followed by recovery in the global economy. However, in many cases these policies resulted in significant deterioration in fiscal situations and/or in interest rates, which reached near-zero levels. With the economic recovery continuing, though with the rate of recovery varying across economies, in the last quarter of 2009 debate centered on the best time to begin the "exit strategy", in other words, removing the stimulus measures adopted. This debate – which intensified in view of the financing difficulties faced by certain governments such as Greece, and the initial moves to normalize monetary policy in countries such as Australia and Norway – should continue over the next coming months.

Brazil, however, continues to show signs of rapid economic recovery. After a cumulative contraction of 3.8% between 4Q08 and 1Q09, Brazil's GDP registered quarter-on-quarter growth rates of 1.1% and 1.3% in 2Q09 and 3Q09, respectively. The latest data show that capacity utilization in the manufacturing industry continues to rise and is already above the historical average, while job growth, especially in the formal sector, continues to register strong growth. More than just merely

recovering from a weak comparison base, Brazil's economy has grown at an accelerated pace, though still with no significant inflationary pressures.

With these indicators and the prospects for the favorable scenario remaining in place, we have revised our forecast for Brazil GDP growth in 2010 to 6.0%. If confirmed, this strong growth would be substantially higher than the average annual rate in the last 30 years of 2.7%, and would represent one of the world's highest economic growth rates. This robust expansion is expected to be driven primarily by the components of domestic demand, which should significantly outpace supply. This imbalance should in turn pose significant challenges for managing economic policy, which must be addressed by the government's economic team with the seriousness that has characterized recent years. Therefore, we expect monetary policy to normalize, with the Selic basic interest rate rising from the current 8.75% to 11.75% by year-end 2010 and 12.75% by the end of the first quarter of 2011. However, this upward move in rates should not interrupt the expected strong economic expansion, should bring interest rates to below pre-crisis levels and should prevent uncontrolled inflation that could reduce real income levels and generate economic uncertainties.

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### **Main Economic Indicators**

Main Indicators (%)	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08
Interbank Deposit Certificate (CDI)	2.12	2.18	2.37	2.89	3.32	3.21	2.74	2.58
Ibovespa Index	11.49	19.53	25.75	8.99	(24.20)	(23.80)	6.64	(4.57)
USD – Commercial Rate	(2.08)	(8.89)	(15.70)	(0.93)	22.08	20.25	(8.99)	(1.25)
General Price Index - Market (IGP-M)	(0.11)	(0.37)	(0.32)	(0.92)	1.23	1.54	4.34	2.38
CPI (IPCA – IBGE)	1.06	0.63	1.32	1.23	1.09	1.07	2.09	1.52
Federal Government Long-Term Interest Rate								
(TJLP)	1.48	1.48	1.54	1.54	1.54	1.54	1.54	1.54
Reference Interest Rate (TR)	0.05	0.12	0.16	0.37	0.63	0.55	0.28	0.17
Savings Accounts	1.56	1.63	1.67	1.89	2.15	2.06	1.80	1.68
Business Days (number)	63	65	61	61	65	66	62	61
Indicators (Closing Rate)	Dec09	Sep09	Jun09	Mar09	Dec08	Sep08	Jun08	Mar08
		_				_		
USD – Commercial Selling Rate – R\$	1.7412	1.7781	1.9516	2.3152	2.3370	1.9143	1.5919	1.7491
Euro - (R\$)	2.5073	2.6011	2.7399	3.0783	3.2382	2.6931	2.5063	2.7606
Country Risk (points)	192	234	284	425	428	331	228	284
Selic – Basic Interest Rate (% p. a.)	8.75	8.75	9.25	11.25	13.75	13.75	12.25	11.25
• •								
BM&F fixed rate 1 year (% p.a.)	10.46	9.65	9.23	9.79	12.17	14.43	14.45	12.69

# **Projections through 2012**

%	2010	2011	2012
USD - Commercial Rate (year-end) - R\$	1,85	1,90	1,95
Extended Consumer Price Index (IPCA)	4,90	4,50	4,50
General Price Index - Market (IGP-M)	5,50	4,50	4,50
Selic (year-end)	11,75	12,75	11,25
Gross Domestic Product (GDP)	6,00	4,00	4,40

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#### Guidance

#### Bradesco's Outlook for 2010

This guidance contains forward-looking statements that are subject to risks and uncertainties, since they are based on management's expectations and assumptions and on the information available to the market as of the present date.

Loan Portfolio	21 to 25%
Individuals	16 to 20%
Corporate	25 to 29%
SMEs	28 to 32%
Large Corporates	22 to 26%
Products	
Vehicles	10 to 14%
Cards	9 to 13%
Real Estate Financing (origination)	R\$ 6.5 bi
Payroll Deductible Loans	32 to 36%
Financial Margin <sup>(1)</sup>	14 to 18%
Fees and Commissions	7 to 11%
Operating Expenses (2)	9 to 13%
Insurance Premiuns	10 to 12%

- (1) Under the current criterion, guidance for Financial Margin; and
- (2) Administrative and Personnel Expenses.

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#### **Statement of Income**

## Analytical Breakdown of Statement of Reported vs. Managerial Income

										R\$ million	
		4Q09									
1	eported Statement		Reclassifications					Fiscal Managerial Stateme Hedge		ent o	
	of Income	(1)	(2)	(3)	<b>(4)</b>	(5)	<b>(6)</b>	(7)	(8)	Income	
Financial Margin	8,098	(116)	119	(155)	(372)	-	-	-	(106)	7,468	
PLL	(2,730)	_	_	_	159	(124)	_	_	_	(2,695)	
Gross Income from Financial Intermediation		(116)	119	(155)	(213)	` '	_	_	(106)	4,773	
Income from Insurance, Private Pension Plan, Savings Bonds											
Operations (*)	484	-	-	-	-	-	-	-	-	484	
Fees and Commissions	3,094	-		_	-		31		-	3,125	
Personnel Expenses	(2,081)	_	_	_	_	_	_	_	_	(2,081)	
Other Administrative Expenses	(2,674)	-	-	-	_	-	_	(72)	-	(2,746)	
Tax Expenses	(708)	-	-	-	-	-	-	-	14	(694)	
Equity in the Earnings (Losses) of											
Unconsolidated Companion Other Operating	ies 142	-	-	-	-	-	-	-	-	142	
Income/Expenses	(734)	116	(119)	155	213	-	(31)	72	-	(328)	
<b>Operating Income</b>	2,891	-	-		- (	(124)	_	-	(92)	2,675	
Non-Operating Income	(133)	_	_	_	_	124	_	_	_	(9)	
Income Tax / Social Contribution and Minorit											
Interest	(577)	-	_	_		_	-		92	(485)	
Net Income	2,181		_	_	_	_	_	_	_	2,181	

- (1) Commission Expenses on the placement of loans and financing were reclassified from the item "Other Operating Expenses" to the item "Financial Margin";
- (2) Interest Income/Expenses from the insurance segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";
- (3) Interest Income/Expenses from the Financial Segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";
- (4) Revenue from Loan Recovery classified under the item "Financial margin"; Expenses with Discounts Granted classified under the item "Other Operating Revenues/Expenses" and Expenses with Write-offs of Leasing Operations classified under the item "Financial Margin" were reclassified under the item "Expenses with the Allowance for Loan Losses Expenses";
- (5) Losses from the Sale of Foreclosed Assets BNDU classified under the item "Non-Operating Income", were reclassified under the item "Expenses with the Allowance for Loan Losses";
- (6) Income from Commissions and Credit Card Fees, Insurance Premium Commissions and Insurance Policy Fees classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Fee and Commission Income";
- (7) Credit Card Operations Interchange Expenses classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Other Administrative Expenses"; and
- (8) The Partial Result of Derivatives used to hedge investments abroad, which simply cancels the tax effects (IR/CS and PIS/Cofins) of this hedge strategy in terms of Net Income.
- (\*)Result of Insurance, Private Pension and Savings Bond Operations = Insurance, Private Pension and Savings Bond Premiums Variation in the Technical Provisions of Insurance and Private Pension Plans Retained Claims Drawings and Redemption of Savings Bonds Selling Expenses with Insurance, Private Pension Plans and Savings Bonds.

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										R\$ million	
					<u>.</u>	3Q09					
Rep	orted Statem Income		f		ssificat				Mah Hag (8)	lg <b>i</b> al Staten Income	nent of
	meome	(1)	<b>(2)</b>	(3)	<b>(4)</b>	(5)	<b>(6)</b>	<b>(7)</b>	(0)	meome	
Financial Margin	8,464	(133)	40	21	(283)	-		_	(522)	7,587	
PLL	(2.002)				07	(100)				(2.000)	
Gross Income from	(2,883)	-	-	-	97	(122)	-	-	-	(2,908)	
Financial Intermediation	5,581	(133)	40	21	(186)	(122)	_	_	(522)	4,679	
Income from Insurance,	2,301	(133)	10		(100)	(122)			(322)	4,077	
Private Pension											
Plan, Savings Bonds											
Operations (*)	433	-	-	-	-	-	-	-	-	433	
Fees and Commissions	2,820	-	-	-	-		37	-	-	2,857	
Personnel Expenses	(2,126)	-	-	-	-	-	-	-	-	(2,126)	
Other Administrative											
Expenses	(2,283)	-	-	-	-	-		(76)	-	(2,359)	
Tax Expenses	(704)	-	-	-	-	-	-	-	65	(639)	
Equity in the Earnings											
(Losses) of											
Unconsolidated Companies	39	-	-	-	-	-	-	-	-	39	
Other Operating				,						(2.2.5)	
Income/Expenses	(1,223)	133	(40)	(21)	186		(37)	76	-	(926)	
<b>Operating Income</b>	2,537	-	-	-		(122)	-	-	(457)	1,958	
Non-Operating Income	351	-	-	-	-	122	-	-	-	473	
Income Tax / Social											
Contribution and Minority	(1.077)								457	((20)	
Interest	(1,077)	-	-	-		_	-	-	457	(620)	
Net Income	1,811	-	-	-	-	-	-	-	-	1,811	

- (1) Commission expenses on the placement of loans and financing were reclassified from the item "Other Operating Expenses" to the item "Financial Margin";
- (2) Interest Income/Expenses from the insurance segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";
- (3) Interest Income/Expenses from the Financial Segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";
- (4) Revenue from Loan Recovery classified under the item "Financial margin"; Expenses with Discounts Granted classified under the item "Other Operating Revenues/Expenses" and Expenses with Write-offs of Leasing Operations classified under the item "Financial Margin" were reclassified under the item "Expenses with the Allowance for Loan Losses Expenses";
- (5) Losses from the Sale of Foreclosed Assets BNDU classified under the item "Non-Operating Income", were reclassified under the item "Expenses with the Allowance for Loan Losses";
- (6) Income from Commissions and Credit Card Fees, Insurance Premium Commissions and Insurance Policy Fees classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Fee and Commission

#### Income";

- (7) Credit Card Operations Interchange Expenses classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Other Administrative Expenses"; and
- (8) The Partial Result of Derivatives used to hedge investments abroad, which simply cancels the tax effects (IR/CS and PIS/Cofins) of this hedge strategy in terms of Net Income.
- (\*)Result of Insurance, Private Pension and Savings Bond Operations = Insurance, Private Pension and Savings Bond Premiums Variation in the Technical Provisions of Insurance and Private Pension Plans Retained Claims Drawings and Redemption of Savings Bonds Selling Expenses with Insurance, Private Pension Plans and Savings Bonds.

						М09				R\$ million	
Repor	ted Stateme	nt of		Recl	assificati	ons		Fi	sca <b>Mhad</b> g	erial Statement	of
	Income	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	Income	
T	22.210	(4 <b>=</b> 0)	104	(42.4)	(4.4.40)				(4 <b>2</b> 4 A)	20.720	
Financial Margin	33,310	(478)	194	(434)	(1,148)	(440)	-	-	(1,714)	29,730	
PLL Gross Income from	(12,937)	-	-	-	423	(449)	-	-	-	(12,963)	
Financial											
Intermediation	20,373	(478)	194	(434)	(725)	(449)	_	_	(1,714)	16,767	
Income from	20,373	(470)	174	(434)	(120)	(442)			(1,717)	10,707	
Insurance, Private											
Pension Plan,											
Savings Bonds											
Operations (*)	1,983	-	-	-	-	-	-	-	-	1,983	
Fees and											
Commissions	11,612	-	-	-	-	(123)	127	-	-	11,616	
Personnel Expenses	(7,967)	-	-	-	-	-	-	-	-	(7,967)	
Other Administrative											
Expenses	(9,283)	-	-	-	-	123	-	(333)	-	(9,493)	
Tax Expenses	(2,732)	-	-	-	-	-	-	-	197	(2,535)	
Equity in the Earnings											
(Losses) of											
Unconsolidated	200									200	
Companies Other Operating	200	-	-	_	-	_	-	-	-	200	
Income/Expenses	(4,188)	478	(194)	434	725		(127)	333	_	(2,539)	
Operating Income	9,998	4/6	(194)	- <del>-</del> -	123	(449)	(127)	333 -	(1,517)	8,032	
Non-Operating	7,770	_	_	_	-	(447)	-	_	(1,517)	0,032	
Income	2,121	_	_	_	_	449	_	_	_	2,570	
Income Tax / Social	2,121					177				2,370	
Contribution and											
Minority Interest	(4,107)	_	_	_		_	_	_	1,517	(2,590)	
Net Income	8,012	-	-	-	-	-	-	-	-	8,012	

<sup>(1)</sup> Commission expenses on the placement of loans and financing were reclassified from the item "Other Operating Expenses" to the item "Financial Margin";

<sup>(2)</sup> Interest Income/Expenses from the insurance segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";

<sup>(3)</sup> Interest Income/Expenses from the Financial Segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";

<sup>(4)</sup> Revenue from Loan Recovery classified under the item "Financial margin"; Expenses with Discounts Granted classified under the item "Other Operating Revenues/Expenses" and Expenses with Write-offs of Leasing Operations classified under the item "Financial Margin";

<sup>(5)</sup> Losses from the Sale of Foreclosed Assets - BNDU classified under the item "Non-Operating Income", were

reclassified under the item "Expenses with the Allowance for Loan Losses"; and Expenses with Third-Party Services classified under the item "Other Administrative Expenses" were reclassified under the item "Fee and Commission Income";

- (6) Income from Commissions and Credit Card Fees, Insurance Premium Commissions and Insurance Policy Fees classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Fee and Commission Income";
- (7) Credit Card Operations Interchange Expenses classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Other Administrative Expenses"; and
- (8) The Partial Result of Derivatives used to hedge investments abroad, which simply cancels the tax effects (IR/CS and PIS/Cofins) of this hedge strategy in terms of Net Income.
- (\*) Result of Insurance, Private Pension and Savings Bond Operations = Insurance, Private Pension and Savings Bond Premiums Variation in the Technical Provisions of Insurance and Private Pension Plans Retained Claims Drawings and Redemption of Savings Bonds Selling Expenses with Insurance, Private Pension Plans and Savings Bonds.

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												R\$ million	
							12M08						
1	Reported		ent of		Rec	classificat	tions		Non	-recurring Hvic	`	—	nent of
	111	ncome	(1)	<b>(2)</b>	(3)	<b>(4)</b>	(5)	(6)	<b>(7</b> )	(8)	(9)	Income	ı
Financial													
Margin		23,657	(873)	192	(674)	(1,151)	_	-	-	(454)	2,446	23,143	
PLL		(7,884)		-	-	632	(267)	4-7		597		(6,922)	ı
Gross Income from Financia	e												
Intermediation	on	15,773	(873)	192	(674)	(519)	(267)	-		143	2,446	16,221	
Income from Insurance, Priv Pension Plan, Savings Bonds													
Operations (*)		2,255	-	-	-	-	-		-	-	-	2,255	
Fees and													
Commissions		10,862				-	(236)	118	-		-	10,744	
Personnel													
Expenses		(7,390)	-	-	-	-	-	-	-	-	-	(7,390)	ı
Other Administrative													
Expenses		(8,261)					236		(242)	(40)		(8,307)	
Tax Expenses		(1,973)	-	-	-	-	-	-	-	-	(257)	(2,230)	1
Equity in the Earnings (Los of Unconsolid		126										126	
Companies		136	-	-	-	-			_	-	_	136	ı
Other Operation		(3,614)	873	(192)	674	519	-	(118)	242	312	-	(1,304)	ı
Operating Income		7,788	_	_	_	_	(267)	_	_	415	2,189	10,125	
Non-Operating	σ	7,700				-	(201)			710	2,10)	10,125	ı
Income	Ĕ	383	_		_	_	267		_	(387)	_	263	
Income Tax / Social Contribution a	and						201						
Minority Inter	est	(551)					-				(2,189)		
Net Income		7,620	-	-	-	-	-	-	-	5	-	7,625	

<sup>(1)</sup> Commission expenses on the placement of loans and financing were reclassified from the item "Other Operating Expenses" to the item "Financial Margin";

<sup>(2)</sup> Interest Income/Expenses from the insurance segment were reclassified from the item "Other Operating Revenues/Expenses" to the item "Financial Margin";

<sup>(3)</sup> Interest Income/Expenses from the Financial Segment were reclassified from the item "Other Operating

Revenues/Expenses" to the item "Financial Margin";

- (4) Revenue from Loan Recovery classified under the item "Financial margin"; Expenses with Discounts Granted classified under the item "Other Operating Revenues/Expenses"; Expenses with Write-offs of Leasing Operations classified under the item "Financial Margin" and Losses from the Sale of Foreclosed Assets BNDU classified under the item "Non-Operating Income" were reclassified under the item "Expenses with the Allowance for Loan Losses Expenses"; (5) Losses from the Sale of Foreclosed Assets BNDU classified under the item "Non-Operating Income", were reclassified under the item "Expenses with the Allowance for Loan Losses"; and Expenses with Third-Party Services classified under the item "Other Administrative Expenses" were reclassified under the item "Fee and Commission
- (6) Income from Commissions and Credit Card Fees, Insurance Premium Commissions and Insurance Policy Fees classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Fee and Commission Income";
- (7) Credit Card Operations Interchange Expenses classified under the item "Other Operating Revenues/Expenses" were reclassified under the item "Other Administrative Expenses";
- (8) Basically: Partial sale of Visa Internacional (R\$352 million), full goodwill amortization (R\$53 million) and constitution of provisions for civil liabilities related to government economic plans above the average constitution in previous quarters (R\$56 million); and
- (9) The Partial Result of Derivatives used to hedge investments abroad, which simply cancels the tax effects (IR/CS and PIS/Cofins) of this hedge strategy in terms of Net Income.
- (\*)Result of Insurance, Private Pension and Savings Bond Operations = Insurance, Private Pension and Savings Bond Premiums Variation in the Technical Provisions of Insurance and Private Pension Plans Retained Claims Drawings and Redemption of Savings Bonds Selling Expenses with Insurance, Private Pension Plans and Savings Bonds

26

Income";

# **Consolidated Balance Sheet and Managerial Statement of Income**

# **Balance Sheet**

							R	\$ million
	Dec09	Sep09	Jun09	Mar09	Dec08	Sep08	Jun08	Mar08
		•				•		
Assets								
Current and Long-Term	40 < 000	4== 4=0	454.004	4= 4 4 4 4	446.000	44 2 4 24	20==46	250 450
Assets	496,028	477,458	474,301	474,124	446,802	416,161	397,746	350,172
Funds Available	6,947	8,571	9,001	7,533	9,295	7,259	5,134	5,702
Interbank Investments	110,797	97,487	89,636	93,342	74,191	57,351	73,692	48,675
Securities and Derivative	446640		116110	120.016	101 700	400.050	440076	10716
Financial Instruments	146,619	147,724	146,110	130,816	131,598	132,373	118,956	105,167
Interbank and Interdepartmental								
Accounts	18,723	17,718	16,620	15,691	13,804	27,081	26,163	24,615
Loan and Leasing Operations	172,974	163,699	160,174	160,975	160,500	153,335	140,324	131,106
Allow ance for Loan Losses								
(PLL)	(16,313)	(14,953)	(13,871)	(11,424)	(10,263)	(9,136)	(8,652)	(8,104)
Other Receivables and Assets	56,281	57,212	66,631	77,191	67,677	47,898	42,129	43,011
Permanent Assets	10,195	8,228	8,177	8,017	7,611	6,501	5,486	5,298
Investments	1,261	1,104	1,054	1,095	1,048	823	784	743
Premises and Leased Assets	3,418	3,272	3,300	3,286	3,250	2,309	2,198	2,114
Intangible Assets	5,516	3,852	3,823	3,636	3,313	3,369	2,504	2,441
Total	506,223	485,686	482,478	482,141	454,413	422,662	403,232	355,470
Liabilities								
Current and Long-Term								
Liabilities	463,350	446,152	444,574	446,225	419,561	387,640	369,151	322,213
Deposits	171,073	167,987	167,512	169,104	164,493	139,170	122,752	106,710
Federal Funds Purchased and								
Securities Sold under								
Agreements to Repurchase	113,273	102,604	99,710	91,659	79,977	87,464	98,278	69,540
Funds from Issuance of								
Securities	7,482	7,111	7,694	9,280	9,011	6,535	5,455	7,222
Interbank and Interdepartmental								
Accounts	2,950	2,257	1,904	2,287	2,914	2,538	2,458	2,160
Borrow ing and Onlending	27,328	27,025	29,081	30,420	31,947	31,979	24,736	24,013
Derivative Financial								
Instruments	531	1,669	2,599	2,294	2,042	2,326	1,598	1,624
Provisions for Insurance, Private								
Pension Plans								
and Certificated Savings Plans	75,572	71,401	68,829	66,673	64,587	62,888	62,068	59,722
Other Liabilities	65,141	66,098	67,245	74,508	64,590	54,740	51,806	51,222
<b>Deferred Income</b>	321	297	272	273	274	227	208	190
Minority Interest in								
Subsidiaries	798	360	355	337	321	627	162	158

Shareholders' Equity	41,754	38,877	37,277	35,306	34,257	34,168	33,711	32,909
Total	506,223	485,686	482,478	482,141	454,413	422,662	403,232	355,470

#### **Statement of Income**

							RS	million
	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08
Financial Margin	7,468	7,587	7,560	7,115	5,924	5,674	5,959	5,586
Interest	7,144	6,891	6,771	6,422	5,944	5,815	5,632	5,547
Non-Interest	324	696	789	693	(20)	(141)	327	39
PLL	(2,695)	(2,908)	(4,421)	(2,939)	(1,888)	(1,671)	(1,752)	(1,611)
<b>Gross Income from Financial</b>								
Intermediation	4,773	4,679	3,139	4,176	4,036	4,003	4,207	3,975
Income from Insurance, Private Pension Plans and Certificated								
Savings Plans (*)	484	433	529	537	544	629	567	515
Fee and Commission Income	3,125	2,857	2,911	2,723	2,698	2,698	2,657	2,691
Personnel Expenses	(2,081)	(2,126)	(1,908)	(1,852)	(1,932)	(1,889)	(1,775)	(1,794)
Other Administrative Expenses	(2,746)	(2,359)	(2,233)	(2,155)	(2,298)	(2,130)	(2,002)	(1,877)
Tax Expenses	(694)	(639)	(615)	(587)	(498)	(540)	(573)	(619)
Equity in the Income from								
Affiliates	142	39	13	6	47	23	33	32
Other Operating Revenues and								
Expenses	(328)	(926)	(697)	(588)	(259)	(223)	(417)	(404)
- Other Operating Revenues	641	209	311	198	212	318	124	138
- Other Operating Expenses	(969)	(1,135)	(1,008)	(786)	(471)	(541)	(541)	(542)
Operating Income	2,675	1,958	1,139	2,260	2,338	2,571	2,697	2,519
Non-Operating Income	(9)	473	2,034	72	96	45	58	64
Income Tax and Social								
Contribution	(477)	(614)	(872)	(603)	(611)	(696)	(750)	(672)
Minority Interest	(8)	(6)	(4)	(6)	(17)	(10)	(3)	(4)
Net Income	2,181	1,811	2,297	1,723	1,806	1,910	2,002	1,907

<sup>(\*)</sup> Results from Insurance, Private Pension and Savings Bond Operations = Insurance, Private Pension Plan and Savings Bond Premiums Variation in the Technical Provisions of Insurance and Private Pension Plans Retained Claims Drawings and Redemption of Savings Bonds Selling Expenses with Insurance, Private Pension Plan and Savings Bonds.

# 

# Financial Margin Breakdown

#### **Average Financial Margin Rate**

					]	R\$ million
			Financia	l Margin		
	12M09	12M08	4Q09	3Q09	Vari	ation
	121/109	1211100	4009	3Q07	YTD	Quarter
Interest - due to volume					4 222	200
					4,233 57	308
Interest - due to spread	27,228	22,938	7,144	6,891		(55) 253
- Financial Margin - Interest		22,938	· · ·	696	4,290	
- Financial Margin - Non-Interest	2,502		324		2,297	(372)
Financial Margin	29,730	23,143	7,468	7,587	6,587	(119)
Average Margin Rate (*)	7.9%	7.5%	8.1%	8.3%		

(\*) Average Margin Rate = (Financial Margin / Average Assets Purchase and Sale Commitments Permanent Assets)
Annualized

Financial margin was R\$29,730 million in 2009, 28.5% or R\$6,587 million higher than in 2008. Note that a major portion of this increase comes from interest financial margin, which was positively impacted by the higher average volume of transactions, which contributed R\$4,233 million, and by the higher average spread in the period, which contributed R\$57 million.

In relation to 4Q09, financial margin contracted by 1.6% or R\$119 million. This reduction reflects the R\$372 million decline in non-interest financial margin, which was impacted by lower gains from Securities/Other .

#### Financial Margin Interest

#### Interest Financial Margin - Breakdown

					]	R\$ million
		Interest	Financial N	Margin Brea	akdown	
	12M09	12M08	4Q09	3Q09	Vari	ation
	1214107	1211100	<b>1Q</b> 07	300)	YTD	Quarter
Lagra	20.079	16 126	5 272	5 15O	2.042	222
Loans	20,078	16,136	5,373	5,150 611	3,942	223
Funding Insurance	2,596 2,453	2,748 2,289	603 697	571	(152) 164	(8) 126

Financial Margin	27,228	22,938	7 144	6 891	4 290	253
Securities/Other	2,101	1,765	471	559	336	(88)

Bradesco ended 2009 with strong growth in interest financial margin, due to its policy of transparency and adjusting its products to the potential demand from consumers.

In the comparison between fiscal year 2009 and 2008, interest financial margin grew by 18.7% or R\$4,290 million. This growth was led by the loans line, which increased by R\$3,942 million, details of which can be found in the item Loan Financial Margin Interest.

In 4Q09, interest financial margin was R\$7,144 million, compared with R\$6,891 million in 3Q09, representing growth of R\$253 million or 3.7%. The lines that most contributed to this growth were Loans and Insurance, the effects of which were offset by the decrease in the lines Funding and Securities/Other. In the line loans, the increase in average business volume had a positive impact of R\$234 million, while lower spreads contributed negatively with R\$11 million.

# **Interest Financial Margin Rates**

The annualized rate of interest financial margin in relation to total average assets was 7.8% in 4Q09, an increase of 0.2 p.p. from the previous quarter. In relation to 4Q08, the positive variation reflects the better funding conditions, with lower funding costs and a higher average volume of operations with individuals.

# **Interest Financial Margin** Annualized Average Rates

				R\$ mill	ion (except pe	ercentages)
		12M09			12M08	
	Interest	Average Balance	Average Rate	Interest	Average (1)Balance	Average Rate
Loans	20,078	180,754	11.11%	16,136	153,602	10.51%
Funding	2,596	210,669	1.23%	2,748	165,558	1.66%
Insurance	2,453	69,618	3.52%	2,289	61,711	3.71%
Securities/Other	2,101	101,007	2.08%	1,765	82,612	2.14%
Financial Margin	27,228	-	-	22,938	-	-

		4Q09			3Q09	
	Interest	Average Balance	Average Rate	Interest	Average Balance	Average Rate
Loans	5,373	187,247	11.98%	5,150	179,089	12.01%
Funding	603	216,792	1.12%	611	209,707	1.17%
Insurance	697	73,767	3.83%	571	70,535	3.28%
Securities/Other	471	107,364	1.77%	559	101,965	2.21%
Financial Margin	7,144	-	-	6,891	-	-

(1) To improve comparability, we included card operations (cash and credit purchase from merchants) from prior periods.

#### Loan Financial Margin Breakdown

					]	R\$ million
		Fi	nancial Ma	rgin - Loan		
	12M09	12M08	4Q09	3Q09	Varia	ation
	121/109	121/100	1000	200	YTD	Quarter
Interest - due to volume					3,016	234
Interest - due to spread					926	(11)
Financial Margin - Interest	20,078	16,136	5,373	5,150	3,942	223
Revenues	35,499	34,490	8,888	8,543	1,009	345
Expenses	(15,421)	(18,354)	(3,515)	(3,393)	2,933	(122)

In 2009, interest financial margin from loan operations was R\$20,078 million, compared with R\$16,136 million in 2008, for growth of 24.4% or R\$3,942 million. This variation was positively impacted by R\$3,016 million from the higher average business volume, especially in the portfolios personal loans, real estate financing (Individuals and Corporate), credit cards (Individuals and Corporate) - which were boosted by the Banco Ibi merger, operations abroad, BNDES onlending and rural loans, in addition to improved margins.

In relation to 4Q09, interest financial margin from loan operations grew by 4.3% or R\$223 million, driven by the higher average business volume, whose positive impact of R\$\$234 million was partially offset by the R\$11 million reduction in the average spread. Growth in this comparison period was led by the same portfolios that spurred growth in the comparison between fiscal years.

The increase in the individuals segment was due to Bradesco s efforts to consolidate its prominent position in the market and to expand its relationship possibilities with clients. In the Corporate segment, growth was led by the SME segment.

# Loan Financial Margin Net Margin

Obs.: Excludes additional allowance for loan losses (PLL): 2Q09 - R\$1,303 million, 1Q09 - R\$177 million and 4Q08 - R\$597 million.

The above graph presents a summary of loan activity. The gross margin line refers to interest income from loans, net of opportunity cost (basically the accrued Interbank Deposit Certificate CDI over rate in the period).

The curve for PLL shows delinquency costs, which are represented by the allowance for loan losses (PLL) expenses plus discounts granted in negotiations and net of loan recoveries, the result from the sale of foreclosed assets and other items.

The Net Margin curve presents the result of loan interest income, net of losses, which in 4Q09 recorded growth on the previous quarter of 19.4%, which was due to the lower delinquency costs and the higher average volume of operations.

#### **Total Loan Portfolio**

Loan operations (including sureties, guarantees, advances of credit card receivables and assignments of receivables-backed investment funds and mortgage-backed receivables) ended 2009 at R\$228.1 billion, for an increase of 6.8% in the last 12 months and 5.8% on a quarter earlier.

The above figures include Banco Ibi, since its operations were consolidated at Bradesco as of October 2009. For better comparison between previous periods and excluding Banco Ibi operations in the fourth quarter, this portfolio ended the year at R\$224.1 billion, for growth of 4.9% in the last 12 months and 4.0% on a quarter earlier.

#### Loan Portfolio Breakdown by Product and Type of Client (Individuals and Corporate)

A breakdown of loan products for individuals is presented below:

Individuals		R\$ million	Variation %		
III ( I A A A A A A A A A A A A A A A A	Dec09	Sep09	Dec08	Quarter	12M
Vehicles - CDC	18,711	18,445	20,496	1.4	(8.7)
Leasing	12,323	12,956	11,516	(4.9)	7.0
Credit Card (1)	14,564	9,735	9,470	49.6	53.8
Personal Loan	8,903	8,508	7,774	4.6	14.5
Payroll Deductible Loan (2)	9,450	8,160	6,839	15.8	38.2
Rural Loan	4,866	4,696	4,125	3.6	18.0
BNDES Onlending	2,879	2,764	2,898	4.2	(0.7)
Real Estate Financing (3)	3,031	2,853	2,561	6.2	18.3
Overdraft Facilities	2,267	2,328	2,162	(2.6)	4.8
Sureties and Guarantees	412	545	448	(24.5)	(8.0)
Other (4)	4,680	4,538	5,357	3.1	(12.6)
Total	82,085	75,528	73,646	8.7	11.5

- (1) December 2009 includes R\$3.3 billion from the merger of Banco Ibi;
- (2) includes loan assignments (receivables-backed investment funds) of R\$351 million in December 2009, R\$324 million in September 2009 and R\$447 million in December 2008, including R\$348 million from the merger of Banco Ibi;
- (3) Includes loan assignments (mortgage-backed receivables) of R\$378 million in December 2009, R\$403 million in September 2009 and R\$77 million in December 2008; and
- (4) Includes loan assignments (receivables-backed investment funds) related to acquisitions of goods of R\$24 million in December 2009, R\$28 million in September 2009 and R\$49 million in December 2008.

In the individuals segment, which recorded growth of 11.5% in the last 12 months, growth was led by operations with credit cards, payroll-deductible loans, real estate financing and rural loans. In 4Q09, this segment grew by 8.7% on the previous quarter, mainly due to credit card operations, which benefited from the addition of the Banco Ibi portfolio in

the period, and to payroll-deductible loans. For better comparison between previous periods and excluding the operations of Banco Ibi, the Individuals segment would have posted growth of 6.4% in the year and 3.7% in the quarter.

#### **Loan Financial Margin - Interest**

A breakdown of growth in loan products in the Corporate segment

is presented below:

Corporate		R\$ million	Variation %		
Corporate	Dec09	Sep09	Dec08	Quarter	12M
Working Capital	27,676	26,518	25,869	4.4	7.0
Export Financing	8,750	10,687	13,721	(18.1)	(36.2)
BNDES/Finame Onlending	15,361	15,079	13,344	1.9	15.1
Operations Abroad	13,128	10,656	11,137	23.2	17.9
Overdraft Account	8,369	8,619	9,155	(2.9)	(8.6)
Leasing	8,896	9,033	8,979	(1.5)	(0.9)
Credit Card	7,314	6,666	6,473	9.7	13.0
Rural Loan	4,122	4,019	3,593	2.6	14.7
Vehicles - CDC	2,949	2,950	3,296	-	(10.5)
Real Estate Financing - Corporate Plans <sup>(1)</sup>	4,745	4,404	3,180	7.7	49.2
Securities and Guarantees (2)	34,256	31,860	31,347	7.5	9.3
Other	10,427	9,517	9,862	9.6	5.7
Total	145,993	140,008	139,956	4.3	4.3

The corporate segment grew by 4.3% both in the last 12 months and in 4Q09. In 2009, the main highlights were real estate financing products—corporate plans, operations abroad, BNDES/Finame onlending and working capital. In the last quarter of 2009, growth was driven primarily by operations abroad, credit cards, real estate financing - corporate plans and sureties and guarantees.

#### Loan Portfolio Consumer Financing

The graph below shows the types of credit related to Consumer Financing to individuals (CDC/vehicle leasing, personal loans, financing of goods, revolving credit cards and cash and installment purchases from merchants).

Consumer financing amounted to R\$65.3 billion, for growth of 10.3% in the quarter and of 13.1% in the last 12 months. Growth was led by the segments vehicle financing (CDC/Leasing) and payroll-deductible loans, which combined amounted to R\$40.5 billion, accounting for 62.0% of the total consumer financing balance and, given the guarantees and characteristics, providing the portfolio with an adequate level of credit risk. Excluding the loan assignments (receivables-backed investment funds) in the periods assessed, growth in consumer financing would be 10.4% in the quarter and 13.5% in the last 12 months. For better comparison between previous periods and excluding the balance from the Banco Ibi operations (credit card and personal loans), consumer financing operations would have

<sup>(1)</sup> Includes loan assignments (mortgage-backed receivables) of R\$393 million in December 2009, R\$396 million in September 2009 and R\$238 million in December 2008; and

<sup>(2) 90.4%</sup> of surety and guarantees from Corporate clients are carried out with large corporations.

totaled R\$61.6 billion at the end of 2009, representing increases of 4.1% in the quarter and 6.8% in the year.

#### **Breakdown of Vehicle Portfolio**

		R\$ million	Variation %		
	Dec09	Sep09	Dec08	Quarter	12M
CDC Portfolio	21,660	21,395	23,792	1.2	(9.0)
Individuals	18,711	18,445	20,496	1.4	(8.7)
Corporate	2,949	2,950	3,296	_	(10.5)
Leasing Portfolio	18,522	19,282	17,614	(3.9)	5.2
Individuals	12,323	12,956	11,516	(4.9)	7.0
Corporate	6,199	6,326	6,098	(2.0)	1.7
Finame Portfolio	3,984	4,164	4,044	(4.3)	(1.5)
Individuals	117	104	68	12.5	72.1
Corporate	3,867	4,060	3,976	(4.8)	(2.7)
Total	44,166	44,841	45,450	(1.5)	(2.8)
Individuals	31,151	31,505	32,080	(1.1)	(2.9)
Corporate	13,015	13,336	13,370	(2.4)	(2.7)

Vehicle financing operations totaled R\$44.1 billion at the end of December 2009, for increases of 2.8% year-on-year and 1.5% in relation to the previous quarter. Of the total Vehicle Portfolio, nearly 49.0% refers to CDC, 42.0% to Leasing and 9.0% to Finame. Individuals represented 70.5% of the portfolio, and Corporate Clients the remaining 29.5%.

#### Loan Portfolio - By Type

The table below presents all operations with credit risk (including sureties and guarantees, advances on credit card receivables, loan assignments, and other operations with some type of credit risk), which increased by 4.2% in the quarter and 5.8% in the last 12 months. For better comparison between previous periods and excluding the operations with Banco Ibi, operations subject to credit risk increased by 2.5% in the quarter and 4.1% in the year.

	R\$ million				
	Dec09	Sep09	Dec08		
Loans and Discounted Securities	86,808	78,978	77,541		
Financings	52,730	50,891	51,702		
Rural and Agribusiness Financings	11,968	11,620	10,720		
Leasing Operations	21,468	22,210	20,538		
Advances on Exchange Contracts	5,603	7,635	9,846		
Other Loans	12,412	9,635	9,609		
<b>Total Loan Operations (1)</b>	190,989	180,969	179,955		
Sureties and Guarantees Provided (Clearing Accounts) (2)	34,668	32,404	31,795		
Other (3)	1,277	1,011	1,042		

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<b>Total Exposures - Loan Operations</b>	226,934	214,384	212,792
Loan Assignments (FIDC / CRI)	1,144	1,152	810
Total (4)	228,078	215,536	213,602
Other Operations w ith Credit Risk (5)	19,646	22,289	20,510
Total Operations with Credit Risk	247,724	237,825	234,112

- (1) Concept determined by the Central Bank of Brazil;
- (2) Operations in which Banco Bradesco S/A Grand Cayman branch was the beneficiary were eliminated, and for comparison purposes the previous periods were adjusted;
- (3) Refers to advances of credit card receivables;
- (4) Total concept; and
- (5) Includes operations involving interbank deposit certificates, debentures, commercial paper, international treasury, swaps, forward currency contracts and investments in receivables-backed investment funds and mortgage-backed receivables.

# Portfolio Concentration by Sector\*

The table below presents the distribution of the portfolio by sector of economic activity, which presented a slight increase in the share of Individuals, mainly due to the acquisition of Banco Ibi, where clients were mostly individuals.

Activity Sector					R\$	million
	Dec09	%	Sep09	%	Dec08	<b>%</b>
Public Sector	1,621	0.8	1,162	0.6	941	0.5
Private Sector	189,368	99.2	179,807	99.4	179,014	99.5
Corporate	108,447	56.8	105,579	58.3	106,411	59.1
Industry	40,553	21.2	40,521	22.4	44,260	24.6
Commerce	26,106	13.7	24,884	13.8	23,547	13.1
Financial Intermediaries	828	0.4	699	0.4	1,236	0.7
Services	38,521	20.2	37,028	20.5	35,122	19.5
Agriculture, Cattle Raising, Fishing,						
Forestry and Forest Exploration	2,439	1.3	2,447	1.4	2,246	1.2
Individuals	80,922	42.4	74,228	41.0	72,603	40.3
Total	190,989	100.0	180,969	100.0	179,955	100.0

(\*) Concept determined by the Central Bank of Brazil.

#### Changes in the Loan Portfolio\*

The R\$21.9 billion in assets from new service contracts offset the average volume of loans settled by existing clients and transfers to losses in the period, enabling growth of R\$11.0 billion in the loan portfolio in the last 12 months. This fact demonstrates Bradesco s excellent capacity to expand and diversify its client base, thereby avoiding portfolio concentration.

<sup>\*</sup> Concept determined by the Central Bank of Brazil.

#### Changes in the Loan Portfolio - By Rating

In the chart below, both new borrowers and those remaining from December 2008 presented a good level of credit quality (AA-C), demonstrating the adequacy and consistency of the credit policy and credit rating instruments used by Bradesco.

Loan Portfolio Breakdown by rating between December 2008 and 2009								
Rating	Total Loa December	Remaining in Decem						
	R\$ million	%	R\$ million	%	R\$ million	%		
AA - C	173,367	90.8	20,429	93.3	152,938	90.5		
D	3,777	2.0	345	1.6	3,432	2.0		
E - H	13,845	7.2	1,113	5.1	12,732	7.5		
Total	190,989	100.0	21,887	100.0	169,102	100.0		

#### Loan Portfolio by Client Portfolio

The table below presents a breakdown of the loan portfolio by client types, with growth in the balance of the Individuals and Micro, Small and Mid-Sized Companies portfolios both in the quarter and in the year. In addition to organic growth, the Individuals portfolio benefited from the incorporation of the Banco Ibi operations in the fourth quarter. For better comparison between previous periods and excluding the operations with Banco Ibi, the balance of the Individuals portfolio would have increased by 4.0% in the quarter and 6.3% in the year. The Large Corporations portfolio, on the other hand, was negatively affected primarily by the appreciation in the Brazilian real during 2009, as detailed in the item Loan Portfolio By Currency.

Type of Client	F	R\$ million	Variation %		
••	Dec09	Sep09	Dec08	Quarter	12M
Large Corporates	49,695	50,559	52,961	(1.7)	(6.2)
SMEs	60,372	56,182	54,392	7.5	11.0
Individuals	80,922	74,228	72,603	9.0	11.5
<b>Total Loan Operations (1)</b>	190,989	180,969	179,955	5.5	6.1

<sup>(1)</sup> Concept determined by the Central Bank of Brazil.

# Loan Portfolio By Client Portfolio and Rating (%)

The reduction in the share of credits rated between AA - C continues to reflect the effects from the global financial crisis, which resulted in slower economic growth and temporarily reduced the ability of clients in certain sectors to meet their financial commitments.

	By Rating								
Type of Client	Dec09		Sep09			Dec08			
	AA-C	D	Е-Н	AA-C	D	Е-Н	AA-C	D	Е-Н
Large Corporates	97.0	1.1	1.9	97.2	1.2	1.5	98.7	0.4	0.9
SMEs	90.2	2.6	7.1	89.5	3.0	7.5	93.8	2.0	4.1
Individuals	87.4	2.0	10.6	87.7	2.2	10.1	89.8	2.0	8.2
Total	90.8	2.0	7.2	90.9	2.2	6.9	93.6	1.6	4.8

### Loan Portfolio By Business Segment

The table below shows the evolution in the shares of individual Business Segments in Bradesco s total portfolio. Growth in the quarter was led by the Middle Market segment, while growth in 2009 was led by the Retail/Postal/Prime segments.

The Banco Ibi operations, which were incorporated in the fourth quarter, boosted growth in the group of companies composed of Bradesco Promotora de Vendas e Demais. For better comparison between previous periods and excluding the Banco Ibi operations, growth in this segment would be 10.5% in the quarter and 32.0% in the last 12 months. The reduction in Corporate operations mainly reflects the impact from local currency appreciation.

Business Segments	R\$ million						Variation %	
	Dec09	%	Sep09	%	Dec08	%	Quarter	12M
Corporate	56,249	29.5	56,184	31.1	60,533	33.6	0.1	(7.1)
Retail / Postal / Prime	66,288	34.7	62,617	34.6	57,849	32.1	5.9	14.6
Bradesco Financiamentos	28,558	15.0	29,000	16.0	29,233	16.2	(1.5)	(2.3)
Middle Market	23,889	12.4	22,314	12.3	23,250	12.9	7.1	2.8
Bradesco Promotora de Vendas and others	16,004	8.4	10,854	6.0	9,090	5.1	47.4	76.1
Total	190,989	100.0	180,969	100.0	179,955	100.0	5.5	6.1

#### Loan Portfolio By Currency

In 2009, the share of operations denominated in foreign currencies remained steady, due to the appreciation in the Brazilian real against the U.S. dollar, which neutralized the strong growth in the average volume of foreign currency operations. In 4Q09, the share of operations in foreign currency registered slight growth.

The balance of foreign currency-indexed and/or denominated loans and onlending operations (excluding ACCs) totaled US\$8.5 billion in December 2009, growing in U.S. dollar terms by 43.2% in the year and 21.5% in the quarter (and in Brazilian real terms by 6.7% and 18.9%, respectively). Foreign currency operations totaled R\$14.8 billion (R\$12.4 billion in September 2009 and R\$13.9 billion in December 2008).

In December 2009, total loan operations with domestic currency reached R\$176.2 billion (R\$168.5 billion in September 2009 and R\$166.1 billion in December 2008), representing an increase of 6.1% in the last twelve months.

# Loan Portfolio - By Debtor

Compared with the same position in the previous year and quarter, the credit exposure levels of the 100 largest debtors were less concentrated in the fourth quarter of 2009. This trend is also maintained after excluding the Banco Ibi portfolio.

# Loan Portfolio By Flow of Maturities

The flow of maturities of performing loan operations and/or installments coming due increased in relation to 2008, mainly due to CDC/vehicle leasings and real estate financing operations which inherently have longer terms, but also have lower risk, due to the guarantees typically involved. The maturities of operations and/or installments with terms longer than 180 days represented 57.2% of the total portfolio in December 2009, versus 56.8% in both December 2008 and 3Q09.

# Loan Portfolio Delinquency over 90 days

As expected, the delinquency ratio for operations overdue 90 days declined in 4Q09, benefited by the improvement in economic indicators in the period, driven by the gradual recovery in economic activity, which allowed for improvement in loan operations in the quarter. Bradesco s ended the quarter with delinquency of 4.9%. For better comparison between previous periods and excluding the Banco Ibi operations, delinquency was 4.7%.

(\*) Excluding Banco Ibi.

The graph below presents the slight decrease in December in delinquency for operations overdue from 61 to 90 days, which signals potential further declines in 90-day delinquency in the coming months.

(\*) Excluding Banco Ibi.

Analysis of delinquency by client type shows that operations overdue from 61 to 90 days declined both for Individuals as well as for Corporations, suggesting that delinquency for operations overdue more than 90 days could continue to decline in the coming months.

(\*) Excluding Banco Ibi.

(\*) Excluding Banco Ibi.

#### PLL vs. Delinquency vs. Losses

The total average volume of allowance for loan losses (PLL) was R\$16.3 billion, corresponding to 8.5% of the total loan portfolio. The total allowance is composed of generic provisions (classification by client and/or operation), specific provision (non-performing) and excess provision (internal policies and criteria).

It is important to highlight the adequacy of the provisioning criteria adopted, which can be tested by analyzing the historical data for the allowances constituted for loan losses and the effective losses in the subsequent 12-month period. For instance, in December 2008, for an existing provision of 5.7% of the portfolio, the loss in the subsequent 12 months was 4.4% on that date, which means the existing provision covered the loss by a margin of more than 30%.

Analysis in terms of losses net recoveries shows a significant increase in the coverage margin. For instance: In December 2008, for an existing provision of 5.7% of portfolio, the net loss in the subsequent 12 months was 3.5% on that date, i.e., the existing provision covered the loss by a margin of more than 65%.

#### **Allowance for Loan Losses**

Bradesco holds allowances in excess of Central Bank requirements of R\$3.0 billion. The current provisioning levels reflect Bradesco s cautious approach for supporting potential cyclical scenarios, such as higher delinquency levels and/or changes in the loan portfolio profile.

(\*) Loan operations overdue more than 60 days and that do not generate revenue appropriation under accrual accounting method.

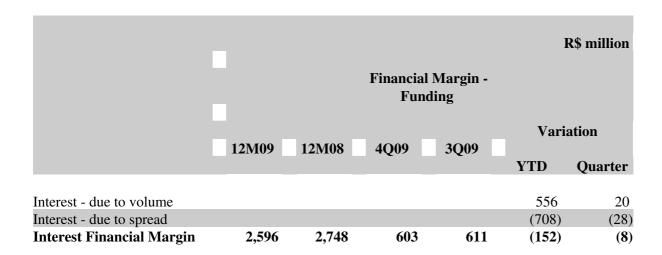
#### Loan Portfolio Portfolio Indicators

To facilitate monitoring of the quantitative and qualitative performance of Bradesco s loan portfolio, a comparative summary of the main figures and indicators is presented below:

		R\$ milli	ion (except %)
	Dec09	Sep09	Dec08
Tatal Lang Organization	100.000	100.000	170.055
Total Loan Operations	190,989	180,969	179,955
- Individuals	80,922	74,228	72,603
- Corporate	110,067	106,741	107,352
Existing Provision	16,313	14,953	10,263
- Specific	8,886	8,422	5,928
- Generic	4,424	3,540	2,714
- Excess	3,003	2,991	1,621
Specific Provision / Existing Provision (%)	54.5	56.3	57.8
Existing Provision / Loan Operations (%)	8.5	8.3	5.7
AA - C Rated Loan Operations / Loan Operations (%)	90.8	90.9	93.6
D Operations under Risk Management / Loan Operations (%)	2.0	2.2	1.6
E - H Rated Loan Operations / Loan Operations (%)	7.2	6.9	4.8
D Rated Loan Operations	3,777	3,925	2,800
Existing Provision for D Rated Operations	996	1,035	757
D Rated Provision / Loan Operations (%)	26.4	26.4	27.0
D - H Rated Non-Performing Loans	12,299	12,066	8,752
Existing Provision/D - H Rated Non-Performing Loans (%)	132.6	123.9	117.3
E - H Rated Loan Operations	13,845	12,484	8,661
Existing Provision for E - H Rated Loan Operations	12,226	10,947	7,543
E - H Rated Provison / Loan Operations (%)	88.3	87.7	87.1
E - H Rated Non-Performing Loans	10,501	10,033	7,100
Existing Provision/E - H Rated Non-Performing Loans (%)	155.3	149.0	144.5
Non-Performing Loans (*) / Loan Operations (%)	5.7	5.9	4.4
Existing Provision / Non-Performing Loans (*) (%)	148.6	139.4	130.7

<sup>(\*)</sup> Loan operations overdue more than 60 days and that do not generate revenue appropriation under accrual accounting method.

#### Funding Financial Margin - Breakdown



In 2009, the interest funding financial margin was R\$2,596 million, compared with R\$2,748 million in 2008, for an increase of 5.5% or R\$152 million. This variation was positively impacted by R\$556 million from the implementation of new funding policies and strategies, which led to expansion in the average volume of demand, time and savings deposits. Note that the result of this expansion was critical for mitigating the decline in results due to funding spreads of R\$708 million.

In 4Q09 in relation to the previous quarter, financial margin fell by 1.3% or R\$8 million. The reduction was due to the decrease in spreads of R\$28 million, which was partially offset by the increase in the average volume of R\$20 million.

### Loans vs. Funding

To analyze Loan Operations in relation to Funding, it is first necessary to deduct the amount committed to compulsory deposits at the Central Bank and the amount of available funds held at units in the customer service network, and to add the funds from domestic and offshore lines that provide the institution s funding to meet loan and financing needs.

Bradesco presents low reliance on interbank deposits and foreign credit lines, given its effective capacity to obtain funding from clients. This efficiency is a result of its extensive network, broad product portfolio and market s confidence in Bradesco brand.

Note that the percentage of funds used increased in both the annual and quarterly comparisons. This shows that Bradesco was basically able to meet the funding needs of its loan operations through funding operations with its clients.

Funding x Investments		R\$ million	Variation %			
	Dec09	Sep09	Dec08	Quarter	12M	
Demond Demonder of Lorentz and Assessed	25.662	20.202	20 (12	17.7	24.6	
Demand Deposits + Investment Account	35,663	30,293	28,613	17.7	24.6	
Sundry Floating	1,522	2,690	1,664	(43.4)	(8.5)	
Savings Deposits	44,162	40,922	37,768	7.9	16.9	
Time Deposits + Debentures (1)	128,198	130,784	133,552	(2.0)	(4.0)	
Other	10,089	7,759	8,848	30.0	14.0	
Clients Funds	219,634	212,448	210,445	3.4	4.4	
(-) Compulsory Deposits / Funds Available (2)	(38,203)	(36,067)	(31,618)	5.9	20.8	
Clients Funds Net of Compulsory	181,431	176,381	178,827	2.9	1.5	
Onlending	18,812	18,273	17,091	2.9	10.1	
Foreign Credit Lines	9,271	10,191	12,005	(9.0)	(22.8)	
Funding Abroad	13,081	12,892	15,189	1.5	(13.9)	
Total Funding (A)	222,595	217,737	223,112	2.2	(0.2)	
Loan Portfolio/Leasing/Cards (Other						
Loans)/Acquired	191,970	186,046	184,536	3.2	4.0	
CDI (B) (3)						
B/A (%)	86.2	85.4	82.7	0.8 p.p	3.5 p.p	

- (1) Debentures used basically to back purchase and sale commitments;
- (2) Excludes government bonds tied to savings accounts; and
- (3) Amount related to cards operations (cash and installment purchases from merchants) and amounts related to interbank deposits calculated towards compulsory deposits.

### **Main Funding Sources**

The following table presents the changes in the main funding sources:

		R\$ million		Variation %				
	Dec09	Sep09	Dec08	Quarter	12M			
Demand Deposits + Investment Account	35,663	30,293	28,612	17.7	24.6			
Savings Deposits	44,162	40,922	37,769	7.9	16.9			
Time Deposits	90,496	96,033	97,414	(5.8)	(7.1)			
Debentures	37,702	34,751	36,138	8.5	4.3			
Borrow ing and Onlending	27,328	27,025	31,947	1.1	(14.5)			
Funds from Issuance of Securities	7,482	7,111	9,011	5.2	(17.0)			
Subordinated Debt	23,104	22,881	19,687	1.0	17.4			
Total	265,937	259,016	260,578	2.7	2.1			

#### **Demand Deposits and Investment Account**

The increase of 17.7% or R\$5,370 million in the quarter and the 24.6% increase in the year reflects the funds related to the acceleration in economic activity, which led to improvements in funding.

#### **Savings Deposits**

The variation in the quarter is basically due to the higher inflows and the remuneration of deposits (TR + 0.5% p.m.), which reached 1.6% in 4Q09, representing growth of 7.9%. We believe savings accounts will remain a good investment alternative, especially for smaller-scale savers.

The accrued returns on savings accounts in 2009 mainly reflects the fact that deposits exceeded redemptions and the remuneration of balances (TR + 0.5% p.m.), which reached 6.9%, for growth of 16.9% in the period.

### **Time Deposits**

In 4Q09, there was a decrease in funds from time deposits due to the measures adopted by the government to boost market confidence in small and midsized financial institutions by creating Time Deposits with Special Guarantee (DPGEs) and to the subsequent drop in the rates practiced.

The variation in the comparison with 2008 is mainly due to: (i) the anti-cyclical measures adopted by the government; and (ii) the reduction in reserve requirements, which normalized funding operations and market liquidity.

#### **Debentures**

The positive variation of 8.5% in 4Q09 basically reflects: (i) the placement of these securities, which are used to back purchase and sale commitments; and (ii) the better rates of these operations in relation to those practiced for time deposits, which suffered contraction due to the return of liquidity in the market.

#### **Borrowings and Onlending**

The increase in the quarter is mainly due to the following: (i) the R\$516 million increase in the volume of funds from borrowings and onlending in the country, especially through Finame operations; which was partially offset by (ii) the negative variation in the foreign exchange rate of 2.1% in 4Q09, which impacted borrowings and onlendings denominated and/or indexed in foreign currency, whose balance was R\$8,218 million in September 2009 and R\$8,005 million in December 2009.

The reduction in the year was basically due to: (i) the 25.5% negative exchange rate variation, which directly impacted borrowings and onlendings denominated and/or indexed in foreign currency, whose balance was R\$14,204 million in December 2008 and R\$8,005 million in December 2009; which was partially offset by (ii) the increase in the volume of funds from borrowings and onlending in the country, especially through Finame and BNDES operations, whose balance was R\$17,743 million in December 2008 and R\$19,323 million in December 2009.

#### **Funds from Security Issuances**

The increase of 5.2% increase or R\$371 million in the quarter was basically due to (i) the issue of MT100 securities, which grew by 5.7% or R\$211 million; (ii) new operations with Agribusiness Mortgage Letters in the amount of R\$184 million; which was offset by (iii) the negative exchange rate variation of 2.1%.

In the comparison between fiscal years, the reduction of 17.0% or R\$1,529 million was mainly due to: (i) the negative exchange rate variation of 25.5%, which directly impacted operations with MT100 securities by R\$813 million or 17.2%; (ii) the reduction in funds from Debentures of R\$747 million, due to repurchase by third parties in 2Q09; which was offset by (ii) new operations with Agribusiness Mortgage Letters of R\$233 million.

#### **Subordinated Debt**

In December 2009, Bradesco s Subordinated Debt totaled R\$23,104 million (R\$3,779 million abroad and R\$19,325 million in Brazil).

In the year, Bradesco issued R\$1,295 million in Subordinated CDB in Brazil, with maturity in 2015. Overseas, Bradesco concluded its US\$750 million funding operation through the issuance of subordinated notes.

Note that only R\$10,951 million of the total subordinated debt is used for calculating the Capital Adequacy Ratio (Basel II), given the maturity of each subordinated debt operation.

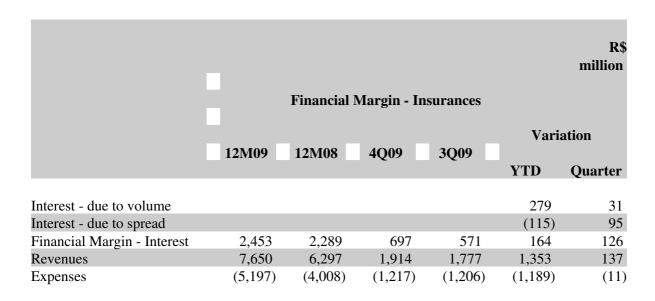
## Securities/Other Financial Margin - Breakdown

		Finan	cial Margir	ı - Securitie	s / Other	R\$ million
	12M09	12M08	4Q09	3Q09	Va	riation
	121/109	121/100	.Qu>	200	YTD	Quarter
Interest - due to volume					383	24
Interest - due to spread					(47)	(112)
Financial Margin - Interest	2,101	1,765	471	559	336	(88)
Revenues	14,027	16,065	3,665	3,189	(2,038)	476
Expenses	(11,926)	(14,300)	(3,194)	(2,630)	2,374	(564)

In relation to 2008, interest financial margin from Securities/Other increased by 19.0% or R\$336 million, benefitted by the average volume of R\$383 million, and offset by the spread reduction of R\$47 million. In 4Q09, interest financial margin was R\$471 million, down R\$88 million from R\$559 million in the prior quarter, represented by the spread decrease in the amount of R\$112 million, offset by the increase in average volume in the amount of R\$24 million.

#### **Insurance Financial Margin - Interest**

#### Insurance Financial Margin - Breakdown



The result from the insurance business line increased by 7.2% or R\$164 million in relation to 2008, due to the average volume growth of R\$279 million, which was offset by the negative impact from spreads of R\$115 million. In relation to 3Q09, the increase was 22.1% or R\$126 million, mainly from higher revenues from securities indexed to the IPCA and multimarket funds, in addition to lower expenses for restatement of reserves according to the IGPM.

## Financial Margin Non-Interest - Breakdown

			ancial Marg on-Interest	in -		R\$ million
	12M09	12M08	4Q09	3Q09	Varia YTD	ation Quarter
Loans	(72)	(783)	_	_	711	-
Funding	(243)	(184)	(62)	(61)	(59)	(1)
Insurance	548	372	143	162	176	(19)
Securities/Other	2,269	800	243	595	1,469	(352)
Total	2,502	205	324	696	2,297	(372)

In 2009, the result of non-interest financial margin grew by R\$2,297 million in relation to 2008. In the fourth quarter this item decreased by R\$372 million from the previous quarter. The variations in non-interest financial margin were basically due to the following factors:

Loans , represented by commissions for placing financing and loans. Expenses were lower due to the change in the accounting policy as of 2Q08, with financing commissions incorporated under the balances of financing/leasing operations;

Funding , represented by expenses with the credit guarantee fund Fundo Garantidor de Crédito (FGC). The increase in the comparison periods was mainly due to expansion in the client base in relation to 2008. In 4Q09, this contribution remained stable in relation to 3Q09.

Insurance represented by gains from equity investments. Variations between the periods are associated with market conditions, which provided better/worse opportunities for profit taking; and

Securities/Other , the increase of R\$1,469 million in 2009 from the previous year reflects the higher treasury/securities gains, led by the positive variation in the mark-to-market adjustments of: (i) credit derivatives (Credit Default Swaps - CDSs) linked to Brazilian government bonds issued abroad; and (ii) securities pegged to IPCA inflation, due to the recovery in financial markets in 2009. The R\$372 million decrease in the quarterly comparison is due to lower gains from treasury/securities.

## **Insurance, Private Pensions and Savings Bonds**

Analysis of the balance sheets and income statements of Grupo Bradesco de Seguros, Previdência e Capitalização:

### **Balance Sheet**

			R\$ million
	Dec09	Sep09	Dec08
A 4-			
Assets	00.004	0 < 0.00	= < ==4
Current and Long-Term Assets	89,991	86,009	76,751
Securities	83,733	79,875	71,309
Insurance Premiums Receivable	1,638	1,493	1,353
Other Loans	4,620	4,641	4,089
Permanent Assets	2,117	1,597	1,217
Total	92,108	87,606	77,968
Liabilities			
Current and Long-Term Liabilities	80,384	76,766	69,086
Tax, Civil and Labor Contingencies	1,518	2,056	1,881
Payables on Insurance, Private Pension Plans and Certificated			
Savings Plans Operations	302	327	350
Other Liabilities	2,992	2,983	2,268
Technical Provisions for Insurance (*)	6,856	6,617	5,829
Technical Provisions for Life and Private Pension Plans	65,692	61,918	56,052
Technical Provisions for Certificated Savings Plans	3,024	2,865	2,706
Minority Interest	597	155	110
Shareholders' Equity	11,127	10,685	8,772
Total	92,108	87,606	77,968

<sup>(\*)</sup> In compliance with Susep Circular Letter 379/08, as of January 2009, values referring to technical provisions are being presented in their gross amounts and reinsurance balances (PPNG, PSL and IBNR) were reclassified under assets. The balance was R\$635 million on September 30, 2009 and R\$669 million on December 31, 2009.

#### **Consolidated Statement of Income**

	12M09	12M08	4Q09	R\$ million
	121,107	121,100	.402	C Q o >
Premiums from Insurance, Private Pension				
Plan Contribution and Income from	26,333	23,149	8,040	6,685

# Certificated Savings Plans

Premiums Earned from Insurance, Private				
Pension Plan Contribution and Certificated	13,831	12,291	3,719	3,746
Savings Plans				
Reduction of PIC/PDA Interest Rate	(507)	-	(180)	(327)
Interest Income of the Operation	2,935	2,548	812	735
Sundry Operating Revenues	880	888	263	196
Retained Claims	(8,329)	(7,391)	(2,197)	(2,212)
Certificated Savings Plans Draw ings and				
Redemptions	(1,747)	(1,466)	(522)	(449)
Selling Expenses	(1,265)	(1,179)	(335)	(326)
General and Administrative Expenses	(1,371)	(1,295)	(368)	(365)
Other (Operating Revenues/Expenses)	(228)	(170)	(86)	(32)
Tax Expenses	(292)	(288)	(80)	(70)
Operating Income	3,907	3,938	1,026	896
Equity Result	300	188	159	58
Non-Operating Income	(5)	(6)	(16)	23
Taxes and Contributions and Minority Interest	(1,479)	(1,472)	(341)	(370)
Net Income	2,723	2,648	828	607

## Income Distribution of Grupo Bradesco de Seguros e Previdência

	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	R\$ million 1Q08
Life and Private Pension Plans	449	347	366	357	383	392	385	428
Health	129	89	107	137	113	115	115	117
Certificated Savings Plans	98	65	58	50	55	64	76	59
Basic Lines and Other	152	106	107	106	(1)	58	147	142
Total	828	607	638	650	550	629	723	746

#### **Performance Ratios**

								%
	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08
Claims Ratio (1)	74.3	77.2	73.3	73.7	78.0	72.4	73.1	73.4
Selling Ratio (2)	9.6	9.9	9.9	9.5	10.1	10.3	10.7	10.9
Administrative Expenses Ratio (3)	4.6	5.4	5.4	5.6	6.0	5.9	5.1	5.3
Combined Ratio (*) (4)	83.4	88.9	85.5	86.2	89.7	84.4	84.9	83.9

- (\*) Excludes additional provisions.
- (1) Retained Claims/Earned Premiums;
- (2) Selling Expenses/Earning Premiums;
- (3) Administrative Expenses/Net Premiums Written; and
- (4) (Retained Claims + Selling Expenses + Other Operating Revenues and Expenses) / Earned Premiums + (Administrative Expenses + Taxes) / Net Premiums Written.

Obs.: To calculate ratios in 4Q08 we excluded R\$99.8 million related to the lengthening of the IBNR tail from five to seven years (life business) and R\$40 million related to losses from the floods in Santa Catarina state.

#### Premiums Written, Pension Plan Contributions and Savings Bonds Income

In 4Q09, premiums written, pension plan contributions and savings bond income increased by 29.6% on the same quarter in 2008.

According to Susep and ANS, in the insurance, private pension and savings bond segment, Bradesco Seguros e Previdência collected R\$22.9 billion in premiums in 2009 through November, maintaining its leadership position in the ranking, with market share of 23.7%. In the same period, the insurance industry collected R\$96.5 billion.

Retained	Claims	by	Insurance	Line

**Insurance Selling Expenses by Insurance Line** 

# **Efficiency Ratio**

General and Administrative Expenses / Revenue

### **Insurance Technical Provisions**

Insurance Group technical provisions accounted for 31.8% of the insurance market in November 2009, according to Susep and ANS data.

Obs.: In accordance with Susep Circular Letter 379/08, as of January 2009, reinsurance technical provisions were recorded under assets. The balance was R\$635 million September 30, 2009 and R\$669 million on December 31, 2009.

#### Bradesco Vida e Previdência

	R\$ million (except when otherwise indicated								
	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08	
Net Income	449	347	366	357	383	392	385	428	
Income from Premiums and								0	
Contribution Revenue *	4,933	3,697	3,304	2,822	3,517	3,117	3,224	3,114	
- Income from Private Pension Plans	,	,	,	,	,	,	,	,	
and VGBL	4,295	3,100	2,758	2,294	2,964	2,599	2,732	2,645	
- Income from Life/Accidents Insurance									
Premiums	638	597	546	528	553	518	492	469	
Technical Provisions	65,692	61,918	59,533	57,384	56,052	54,530	53,881	51,607	
Investment Portfolio	68,780	64,646	61,736	59,063	57,357	56,564	56,145	53,988	
Claims Ratio	50.9	48.1	43.9	43.7	48.4	48.4	36.2	44.3	
Selling Ratio	14.4	16.5	17.1	14.9	17.5	16.9	16.2	15.2	
Combined Ratio	70.6	74.4	69.4	68.6	71.9	69.9	66.8	62.2	
Participants / Policy Holders									
(thousands)	21,389	21,206	20,231	19,838	18,918	18,553	17,984	17,559	
Premiums and Contributions Revenue									
Market Share (%)**	31.1	31.1	30.4	34.2	34.5	35.3	35.7	32.5	
Life/AP Market Share - Insurance									
Premiums (%)**	16.5	16.0	16.1	17.4	16.7	16.6	16.1	17.2	

## \* Life/VGBL/Traditional

For comparison purposes, the R\$99.8 million related to lengthening the INBR tail from 5 to 7 years (life line) was excluded from 4Q08. The historical increase in the occurrence date and notice date ratio was adjusted from 60 to 84 months to comply more precisely with the statistical behavior of older judicial claims.

\*\*Data for November 2009, August 2009, May 2009, January 2009, November 2008, July 2008, May 2008, and February 2008.

Obs.: In accordance with Susep Circular Letter 379/2008, as of January 2009, amounts referring to technical provisions are presented in gross amounts and reinsurance balances (PPNG, PSL and IBNR) were reclassified under assets. The balance on December 31, 2009 was R\$6 million.

Due to its solid structure, policy of product innovation and the confidence of consumers, Bradesco Vida e Previdência maintained its leadership, holding market share of 31.1% in terms of income from pension plans and VGBL.

It is also the leader in VGBL plans, with 32.6% market share, and in Private Pension Plans, with 25.6% market share (source: Fenaprevi data of November 2009).

With revenue of R\$4.9 billion in 4Q09, for growth of 33.4% on the previous quarter, Bradesco Vida e Previdência posted results 29.4% higher than in 3Q09. This improving was due to: (i) the increase in the financial result; (ii) the net effects from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); (iii) the result from VGBL, combined with creation of a provision for insufficient contribution (PIC) and a provision for administrative expenses, given the decline in the real interest rate, from 4.3% to 4.0%, used to calculate these reserves; and (iv) the higher claims in the group life segment.

Despite the 13.8% growth in revenue from R\$13.0 billion in 2008 to R\$14.8 billion in 2009, the income from equity investments and the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS), the company posted a slightly lower result, due to: (i) the 6 p.p. increase in the rate of social contribution tax; (ii) the creation of technical provisions (PIC and PDA) totaling R\$507 million (R\$304 million net of tax) mentioned above; and (iii) the increase in claims in the group life segment, generated by the creation of a provision for insufficiency of premiums.

The technical provisions of Bradesco Vida e Previdência in December 2009 totaled R\$65.7 billion, of which R\$62.8 billion was from private pension and VGBL and R\$2.9 billion from life, personal accident and other lines, representing growth of 17.2% in relation to December 2008. The Investment Portfolio of Private Pension Plan and VGBL stood at R\$68.8 billion in December 2009.

#### **Evolution of Participants and Life and Personal Accident Policyholders**

In December 2009, the number of Bradesco Vida e Previdência clients grew by 13.1% compared to December 2008, surpassing the mark of 2.0 million private pension plans and VGBL participants and of 19.4 million personal accident and life insurance policyholders. This strong growth was driven by the strength of the Bradesco brand and the use of the right selling and management policies.

#### Bradesco Saúde Consolidated\*

	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08
Net Income (R\$ million)	129	89	107	137	113	115	115	117
Net Premiums Written (R\$ million)	1,622	1,573	1,484	1,419	1,410	1,389	1,327	1,133
Technical Provisions (R\$ million)	3,555	3,479	3,447	3,429	3,416	3,385	3,332	3,296
Claims Ratio	85.7	89.2	86.0	83.6	89.4	82.9	85.4	86.9
Selling Ratio	4.1	3.9	4.0	3.8	3.7	3.5	3.5	3.7
Combined Ratio	96.8	99.4	98.2	94.5	99.5	95.7	99.0	98.7
Insured (in thousands)	4,310	4,193	4,063	3,929	3,826	3,696	3,484	3,252
Written Premiums Market Share (%)*	48.5	47.9	47.0	46.8	46.0	42.5	43.5	42.0

<sup>\*</sup> Data as of November 2009, August 2009, May 2009, January 2009, November 2008, July 2008, May 2008 and February 2008.

Net Income in 4Q09 was 45% higher than in the previous quarter, due to the 3.1% increase in revenue and (i) the 3.5 p.p. drop in the claims ratio, which in 4Q09 was affected by the higher frequency of consultations and hospital admissions as a result of the outbreak of Influenza A (H1N1); and (ii) the higher use of post-employment benefits in the period.

The Net Income in fiscal year 2009 of R\$462 million was relatively unchanged from the R\$460 million recorded in 2008, despite lower interest rates and the higher rate of social contribution. The main performance indicators improved slightly from the previous year, with the combined ratio declining 1.4 p.p.

In December 2009, Bradesco Saúde maintained its strong market position in the corporate segment (source: ANS). Brazilian companies are increasingly convinced that health insurance is the best alternative for meeting their medical and hospital needs.

Approximately 35 thousand companies in Brazil have Bradesco Saúde insurance. Of the 100 largest companies in Brazil in terms of revenue, 41 are Bradesco Saúde clients. When considering also Mediservice, this figure increases to 46 (Source: *Exame* magazine Melhores e Maiores , July).

### Number of Policyholders of Bradesco Saúde Consolidated

Bradesco Saúde - consolidated has over 4 million clients. The high share of corporate policies in the overall portfolio (94.64% in December 2009) shows the high level of specialization and customization in the corporate segment, which is a major advantage in today s private health insurance market.

### Bradesco Capitalização

	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08
Net Income (R\$ million)	98	65	58	50	55	64	76	59
Revenues from Certificated Savings Plans (R\$ million)	575	520	483	413	477	443	408	372
Technical Provisions (R\$ million)	3,024	2,865	2,785	2,740	2,706	2,668	2,592	2,527
Clients (in thousands)	2,531	2,507	2,525	2,543	2,546	2,492	2,397	2,309
Market Share from Premiums and Contributions Revenues								
(%)*	19.7	19.2	18.8	19.3	18.9	18.9	18.3	18.4

<sup>\*</sup> Data as of November 2009, August 2009, May 2009, January 2009, November 2008, July 2008, May 2008 and February 2008.

The growth in Net Income in the savings bond business in 4Q09 was due to (i) the 10.6% increase in revenue; (ii) stable administrative expenses; (iii) and the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS).

Net Income in 2009 was 6.7% higher than in 2008, due primarily to: (i) the 17.2% growth in revenue; (ii) the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS); and (iii) the reduction in personnel and administrative expenses to 2.2% of revenue, combined with the decrease in financial income, given the lower interest rates and the 6 p.p. increase in the rate of social contribution tax.

Bradesco Capitalização ended 4Q09 as a leader in the savings bond industry, due to its policy of transparency and adjusting its products based on the potential demand from consumers.

To offer savings bonds that are ideally suited to the profile and budget of clients, various products were developed that vary in accordance with the payment conditions (lump-sum or monthly), contribution term, frequency of drawings and premium amounts. This phase was mainly characterized by the closer relationship with the public by consolidating the Pé Quente Bradesco family of products.

A highlight was the performance of social and environmental products, in which part of the amount collected is transferred to social responsibility projects, while also enabling the client to start a financial reserve. Fundação SOS Mata Atlântica, which contributes to the development of reforestation projects; Instituto Ayrton Senna, whose main differential is the transfer of a percentage of the amount collected to social projects; Brazilian Cancer Control Institute, which contributes to the development of projects for the prevention, early diagnosis and treatment of cancer in Brazil; and Fundação Amazonas Sustentável, through which part of the amount collected is used to develop environmental preservation and sustainable development programs and projects.

The portfolio is composed of 16.3 million active bonds. Of this total, 32.4% are represented by Traditional Bonds sold through the Branch Network and the Bradesco Dia&Noite ATM network, which registered growth of 4.1% in relation to December 2008. The remaining 67.6% of the portfolio is represented by Incentive Bonds (transfer of drawing rights), such as those in partnership with Bradesco Vida e Previdência and Bradesco Auto/RE. Since the objective of this type of savings bond is to add value to the partner company s product or to encourage the performance of obligations by the client, the bonds have shorter terms and grace periods and lower unit sales value.

Bradesco Capitalização maintains a quality management system and holds the latest version of NBR ISO 9001:2008 certification for the Management of Bradesco Savings Bonds . This certification, which is granted by Fundação Vanzolini, attests to the quality of its internal processes and confirms the principle that underpins Bradesco Savings Bonds: good products, services and sustainable growth.

#### Bradesco Auto/RE

	4Q09	3Q09	2Q09	1Q09	4Q08	3Q08	2Q08	1Q08
Net Income (R\$ million)	43	33	40	32	(11)	35	39	44
Net Premiums Written (R\$ million)	855	812	754	718	739	791	711	653
Technical Provisions (R\$ million) (1)	3,162	2,998	2,940	3,000	2,315	2,203	2,158	2,187
Claims Ratio (2)	70.2	72.3	65.3	72.7	75.7	68.7	71.0	68.6
Selling Ratio	16.6	17.5	16.9	17.3	17.5	18.8	20.2	19.7
Combined Ratio (2)	107.8	106.4	99.9	106.2	111.6	104.6	105.9	103.7
Insured (in thousands)	2,592	2,433	2,359	2,280	2,192	2,117	2,177	2,144
Market Share from Premiums and Contributions Revenues								
(%)*	10.2	10.2	10.1	9.8	10.6	10.8	10.7	10.5

<sup>\*</sup> Data as of November 2009, August 2009, May 2009, January 2009, November 2008, July 2008, May 2008 and February 2008.

Insurance premiums in the Auto/RE line held market share of 10.2% (market data in November 2009).

The higher Net Income in 4Q09 was due to the 2.1 p.p. decrease in the claims ratio and the higher equity income.

In 2009, Net Income was 38% higher than in 2008, supported by the 8% growth in revenue, the declines in the claims ratio and selling costs and the higher equity income.

Grupo Bradesco de Seguros e Previdência maintained its leadership position among major insurers of the basic lines in Brazil s Other Property and Casualty market, with market share of 6.1% in November 2009.

In segments related to Property Insurance, Bradesco Auto/ RE has been renewing the insurance programs of its main clients through partnerships with brokers specialized in the segment and a closer relationship with Bradesco Corporate and Bradesco Empresas. The excellent performance of the oil industry and the rebound in the construction industry has also contributed to the growth of Bradesco Auto/RE in this segment.

In Aviation and Maritime Hull insurance, the increased exchange with managers at Bradesco Corporate and Bradesco Empresas has been drawn on extensively, taking full advantage of the stronger sales of aircraft and the maritime vessels

The transportation segment is still the primary focus, with essential investments made to leverage new business, especially in the renewal of reinsurance agreements, which gives insurers the important power to assess and cover risk, and consequently increased competitiveness in more profitable businesses, such as international transportation insurance for shipping companies involved in international trade.

Despite strong competition in the Auto/RCF business, the insurer has increased its client base. This is mainly due to the improvement of current products and the creation of new products targeting specific publics. These include

<sup>(1)</sup> In accordance with SUSEP Circular Letter 379/08, as of January 2009, amounts related to technical provisions are presented in gross amounts and reinsurance balances (PPNG, PSL and IBNR) were reclassified under assets. The balance on December 31, 2009 was R\$662 million.

<sup>(2) 4</sup>Q08 excludes R\$40 million related to losses from the floods in Santa Catarina state.

Bradesco Seguro Exclusivo Cliente Bradesco, which is exclusively for Banco Bradesco accountholders, Auto Mulher, which targets women, and Auto Corretor, aimed at insurance brokers.

Grupo Bradesco de Seguros e Previdência held market share in the Auto/RCF market in November 2009 of 13.4% .

## Number of Policyholders in Auto/RE

In the mass insurance segment of Other Property and Casualty, where products target individuals, self-employed professionals and SMEs, the launch of new products and the continuous improvement of methods and systems have contributed to growth in the client base. This increase can be observed mainly in residential insurance, such as Bradesco Seguro Residencial and Bradesco Seguro Auto + Residencial. In addition, the new product Bradesco Seguro Condomínio was remodeled to become more competitive and dynamic, accompanied by a new issuing process and system and a follow-up system accessed by the Internet.

## **Fee and Commission Income**

A breakdown of the variations in fee and commission income for the respective periods is presented below:

					I	R\$ million
Fee and Commission Income	123400	121/100	4000	2000	Varia	ation
	12M09	12M08	4Q09	3Q09	YTD	Ouarter
Card Income	3,423	3,065	953	785	358	168
Checking Account	2,120	2,029	543	539	91	4
Fund Management	1,602	1,570	430	421	32	9
Loan Operations	1,523	1,510	405	390	13	15
Collection	996	973	259	254	23	5
Custody and Brokerage Services	412	329	116	106	83	10
Consortium Management	351	318	95	91	33	4
Payment	256	239	66	64	17	2
Underwriting	341	120	105	46	221	59
Other	592	591	153	161	1	(8)
Total	11,616	10,744	3,125	2,857	872	268

Explanations of the main items that influenced the variation in fee and commission income between periods follow.

#### **Card Income**

In 4Q09, the R\$168 million increase on the previous quarter was basically due to the inclusion of the figures from Banco Ibi and to higher card revenue, which is seasonally higher in the last quarter of the year.

In the comparison with 2008, the R\$358 million increase reflects the expansion of 59.6% in the cards base, from 83,243 thousand in December 2008 to 132,854 thousand in December 2009, due to organic growth and the Banco Ibi merger.

In the same period, revenue from credit card operations was R\$55,303 million, an increase of 18.4%, while the number of credit card transactions increased by 19.0%, from 607,373 thousand to 722,569 thousand.

In 2009, Card Fee Income was R\$3,423 million, up 11.7% on 2008, mainly due to the performance of purchases and services income. Fee and commissions income in 2009 includes the partial divestment of the interest in the acquirer Cielo in July 2009, from 39.3% to 26.6%.

### **Checking Account**

In 4Q09, revenue from checking account services was R\$543 million, for growth of approximately 1% in the quarter, mainly due to the net increase of 235 thousand new checking accounts (16 thousand corporate clients and 219 thousand individual clients) and the increase in services provided to clients.

In 2009, fee and commission income from checking accounts grew by 4.5% on the previous year to R\$2,120 million. The base (net of accounts closed) expanded by 829 thousand new checking accounts and 1.9 million savings accounts, offsetting the impact from the elimination of the charging of fees for renewing registrations.

#### **Loan Operations**

In 4Q09, the increase of R\$3.8% or R\$15 million mainly reflects the recovery in transaction volumes, especially for real estate financing, BNDES onlending and working capital operations.

**In** 2009, the increase of R\$13 million is mainly due to the growth in income from guarantees, which offset the negative impact from the elimination of the charging of loan fees (TAC) from individuals.

### **Asset Management**

In 4Q09, the growth in asset management income of R\$9 million or 2.1% from the previous quarter is mainly due to the increase in assets under management, which offset the fewer number of business days in 3Q09.

In 2009 versus 2008, the R\$32 million increase was mainly due to the growth in assets under management at Bradesco of 32.4%. The highlight was income from equity investments, which grew by 122.3%, followed by growth in fixed income investments of 29.4%.

Shareholders' Equity	F	R\$ million	Variation %		
Shareholders Equity	Dec09	Sep09	Dec08	Quarter	12M
Investment Funds	225,011	214,094	166,162	5.1	35.4
Managed Portfolios	16,142	17,050	15,365	(5.3)	5.1
Third-Party Fund Quotas	6,547	5,767	5,624	13.5	16.4
Total	247,700	236,911	187,151	4.6	32.4

Assets Distribution			R\$ million Variat						
		]	Dec09	Sep09	Dec08	Quarter	12M		
Investment Funds	Fixed Income	2	201,012	192,962	155,365	4.2	29.4		
Investment Funds	Variable Income		23,999	21,132	10,797	13.6	122.3		
Investment Funds	Third-Party Funds		5,641	4,879	4,857	15.6	16.1		
Total		2	230,652	218,973	171,019	5.3	34.9		
Managed Portfolios	Fixed Income		8,590	8,837	8,484	(2.8)	1.2		

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Managed Portfolios Variable Income	7,552	8,213	6,881	(8.0)	9.8
Managed Portfolios Third-Party Funds	906	888	767	2.0	18.1
Total	17,048	17,938	16,132	(5.0)	5.7
Total Fixed Income	209,602	201,799	163,849	3.9	27.9
Total Variable Income	31,551	29,345	17,678	7.5	78.5
Total Third-Party Funds	6,547	5,767	5,624	13.5	16.4
Overall Total	247,700	236,911	187,151	4.6	32.4

### **Collections**

The R\$5 million increase in 4Q09 basically reflects the increase in the number of documents processed in the quarter to 238 thousand, from 224 thousand in the previous quarter.

In 2009, the increase of R\$23 million is due to growth in the volume of documents processed to 874 million, from 807 million in 2008.

## **Payment**

The R\$17 million increase in the year was mainly due to growth in the payment of taxes, public and private utility concession fees and social security contributions, from R\$383 million to R\$414 million.

### **Consortium Management**

The 3.9% higher sales of quotas in 4Q09 fueled income growth of 4.4% on the previous quarter at Bradesco Consórcios, which remained the leader in all segments in which it operates.

In 2009, the 10.4% higher income in relation to 2008 mainly reflects the increase in active quotas, from 345,969 on December 31, 2008 to 395,611 on December 31, 2009.

## **Custody and Brokerage Services**

In 4Q09, income from custody and brokerage services grew 9.4% on the prior quarter, mainly explained by the higher trading volume on stock exchanges.

In 2009, the 25.2% higher income in relation to 2008 mainly reflects the acquisition of Ágora Corretora, incorporated as of September 2008

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Underwriting	
The R\$59 million increase in 4Q09 and R\$221 million increase in the annual comparison mainly refer to increased business volumes explained by the better scenario for capital markets.	
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## **Administrative and Personnel Expenses**

					R	\$ million	
Administrative and Personnel Expenses					Variation		
	12M09	12M08	4Q09	3Q09	YTD	Quarter	
Administrative Expenses							
Third-Party Services	2,407	1,842	702	638	565	64	
Communication	1,221	1,104	328	298	117	30	
Data Processing	772	578	212	195	194	17	
Depreciation and Amortization	716	614	203	186	102	17	
Advertising and Marketing	589	643	283	112	(54)	171	
Rent	556	483	145	136	73	9	
Transportation	526	512	150	138	14	12	
Assets Maintenance	414	393	112	103	21	9	
Leasing	401	352	99	87	49	12	
Financial System Services	280	215	89	67	65	22	
Security and Surveillance	249	218	64	65	31	(1)	
Materials	227	212	66	60	15	6	
Water, Energy and Gas	198	183	52	44	15	8	
Trips	77	87	22	21	(10)	1	
Other	860	871	219	209	(11)		
Total	9,493	8,307	2,746	2,359	1,186	387	
Personnel Expenses							
Structural	6,617	6,112	1,725	1,668	505	57	
Social Charges	5,129	4,701	1,328	1,297	428	31	
Benefits	1,488	1,411	397	371	77	26	
Non-Structural	1,350	1,278	356	458	72	(102)	
Management and Employees Profit Sharing (PLR)	772	734	187	306	38	(119)	
Provision for Labor Claims	395	350	111	105	45	6	
Training	87	94	27	24	(7)		
Termination Cost	96	100	31	23	(4)	8	
Total	7,967	7,390	2,081	2,126	577	(45)	
<b>Total Administrative and Personnel Expenses</b>	17,460	15,697	4,827	4,485	1,763	342	

In 4Q09, Administrative and Personnel Expenses totaled R\$4,827 million, up 7.6% on the prior quarter. Note that the consolidation of Banco Ibi in October 2009 impacted **income** statement accounts as of November.

## **Personnel Expenses**

In 4Q09, personnel expenses were R\$2,081 million, down 2.1% (R\$45 million) from the previous quarter.

In the "structural" portion, the R\$57 million increase was basically due to: (i) the wage increase under the collective bargaining agreement (6%) and the restatement of labor liabilities; (ii) the Banco Ibi merger; and (iii) the expansion in the service network (from 42,627 service points in 3Q09 to 44,632 in 4Q09).

In the "non-structural" portion, the R\$102 million increase basically reflects: (i) lower expenses with profit sharing for administrators and employees (PLR), due to the R\$119 million adjustment made in the previous quarter under the collective bargaining agreement; which was partially offset by higher expenses with: (ii) employment contract terminations (R\$8 million); (iii) provisions for labor claims (R\$6 million); and (iv) higher expenses with training (R\$3 million).

# **Personnel Expenses**

In 2009, the R\$577 million increase from 2008 reflects: (i) the "structural" portion (R\$505 million), related basically to higher expenses with payroll and charges due to wage increases; and (ii) the R\$72 million increase in the non-structural portion, basically due to:

(a) higher provision for labor claims in the amount of R\$45 million; (b) higher expenses with the provision for profit sharing (PLR), as per the collective agreement in September 2009 in the amount of R\$38 million; which were offset by (c) lower expenses with training (R\$7 million).

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Administrative and Personnel Expenses
Administrative Expenses
Administrative Dapenses
In 4Q09, administrative expenses were R\$2,746 million, up 16.4% (R\$387 million) from 3Q09, mainly due to
seasonality at year-end, when higher business volume directly impacts some administrative expenses, such as
advertising, as well as the consolidation of Banco Ibi. The main variations were in the following items: (i) R\$171 million related to higher advertising expenses; (ii) R\$64 million increase in outsourcing expenses; (iii) R\$30 million
increase in communication expenses; and (iv) the R\$22 million with financial system services.
In 2009, the increase of R\$1,186 million or 14.3% mainly reflects: (i) organic growth and the resulting increase in
service points (from 38,183 on December 31, 2008 to 44,632 on December 31, 2009), which directly impacted the
principal items under administrative expenses; (ii) the higher business volume; (iii) the Banco Ibi merger; and (iv) the renegotiation of agreements.
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### **Operating Coverage Ratio (\*)**

In the quarter, the coverage ratio in the last 12 months remained stable due to: (i) the higher administrative and personnel expenses resulting mainly from business expansion and the impact of the collective bargaining agreement; which was offset by (ii) the increase in fee and commission income. Going forward, we expect this ratio to improve, driven by growth in business operations and expansion in the client base.

# **Tax Expenses**

The R\$55 million growth in tax expenses in relation to 3Q09 was mainly due to the higher expenses with PIS/Cofins taxes of R\$47 million, reflecting the higher taxable income in 4Q09, especially fee and commission income.

In 2009, tax expenses rose R\$305 million, basically due to the increase in expenses with PIS/Cofins taxes of R\$263 million, reflecting the higher taxable income, especially financial margin income, as well as fee and commission income.

### Equity in the earnings of affiliated companies

In 4Q09, equity in the earnings of affiliated companies was R\$142 million, up R\$103 million on the previous quarter, mainly due to (i) the increase in income at IRB (R\$30 million) and Integritas Participações. (R\$31 million); and (ii) the gain related to the IPO of Laboratório Fleury obtained by our affiliate Integritas Participações. (R\$60 million).

In 2009, the R\$64 million increase mainly reflects: (i) the gain from the IPO of Laboratório Fleury (R\$60 million); (ii) the higher income from affiliated companies: Integritas Participações. (R\$31 million), Serasa (R\$14 million) and BES Investimentos (R\$15 million); which was offset by (iii) the drop in income from IRB (R\$57 million).

## **Other Operating Expenses (Net of Operating Revenue)**

In 4Q09, other operating expenses, net of other operating revenues, decreased R\$598 million. This variation was mainly due to: (i) the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS) of R\$388 million; (ii) the lower expenses with operational provisions of R\$282 million, led by the decrease in the provision for economic plans, from R\$387 million in 3Q09 to R\$111 million in 4Q09; which were partially offset by (iii) the incorporation of other operational expenses from Banco Ibi of R\$64 million.

In 2009, the increase in the operational expenses, net of other operating expenses of R\$1,235 million was mainly driven by: (i) the increase in expenses with operational provisions of R\$754 million, of which R\$676 million refers to the provision for contingencies related to economic plans; (ii) the higher expenses with goodwill amortization of R\$75 million; (iii) higher expenses with sundry losses of R\$95 million; (iv) higher expenses with the amortization of operating agreements of R\$51 million; (v) expenses with impairment testing of R\$40 million; (iv) the Banco Ibi merger (R\$64 million); (vii) higher net sundry expenses of R\$397 million; which was mainly offset by (viii) the net effect from the payment of taxes through the program for settlement of tax debits through cash and installment payments under Law 11,941/09 (REFIS) of R\$388 million.

### **Operating Income**

In 4Q09, Operating Income was R\$2,675 million, up 36.6% or R\$717 million from the previous quarter, mainly reflecting: (i) the increase in other operating income (net of other expenses) of R\$598 million; (ii) the R\$268 million increase in income from fee and commission income; (iii) the decrease in expenses with the allowance for loan losses of R\$213 million; and (iv) the increase in administrative expenses of R\$387 million.

In 2009, the increase of R\$2,093 million or 20.7% on the previous year was mainly due to higher expenses with: (i) the allowance for loan losses of R\$6,041 million (including the increase in additional provisioning of R\$1,477 million); (ii) the increase in personnel and administrative expenses of R\$1,763 million; (iii) other operating expenses (net of other income) of R\$1,235 million; and (iv) the decrease in operating income from the Insurance, private pension and savings bond business of R\$272 million; which was offset by (v) the increase in financial margin income of R\$6,587 million; and (vii) the increase in income from fees and commission of R\$872 million.

# **Non-Operating Income**

The R\$482 million variation on the previous quarter is mainly explained by the gain from the sale of the overallotment shares in Cielo in 3Q09 of R\$410 million.

In 2009, the main impact was the gain from the partial divestment in the year of the interest in Cielo.

### Sustainability

In October 2009, Bradesco became a member of the Brazilian Platform of Companies for the Climate (EPC) of Fundação Getulio Vargas Center of Sustainability Studies (GVCes). The initiative which companies joined voluntarily gathers Brazilian sector leaders to identify solutions for climate changes. EPC will support strategies, policies, management systems for greenhouse gas (GHG) emissions and the positioning of companies on the legal framework for low carbon economy in Brazil.

In November, for the fifth consecutive year, Bradesco was included in the Corporate Sustainability Index (ISE) of the São Paulo Stock Exchange (BM&FBOVESPA), composed of 43 shares from 34 companies recognized for their commitment to social, economic and environmental aspects. ISE is a benchmark for investment funds that take into account sustainability and governance practices when preparing their portfolios. The companies whose shares compose the index are deemed capable of generating value to shareholders due to their ability to overcome economic, financial and social-environmental risks more easily.

#### **Investor Relations Area** IR

In 2009, the Investor Relations area expanded and improved its communication channels.

In the first half of 2009, in an unprecedented initiative, it hosted its first Video Chat for the disclosure of results aimed at individual investors. Internet users had the opportunity to ask questions on the results online. Interested parties were also able to watch the replay of the full version of the Video Chat during the 6-month period following each disclosure on the Bank's Investor Relations website. In September 2009, internet users were able to follow 6 Apimec Meetings via Twitter on <a href="https://www.twitter.com/bradesco\_ri">www.twitter.com/bradesco\_ri</a>. The profile remains active and is used by the IR area for disclosing relevant information to shareholders and investors.

In October 2009, Bradesco launched its new IR website featuring new tools and separate contents for institutional investors and individuals.

Furthermore, 18 Apimec and INI (National Association of Investors) Meetings were held in 13 cities across the country, including 8 capital cities; six of these meetings were also broadcast live on the Internet. Presentations were also made abroad, such as Road Shows and the Bradesco Day in London and New York.

Service to Shareholders, Analysts and Investors	2009	2008	2007
Meetings w ith Investors	160	198	118
Conference Calls	59	55	35
Events Abroad	18	20	16
APIMEC Meetings (Capital Market Professionals and Investors			
Association)	17	14	14
Chats	3	3	3
INI (National Investors Institute)	1	3	1
Total	258	293	187

### **Corporate Governance**

Bradesco is rated AAA+ by Management & Excellence, making it the first Latin American bank to obtain the highest Corporate Governance rating, in addition to the AA (Great Corporate Governance Practices) rating granted by Austin Rating.

Regarding the Corporate Governance structure, Bradesco s Board of Directors is supported by 5 statutory committees (Ethical Conduct, Audit, Internal Controls and Compliance, Compensation and Integrated Risk Management and Capital Allocation), in addition to 37 Executive Committees that provide assistance to the Board of Executive Officers.

Every shareholder is entitled, in addition to 100% Tag Along to common shares and 80% to preferred shares, to a minimum mandatory dividend of 30% of adjusted net income, higher than the minimum 25% set forth by the Brazilian Corporation Law. The preferred shares are entitled to dividends 10% higher than those attributed to common shares.

On March 10, 2009, all matters of the Shareholders Meetings agenda were approved, including the reverse split of common and preferred shares, which was followed by the simultaneous split of each share.

For further information, please visit: http://www.bradesco.com.br/ir/ - Corporate Governance Section.

### **Share Performance**

## Number of Shares Common (ON) and Preferred (PN) (\*)

					Iı	1 thousands
	Dec09	Dec08	Dec07	Dec06	Dec05	Dec04
Common Shares	1,710,205	1,688,287	1,665,407	1,650,235	1,615,185	1,573,118
Preferred Shares	1,710,346	1,688,390	1,665,407	1,652,679	1,616,799	1,558,140
<b>Subtotal Outstanding</b>	3,420,551	3,376,677	3,330,814	3,302,914	3,231,984	3,131,258
Treasury Shares	6,535	180	3,705	1,251	766	-
Total	3,427,086	3,376,857	3,334,519	3,304,165	3,232,750	3,131,258

On December 31, 2009, Banco Bradesco s capital stock totaled R\$26.5 billion, composed of 3,427,086 thousand shares, of which 1,713,543 thousand were common shares and 1,713,543 thousand were preferred shares, all non-par, book-entry shares. The largest shareholder is the holding company Cidade de Deus Participações, which directly holds

<sup>(\*)</sup> For comparison purposes, in 2009 shares had 10% bonus paid for the previous years. Likewise, there were 50% bonuses in 2008 and 100% bonuses in 2005 and 2007.

48.4% of the voting capital and 24.2% of total capital.

The latter is controlled by the Aguiar Family, Fundação Bradesco and another holding company, Nova Cidade de Deus Participações, controlled by Fundação Bradesco and Elo Participações e Investimento, whose shareholders compose the majority of Bradesco s Board of Directors and Statutory Executive Board.

### Number of Shareholders Resident in the Country and Abroad

	Dec09	%	Ownership of Capital (%)	Dec08	%	Ownership of Capital (%)
Individuals	343,741	89.7	25.1	1,269,542	91.4	26.9
Corporate	37,537	9.8	44.3	116,111	8.4	45.8
Subtotal - Resident in Brazil	381,278	99.5	69.3	1,385,653	99.7	72.7
Resident Abroad	1,747	0.5	30.7	3,832	0.3	27.3
Total	383,025	100	100.0	1,389,485	100	100.0

Regarding Bradesco s shareholders, resident in the country and abroad, on December 31, 2009, there were 381,278 shareholders domiciled in Brazil, accounting for 99.5% of total shareholders and holding 69.3% of shares. On the other hand, the number of shareholders resident abroad was 1,747, accounting for 0.5% of shareholders and holding 30.7% of shares.

The common and preferred shares reverse split in the ratio of fifty (50) to one (1) with simultaneous split of each share in the ratio of one (1) to fifty (50) was resolved at a Special Shareholders Meeting held on March 10, 2009, which explains the large decrease in the number of Bradesco s shareholders.

### **Share Performance**

	In R\$ (except when i							
	4Q09	3Q09	Variation %	12M09	12M08	Variation %		
Net Income per Share	0.64	0.54	19.3	2.34	2.25	3.8		
Dividends/Interest on Shareholders' Equity	0.04	0.54	17.5	2.34	2.23	3.0		
Common Share (after Income Tax - IR)	0.214	0.153	39.9	0.671	0.677	(0.9)		
Dividends/Interest on Shareholders' Equity						· /		
Preferred Share (after Income Tax - IR)	0.235	0.168	40.0	0.738	0.745	(0.9)		
Book Value per Share (Common and								
Preferred)	12.21	11.53	5.9	12.21	10.15	20.3		
Last Business Day Price Common	27.26	26.50	2.9	27.26	18.17	50.0		
Last Business Day Price Preferred	33.07	32.05	3.2	33.07	20.54	61.0		
Market Capitalization (R\$ million) (*)	103,192	98,751	4.5	103,192	65,354	57.9		

<sup>(\*)</sup> Number of shares (minus treasury shares) x Common and Preferred shares closing price of the last day of the period.

In 4Q09, Bradesco s preferred shares appreciated by 4.9% (adjusted per dividends), while Ibovespa had an 11.5% gain. In 2009, Bradesco s preferred shares appreciated by 65.5% (adjusted per dividends), while Ibovespa had an 82.7% gain in the period.

The year of 2009 was marked by the beginning of the global markets—recovery process, especially over the second half of the year, a reflection of the more optimistic expectations regarding the international scenario, mainly concerning the response of economic indicators to the incentive packages promoted by governments.

The solid foundation of the Brazilian economy, combined with a robust financial system, contributed to a faster recovery of the stock market, taking Ibovespa to levels close to those of the pre-crisis period, thus leading it to deliver one of the best performances among global exchanges.

### **Main Ratios**

**Market value:** considers the closing price of common and preferred shares multiplied by the respective number of shares (disregarding treasury shares).

Market Value/Shareholders Equity: indicates the number of times Bradesco s market value is higher than its book shareholders equity.

**Formula used:** number of common and preferred shares multiplied by the closing price of common and preferred shares of the last trading day of the period. The amount is divided by the book shareholders equity of the period.

**Dividend Yield:** is the ratio between the share price and the dividends and/or Interest on Shareholders Equity paid to shareholders in the last 12 months, indicating the return on investment by the profit sharing.

**Formula used:** amount received by shareholders as dividends and/or Interest on Shareholders Equity in the last 12 months, divided by the preferred share closing price of the last trading day of the period.

#### **Share Performance**

**Pay Out Index:** it indicates the percentage of net income paid as dividends/Interest on Shareholders Equity (YTD).

**Formula used:** amount received by shareholders as dividends and/or Interest on Shareholders Equity (net of income tax) divided by the book net income adjusted by non-recurring goodwill amortization (disregarding legal reserve - 5% of net income).

# Dividends/Interest on Shareholders Equity JCP

In 2009, the amount of R\$2,718 million was allocated to shareholders as Dividends and Interest on Shareholders Equity, equivalent to 31.5% of adjusted net income.

The amounts allocated over the years have surpassed the limits set forth by the Brazilian Corporation Law and the Company s Bylaws.

# **Products and Services Market Share**

Below is Banco Bradesco S.A. s share of the Banking and Insurance Markets and Customer Service Network.

	_	_	_	
	Dec09	Sep09	Dec08	Sep08
		·		i
Banks Source: Brazilian Central Bank (Bacen)				
Time Deposits	N/A	13,3	14,0	11,9
Savings Deposits	N/A	13,9	14,3	13,8
Demand Deposits	N/A	19,1	17,2	18,7
Loan Operations	12,6	12,6	13,6	13,4
Loan Operations - Auto Individuals	19,7	20,5	23,0	22,7
Online Collection (Balance)	N/A	29,7	30,2	30,1
Number of Branches	18,2	17,8	17,5	17,2
Banks - Source: Federal Revenue Service/ Brazilian				
Data Processing Service (Serpro)				
Federal Revenue Collection Document (DARF)	21,2	21,1	20,2	20,0
Brazilian Unified Tax Collection System Document (DAS)	16,9	16,8	16,6	16,3
Banks Source: Social Security National Institute (INSS)/Dataprev				
Social Pension Plan Voucher (GPS)	14,4	14,3	14,3	14,1
Benefit Payment to Retirees and Pensioners	19,6	19,6	19,5	19,5
<b>Banks Source: National Association of Investment Banks (Anbid)</b>				
Investment Funds + Portfolios	16,6	16,6	15,2	14,9
Insurance, Private Pension Plans and Savings Bonds				
Source: Insurance Superintendence (Susep) and National Agency				
for Supplementary Healthcare (ANS)				
Insurance, Private Pension Plans and Savings Bonds Premiums	23.7 (*)	23,5	23,9	24,0
Insurance Premiums (including Long-Term Life Insurance - VGBL)	24.0 (*)	23,8	24,0	23,7
Life Insurance and Personal Accident Premiums	16.5 (*)	16,3	16,8	16,6
Auto/Basic Lines (RE) Insurance Premiums	10.2 (*)	10,2	10,5	10,7
Auto/Optional Third-Party Liability (RCF) Insurance Premiums	13.4 (*)	13,3	13,4	13,2
Health Insurance Premiums	48.5 (*)	48,1	45,6	43,2
Revenues from Private Pension Plans Contributions (excluding				
VGBL)	25.6 (*)	25,9	28,2	28,3
Revenues from Savings Bonds	19.7 (*)	19,4	18,9	19,2
Technical Provisions for Insurance, Private Pension Plans and Savings				
Bonds	31.8 (*)	32,0	34,1	34,6
Insurance and Private Pension Plans SourceNational Federation				
of Life and Pension Plans (Fenaprevi)				
Income on VGBL Premiums	32,6 (*)	32,4	36,5	37,6
Revenues from Unrestricted Benefits Generating Plans (PGBL)				
Contributions	20.2 (*)	20,7	24,8	24,9
Private Pension Plans Investment Portfolios (including VGBL)	36.2 (*)	36,7	37,6	38,8
Credit Card Source: Abecs				
Credit Card Revenue	19,7	19,0	19,5	19,8
Leasing Source: Brazilian Association of Leasing Companies (ABEL)				

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Lending Operations	20.4 (*)	19,5	15,6	17,9
Financing Source: Brazilian Central Bank				
Auto (Portfolio) Including Banco Bradesco	19.8 (*)	20,8	23,0	22,7
Consortia Source: Bacen				
Real Estate	26,9 (**)	26,7	27,1	27,7
Auto	23,4 (**)	23,4	23,5	23,3
Trucks, Tractors and Agricultural Implements	14,6 (**)	14,5	13,7	11,7
International Area Source: Bacen				
Export Market	25,2	25,3	22,1	22,0
Import Market	18,4	18,8	16,0	16,2

(\*) Reference date: November 2009 (\*\*) Reference date: October 2009

N/A Not Available

### **Products and Services Market Share**

Bradesco s clients have several options to access their operations, carry out financial transactions and acquire high technology products and services, among which are ATMs, Fone Fácil, Internet channels and Bradesco Celular.

Reiterating our commitment to social responsibility, people with special needs can rely on the Bradesco Dia&Noite Customer Service Channels, as follows:

- Internet banking for the visually impaired;
- Personalized assistance for the hearing impaired, by means of the digital language in Fone Fácil; and
- Access for the visually impaired and wheelchair users in the ATM Network.

### **Branch Network**

Region	Dec	c09	Market	De	Market	
	Bradesco	Market (*)	Share	Bradesco	Market (*)	Share
North	166	782	21,2%	161	757	21,3%
Northeast	528	2.677	19,7%	523	2.709	19,3%
Midw est	289	1.419	20,4%	280	1.430	19,6%
Southeast	1.947	10.320	18,9%	1.886	10.486	18,0%
South	524	3.737	14,0%	509	3.760	13,5%
Total	3.454	18.935	18,2%	3.359	19.142	17,5%

<sup>(\*)</sup> Source: Unicad Information on Entities of Brazilian Central Bank s interest (in 2009, this information refers to November).

## Compulsory Deposits/Liabilities

%	Dec09	Sep09	Jun09	Mar09	Dec08	Sep08	Jun08	Mar08
<b>Demand Deposits</b>								
Rate 1,5	42	42	42	42	42	45	45	45
Additional <sup>2,6</sup>	5	5	5	5	5	8	8	8
Liabilities*	30	30	30	30	30	25	25	25

Liabilities								
(Microfinance)	2	2	2	2	2	2	2	2
Free	21	21	21	21	21	20	20	20
<b>Savings Deposits</b>								
Rate <sup>3</sup>	20	20	20	20	20	20	20	20
Additional <sup>2,6</sup>	10	10	10	10	10	10	10	10
Liabilities	65	65	65	65	65	65	65	65
Free	5	5	5	5	5	5	5	5
Time Deposits								
Rate <sup>4,7</sup>	13.5	13.5	15	15	15	15	15	15
Additional <sup>2,6</sup>	4	4	4	4	5	8	8	8
Free	82.5	82.5	81	81	80	77	77	77

<sup>\*</sup> At Banco Bradesco, liabilities are applied to Rural Loans.

<sup>&</sup>lt;sup>1</sup> Collected in cash not remunerated.

<sup>&</sup>lt;sup>2</sup> Collected in cash with the Special Clearance and Custody System (Selic) rate.

<sup>&</sup>lt;sup>3</sup> Collected in cash with the Reference Interest rate (TR) + interest of 6.17 p.a.

<sup>&</sup>lt;sup>4</sup> Pegged to securities. As of the calculation period, from November 3 to 7, 2008, compliance as of November 14, 2008, liabilities are complied with 70% in cash not remunerated, and 30% in government securities pegged to the Selic rate; as of January 5 to 9, 2009, compliance as of January 16, 2009, liabilities are complied with 60% in cash not remunerated and 40% in government securities pegged to the Selic rate; and, as of September 21 to 25, 2009, compliance as of October 2, 2009, liabilities are complied 55% in cash not remunerated and 45% in government securities pegged to the Selic rate;

<sup>&</sup>lt;sup>5</sup> The Deposit Guarantee Association (FGC) from August 2008, as of the calculation period from October 20 to 31, 2008, was prepaid 60 times, compliance as of October 29, 2008.

<sup>&</sup>lt;sup>6</sup> As of the calculation period from November 17 to 21, 2008, compliance as of December 1, 2008, additional liabilities were collected in government securities pegged to the Selic rate; and

<sup>&</sup>lt;sup>7</sup> Liabilities in cash may be complied with by using credits acquired by March 31, 2010, as set forth in the current regulation.

#### Investments in Infrastructure, Information Technology and Telecommunication

Information Technology (IT) is a strategic factor for Bradesco Organization, which is constantly updating its technological platform with pioneering and innovative initiatives coupled with infrastructure solutions that allow for secure, fast and convenient operations. Financial services result from the proper treatment and preservation of information, transformed into products and services.

Driven by the best practices and ready for contingency, Bradesco s TI infrastructure features central computers with processing capacity of more than 170,000 Mips (million instructions per second), in addition to over 5,972 servers and data storage capacity of nearly 2 Petabytes (2.25 quadrillion characters). An average of 188 million transactions are processed daily, with availability above 99.87%. The area s management aims to make the complex simple and manageable, with low operating risk and scalability to support the Bank s growth.

In 2009, the IT Improvements project, which began in 2003 with the purpose of preparing the Bank s TI for the next decades, closed 25 of the 28 fronts, and the largest front, namely, the construction of the Systems New Architecture, is expected to be completed within the next two years. The result part of which has already been observed is increased operational flexibility, agility and simplicity, with a fully aligned technological application to the Bank s advantage, providing clients with quality products and customer service.

Cutting-edge IT innovations not only contribute to the business, but also ensure the loyalty and satisfaction of clients, who can rely on state-of-the-art technology and the best products and services. Information Technology is an important intangible asset, and in 2009 Bradesco invested a total of R\$2.827 billion in IT maintenance, expansion and innovation.

The table below shows the total amount invested over the last five years, including infrastructure (facilities, furniture and fixtures):

				]	R\$ million
	2009	2008	2007	2006	2005
Infrastructure	630	667	478	354	245
Information Technology and Telecommunication	2,827	2,003	1,621	1,472	1,215
Total	3,457	2,670	2,099	1,826	1,460

**Market Risk** 

Market Risk Analysis

Bradesco s market risk management is aligned with the New Basel Capital Accord recommendations, and is performed by employing methods that comply with the best international practices, providing the Organization with a solid base for making fast and highly reliable strategic decisions. The purpose of this process is to add value to business, as it supports the commercial areas in the planning of its activities, maximizing the use of the Bank's own as well as third-party funds to the benefit of shareholders and the community. For further information on Bradesco s Risk Management, please visit:

<u>www.bradesco.com.br/ir</u> Financial Information/Quarterly Reports. <u>www.bradesco.com.br/ri</u> Financial Information/Quarterly Reports.

#### Market Risk

The world economy continued on its path to recovery in 4Q09. This recovery has not been uniform, being most dynamic in emerging countries, especially Asian countries, whereas developed countries have been recovering more slowly. Most of the exceptional measures adopted to fight the crisis of the end of 2008 and beginning of 2009, including low interest rates, expansionist quantitative monetary and tax policies, remained effective. The central banks, particularly in international financial centers, have signaled their intention of keeping interest rates low for a longer period, but have already started to indicate their exit strategy for quantitative monetary policies. At any rate, most countries should maintain expansionist monetary and tax policies in the next quarters.

The recovery of economic activity has been inconsistent among countries, proving to be slow in several developed countries. Most of the volatility seen in 4Q09 resulted from alternating periods of weakened and increased activity, albeit with prevalence of recovery signs. Stock and interest markets were the most sensitive to these activity indicators.

The tax solvency of the countries most severely hit by the crisis stood out as a risk factor in 4Q09, mainly in relation to developed countries. In particular, European countries were affected by fears regarding the sustainability of their government debts. Issues concerning Dubai s debt also affected the markets. These events had a particularly relevant impact on the volatility seen in credit and currency markets.

In regard to the domestic scenario, the Brazilian Central Bank decided to keep the interest rate unchanged in the quarter, closing the monetary flexibility cycle. Policies for encouraging internal demand continued in place yielding positive results, with the economy showing signs not only of recovery, but also of activity growth. Although the GDP result for 3Q09 remained below market estimates, the solid growth in added demand elements and other activity data reinforced the signs of vigorous economic recovery. The fast expansion pace led to the increase of market interest rates due to expectations of a raise in the basic interest rate still in the first half of 2010. On the other hand, the stock market benefited from the activity s quick recovery, despite the volatility owing mainly to external events, as discussed previously.

The Real appreciation trend led the government to levy a Tax on Financial Operations (IOF) of 2% on the inflow of capital for investment in fixed income and equities in the Brazilian market. As early as November, an IOF of 1.5% started to be levied on the issuance of ADRs. The end of the dollar depreciation worldwide and the perspective for a significant increase in the Brazilian current account deficit, along with the tax measures, ended up causing the reversal of part of the exchange rate appreciation at the end of 2009. It is worth noting that, also at the end of 2009, the government regulated the Brazilian Sovereign Fund, signaling that the government may also acquire dollars in the market through this Fund.

The decrease in the 4Q09 volatility as compared to 3Q09, both in the foreign and domestic markets, caused the VaR to drop in the analyzed period more than in proportion to exposure.

VaR - Trading Portfolio

Risk Factors						R\$	R\$ thousand	
RISK Factors	Dec09	Sep09	Jun09	Mar09	Dec08	Sep08	Jun08	Mar08
Fixed Rate	10,351	3,541	5,680	16,282	76,236	24,742	7,142	14,364
General Price Index - Market (IGP-M)	289	221	154	,	18	1,231	117	96
Extended Consumer Price Index (IPCA)	2,799	13,061	69,167	66,173	267,651	157,598	44,136	29,523
Domestic Exchange Coupon	179	372	876	7,338	13,991	3,733	390	466
Foreign Currency	954	1,444	6,709	10,159	23,070	13,150	1,382	2,089
Variable Income	7,766	5,495	2,952	12,021	4,499	2,863	6,629	2,823
Sovereign /Eurobonds and Treasuries	9,250	15,417	34,619	88,015	170,532	71,811	24,350	50,946
Other	24	25	94	57	61	2,253	2,369	3,793
Correlation/Diversification Effect	(11,556)	(14,105)	(35,176)	(70,887)	(112,617)	(72,854)	(24,274)	(46,365)
VaR at the End of the Quarter	20,056	25,471	85,075	129,212	443,441	204,527	62,241	57,735
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Average VaR in the Quarter	27,648	48,284	91,597	206,152	550,624	97,535	91,960	58,635
Minimum VaR in the Quarter	16,588	21,345	,	120,399	221,038	61,857	58,792	41,442
Maximum VaR in the Quarter	35,732	87,731	123,059	417,290	750,559	244,827	120,378	69,571

### **Backtesting Trading Portfolio** VaR

The method applied and the current statistical models are validated on a daily basis using backtesting techniques. Backtesting compares the daily calculated VaR both to the result obtained with the same positions used in the VaR calculation (hypothetical result) and to the result obtained considering the transactions on the day for which the VaR was estimated (effective result). Its main purpose is to monitor, validate and evaluate the adherence to the VaR model; the number of disruptions must comply with the reliability interval previously established in the modeling.

### **Market Risk**

### **Stress Analysis**

To estimate the possible loss not included in VaR, Bradesco assesses daily the possible effects on the positions in stress scenarios. Stress analysis is a tool that seeks to quantify the negative impact of shocks and economic events

financially unfavorable to the Institution s positions. For this purpose, crisis scenarios are prepared based on historic and prospective views on risk factors in which the trading portfolio has a position. Thus, considering the diversification effect among risk factors, the average estimated loss in a stress situation would be R\$489 million in 4Q09, and the maximum estimated loss would be approximately R\$585 million.

# **Trading Portfolio Stress Analysis**

									<b>R</b> \$ :	million	
	With Diversification							Without Diversification			
	Dec09	Sep09	Jun09	Mar09	Dec08	Dec09	Sep09	Jun09	Mar09	Dec08	
At the end of the quarter	400	482	900	1,022	1,295	632	844	1,552	1,827	1,860	
Average in the quarter	489	655	1,030	1,118	1,425	790	1,182	1,743	1,792	1,893	
Minimum in the quarter	375	415	871	837	382	597	813	1,385	1,502	610	
Maximum in the quarter	585	903	1,299	1,576	2,052	963	1,607	2,133	2,251	2,755	

In addition to the follow-up and control of VaR and stress analysis, a sensitivity analysis of the trading portfolio is made on a daily basis, measuring the effect of changes in market curves and prices on the portfolio.

# Independent Auditors Report on the Review of Supplementary Accounting Information presented in Report on Economic and Financial Analysis

To the Board of Directors Banco Bradesco S.A.

- 1. In connection with our audits of the financial statements of Banco Bradesco S.A. and its subsidiaries (consolidated) as of December 31, 2009 and 2008, on which we expressed an unqualified opinion in our report dated January 27, 2010, we carried out a review of the supplementary accounting information presented in the Report on Economic and Financial Analysis. This supplementary information was prepared by the Bank s management to permit additional analysis and is not a required part of the financial statements.
- 2. Our work was carried out in accordance with the specific standards established by the Institute of Independent Auditors of Brazil IBRACON, in conjunction with the Federal Accounting Council CFC, for purposes of our review of the supplementary accounting information described in paragraph one and mainly comprised: (a) inquiries of and discussions with management responsible for the accounting, financial and operating areas of the Bank, with regard to the main criteria used for the preparation of this supplementary information and (b) a review of the significant information and the subsequent events which have, or could have significant effects on the financial position and operations of the Bank and its subsidiaries.
- 3. Based on our review, we are not aware of any material modifications which should be made to the supplementary information referred to above in order that this information be fairly presented, in all material respects, in relation to the financial statements, referred to in paragraph one, taken as a whole.

São Paulo, January 27, 2010

Auditores Independentes CRC 2SP000160/O-5

Washington Luiz Pereira Cavalcanti Contador CRC 1SP172940/O-6

### Management Report

#### Dear Shareholders,

The years 2008 and 2009 will be remembered as one of the most challenging periods in recent economic history. Growth models segregated into two main types: one marked by market deregulation and high debt levels, and the other by stringent government oversight or financial system self-regulation, characterized by strict controls over credit quality and leverage.

In this context, Brazil not only took steps to protect itself from any crisis-driven collateral damage, but also made considerable advances in strengthening its economy, putting it in a privileged position in a world connected by real-time information and eager for safe investment opportunities, as underscored by the volume of foreign investment inflow. In addition, Brazil s economy has all the necessary fundamentals to ensure sustained GDP growth in 2010.

With over 50 million clients, 20 million of whom are checking account holders, Bradesco posted exceptionally solid results in 2009. The Bank s successful trajectory over the years is based on its retail focus, which prioritizes the universalization of banking services and heavy investments in infrastructure and information technology. At the close of 2009, Bradesco was present in 100% of Brazil s municipalities, with 37,476 service points nationwide.

The main events of 2009 include the acquisition of Ibi in Brazil and in Mexico, part of which is represented by the partnership with C&A for the joint sale of financial products and services through C&A stores; the association between OdontoPrev and Bradesco Dental to sell dental plans, through the creation of the largest sector company in Latin America; and Bradesco s continued inclusion in the Dow Jones Sustainability Index, which is clear evidence of the global recognition for its excellent corporate sustainability practices. In addition, Bradesco picked up 8 of the 26 lots in the bid process conducted by the Brazilian Social Security Institute (INSS), allowing it to pay new social security beneficiaries for 20 years as of 2010.

Annual net income stood at R\$ 8.012 billion, an increase of 5.14% in relation to 2008. Dividend and interest on equity payments totaled R\$ 2.718 billion, equivalent to 35.71% of adjusted net income. Federal tax and contribution payments amounted to R\$ 7.743 billion. Once again, Grupo Bradesco Seguros e Previdência accounted for a substantial 33.98% of net income.

The Bank s common and preferred shares appreciated by 56.41% and 65.49%, respectively, raising its market capitalization to R\$ 103.192 billion in December, representing a substantial gain for our shareholders and investors.

On the social and environmental responsibility front, the Organization strives not only to ensure harmonious relations between its employees, clients, suppliers and investors and the environment, but also to create products and services grounded in the principle of sustainability.

It is also worth highlighting the role of Fundação Bradesco, one of the largest private-sector social and basic education projects in Brazil and the world. The Foundation owns and runs 40 schools in underprivileged regions, providing high-quality education free of charge, in addition to free meals, school materials, uniforms and medical and dental care. In its 53 years of operations, 2.288 million students have attended its schools (3.452 million if other types of courses are included).

We would also like to take this opportunity to thank Mr. Márcio Artur Laurelli Cypriano for his invaluable contribution throughout his 10 years as the Bank s CEO. Mr. Cypriano is stepping down for statutory reasons, but will remain on the Board of Directors. His successor, Mr. Luiz Carlos Trabuco Cappi, will receive our full support and we

wish him a profitable and successful future in his new position.

Finally, we would like to express our sincere thanks to all our executives and employees for their decisive dedication and support and to our clients and shareholders for the trust they have placed in us.

Cidade de Deus, January 27, 2010

Lázaro de Mello Brandão Chairman of the Board of Directors

We hereby present the consolidated financial statements of Banco Bradesco S.A. for the year ended December 31, 2009, prepared in accordance with Brazilian Corporation Law.

The year began with the worst possible forecasts for the global economy, but ended with consistent signs of recovery. The actual pace of recovery varied from country to country, accompanied by a lingering degree of uncertainty regarding the developed world, where the adjustments in progress may impose reduced consumption growth over the previous years—levels. At the same time, we see challenges ahead related to the strong fiscal deterioration in these nations as part of the anti-cyclical response to the risk of an economic depression.

Brazil has successfully overcome the challenges imposed by the crisis. The adoption of anti-cyclical policies resulted in a decline in household consumption, the main component of GDP, but not nearly to the same extent as in previous periods of major turbulence. The decline in investments—temporarily interrupting the expansion cycle of the previous five years—is already showing unmistakable signs of a reversal thanks to reduced idle capacity, the favorable outlook for domestic demand and the opportunities arising from the World Cup and the Olympic Games, as well as from pre-salt oil exploration. Today, Brazil is one of the main destinations for direct investments by foreign companies.

The Brazilian economy is expected to record strong growth in 2010, mainly fueled by household consumption, which should accelerate, and by investments, which are expected to increase by around 20%. The improvement in the job market, borrowing conditions and consumer and business confidence in the last few months should be maintained in a sustainable manner.

Given the expected mismatch between supply and demand growth, the Selic basic interest rate will almost certainly move higher, although it should remain below pre-crisis levels. In fact, the increase in the Selic should be regarded as a normalization of monetary policy and should not act as an impediment to economic growth or reverse the structurally based tendency of a decline in the country s real interest rates.

Bradesco would like to reaffirm its positive view of Brazil s future and its continuing belief in universal access to banking services and social mobility, as well as the cumulative advances that should generate a higher level of sustainable economic growth.

The Bradesco Organization s period highlights include:

On March 10, the date of the 60 anniversary of Fundação Bradesco, Mr. Luiz Carlos Trabuco Cappi, who has been with the Organization for 40 years, was appointed CEO of the Bank, succeeding Mr. Márcio Artur Laurelli Cypriano, who had reached the statutory retirement age for this position, but who will remain on the Board of Directors.

Also on March 10, an Extraordinary General Meeting approved the reverse split of the Bank s common and preferred shares in the ratio of fifty (50) to one (1), with a simultaneous split of each share, after the reverse split, in the ratio of one (1) to fifty (50), according to their respective types, in order to adjust the shareholding structure, consequently reducing the Company s costs and increasing the efficiency of the book-entry system.

On June 3, Bradesco entered into a partnership with the Swedish-owned SEB - Skandinaviska Enskilda Banken to offer cash management solutions for its clients, thus increasing its global market presence.

On June 4, Bradesco entered into an agreement with the controlling shareholders of Banco Ibi S.A. to acquire 100% of the latter s capital stock. This transaction was part of the 20-year partnership agreement with C&A Modas Ltda. for the exclusive joint sale of financial products and services through the C&A retail chain. On October 29, a Shareholders Meeting was held to approve the merger of Ibi Participações, transforming it into a wholly owned Bradesco subsidiary.

On June 30 and July 3 (supplementary lot), the Bank sold part of its interest in Cielo S.A. (formerly Visanet Brasil) through a Secondary Public Offering of Common Shares.

On August 6, Bradesco won 8 of the 26 lots auctioned by the National Social Security Service (INSS) for the payment of new social security beneficiaries over the next 5 years as of 2010. The winning banks were authorized to provide these payments to retirees and pensioners for a 20-year period.

On September 3, Bradesco was once again included in the NYSE s Dow Jones Sustainability World Index (DJSI), which comprises the best companies in the world in terms of corporate governance practices and social and environmental responsibility.

On September 16, Bradesco entered into an agreement with Banco Tokyo-Mitsubishi UFJ Brasil to expand collection services, thereby ensuring increasingly efficient and customized services for clients of both institutions.

On October 18, OdontoPrev and Bradesco Dental entered into a partnership agreement to combine their dental plan sales operations. On December 23, meetings to resolve on merger of Bradesco Dental shares by OdontoPrev. In exchange, Bradesco Saúde S.A., Bradesco Dental sparent company, holds 43.50% of OdontoPrev capital stock.

On December 18, a Shareholders Meeting resolved to increase Bradesco s capital using existing unencumbered reserves through a 10% share bonus program, attributing one (1) new share to each ten (10) existing shares of the same type. The operation was approved by the Central Bank of Brazil on December 30, 2009.

On January 21, 2010, Bradesco entered into a Heads of Agreement with the controlling shareholders of Ibi Services S. de R. L. México (Ibi México) and RFS Human Management S. de R. L., to acquire all of the latter s capital stock. Simultaneously, the business foresees a 20-year Partnership Agreement with C&A México S. de R.L. (C&A México), for the exclusive joint sale of financial products and services through C&A. This transaction is subject to the approval by the competent authorities.

#### 1. Net Income for the Year

Bradesco s 2009 results and the creation of value for its shareholders confirmed its excellent performance in a scenario marked by reduced economic turbulence and the beginnings of a recovery. A detailed analysis of the origin and evolution of these figures can be found in the Economic and Financial Analysis Report on the Company s website www.bradesco.com.br/ri.

R\$8.012

billion in Net Income for the year, corresponding to earnings per share of R\$2.34 and an annualized Return on Average Equity of 21.41%(\*). The annualized Return on Average Total Assets stood at 1.66%, compared to 1.93% in the previous year.

R\$2.718

billion was allocated to shareholders in the form of monthly, interim and supplementary Dividends and Interest on Equity, which was included in the calculation of the mandatory dividend. Thus, R\$0.917558 (R\$0.809437 net of withholding tax) was attributed to each preferred share, which includes the additional 10%, and R\$0.834144 (R\$0.735853 net of withholding tax)was attributed to each common share. Dividends and interest on equity represented 35.71% of adjusted net income for the year (31.51% net of withholding tax).

#### **Taxes and Contributions**

A substantial proportion of the Bradesco Organization s earnings, in direct proportion to its volume of operations, was paid to the federal government.

R\$7.743

billion in taxes and contributions, including social security contributions, paid or provisioned in the year.

Taxes withheld and collected related to financial intermediation totaled R\$ 5.802 billion.

# 2. Corporate Strategy

Brazil safely overcame the turmoil triggered by the most recent global crisis, suffering no undue difficulties and gaining the respect and confidence of the market in the process.

This scenario of economic stability, which points to consistent growth in 2010, favors the creation of jobs and increased household income, as well as the expansion of credit, particularly in the real estate sector, where demand offers substantial leverage potential, thanks to the regulations protecting the National Financial System and the stimulus provided by the federal government s various social programs.

Based on such values as respect, ethical conduct and transparency, Bradesco is determined to consolidate its leading presence in Brazil s economy, demonstrating its strength and unique ability as a financial broker, fostering investments, democratizing credit, expanding its range of products, services and solutions, and promoting banking inclusion and social mobility.

Bradesco aims to do everything possible to cement even closer ties with its clients. Present in every Brazilian municipality, the Bank focuses on the domestic market and is fully equipped to offer a broad range of products and services through its nationwide customer service network comprising 37,476 branches, service points, Banco Postal outlets and Bradesco Expresso outlets, in addition to 37,476 ATMs (30,657 in the Bradesco Dia&Noite network and 7,300 in the Banco24Horas network), not to mention the Internet Banking and Fone Fácil convenience channels. As a result, the Bank is ideally positioned to expand its client base, underpinned by trust in the Bradesco brand and the best corporate governance practices. Aiming to provide greater support to the regional branches and their management teams, the Bank has created 15 Regional Divisions in strategic locations around the country.

For developing related products, Bradesco will continue to use the existing business platforms in its operational segments, such as investment banking, capital market, private banking and fund management operations, among others, through Bradesco BBI; investments in the high-income segment in the credit card market through Amex; and the insurance, private pension plan and savings bond areas through Grupo Bradesco de Seguros e Previdência.

In 2009, in order to continue growing, Bradesco invested R\$3.457 billion in infrastructure and information technology, aiming to ensure that its IT framework is always equipped with the best available practices and technologies in preparation for the decades ahead. The IT Enhancement Project, most of which was concluded in 2009, will make the Bank a global benchmark for banking technology, providing a rapid, easy-to-use and secure platform fully capable of coping with expected growth in the coming years. It also invested heavily in staff training programs in order to ensure a motivated, innovative and client-focused workforce.

Social and environmental responsibility initiatives play a significant role in the Bradesco Organization s strategic planning, going well beyond mere philanthropy to become an integral part of its corporate culture.

In this ample area, there are three existing pillars which will be maintained as priority targets:

- a) to grow organically, always alert to potential acquisitions, associations and partnerships, fully committed to maintaining secure, high-quality products, solutions and services, and always seeking to improve the Operating Efficiency Ratio;
- b) to identity and evaluate the inherent risks of its activities, applying adequate controls and acceptable levels of risk to each operation; and
- c) to operate in partnership with the capital markets, conducting its business with total transparency, the highest ethical standards and adequate compensation for investors.

#### 3. Operating Efficiency Ratio IEO

The Organization adopts the activity-based costing method (ABC) to calculate the cost of products and services, aiming to continually improve the criteria for establishing and negotiating fees for the Performance Management and Decision Support (GDAD) system and to evaluate client profitability, ensuring a secure basis for permanent rationalization analyses.

The activity-based management method (ABM), which is gradually being implemented, adopts a pro-active approach to controlling costs, ensuring rapid progress, including in the identification of opportunities, integrating operating performance with strategic goals while at the same time improving processes.

Increased revenues, the rigorous ongoing control of administrative expenses and the efficient capture of synergies from acquisitions are all positively reflected in the IEO.

41.02%

Operating Efficiency Ratio at the close of 2009, versus 43.33% in 2008 and 43.10% in 2007.

### **Integrated Management System**

The integrated management system, mySAP Business Suite, which has been operational throughout the Organization since 2006, facilitates the interchange of information flows between the various departments and affiliated companies.

More than 85 thousand employees have participated in on-site training and e-learning programs, achieving excellent results in the human resources, training, accounts payable, fixed assets, purchases, accounting and financial statement consolidation, work management, maintenance and audit processes already in place.

Interacting with a set of applications in a single database enhances information security and improves data quality, organization and availability, resulting in heightened process optimization, integration and control.

#### 4. Capital and Reserves

R\$26.500 billion in Capital Stock at year-end.

R\$15.254 billion in Equity Reserves.

R\$41.754 billion in Shareholders Equity, up 21.89% in relation to the prior year, equivalent to

8.41% of Consolidated Assets of R\$ 506.223 billion. Book Value per Share totaled R\$

12.21.

On December 18, an Extraordinary General Meeting resolved to increase the Bank s capital stock from R\$ 24.500 billion to R\$ 26.500 billion, using part of the balance of the Profit Reserves Statutory Reserves account, by means of a 10% share bonus program, attributing one (1) new share to each ten (10) existing shares of the same type, through the issue of 311,553,258 new registered, book-entry shares with no par value, 155,776,637 of which common and 155,776,621 preferred. Consequently, the Bank s capital stock will be distributed as follows: 3,427,085,833 registered, book-entry shares with no par value, 1,713,543,005 of which common and 1,713,542,828 preferred.

The Capital Adequacy Ratio stood at 17.75% in the consolidated financial result and 17.83% in the consolidated economic and financial result, considerably higher than the 11% minimum established by National Monetary Council Resolution 2,099 of August 17, 1994, in conformity with the Basel Committee. In relation to Consolidated Reference Assets, the fixed asset ratio (maximum of 50%, according to the Brazilian Central Bank) was 18.63% in the consolidated financial result and 45.68% in the consolidated economic and financial result.

Bradesco s Subordinated Debt at year-end amounted to R\$ 23.104 billion (R\$ 3.779 billion abroad and R\$ 19.325 billion in Brazil), R\$ 10.951 billion of which considered eligible as capital and included in level II of the Reference Assets adopted when calculating the ratios in the previous paragraph.

Pursuant to Article 8 of Brazilian Central Bank Circular Letter 3,068 of November 8, 2001, Bradesco declares that it possesses sufficient financial capacity and plans to hold to maturity those securities classified under held-to-maturity securities .

### **5. Operating Performance**

#### 5.1. Funding and Asset Management

At the close of the year, funds raised and managed totaled R\$702.065 billion, 17.48% more than the previous year. All in all, the Bank manages R\$ 20.910 million in checking accounts and is responsible for 17.73% of the Brazilian Savings and Loan System - SBPE.

R\$284.346 billion in demand deposits, time deposits, interbank deposits, other deposits, open market and

savings accounts;

R\$247.700

	billion in assets under management, comprising investment funds, managed portfolios and third-party fund quotas, 32.35% up on the same period in the previous year;
R\$86.411	billion in the exchange portfolio, borrowings and onlendings, working capital, tax payment and collection and related charges, funds from the issue of securities and subordinated debt in Brazil, and other funding.
R\$75.572	billion in technical provisions for insurance, supplementary private pension plans and savings bonds, a $17.01\%$ improvement over the year before.
R\$8.036	billion in foreign funding, through public and private issues, subordinated debt and the securitization of future financial flows, equivalent to US\$ 4.615 billion.

#### 5.2. Loan Operations

Supported by the credit democratization strategy and the continuing expansion and diversification of its funding, Bradesco increased its volume of operations, including through direct financing and partnerships with market agents, as well as individual lines, such as payroll-deductible loans through its extensive branch, service point and Banco Postal network, and the Customer Service Center 0800 Loans.

R\$228.078 billion in consolidated loan operations at year-end, including advances on exchange

contracts, sureties and guarantees, credit card receivables and leasing, up 6.78% in the

period.

R\$16.313 billion in the allowance for doubtful accounts.

#### **Mortgages**

This area is characterized by a substantial volume of operations, given Brazil s huge size and potential demand for millions of homes. Bradesco s mortgage portfolio reflects its priority commitment to meeting the demands of homebuyers and giving added momentum to the construction industry, which is a major generator of jobs and a driver of social and economic development. Properties for sale by partner developers and brokers can be consulted on the website www.bradescoimoveis.com.br, which is an important tool in the mortgage portfolio s growth process. An operating agreement entered into with members of SECOVI SP (the São Paulo State Housing Association) on September 24, 2009, provides for the disbursement of R\$1 billion in housing loans by Bradesco over the next five years.

R\$4.707 billion in total funds allocated to this area, enabling the construction and acquisition of

34,627 properties.

#### **Onlending Operations**

By November 2009, Bradesco was responsible for 15.67% of BNDES onlending operations, equivalent to R\$ 7.960 billion and 69,755 contracts, 2.05% more than last year. With R\$ 3.569 billion and a 17.55% share of the entire system, the Bank was the country s leading onlender to micro, small and midsized businesses for the seventh consecutive year.

R\$16.014 billion in the onlending portfolios with internal and external funds at year- end, mainly

allocated to micro, small and midsized businesses. The number of contracts totaled 126,950.

R\$4.171 billion in guarantees provided to the BNDES, with R\$ 1.308 billion contracted in the year.

#### **Rural Loans**

Maintaining the vigorous pace of financing initiatives for crop production, processing and sale, Bradesco is the traditional partner of the agriculture and cattle-raising sector, supporting the opening of new business fronts and helping boost the quality and yield of Brazil s agricultural products, as well as offering support for domestic market supply and export growth. It created the www.bradescorural.com.br website to provide the sector with information on agribusiness and loan products and services.

R\$11.968 billion in investments at year-end, representing 148,529 operations.

### **Consumer Financing**

The Bank has a substantial share of consumer financing operations geared towards the acquisition of new and used vehicles, including through partnerships, helping create jobs and income and improve the generation and circulation of wealth.

In association with the *Programa Floresta do Futuro Fundação SOS Mata Atlântica* (Fundação SOS Mata Atlântica Forest of the Future Program), it also promotes the Ecofinancing line, a social and environmental responsibility initiative which involves the planting of native tree seedlings for each financed vehicle, aiming to reduce the impact of atmospheric greenhouse gas emissions.

R\$65.296 billion in consumer financing operations.

### **Lending Policy**

Bradesco s lending policy is based on businesses that demonstrate diversification and low concentration, are backed by appropriate guarantees and involve individuals and companies in good standing with proven payment capacity. Operations are carried out rapidly, securely and profitably, ensuring quality and liquidity in asset investments.

Lending authorization limits are imposed on each branch in line with their size and the type of guarantee in order to minimize risks. Specialized credit scoring systems with specific security standards are employed to speed up and support the decision-making process. Loans that go beyond branch authorization limits are centralized, analyzed and resolved by the Executive Credit Committees of the Organization s companies.

#### **Loan Portfolio Quality**

The quality of the 2009 loan portfolio recorded a slight decline over the previous year due to increased delinquency, reflecting the economic impact of the global financial crisis. As of September, however, there was a substantial improvement in the quality of loans to new borrowers, thanks to the constant fine-tuning of the credit approval and monitoring models, as well as the improved economic scenario.

#### 5.3. Loan Collection and Recovery

With differentiated negotiation policies and terms, the Bank employs specific initiatives for the recovery of overdue loans via the collection center, bank payment slips, the internet, friendly collection companies and court collection offices.

R\$3.310 billion was recovered in the year from losses and the renegotiation portfolio.

#### 6. International Area

Through its own branches in New York, London, Grand Cayman, Nassau, Buenos Aires, Tokyo, Hong Kong and Luxembourg, as well as an extensive network of international correspondent banks, the Bradesco Organization offers a diversified line of products and services to a wide range of markets. In Brazil, the Foreign Trade and Exchange area maintains 12 specialized units and a further 13 exchange platforms.

R\$5.603	billion in Advances on Exchange Contracts at year-end, from a total Export Financing Portfolio of US\$ 10.944 billion, up 43.12% on the previous year.
US\$2.805	billion in Foreign Currency Import Financing.
US\$37.870	billion in Export Purchases, up 11.70% on 2008, with 25.20% market share.
US\$24.715	billion in of Import Contracting, $10.30\%$ more than the previous year, with a market share of $18.40\%$ .
US\$1.407	billion in medium and long-term public and private offerings on the international market.

#### 7. Bradesco Shares

Highly liquid, Bradesco s shares were traded in every trading session on the BM&FBovespa - Securities, Commodities and Futures Exchange. It is particularly worth mentioning the preferred shares, which accounted for one of the highest shares of any component of the Ibovespa Index, with an end-of-year weighting of 3.63%. In 2009 as a whole, the common shares appreciated by 56.41% and the preferred shares by 65.49%. Abroad, the Company s shares are traded on the New York Stock Exchange through level 2 ADRs (American Depositary Receipts) and on the Madrid Stock Exchange as part of the Latibex Index.

In addition to the Ibovespa, Bradesco s shares are included in all the Brazilian stock exchange indices in which financial sector companies can be listed, including the Corporate Sustainability Index (ISE), the Special Tag-Along Stock Index (ITAG), the Special Corporate Governance Stock Index (IGC), the Brazil Indices (IBrX and IBrX50, for the most-traded shares), and the Mid-Large Cap Index (MLCX). Bradesco is also listed on the NYSE s Dow Jones Sustainability World Index and the Madrid Stock Exchange s FTSE Latibex Brasil Index.

R\$39.701	billion in annual traded volume on the Bovespa, representing 126.022 million common shares and 1.285 billion preferred shares.
US\$34.326	billion in annual traded ADR volume on the NYSE, representing 2.333 billion preferred shares.
EUR18.217	million in annual traded DR volume in the European market (Latibex, Madrid), representing 1.891 million preferred shares.

#### 8. Market Segmentation

Market segmentation groups together clients with a similar profile, with a focus on relationship quality, permitting differentiated service and greater speed and increasing productivity gains. It also ensures greater flexibility and competitiveness in the execution of the business strategy, enabling operations to be structured for individuals or companies in terms of quality and specialization.

#### 8.1. Bradesco Corporate

Bradesco Corporate specializes in services for large economic groups with annual revenues of more than R\$350 million. It maintains business units in Brazil s main cities, developing initiatives whose most important characteristic is long-term relationships, resulting in the best solutions for clients and the Organization.

R\$185.587 billion in total funds managed by the area, comprising 1,213 economic groups.

### 8.2. Bradesco Empresas (Middle Market)

A specialized relationship structure, with a broad portfolio of products and services, targeting economic groups with annual revenues of between R\$30 million and R\$350 million.

R\$58.418 billion in total funds managed by the area, comprising 27,987 economic groups in all sectors of the economy.

### 8.3. Bradesco Private Banking

Geared towards individuals with a net minimum of R\$2 million to invest, Bradesco Private Banking offers an exclusive line of customized products and services, including advice on financial asset allocation, portfolio management services and tax and succession guidance. Private Banking clients can take advantage of Bradesco s facilities in Brazil, Luxembourg, New York and Grand Cayman.

### 8.4. Bradesco Prime

Bradesco Prime provides customized products and services and complete financial advice for individuals with a monthly income of R\$6 thousand or more or an investment capacity of more than R\$70 thousand. In addition to an exclusive customer service network, at the end of 2009 there were 259 Prime branches nationwide, specially designed to ensure privacy and comfort for 419,250 thousand clients.

#### 8.5. Bradesco Varejo

With a consolidated nationwide presence, Bradesco s retail banking segment maintains a strategic field of operations, preserving the Company s open-door policy as it strives to promote banking inclusion and social mobility on a daily basis in order to meet the needs of all sections of the population with commitment and quality. It does everything possible to democratize banking products and services in order to reach the largest possible number of companies and individuals in all regions of the country, including the least developed ones, combining the interests of the Bank and Brazilian society as a whole. In December 2009, this segment provided services to more than 20 million account holders.

#### 8.6. Banco Postal

Providing support to Bradesco clients throughout Brazil and a source of progress for local communities, especially in areas where there is no banking network, this successful partnership between Bradesco and the Brazilian Postal Service is also an important and dynamic economic driver through the provision of financial products and services. Since its inception in 2002, 5,183 municipalities in all regions of the country have gained access to these services.

#### 8.7. Bradesco Expresso

Through a partnership with various establishments, including supermarkets, drugstores, department stores, bakeries and other retail outlets, Bradesco Expresso provides clients and users with convenient service close to their home or workplace. On December 31, there were 20,200 accredited establishments.

#### 9. Products and Services

#### 9.1. Bradesco Cards

Bradesco operates with the most complete line of credit cards in the market, including Visa, American Express, MasterCard and private label cards, the latter for exclusive use in associated networks.

The success of the partnership with American Express Company is underlined by the expansion of the Amex card base, whose operations are now run by Bradesco. The Bank is also responsible for related activities in Brazil, including the exclusive issue of Centurion cards for a minimum 10-year term, the Membership Rewards Program and the management of Amex s accredited merchants.

The private label segment was strengthened recently by the acquisition of Ibi Participações and the partnership with C&A Modas for the exclusive joint sale of financial products and services in C&A stores. The Bank also has agreements with Drogasil, O Boticário, Colombo, Luigi Bertolli, Casas Bahia, LeaderCard, Comper, Carone, Dois Irmãos, G. Barbosa, Coop, Panvel and Lojas Esplanada.

In 2009, Bradesco launched the Cartão Preferencial Gold (Gold Prime Card) and also entered into an agreement with Gol Linhas Aéreas Inteligentes, in a partnership with another issuing company, to launch the Smiles Bradesco international co-branded card, which will allow clients to accumulate mileage in Gol s loyalty program.

With Visa International and other issuers, Bradesco took an active part in the distribution of Visa Vale Cards in the voucher-benefit segment.

Since 1993, this area has been promoting social and environmental initiatives, transferring a portion of annual card fees to philanthropic entities, including SOS Mata Atlântica, AACD, APAE, Casas André Luiz and the Cartão Amazonas Sustentável cards.

R\$55.303	billion in revenues from credit cards, up 18.41% on the previous year.
132.854	million credit and debit cards in circulation (79.557 million credit cards and 53.297 million debit cards), 59.60% more than in 2008.
R\$21.878	billion in loans generated by the card business, comprising loans to cardholders, advances to merchants and financing for cash and installment purchases, exceeding the year-end 2008 balance by 37.23%.
R\$3.423	billion in fee income, mainly commissions on debit and credit card purchases and other fees.

#### 9.2. Receipt, Payment and Collection Solutions

In order to generate gains from the management of accounts receivable and payable and achieve more rapid and efficient collection, Bradesco offers solutions based on advanced technology and innovative processes to companies, public utilities and government authorities at the federal, state and municipal level, as well as providing a complete benefit reception structure for INSS retirees and pensioners.

Authorized Direct Debit (DDA), a new service implemented in 2009, revolutionized the collection system by eliminating the issue of payment slips. Transactions are 100% electronic providing clients with more convenience and security.

106.090	million documents received pertaining to federal, state and municipal taxes and other contributions.
244.317	million documents received pertaining to electricity, water, gas and phone bills, 53.201 million of which paid via automatic debit from checking and savings accounts, a highly convenient system for clients.
616.853	million receipts via Bradesco on- line collection, check custody, identified deposits and OCT (credit order by teleprocessing) services.
256.606	million payment operations through Pag-For Bradesco systems book payment to suppliers, Bradesco Net Empresa and PTRB electronic payment of taxes, allowing companies to

manage their accounts receivable.

5.308

million INSS retirees and pensioners, 19.62% of total INSS beneficiaries, making Bradesco the biggest beneficiary payment agent among Brazil s private banks.

# 9.3. Share, Custody and Controllership Services

Appropriate infrastructure and specialized professionals enable Bradesco to offer a broad range of solutions and services to the capital markets, such as qualified custody (domestic and international markets), controllership of managed funds and portfolios, structured funds, offshore funds, fiduciary management of investment funds, DRs-Depositary Receipts, BDRs-Brazilian Depositary Receipts, representation for foreign investors, asset bookkeeping, agent bank

servicers, depository services (escrow accounts, trustee services) and clearing services. According to ANBIMA s asset custody rankings, Bradesco has led the domestic segment since April 2007.

### Custody, Controllership and Fiduciary Administration of Third-Party Funds

- R\$562.919 billion in investment fund, portfolios and DRs under custody, according to the methodology adopted for the ANBIDA ranking.
- R\$625.092 billion in funds and portfolios using controllership services, according to the methodology adopted for the ANBIDA ranking.
- R\$126.230 billion in third-party investment funds under the fiduciary management of BEM Distribuidora de Títulos e Valores Mobiliários Ltda.
- registered DR programs, with a market capitalization of R\$84.652 billion.

#### **Asset Bookkeeping**

- companies comprising Bradesco s book- entry share system, totaling 3.038 million shareholders.
- companies comprising Bradesco s debenture bookkeeping system, with a current value of R\$126.305 billion.
- investment funds comprising Bradesco s quota bookkeeping system, with a current value of R\$15.701 billion.
- 3 registered BDR programs, with a market capitalization of R\$155.223 million.

#### 10. Organizational Structure - Bradesco Customer Service Network

The Customer Service Network of Bradesco Organization, which is Brazil s largest, with a presence in all of the country s municipalities and in several locations abroad, is structured to meet high standards of efficiency and quality.

In November 2009, the Bank inaugurated its branch in Heliópolis, the largest low-income community in the city of São Paulo, becoming the first bank ever to install a branch in the community; and in December, it inaugurated the world s first floating bank branch, installing an Advanced Service Branch (PAA) inside a vessel that travels a route of approximately 1.6 thousand kilometers on the Solimões River in the state of Amazonas. By taking financial products and services to areas without banking services, Bradesco leverages local commerce and economies and fosters greater economic and social development in the country.

With 37,476 outlets, the Network was distributed as follows on December 31:

- 6,015 Branches, PABs (Banking Service Branch) and PAAs (Advanced Service Branch) in Brazil (Branches: Bradesco 3,429, Banco Bradesco Financiamentos (former Banco Finasa BMC) 20, Banco Bankpar 2, Banco Bradesco BBI 1, Banco Bradesco Cartões 1, Banco Alvorada 1; PABs: 1,190; and PAAs: 1,371);
- 4 Branches Overseas, with 1 in New York, 2 in Grand Cayman and 1 in Nassau in the Bahamas;
- Subsidiaries Overseas (Banco Bradesco Argentina S.A. in Buenos Aires, Banco Bradesco Luxembourg S.A. in Luxembourg, Bradesco Securities, Inc. in New York, Bradesco Securities UK Limited in London, Bradesco Services Co., Ltd. in Tokyo, Cidade Capital Markets Ltd. in Grand Cayman, and Bradesco Trade Services Limited in Hong Kong);

6,067	Banco Postal Branches;
20,200	Bradesco Expresso service points;
1,551	PAEs - Electronic Service Branches in Companies;
3,577	External Terminals of the Bradesco Dia&Noite (Day&Night) ATM network and also 6,486 Terminals of the Banco24Horas ATM network; and
55	Branches of BF Promotora de Vendas (Bradesco Financiamentos), acompany with a presence in 22,639 car dealerships.

Functional and comfortable environments, a wide array of equipment, expanded working hours and modern ATM terminals assure that Bradesco s bank branches operate smoothly and flexibly, saving time for checking account holders and other users. At Bradesco Prime and Bradesco Corporate (middle market) branches, clients receive customized services and complete and specialized financial advisory services.

With 30,657 machines, of which 30,123 also operate on weekends and holidays, the Dia&Noite ATM Network is distributed in strategic locations across the country, providing quick and convenient access to a wide range of products and services. At the 7,300 terminals of the Banco24Horas ATM network, which are distributed across 6,486 services point, Bradesco clients can also make withdrawals, obtain statements, check balances, contract loans and transfer funds between accounts. In 2009, the ATM networks of the Bradesco Dia&Noite and Banco24Horas were used to carry out 2.073 billion transactions.

Bradesco is a pioneer in Brazil in the use of the biometric scanning system Bradesco Security in the Palm of Your Hand , which allows clients to be identified by reading the vein patterns in the palm of their hand and serves as a complementary password for ATM users. The technology is currently available on 11,071 terminals, with 27.991 million uses registered by the end of the year.

In addition to equipment adapted for users with physical and visual handicaps, the Bank also makes available Internet Banking services, bank statements in Braille or with large fonts for people with visual impairments, as well as personal service in digital language via the Fone Fácil telephone services for those with hearing impairments.

With 68 last-generation websites (48 of institutional and 20 for transactions), the Bradesco Portal provides access to more than 11,010 million registered users from any place in the world, offering 916 types of operations, always drawing on the security provided by Bradesco s security key system (electronic and card). In 2009, 1,812 billion transactions were carried out over the Internet.

The Bank hosts all of its products at the website www.bradesco.com.br and also maintains special websites for clients in the Bradesco Prime, Private, Middle Market and Corporate segments.

Corporate clients are served by the portal Bradesco Net Empresa, which has comprehensive security for banking transactions based on digital certificates and electronic signatures. The 680,877 companies connected carry out 211,071 million transactions in 2009, optimizing the financial management of their businesses, choosing from 400 types of operations, such as transfers between checking and savings accounts, payments, collections and file transfers.

The Bank provides products and services to the executive, legislative and judicial branches at the federal, state and municipal levels via the website Bradesco Poder Público, which offers solutions for making payments and receiving taxes and fees. Government clients may also access services via Bradesco Net Empresa.

At ShopCredit, a website specializing in Loans and Financing Lines, both individual and corporate clients have access to detailed information on Bradesco s complete credit portfolio, including simulators for calculating personal loans, overdraft facilities, consumer credit, leasing, mortgages, rural loans, Finame financing lines, auto insurance and other products.

The website Bradesco ShopInvest allows users to monitor financial markets, invest in stocks, receive online quotes, make investments and redemptions, simulate calculations, contract private pension plans, invest in savings bonds and much more.

The mobile technology of the channel Bradesco Celular allows clients to pay bills, make fund transfers, recharge mobile handsets and consult balances and other information on products and services. In 2009, 5,549 million transactions were carried out via this mobile channel.

In 2009, the Fone Fácil Bradesco channel received 406,281 million calls and carried out 456,110 million transactions, effectively expanding the range of new opportunities for conveniently and securely conducting business, receiving information and using banking products and services.

The daily average of 15,391 million transactions carried out by clients and users, of which 2,406 million were carried out at bank tellers windows and 12,985 (84.37%) via the various convenience channels, attests to the capacity and efficiency of this vast and integrated structure. The transactions carried out via convenience channels were led by the Dia&Noite ATM, Internet Banking and Fone Fácil channels.

### 11. Bradesco Companies

### 11.1. Insurance, Private Pension and Savings Bonds

With a history marked by financial solidity and product innovation in insurance, private pensions and savings bond, Grupo Bradesco de Seguros e Previdência continues to lead among the conglomerates operating in these sectors in Latin America.

R\$2.723	on Average Equity (ROAE) of 27.10%.
R\$11.127	billion in Shareholders Equity, for growth of 26.85% in relation to 2009.
R\$92.108	billion in Total Assets.
R\$83.733	billion in free investments and for covering Technical Provisions.
R\$26.333	billion in revenue from insurance premiums, private pension plan contributions and revenue from savings bonds.
R\$17.720	million in indemnifications, drawings and redemptions paid by Bradesco Seguros e Previdência in the fiscal year

#### 11.2. BEM Distribuidora de Títulos e Valores Mobiliários

Highly specialized in the fiduciary management of third-party funds in the institutional segment.

billion under management on December 31, distributed across 465 investment funds and a total of R\$73.062 5,777 investors.

#### 11.3. Leasing Bradesco

A leader in its market and specializing in operating agreements with large manufacturers and resellers, Bradesco focuses on operations involving vehicles, aircraft, machinery and equipment. The strong performance of this operation is supported by its full integration with Banco Bradesco s Branch Network.

R\$21.468 billion in balance invested onDecember 31, 2009, with 245,591 operations contracted in the year.

793,970 leasing agreements in force at year-end, demonstrating the low concentration in this business.

#### 11.4. Bradesco Administradora de Consórcios

Bradesco Consórcios maintains its leadership in all the purchasing consortium segments in which it operates, including properties, vehicles, trucks/tractors, which reflects its continuous and concerted efforts, the support of Bradesco s customer service network and the security of the Bradesco brand.

395,183 active quotas at year-end, with 188,755 new quotas sold.

R\$18.636 billion in revenue.

#### 11.5. Banco Bradesco Financiamentos S.A.

Seeking to improve the efficiency and recognition of the Bradesco brand, the Bank repositioned the brands Finasa and BMC, which today are known as Bradesco Financiamentos and Bradesco Promotora, respectively. The operations under these brands are supported by a unique performance strategy and complement the financial product distribution network of the Bradesco Organization.

As a result of this new positioning, Banco Finasa BMC is now called Banco Bradesco Financiamentos.

Bradesco Financiamentos specializes in vehicle financing and leasing, offering consumer credit, leases and other solutions to both Bradesco account holders and the general public, using own funds or onlending facilities. It operates through an extensive accredited network of approximately 23,000 partners nationwide, which is formed by dealerships of passenger vehicles, light- and heavy-duty commercial vehicles and motorcycles.

Bradesco Promotora focuses on extending payroll-deductible loans to retiree and pension beneficiaries of the INSS social security system, government employees, military personnel, employees of accredited private companies, as well as the sale of related products (insurance, savings bonds, cards, consortium plans, etc.) to both account holders and the general public. With over 670 correspondent banks, Bradesco Promotora already operates in partnership with 2,000 Bradesco retail branches.

R\$703.268 million in Net Income in 2009. 106

R\$60.998 billion in Consolidated Assets.

R\$27.733 billion in the Loan Portfolio.

#### 11.6. Banco Bradesco BBI S.A.

BBI, the investment bank of the Bradesco Organization, carries out transactions involving equities, fixed-income instruments, structured operations, mergers and acquisitions, project finance and private equity. It also is the controller of the operations of Bradesco Corretora de Títulos e Valores Mobiliários, Ágora Corretora de Títulos e Valores Mobiliários, BRAM - Bradesco Asset Management and Bradesco Securities Inc.

During the year, it coordinated deals that represented 38.62% of the volume of issues registered at the Securities and Exchange Commission of Brazil (CVM), attesting to its expertise in identifying the best alternatives for capitalizing companies and expanding their businesses, complemented by high-end services for investors.

billion in deals coordinated in 2009, which included issues of primary and secondary shares,

R\$24.064 debentures, promissory notes and mortgage- backed securities.

#### BRAM - Bradesco Asset Management S.A. DTVM

BRAM provides services to several segments, such as Bradesco Prime, Bradesco Empresas, Corporate, Private, Retail and Institutional Investors, drawing on its extensive experience and specialization, and holding a prominent position in the asset management industry.

billion in assets under management on December 31, distributed across 495 investment funds and R\$174.638 209 managed portfolios, and reaching 3,164 million investors.

### Bradesco S.A. Corretora de Títulos e Valores Mobiliários

With more than 40 years of tradition and efficiency in the capital markets, Bradesco Corretora is structured to serve clients nationwide and is one of Brazil s most active brokerage firms.

To encourage greater participation by small investors in the stock market, it facilitates the purchase and sale of shares on the stock exchange in small lots, and the intermediation of public offerings through computer terminals located at Bradesco bank branches, using the exclusive Automatic Stock Trading System (SANA).

Through its 21 Stock Investor Lounges located in various cities across Brazil, it provides financial advisory services to clients that trade on the BM&FBOVESPA.

With substantial market share in the stock and futures markets, Bradesco Corretora was the first brokerage firm to make available to clients Direct Market Access (DMA), which is a pioneering service for routing orders via computer, allowing investor to place buy and sell orders directly in the derivatives markets on the BM&FBOVESPA.

It excels in providing investment and economic analyses to clients, and covers a broad universe of companies and sectors. It also represents in Brazil non-resident investors in the financial and capital markets, for the administration of investment clubs and for custody services for non-institutional companies and individuals.

The Direct Treasury Program allows individuals to invest in federal government securities over the Internet, by simply registering at Bradesco Corretora via the website www.bradesco.com.br, in the Investments section.

In September 2009, Bradesco Corretora received from the BM&FBOVESPA, through its Operational Qualification Program, the 5 Qualification Seals in the BM&F Segment (commodities and futures), which ratify the excellence and security offered by its operations in the futures market.

R\$77.809	billion in financial trading volume on the stock market of the BM&FBovespa in 2009, corresponding to 3,466,477 orders to buy and sell stock provided to 161,867 investors.
4,185	million contracts traded on the derivatives market of the BM&FBovespa, for financial trading volume of R $\$$ 364,238 billion.
R\$28.160	billion in financial trading volume via the Home Broker Internet trading system, corresponding to 2,349,404 orders to buy and sell stock.
78,146	clients registered in the Fungible Custody Portfolio at year-end 2009.

### Ágora Corretora de Títulos e Valores Mobiliários S.A.

With a highly qualified and experienced team, Ágora Corretora handles all types of operations on the BM&FBovespa, specializing in equity investments and products tailored to the various investor profiles, as well as investment funds, direct treasury services, investment clubs and managed portfolios. Since 2002, it is the market leader in online stock trading services to individuals (Home Broker).

The relationship with its clients is marked by intense interactivity, which includes daily forums, chats and video chats on a variety of issues involving the stock market. Through the site www.agorainvest.com.br, clients gain access to exclusive content, such as sector and company reports, recommended portfolios and extensive programming on Ágora TV, where its team of economists provides daily analyses of the market openings and closings in Brazil, the United States and Europe, as well as programs on company analyses and interviews with representatives of major corporations.

billion in financial trading volume handled by the Home Broker system, corresponding to 1,840,039 orders to buy and sell stock.

#### Overseas Brokerages (Bradesco Securities, Inc. and Bradesco Securities UK Limited)

Bradesco Securities, Inc. in New York provides services to clients in the U.S. market and Bradesco Securities UK Limited based in London provides services to clients in the European market involving stock brokering through ADRs, as well as shares listed on the local stock exchanges. They also operate as broker-dealer in the distribution of public and private securities to international investors.

#### **Private Banking**

Individual clients with at least R\$2 million to invest receive customized services provided by highly qualified and specialized professionals, as well as an exclusive line of products and services that are complemented by special advisory services in the area of asset allocation, tax issues and succession.

#### 12. Corporate Governance

With a prominent presence in the capital markets, Bradesco stock has been listed on Brazilian exchanges since 1946, just over three years since the company s founding. In 2001, its shares began trading on the New York Stock Exchange (American Depositary Receipts ADR Level II) and on the Madrid Stock Exchange (Latibex), and in the same year it voluntarily adhered to the requirements of the Level 1 Special Corporate Governance Segment of the BM&FBOVESPA - Securities, Commodities & Futures Exchange.

The Fiscal Council, a non-permanent body, has been installed on an annual basis since 2002. The Annual General Meeting held on March 10, 2009 resolved to maintain the body, which is composed of three members and three alternate members, with terms of office lasting until 2010 and one member and one alternate member selected by the preferred shareholders.

In line with corporate governance best practices, in addition to 100% tag-along rights for common shareholders and 80% rights for preferred shareholders, Bradesco maintains an attractive Dividend Policy, guaranteeing a mandatory minimum dividend of 30% of adjusted net income, which is higher than the minimum percentage of 25% established by Federal Law 6,404/76. The preferred shares also assure their holders dividends 10% higher than the level attributed to the common shares. In recent years, the Bank has paid out percentages above the mandatory level of 30% provided for by its Bylaws.

Its Policy for Related Parties Transactions consolidates the Company s procedures for transactions involving related parties, in accordance with the rules issued by regulatory agencies and seeking transparency in the process. The Policy for Disclosure of Material Events or Facts and the Policy for Trading in Securities Issued by Bradesco establish the highest standards of conduct for, primarily, its controlling shareholders and administrators.

In line with the guidelines of the Human Resources Management Policy, and with the objective of developing and enhancing the technical and personal capacities of its executives in order to ensure the continuous improvement of management processes, giving executives the knowledge they need and encouraging them to disseminate this knowledge throughout the organization, the Advanced Development Program was created in 2009, through which Bradesco provides leave to executives so that they can study for six months at top universities abroad.

During the period:		
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- a) the Manual for Participating in General Meetings of Shareholders was made available;
- b) the following Executive Committees were created:

Risk Management of Grupo Bradesco Seguros and Previdência;

Prevention of Money Laundering and Terrorism Financing of Bradesco S.A. Corretora de Títulos e Valores Mobiliários;

Operational Affairs of Banco Bradesco BBI S.A.;

Human Resources and People Management;

Operations of Bradesco Corporate, Middle Market, Foreign Exchange - International Area, BBI and Brokerage;

Credit Operations of Banco Bradesco Cartões S.A.; and

Information Technology of Banco Bradesco Cartões S.A.

c) the Code of Ethical Conduct of Financial and Capital Market Professionals and the Code of Ethical Conduct of Accounting and Financial Management Professionals were reformulated, and the Code of Ethical Conduct of Grupo Bradesco Seguros and Previdência was instituted.

In addition to the AAA+ rating attributed by

Management & Excellence, making Bradesco the first Latin American banks to obtain the highest rating in the area of corporate governance, and the AA rating (Corporate Governance Best Practices) granted by Austin Rating, the Bank also became the first Brazilian company to receive, in 2009, the Golden Peacock Award for Excellence in Corporate Governance of the Institute of Directors in India, which recognizes transparency and excellence in corporate governance.

In accordance with CVM Rule 381, during the fiscal year, the Bradesco Organization neither contracted from nor rendered services to PricewaterhouseCoopers Auditores Independentes that were not related to the external audit in an amount exceeding 5% of the total cost of this audit. The policy adopted is in line with the principles of preserving the auditor s independence, which are based on generally accepted international criteria, i.e., the auditor should not audit its own work, perform managerial duties at his client or promote its interests.

With the issue of CVM Rules 480 and 481 of December 7 and 17, 2009, respectively, Bradesco is adjusting its rules for providing Regular and Eventual Information and will disclose them to the market within the established time period.

#### 12.1. Internal Controls and Compliance

Based on a policy defined and approved by the Board of Directors, the Organization also maintains up-to-date all components of the internal controls system in order to mitigate the potential losses caused by its risk exposure and to strengthen its corporate governance processes and procedures. The structure of the staff, with their absolute dedication, combined with the investments in technology and training, confirms that Bradesco s management of internal controls and compliance are effective, comply with the regulatory requirements and is aligned with international standards.

The Organization s process and system flows are continuously revaluated and tests to measure the effectiveness of existing controls are regularly conducted. The effort enjoys the full involvement of the Bank s various areas, the Internal Controls and Compliance Committee and the Audit Committee, and generates reports that are submitted to the Board of Directors. This process is in line with the principal control frameworks, such as the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and the Control Objectives for Information and Related Technology (COBIT), which encompass the business and technology aspects, respectively, and also complies with the requirements of the Public Company Accounting Oversight Board (PCAOB) and of Section 404 of the Sarbanes-Oxley Act in the United States.

In compliance with Section 404 of the Sarbanes-Oxley Act, the design of the processes is adequate, with risks identified and controls evaluated. The compliance tests conducted did not identify any deficiencies compromising certification in the report dated December 31, 2008 that was filed at the Securities and Exchange Commission (SEC) in June 2009 jointly with the corresponding financial statements in US GAAP.

For the certification for fiscal year 2009, the tests already conducted have not identified any deficiencies that could jeopardize certification of the internal controls.

It is important to highlight the benefits at the corporate level from complying with above-cited law, which include disseminating the importance of a culture of control, improvements in the quality of operating and administrative processes, the robustness of the associated controls and improvements in requirements aimed at maintaining corporate governance best practices.

#### **Prevention of Money Laundering and Terrorism Financing**

The Organization maintains specific policies, processes and systems to prevent and/or detect the utilization of its structure, products and services for money laundering purposes or to finance terrorism. Meaningful investments are made in employee training, with programs in various formats, including informative brochures, videos, e-learning courses and on-site lectures for areas requiring these activities.

A multi-departmental commission evaluates the relevance of submitting suspicious or atypical cases to the proper authorities, regardless of whether the transaction has actually been made.

On a quarterly basis, the Executive Committee to Prevent Money Laundering and Terrorism Financing hold meetings to evaluate the progress of works and the need to adopt new measures, with a view to aligning the Organization s Program to Prevent Money Laundering and Terrorism Financing to the rules issued by regulatory agencies and the best national and international practices.

#### **Information Security**

Composed basically of a set of controls involving security procedures, processes, organizational structures, policies and rules, Information Security seeks to protect data with respect to its confidentiality, integrity and availability.

The effective protection of information assets, which comprises databases, IT environments, documents, files, backup copies, controlled access to systems and data, and protection for data generation and transfer, as well as security management tools, are outlined in Bradesco s Information Security Policy and Rules.

With the objective of maintaining the full compliance of internal controls and information systems, training and awareness programs and policy and rule reviews are implemented regularly, seeking the complete protection of restricted data and customer account data.

The Corporate Security Executive Committee, a non-statutory and permanent body with deliberative powers, meets on a quarterly basis to examine and approve guidelines, policies, measures and orientations that support the processes and procedures concerning Information Security at the Bradesco Organization.

#### 12.2 Information Disclosure and Transparency Policies

To enhance its relationship with the market and provide it with as much transparent and quality information as possible, Bradesco distributes on a monthly basis the newsletter *Cliente Sempre em Dia*, with circulation of 400 thousand copies; on a bimonthly basis the publication *PrimeLine*, with circulation of 186 thousand copies; on a quarterly basis the newsletter *Acionista Sempre em Dia*, with circulation of 39 thousand copies; and the periodicals *Revista Bradesco*, with circulation of 25 thousand copies. Each year Bradesco also publishes its Management Report and Sustainability Report, and also publishes on its investor relations website <a href="www.bradesco.com.br/ri">www.bradesco.com.br/ri</a> the Economic and Financial Analysis Report, which is a detailed compilation of the data most requested by its specialized readership.

### 12.3. Investor Relations IR

Responsible for directly relating with individuals and companies in Brazil and abroad, the Investor Relations Department plays a fundamental role at Bradesco. Its transparency is beneficial for the market, enabling investors to form accurate assessments of the Bank, as well as for the company itself, which gains important insights into the opinions and performance of the financial community.

Shareholders, investors and market analysts can go to the Portuguese or English versions of the Investor Relations website at <a href="www.bradesco.com.br/ri">www.bradesco.com.br/ri</a> to receive clear, timely and comprehensive information, which includes company profile, historical data, ownership structure, management reports, financial results, APIMEC meetings, as well as other information of interest to the financial market.

To better disclose the Bank s performance during the year, 18 meetings sponsored by the Capital Market Professionals and Investors Association (Apimec) and the National Investors Institute (INI) were held during the year, of which 6 were broadcast live over the Internet, with these webcasts attracting a total of 18 thousand visitors.

An innovation in Brazil, Bradesco held the country s first video chat to disclose its 2Q09 results. Also during the year, the Investor Relations Department held 160 internal and external meetings with analysts, 59 conference calls and 18 events abroad, and communicated 4,924 times with investors via the Fale com o RI (Contact the IR Department) service available on the website.

#### 12.4. Bradesco Ombudsman

A natural evolution of Alô Bradesco (Hello Bradesco), a pioneering service created in April 1985, the Ombudsman Department created in 2005 features a dedicated director who serves as ombudsman to establish an open and direct dialogue with clients and users. The service also helps the Bank take more decisive action when defining its relationship strategies, underscoring its commitment to customer satisfaction and understanding trends in order to quickly implement procedures that are more compatible with new market demands. The Ombudsman responds to manifestations received via the Central Bank of Brazil, the consumer protection agency Procon, the press, letters and telephone.

Alô Bradesco was the first communication channel with the general public in the financial market, and five years before the issue of the new Consumer Defense Code was already effectively handling clients complaints and suggestions.

322,792 contacts registered in 2009.

#### 13. Integrated Risk Management

The Bradesco Organization considers the integrated management and control of risks essential to its activities, using it to add value to its business by helping commercial areas plan their activities and maximize the use of own and third-party funds to benefit shareholders and the company.

The Bank approaches integrated risk management and control on an integrated basis, drawing on support from the various Statutory and Executive Committees. This approach promotes the continuous enhancement of controls and minimizes the existence of faults that could jeopardize the accurate identification, classification, evaluation and mitigation of risks.

### 13.1. Credit Risk

In line with best practices, credit risk management is a continuous and evolutionary process of mapping, measuring and diagnosing the models, instruments, policies and procedures in place, and requires a high degree of discipline and control when analyzing the operations carried out in order to preserve the integrity and independence of processes. The policies adopt special procedures for aspects such as concentration, approval, collateral and terms in order to not compromise the expected portfolio quality.

#### 13.2. Market Risk

In accordance with the recommendations and rules of regulatory agencies, and in line with the best methodologies and models used in local and international markets, market risk is carefully monitored, measured and managed. The market risk management policy is conservative, with the limits for risks, results and exposure determined by senior management monitored daily on an independent basis.

#### 13.3. Liquidity Risk

Liquidity risk management seeks to control the various mismatches in the settlement terms of rights and obligations, as well as the liquidity of the financial instruments used to manage the operations. Therefore, the liquidity policy approved by senior management involves the daily monitoring of the composition of available funds, the observance of the minimum liquidity level and the contingency plan for stress situations.

#### 13.4. Operational Risk

The Organization, based on the dissemination of culture, availability of tools, disclosure of policies and implementation of corporate methodologies, considers the management of operating risk indispensable for creating value and obtaining qualification for an advanced model aimed at strengthening management practices and increasing operating efficiency.

### 13.5. Management of Business Continuity

The process of managing business continuity is dealt with on a corporate-wide basis and involves the activities that are essential to the Organization s operations. This management is based on preparing plans that use methodologies and tools to formalize the actions to be adopted that will assure the recovery and continuity of business processes during crisis situations, in turn preventing or minimizing financial losses for the Organization, its clients and stakeholders.

#### 13.6. Risk Factors and Critical Accounting Policies

Bradesco discloses risk factors and critical accounting practices, in accordance with international best practices in transparency and corporate governance and with US GAAP. These factors include the potential political and economic situations in local and international markets that could directly impact the day-to-day operations, and consequently the Bank's financial situation.

#### 14. Intangible Assets

Bradesco s market capitalization based on its stock price at the end of the fiscal year was R\$ 103.192 billion, which corresponds to 2.47 times its book value of R\$ 41.754 billion. The sharp appreciation in the year of 57.90% reflects the market recovery and was driven by the gain in intangible assets, which, although not reflected on the balance sheet, are perceived and assessed by investors.

Bradesco s strategic planning always seeks the best results, taking into account for the setting of realistic goals: the value of the Bradesco brand; the best practices for corporate governance and culture; the scale of its businesses; the many relationship channels that exist between the various publics and the Organization; an innovative information technology policy; the broad diversification of its products, services and solutions and the coverage and reach of its Customer Service Network, which is present in 100% of Brazil s municipalities, as well as overseas; a dynamic and responsible policy for its social and environmental responsibility; a robust human resources policy that: a) provides a more solid relationship among all employees and consequently increases the level of mutual confidence; b) indicates the opportunities for valuing professionals and their development; c) substantially reduces the staff turnover rate and associated costs; and d) cultivates, at all levels, a long-term vision, which is inherently linked to sustainability.

#### 14.1. Bradesco Brand

The Bradesco brand was considered the world s 1½ most valuable brand in the banking industry, based on a study conducted by the international consulting firm Brand Finance published in the special edition of The Banker magazine Top 500 Global Financial Brands 2009, which also ranked Bradesco the worldth suffost valuable brand among retail banks. Bradesco was also considered the most valuable brand in Brazil for the third straight year by the specialized consulting firm BrandAnalytics/Millward Brown, based on a study conducted for the magazine IstoÉ Dinheiro. Bradesco was also the first and only Brazilian brand on the list of the 100 most valuable brands in the world compiled by the *Financial Times*. Bradesco also was the only bank to figure among the 10 Most Recognized Brands in Brazil, which was based on a survey conducted by Superbrands and sponsored by Brand Finance.

#### 14.2. Human Resources

Motivation, qualification and commitment are the virtues that guide the Human Resources Management Policy of the Bradesco Organization, which confers vital importance to its human capital, regularly developing training and qualification programs for its professionals, which comprise 68,962 employees at Banco Bradesco and 16,110 employees at subsidiary companies. The training courses focus mainly on operating, technical and behavioral areas, seeking to serve all professionals' with the same quality standard, with the goal of offering diversified services marked by excellence.

Teams of specialized instructors supported by a robust infrastructure further the pursuit of knowledge in issues related to the needs of the market, the economic environment and the demands posed by technological advances.

TreiNet, which is the name of Bradesco s e-learning training methodology, is an important and comprehensive initiative that allows the Organization s employees to gain knowledge through distance learning. Since its creation in 2000, the training program has been used over 4.700 million times.

To keep abreast of the latest developments, managerial development programs are also administered through specialization courses, including at the graduate level, in the fields of economics, business administration and law, in partnership with consultancies, universities and business schools.

At the end of the year, the assistance benefits aimed at improving the quality of life, wellbeing and safety of employees and their dependents benefited 184,711 lives. These included:

Healthcare plans;

Dental plans;

Private pension and retirement plans;

Group life and personal accident insurance; and

Group auto insurance.

An organizational atmosphere marked by enthusiasm that is situated in an ethical and healthy environment that preserves and values interpersonal relationships has a direct impact on the results obtained. Bradesco was one of the Ten Best Companies to Work For and the Best Bank to Work For in Brazil, in the Large Company category, according to *Guia Você S/A Exame* As Melhores Empresas para Você Trabalhar 2009 (Você S/A Exame Guide The Best Companies to Work for in 2009). The Bank has figured in this ranking in each of the last ten years. It also ranked among the 100 Best Companies to Work for in Brazil for the the traight year, according to a survey conducted by the magazine Época and based on the evaluation of the Great Place to Work Institute. Bradesco was also recognized as one of the Best Companies for Executives in Brazil. Bradesco was further recognized by being included among the 10 Best Companies in the Organizational Human Development Index of the magazine Gestão & RH.

The Bank was also selected the second best company with over 4,000 employees in people management by the magazine *Valor Carreira* published by Valor Econômico. Bradesco was also the only bank to receive the Diversity Seal, which recognizes public, private and civil society companies that develop programs, projects and actions to promote and value ethnic, gender, cultural and other types of diversity in their work environments and community. Bradesco is one of the 12 Best and Biggest Companies to Work For in Brazil, according to the December 15 issue of the newspaper *O Estado de S. Paulo*, which recognized the largest organizations among the 100 winners of the award granted in August 2009 by the Great Place to Work, a consultancy specializing in corporate environments.

R\$86.784 million invested in training programs, with 2,016,868 individual training events.

million invested in the Food Program, with the supply each day of 104,687 meals and 124,955 meal

R\$661.650 vouchers.

4.122 million medical and hospital service events.

578,001 dental service events during the year.

#### **Internal Communications**

The policies, guidelines and operational procedures that must be adopted by the Organization s employees are communicated through notices, ensuring that everyone remains up-to-date on how to handle the day-to-day operations and situations.

Employees also have access to Bradesco s Intranet, an instrument that should only be used to perform work-related activities, always observing the security criteria, which are set forth in the Information Security Corporate Policies and Rules, as well as the Rules and Procedures for Using and Accessing the Intranet.

Always objective and consistent, TV Bradesco is an important instrument for educating, integrating and motivating employees, who receive information on strategic positioning, concepts and, most importantly, the Organization s values and achievements. They also receive *Revista Interação* (Interaction Magazine), which is delivered to each employee, and the daily newsletter *Sempre em Dia* (Always Up-to-Date). Both publications are available in digital format on the Bank s Intranet.

In June 2009, the CEO Blog was created as an internal and interactive channel to promote the exchange of information and opinions between employees and the CEO s office. The blog discusses issues of particular importance to the Organization and the country and is accessed via the Intranet.

### 14.3. Information Technology

Information technology is a factor of strategic importance to the Bradesco Organization, which is constantly modernizing its technological platform, adopting innovative initiatives and infrastructure solutions that impart greater security, speed and convenience to transactions. Financial services are the result of the proper treatment and

preservation of information that is transformed into products and services.

Guided and backed by the best practices and contingency plans, the IT infrastructure boasts central computer processing capacity of more than 170,000 Mips (million instructions per second), as well as over 5,972 corporate servers and data storage capacity of close to 2 petabytes (2.25 quadrillion characters). Each day an average of 188 million transactions are processed, with availability remaining above 99.87% . The management of this environment aims is to transform the complex into the simple and manageable, while maintaining the low operating risk and scalability needed to support the Bank s growth.

In 2009, the IT Enhancement Project, which was launched in 2003 to prepare the Bank s IT infrastructure for the coming decades, concluded 25 of its 28 actions. The largest of these, the construction of the New System Architecture, is expected to be concluded within the next two years. The results that are already apparent include greater operational flexibility, speed and simplicity, assuring that the Bank s technological applications are fully aligned with benefiting its business and offering high-quality products and services to customers.

In addition to supporting the Bank s operations, remaining at the forefront of innovation in information technology ensures the loyalty and satisfaction of customers, who come to rely on the latest technology and the best products and services.

R\$2.827 billion invested in maintenance, expansion and innovation in the year.

#### 15. Marketing

Presence. This summarizes the strategic positioning adopted by Bradesco in 2009 for its communication. The company s campaign highlighted the Organization s commitment to Brazil and its people, and the important role it plays in the country s economic and social development. The campaign also showcased the Bank s presence in people s daily lives, whether through its close and lasting relationship with clients, offering them financial products and services that facilitate their lives, or through the thousands of service points, which include the Branch Network, Bradesco Expresso and Banco Postal, as well as the Convenience Channels, such as Fone Fácil, Internet Banking, Bradesco Celular and others.

With the inauguration of the Advanced Service Branch - PAA in Novo Santo Antônio, Mato Grosso, the Bradesco Organization is now present in 100% of Brazil s municipalities. This marked an unprecedented and extremely important accomplishment that consolidates the coverage and universalization of banking services, further bolstering the value of the Bradesco brand. Also guided by the concept of Presence, Bradesco produced a series of films portraying how each Brazilian, in their respective job or industry, contributes to the development and prosperity of a successful society.

In the cultural area, the Bank now has a theater that bears its name, the Teatro Bradesco. The theatre is a contemporary design that promotes the dramatic arts in Brazil to the highest levels of theatrical quality, technical resources and comfort, definitively putting the country on the route of major international productions. With the objective of fostering culture, Bradesco continued its Prime Arts project, which brings together all of the performances sponsored and supported by Bradesco Prime. The program aims to recognize talent and value culture as elements of citizenship, democratizing access to development and information.

Bradesco, a sponsor of the Brazilian Olympic Committee, has from the start supported the bid by the city of Rio de Janeiro to host the 2016 Olympic Games. Through this initiative, the bank not only establishes a bond between sports and culture, which represent pathways to social inclusion, but also demonstrates its passion for sports alongside all Brazilians.

For the 14<sup>th</sup> consecutive year, Grupo Bradesco de Seguros e Previdência erected its Christmas Tree in the city of Rio de Janeiro. Strategically located on the Rodrigo de Freitas Lake, the tree is already part of the city s calendar of tourist attractions. In line with the principles of social and environmental responsibility, the tree s lights were powered by a biodiesel generator.

regional, industry and/or professional events held nationwide, including trade fairs, seminars, congresses and cultural/community events, that received Bradesco s support in 2009.

### 16. Sustainability at Bradesco Organization

Social and environmental responsibility is an integral part of the history of the Bradesco Organization, which since its founding 66 years ago has worked continually to promote the universalization of banking services. With the creation of Fundação Bradesco in 1956, it developed a model for free private education to children and youths, demonstrating that a company s corporate responsibility extends far beyond its business activities.

Aware of its presence in the daily lives of Brazilians, in 2007, the Organization created the Banco do Planeta, which will organize its socio-environmental initiatives into three main pillars: sustainable finances, responsible management and socio-environmental investments. Through this initiative, the Bank strengthens its foundation to support the demands of its various stakeholders, and reaffirms its commitment to the sustainability of its business, to acting responsibly and to investing in initiatives that promote the wellbeing of society and respect for the environment.

With the aim of reducing environmental impacts and operating costs, the Organization maintains an Eco-efficiency Program that manages the consumption of natural resources and materials, the disposal of waste and the emission of greenhouse gases. Moreover, it was the first company in the financial sector to receive the ISO 14064 certification, which involves quantifying and reporting the emission and removal of these gases. The Bradesco building located on Avenida Paulista in the city of São Paulo holds ISO 14001 certification, which is awarded to companies with proven environmental management practices.

Since 1989, the Bank has invested R\$85,862 million in projects to protect the Atlantic Rainforest biome, and has helped plant 28,120 million trees in partnership with the SOS Mata Atlântica Foundation. The funds come from the sale of products such as credit cards, savings bonds and auto loans, as well as from donations. Bradesco is also the co-founder of Fundação Amazonas Sustentável, an entity that contributes to the sustainable development and preservation of the Amazon Rainforest.

A signatory to the UN Global Compact and the Equator Principles, the Bank also supports the Millennium Development Goals and was the first Latin American institution to join the Financial Coalition Against Child Pornography.

Bradesco is the first financial institution in the Americas to receive the SA8000® Standard, which is a certification of good social responsibility practices granted by Social Accountability International. The Bank also received the OHSAS 18001 Occupational Health and Safety certification, which recognizes workplace conditions that contribute to a safe and healthy workplace.

In 2009, nearly 10 thousand of the Organization s employees took part in volunteer initiatives, such as the Social Marathon, which benefitted 1,932 people, and the Institutional Campaigns, which collected over 76 thousand articles and performed 1,721 actions. At the portal www.voluntariosbradesco.com.br, Bradesco employees receive information on the various initiatives to benefit society that are organized by the Bradesco Volunteer Program. The Bank also supported initiatives such as the Telethon, a TV marathon aimed at collecting funds for the Handicapped Children Assistance Association (AACD), and for Fundação Dorina Nowill, which fosters the social inclusion of visually impaired people.

Bradesco is a component of the Dow Jones Sustainability Index on the New York Stock Exchange and the Corporate Sustainability Index (ISE) on the BM&FBOVESPA. The Bank also enjoys a AAA+ rating in the Sustainability Rating conducted by Management & Excellence, a renowned Spanish research and rating company.

The Bank also held seven meetings with its suppliers of products and services in a wide array of segments, with the objective of disseminating and raising awareness on the importance of a culture of social and environmental responsibility to over three thousand suppliers, of which 1,033 are employees.

The website <u>www.fornecedoresbradesco.com.br.</u>, which was launched in 2009 to strengthen the Bank s communication with its suppliers, discloses criteria and processes, reinforcing the importance of the involvement of this public.

The details of these actions and more information on Bradesco s sustainability strategy can be found in the 2009 Sustainability Report, which is available on the Socio-Environmental Responsibility website at www.bradesco.com.br/rsa.

## Fundação Bradesco

One of the Organization s pioneering social investment initiatives created 53 years ago, Fundação Bradesco is one of the world s largest private school systems offering high-quality education at no charge. More than 2.288 million students have studied since the foundation s inception at its 40 schools, which are located in all of Brazil s states, including the Federal District, particularly in socially and economically needy regions. When combined with the other on-site and distance courses offered, this figure rises to more than 3.452 million.

In 2009, Fundação Bradesco exceeded 431 thousand educational events in the several segments in which it operates, of which 108,825 represented students served at the Foundation s own schools in the following areas: Basic Education (Kindergarten to High School); Vocational Training - High School; Youth and Adult Education; and Preliminary and Continuing Vocational Training. Meanwhile, more than 320 thousand educational events were administered at its virtual school, e-learning portal and Digital Inclusion Centers (CIDs). The 50 thousand students enrolled in the Foundation s basic education system were also assured, at no charge, uniforms, school supplies, meals, medical and dental assistance.

The pass rate at Fundação Bradesco schools averaged 95.50% over the last five years, which is in line with the best international parameters.

Kindergarten represents an important transition period, during which children, with various encouragements, take their first steps towards living in society. In this light, Fundação Bradesco expanded its focus on kindergarten-aged children, offering more than 1,700 openings to 5-year-old students at 23 of its own schools. The Foundation expects to offer another 489 openings in 2010, with additional investments of R\$ 3.885 million.

Through the Educa + Ação Program, which was created in partnership with Banco Bradesco, Fundação Bradesco shares the positive results it has achieved with the public school system, where it replicates its educational experience, teaching methods and proprietary teaching materials. In Vale do Ribeira, the number of schools benefitted increased from 14 to 53 in 2009. The activities were also expanded to the cities of Ivinhema and Angélica, Mato Grosso do Sul state, and in the city of Embu in Greater São Paulo, bringing the total to 3 thousand students benefitted at 61 schools in 11 cities.

Certain that education is the most certain path to the full exercise of citizenship and essential to the country s development, Fundação Bradesco offers training and vocational courses to employees, at a variety of levels. More than 100 different courses are offered, with flexible and customized curriculums that prepare students to start up their own business or to take advantage of better jobs and opportunities in the market. For example, the courses in the areas of printing technology, farming and ranching, business administration, information technology, fashion, leisure and development expand the ties with regional markets and the specific interests of communities.

For the seventh straight year, National Volunteer Action Day, held on March 15, mobilized some 31 thousand volunteers from all of the Foundation s units. These individuals performed over 1.665 million services in the areas of citizenship, education, leisure, sports and the environment at more than 225 sites, which included Fundação Bradesco schools, schools in the public school system and the Digital Inclusion Centers (CIDs).

With the support of the MIT Media Lab, the research center of the Massachusetts Institute of Technology (MIT), Fundação develops projects to integrate technology and social issues. Another important project is D-Lab (Development Laboratory), through which students from MIT, the University of São Paulo (USP) and Fundação Bradesco work together to implement technologies in the indigenous community of Javaés, in Canuanã, Tocantins.

Another innovative program was the Program to Promote Computer Use by the Visually Impaired, which was created in 1998 and has already trained 10 thousand individuals in the last ten years.

Through the e-learning portal Escola Virtual, Fundação Bradesco expands the services offered at its 40 schools located in all of Brazil s states and the Federal District to other locations, maintaining a presence in 38% of Brazil s municipalities. During the fiscal year, more than 200 thousand educational events were offered. Communities located near the schools also enjoy access to educational technology and digital inclusion through the foundation s 109 Digital Inclusion Centers (CIDs).

Aware of the importance of education for sustainability, Fundação Bradesco develops educational initiatives in various areas, such as: the environment, finance and taxes, labor and consumption, sexuality and personal care, drug

abuse and responsible use of the internet. These programs draw on the support of various partners specializing in preparing educators and educational materials, which include: Canal Futura, SOS Mata Atlântica, Military Police, BM&FBOVESPA S.A. - Futures and Commodities Exchange, Federal Revenue Service and others.

Fundação Bradesco s funding comes mainly from it being a shareholder in Bradesco, which represents a unique way to distribute the wealth generated by the Bradesco Organization. In turn, this investment supports initiatives with proven effectiveness in improving quality of life of the communities where the foundation operates, making it a socially responsible investment in the very best sense of the term.

- R\$237.760 million in investment by Fundação Bradesco in 2009, with investment of over R\$ 260 million expected in 2010 to finance more than 660 thousand educational events, 11,890 to students enrolled at own schools (in basic education and courses for youths, adults and professionals) and more than 550 thousand educational events in other on-site and distance courses through the Escola Virtual and the Digital Inclusion Centers (CIDs). Over the last ten years a total of R\$ 3.218 billion was invested.
- R\$ 112.476 million in other investments made in 2009 by the Bradesco Organization in social projects focusing on education, arts, culture, sports, health, sanitation, combating hunger and food safety.

### **Bradesco Sports and Education Program**

The Bradesco Organization launched its Sports and Education Program (former Finasa Esportes) over 21 years ago, which has 38 Training and Specialist Centers for teaching volleyball and basketball, which are located at the Fundação Bradesco units in Osasco, São Paulo, and in public schools and sports centers in the municipality.

The Program currently assists some 2 thousand girls aged from 9 to 18, reinforcing the commitment to defend a country that is ever more accepting of valuing talent, effort and the full exercise of citizenship, and integrating the elements of health, sports and education.

### 17. Recognition

**Ratings** In 2009, Bradesco received the highest ratings attributed to Brazilian banks from domestic and international ratings agencies.

Moody's Investors Service raised the Bank s long and short-term foreign currency deposit ratings from Ba2 to Baa3 and from Not Prime (NP) to Prime-3 (P3), respectively, as well as upgrading its long-term foreign currency debt rating from Baa3 to Baa2, underlining the institution s capacity to honor its commitments.

Fitch Ratings also confirmed Bradesco s long and short-term foreign currency issuer default ratings (IDR) in foreign currency at BBB and F2, respectively, and its long and short-term local currency IDR at BBB+ and F2, respectively;

Standard & Poor s confirmed the Bank s long-term domestic and foreign currency rating as BBB, regarded as investment grade;

Rating and Investment Information (R&I), one of Japan s largest rating agencies, maintained the Bank s foreign currency issuer rating at BBB-, upgrading the outlook to positive;

Austin Rating confirmed Bradesco s short-term A-1 rating, the highest investment grade classification on this scale, reflecting its excellent capacity to pay its short-term obligations in comparison with other issuers; and

BRAM Bradesco Asset Management received an MQI rating from Moody s Investors Service, the highest international investment management quality grade, underlining its outstanding management and control systems.

**Rankings** In 2009 Bradesco was honored by several important domestic and international publications.

The Bradesco brand was rated the 1½ most valuable in the world in the banking sector, according to a study prepared by the specialized consulting firm Brand Finance and published in the 2009 Top 500 Global Financial Brands, a special edition of *The Banker* magazine, which also named Bradesco as the 5<sup>th</sup> most valuable brand in the world among retail banks;

Chosen by *Global Finance* magazine, which specializes in international finance, as the best institution in treasury operations in Latin America in the Best Provider of Money Market Funds In Latin America category;

The Bradesco brand was voted the most valuable in Brazil for the third consecutive year in a survey conducted by the specialized consulting firm BrandAnalytics/Millward Brown for *IstoÉ Dinheiro* magazine. The result ensured Bradesco a place as the first and only Brazilian brand in the top 100 most valuable brands in the world according to the *Financial Times*;

Winner in the Best Initiatives for Combating Air Pollution and Best Initiatives for Preserving Flora and Fauna categories in the third edition of the *Prêmio Brasil de Meio Ambiente* (Brazilian Environment Award), organized by Editora JB, publisher of the newspaper *Jornal do Brazil*;

Recognized as the best Private Banking company in Brazil for the second consecutive year by *Euromoney* magazine, one of world s most respected specialist international finance publications;

Largest Brazilian company in terms of intangible assets listed on the BM&FBOVESPA, according to a study by IAM Intangible Asset Management Consulting in association with *The Brander* magazine and the consulting firm Brand Finance;

Most profitable bank among Latin American and U.S. banks, with a 1.20% return on assets, according to a survey conducted by the consulting firm Economática;

Rated best Brazilian bank by Fortune magazine and 148 in the Fortune 500 rankings, disclosed in 2009;

The only bank among the 25 Most Innovative Brazilian Companies in the annual rankings of *Época Negócios* magazine, drawn up in association with the Innovation Forum of the Fundação Getulio Vargas Business Administration School in São Paulo and the Great Place to Work Institute;

Voted Company of the Year, Best Bank, Best Insurance and Private Pension Plan Company and Best Health Sector Company in the *Melhores da Dinheiro* Yearbook, based on a survey by *IstoÉ Dinheiro* magazine which analyses the top 500 companies in the country and elects the best in each sector;

For the seventh time, Bradesco appeared in *INFO Exame* magazine s 100 Most High Tech Companies in Brazil rankings, which awards those companies in the forefront of information technology;

Bradesco Seguros e Previdência was rated the largest insurance group in Brazil, according to the ranking of the 2009 *Valor 1000* Yearbook rankings, published by the newspaper *Valor Econômico*; and

Bradesco Seguros e Previdência was recognized for the second consecutive time as the best insurance company in South America by the British magazine *Word Finance*.

**Awards** The Organization won 103 awards from independent sources in 2009 in recognition of the quality of its products and services:

First Brazilian company to receive the 2009 International Golden Peacock Global Award for Corporate Social Responsibility, give to companies with the best corporate social-environmental responsibility policies;

Winner of the 1<sup>th</sup> ABRASCA Award for the Best Annual Report in 2008 in the publicly held companies category, promoted by ABRASCA Brazilian Association of Publicly Held Companies;

Winner of 29 cases in the internet banking, people management, BPM project, ATM and data center categories in the *Prêmio Efinance 2009* (2009 E-finance Award), granted by *Executivos Financeiros* magazine; and.

Bradesco was recognized as one of the leading companies in monitoring and reducing the environmental impacts of its activities by receiving the *Prêmio Época Mudanças Climáticas 2009* (2009 Época Climate Change Award) from *Época* magazine.

### Certifications

**ISO 9001 Certification** By the end of 2009, 211 of the Organization s products and services had been granted this distinguished quality certificate, underlining its determination to ensure that all its initiatives are based on practicality and convenience for clients and users.

**GoodPriv@cy** Data Privacy and Protection Seal 15 of Bradesco s products and services gave received this quality seal, which guarantees that management systems have adopted internationally established data protection and privacy standards.

**SA 8000 Certification** This certificate recognizes respect for employees and working relations, children s rights and the fight against child labor, and a safe and healthy workplace.

**ISO 14001 Certification** ISO 14001 recognized respect for the environment, especially initiatives for reducing the generation of solid waste from construction works and input consumption. Bradesco was the first financial institution in Brazil to receive this certification.

**ISO 14064 Certification** This Certificate is granted for maintaining high standards of greenhouse gas emission quantification, monitoring, checking and validation.

**OHSAS 18001 Certification** Certifies occupational health and safety standards, such as those related to ergonomics, accident prevention and quality of life.

**ISO IEC 27001 Certification** Certifies the information security management system.

**ISO 14001, OHSAS 18001 and SA 8000 Certifications** were granted to the Bradesco Building on Avenida Paulista in São Paulo; SA 8000 certification was also granted to the entire Cidade de Deus complex in Osasco.

Given its results in 2009, the Bradesco Organization feels renewed confidence in the future. Thanks to a series of concrete initiatives geared towards innovation, prudent investments and increasing its market presence, as well as improving its products and services and operating efficiency indicators, always underpinned by constant optimism, it is helping construct a just and responsible nation.

Cidade de Deus, January 27, 2010

#### **Board of Directors**

#### and Board of Executive Officers

(\*) Excluding the mark-to-market effect of available-for-sale securities on shareholders equity.

## Consolidated Balance Sheet R\$ thousand

	200	9	2008
Assets	December	September	December
Current assets	372,874,546	363,270,011	344,543,102
Cash and cash equivalents (Note 6)	6,946,563	8,571,103	9,295,541
Interbank investments (Notes 3d and 7)	109,719,374	96,533,306	73,462,439
Investments in federal funds purchased and securities purchased			
under agreements to resell	101,837,691	88,274,993	61,434,616
Interbank deposits	7,882,542	8,258,749	12,030,642
Allowance for losses	(859)	(436)	(2,819)
Securities and derivative financial instruments (Notes 3e, 3f,	11 ( 222 000	100 050 500	110 540 453
8 and 32b)	116,323,999	122,353,788	118,548,453
Own portfolio	97,042,823	101,467,105	92,838,502
Subject to repurchases agreements	4,170,543	1,376,164	3,677,132
Derivative financial instruments Compulsory deposits - Brazilian Central Bank	652,140 8,682,594	1,783,179	1,986,876
Underlying guarantee provided	4,229,580	12,482,167 5,200,784	13,183,184 6,820,705
Securities subject to repurchase agreements but not restricted	1,546,319	44,389	42,054
Interbank accounts	17,997,796	17,181,979	13,286,710
Unsettled payments and receipts	50,313	847,924	71,077
Restricted credits: (Note 9)	30,313	047,724	71,077
- Compulsory deposits - Brazilian Central Bank	17,923,629	16,273,087	13,200,677
- National treasury - rural loans	578	578	578
- National Housing System (SFH)	4,428	4,751	5,317
Correspondent banks	18,848	55,639	9,061
Interdepartmental accounts	239,698	66,080	55,960
Internal transfer of funds	239,698	66,080	55,960
Loan operations (Notes 3g, 10 and 32b)	79,043,243	75,458,780	76,636,185
Loan operations:			
- Public sector	1,154,309	622,201	83,725
- Private sector	87,483,997	83,761,390	83,244,110
Allowance for loan losses (Notes 3g, 10f, 10g and 10h)	(9,595,063)	(8,924,811)	(6,691,650)
Leasing operations (Notes 2, 3g, 10 and 32b)	7,966,713	7,964,117	6,918,300
Leasing receivables:			
- Public sector	38,748	60,615	71,308
- Private sector	14,681,418	14,570,861	12,141,973
Unearned income from leasing	(5,955,075)	(5,946,748)	(4,988,418)
Allowance for leasing losses (Notes 3g, 10f, 10g and 10h)	(798,378)	(720,611)	(306,563)
Other receivables	33,098,804	33,570,049	44,932,764
Receivables on sureties and guarantees honored (Note 10a-3)	21,092	13,196	40,513
Foreign exchange portfolio (Note 11a)	8,969,252	12,294,575	24,836,825
Receivables	684,461	481,104	385,232
Securities trading	698,154	897,530	1,244,975
Specific loans	1,305	1,081	1 262 925
Insurance premiums receivable	2,267,591	2,155,144	1,362,825

Sundry (Note 11b)	21,239,637	18,267,122	17,360,172
Allowance for other loan losses (Notes 3g, 10f, 10g and 10h)	(782,688)	(539,703)	(297,778)
Other assets (Note 12)	1,538,356	1,570,809	1,406,750
Other assets	729,773	749,314	544,401
Allowance for mark-to-market losses	(252,600)	(259,977)	(204,877)
Prepaid expenses (Notes 3i and 12b)	1,061,183	1,081,472	1,067,226
Long-term receivables	123,153,749	114,187,789	102,259,226
Interbank investments (Notes 3d and 7)	1,077,439	954,017	728,786
Interbank investments	1,077,439	954,017	729,110
Allowance for losses	-	-	(324)

Assets	200	)9	2008
	December	September	December
Securities and derivative financial instruments (Notes 3e, 3f,	20 204 526	25 250 521	12.040.220
8 and 32b)	30,294,736	25,370,531	13,049,220
Own portfolio	19,096,456	19,139,258	11,213,621
Subject to repurchase agreements	3,231,356	115,094	588,238
Derivative financial instruments	706,433	717,089	377,264
Compulsory deposits - Brazilian Central Bank	6,089,646	5,028,791	- 00.650
Privatization currencies	94,143	95,275	99,658
Underlying guarantees provided	1,076,702	275,024	770,439
Interbank accounts	485,722	469,821	461,372
Restricted credits: (Note 9)			
- SFH National Housing System	485,722	469,821	461,372
Loan operations (Notes 3g, 10 and 32b)	58,700,883	53,246,538	54,089,629
Loan operations:			
- Public sector	419,880	472,529	756,042
- Private sector	62,448,057	56,632,773	55,878,581
Allowance for loan losses (Notes 3g, 10f, 10g and 10h)	(4,167,054)	(3,858,764)	(2,544,994)
Leasing operations (Notes 2, 3g, 10 and 32b)	11,747,405	12,636,646	12,901,443
Leasing receivables:			
- Public sector	7,772	6,708	30,149
- Private sector	21,982,152	23,212,684	22,529,125
Unearned income from leasing	(9,286,996)	(9,693,707)	(9,246,275)
Allowance for leasing losses (Notes 3g, 10f, 10g and 10h)	(955,523)	(889,039)	(411,556)
Other receivables	20,469,176	21,164,990	20,636,782
Receivables	103	1,313	111
Securities trading	474,848	408,273	1,752,147
Sundry (Note 11b)	20,008,762	20,775,081	18,894,584
Allowance for loan losses (Notes 3g, 10f, 10g and 10h)	(14,537)	(19,677)	(10,060)
Other assets (Note 12)	378,388	345,246	391,994
Other assets	553	635	1,188
Prepaid expenses (Notes 3i and 12b)	377,835	344,611	390,806
Permanent assets	10,194,797	8,227,890	7,610,715
Investments (Notes 3j, 13 and 32b)	1,260,819	1,104,141	1,048,497
Interest in unconsolidated companies:			
- Local	738,282	627,574	592,655
Other investments	752,385	755,740	806,042
Allowance for losses	(229,848)	(279,173)	(350,200)
Premises and equipment (Notes 3k and 14)	3,406,308	3,258,142	3,236,644
Premises	1,024,269	1,024,970	1,042,890
Other assets	7,000,677	6,730,661	6,466,671
Accumulated depreciation	(4,618,638)	(4,497,489)	(4,272,917)
Leased assets (Note 14)	11,646	13,950	12,741
Leased assets	27,854	29,202	22,691
Accumulated depreciation	(16,208)	(15,252)	(9,950)
Intangible assets	5,516,024	3,851,657	3,312,833
Intangible assets (Note 15)	8,779,565	6,800,079	5,832,703
Accumulated amortization	(3,263,541)	(2,948,422)	(2,519,870)
	(3,203,511)	(=,> 10, 122)	(2,017,010)

Total	506,223,092	485,685,690	454,413,043

The Notes are an integral part of the Financial Statements.

Liabilities	200	)9	2008
	December	September	December
	400 (00 107	AR 4 (20 172	040 454 241
Current liabilities	298,608,497	274,620,172	248,474,344
Deposits (Notes 3n and 16a)	104,481,562	94,064,542	91,745,343
Demand deposits	34,627,064	29,298,424	27,610,162
Savings deposits	44,162,309	40,922,202	37,768,508
Interbank deposits	741,355	559,653	674,711
Time deposits (Notes 16a and 32b)	23,915,158	22,289,552	24,689,254
Other deposits	1,035,676	994,711	1,002,708
Federal funds purchased and securities sold under			
agreements to repurchase (Notes 3n and 16b)	86,590,180	76,460,692	48,510,998
Own portfolio	16,074,109	9,352,802	6,752,535
Third-party portfolio	68,417,064	66,524,357	39,359,625
Unrestricted portfolio	2,099,007	583,533	2,398,838
Funds from issuance of securities (Notes 16c and 32b)	3,367,651	2,869,674	2,590,402
Exchange acceptances	-	21	249
Mortgage and real estate notes, letters of credit and others	2,457,601	2,093,074	2,148,189
Debentures (Note 16c-1)	10,287	28,154	31,283
Securities issued abroad	899,763	748,425	410,681
Interbank accounts	22,968	219,059	12,920
Interbank onlending	-	3,156	-
Correspondent banks	22,968	215,903	12,920
Interdepartmental accounts	2,927,186	2,037,608	2,900,799
Third-party funds in transit	2,927,186	2,037,608	2,900,799
Borrowing (Notes 17a and 32b)	7,683,073	7,862,257	13,123,735
Local borrowing - official institutions	-	-	39
Local borrowing - other institutions	540	8,692	439
Borrowing abroad	7,682,533	7,853,565	13,123,257
<b>Local onlending - official institutions (Notes 17b and 32b)</b>	6,521,754	6,909,581	6,740,688
National treasury	124,020	143,388	114,608
National Bank for Economic and Social Development (BNDES)	2,274,498	2,900,624	2,822,971
Caixa Econômica Federal Federal savings bank (CEF)	17,023	16,313	16,118
Fund for financing the acquisition of industrial machinery and	,	,	ŕ
equipment (Finame)	4,105,565	3,849,256	3,786,978
Other institutions	648	-	13
Foreign onlending (Notes 17b and 32b)	794	1,942	182
Foreign onlending	794	1,942	182
<b>Derivative financial instruments (Notes 3f and 32)</b>	435,175	1,497,319	1,794,281
Derivative financial instruments	435,175	1,497,319	1,794,281
Technical provisions for insurance, private pension plans	,	, ,	, ,
and savings bonds (Notes 30 and 21)	57,489,599	53,549,023	47,009,072
Other liabilities	29,088,555	29,148,475	34,045,924
Collection of taxes and other contributions	258,123	2,039,382	256,155
Foreign exchange portfolio (Note 11a)	3,918,034	5,819,488	13,538,239
Social and statutory	1,784,142	1,301,097	1,791,868
Fiscal and social security (Note 20a)	3,265,674	4,202,316	2,770,595
Securities trading	1,116,282	1,436,987	792,180
Financial and development funds	438	6,123	7,031

Subordinated debts (Notes 19 and 32b)	320,460	434,734	414,369
Sundry (Note 20b)	18,425,402	13,908,348	14,475,487
Long-term liabilities	164,742,544	171,530,988	171,087,150
Deposits (Notes 3n and 16a)	66,591,522	73,922,979	72,748,010
Interbank deposits	10,704	179,206	23,483
Time deposits (Notes 16a and 32b)	66,580,818	73,743,773	72,724,527
Federal funds purchased and securities sold under			
agreements to repurchase (Notes 3n and 16b)	26,682,866	26,142,988	31,466,155
Own portfolio	26,682,866	26,142,988	31,466,155

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T 1 1 11/4	200	)9	2008
Liabilities	December	September	December
Funds from issuance of securities (Notes 16c and 32b)	4,114,933	4,241,160	6,421,269
Mortgage and real estate notes, letters of credit and others	26,954	201,998	174,226
Debentures (Note 16c-1)	730,165	730,165	1,455,360
Securities issued abroad	3,357,814	3,308,997	4,791,683
Borrowing (Notes 17a and 32b)	322,063	362,482	1,080,870
Local borrowing - official institutions	-	-	75
Borrowing abroad	322,063	362,482	1,080,795
Local onlending - official institutions (Notes 17b and 32b)	12,800,052	11,888,254	11,001,648
BNDES	5,864,982	5,395,744	4,317,915
CEF	74,101	74,199	83,079
FINAME	6,860,969	6,417,627	6,599,912
Other institutions	-	684	742
Derivative financial instruments (Notes 3f and 32)	96,019	171,377	247,645
Derivative financial instruments	96,019	171,377	247,645
Technical provisions for insurance, private pension plans			
and savings bonds (Notes 30 and 21)	18,082,322	17,851,741	17,578,060
Other liabilities	36,052,767	36,950,007	30,543,493
Fiscal and social security (Note 20a)	9,937,994	11,349,947	8,712,002
Subordinated debts (Notes 19 and 32b)	22,783,517	22,445,943	19,272,293
Sundry (Note 20b)	3,331,256	3,154,117	2,559,198
Deferred income	320,625	297,223	273,506
Deferred income	320,625	297,223	273,506
Minority interest in subsidiaries (Note 22)	797,675	359,820	321,499
Shareholders' equity (Note 23)	41,753,751	38,877,487	34,256,544
Capital:			
- Domiciled in Brazil	25,635,353	22,147,548	21,665,186
- Domiciled abroad	864,647	852,452	1,334,814
Capital reserves	62,614	62,614	62,614
Profit reserves	15,022,670	15,704,304	11,860,287
Assets valuation adjustments	357,341	205,519	(661,504)
Treasury shares (Notes 23d and 32b)	(188,874)	(94,950)	(4,853)
Shareholders equity managed by the Parent Company	42,551,426	39,237,307	34,578,043
Total	506,223,092	485,685,690	454,413,043

The Notes are an integral part of the Financial Statements.

## Consolidated Statement of Income R\$ thousand

		2009		2008
	4 <sup>th</sup> quarter	3 <sup>rd</sup> quarter	December	December
Revenues from financial intermediation	15,065,016	15,145,433	62,899,079	57,610,974
Loan operations (Note 10j)	8,140,757	7,707,876	31,304,737	29,862,392
Leasing operations (Note 10j)	760,669	891,452	3,456,026	2,398,185
Operations with securities (Note 8h)	3,728,940	3,522,362	15,440,485	14,606,733
Financial income from insurance, private				
pension plans and savings bonds (Note 8h)	1,998,812	1,939,020	8,042,187	6,477,152
Derivative financial instruments (Note 8h)	142,714	646,961	2,156,936	(899,822)
Foreign exchange operations (Note 11a)	134,943	277,026	1,875,335	3,639,003
Compulsory deposits (Note 9b)	139,882	136,734	560,766	1,527,331
Sale or transfer of financial assets	18,299	24,002	62,607	-
Financial intermediation expenses	9,697,436	9,564,423	42,525,225	41,838,694
Federal funds purchased and securities sold				
under agreements to repurchase (Note 16e)	5,490,984	5,368,851	23,451,837	22,761,960
Monetary restatement and interest on technical				
provisions for insurance, private pension plans				
and savings bonds (Note 16e)	1,171,800	1,245,780	5,128,627	4,007,684
Borrowing and onlending (Note 17c)	302,503	64,108	999,267	7,179,517
Leasing operations (Note 10j)	2,116	2,228	8,166	5,434
Allowance for loan losses (Notes 3g, 10g and				
10h)	2,730,033	2,883,456	12,937,328	7,884,099
Gross income from financial intermediation	5,367,580	5,581,010	20,373,854	15,772,280
Gross income from financial intermediation	3,307,300	5,581,010	20,373,654	15,772,200
Other operating income/expenses	(2,477,084)	(3,044,063)	(10,376,151)	(7,983,440)
Fee and commission income (Note 24)	3,094,465	2,819,629	11,611,490	10,861,633
Other fee and commission income	2,530,495	2,258,262	9,389,377	8,808,517
Revenues from banking fees	563,970	561,367	2,222,113	2,053,116
Insurance, private pension plans and savings	,	,		
bonds retained premiums (Notes 30 and 21d)	8,003,075	6,623,870	26,109,908	22,823,750
Net premiums written	8,040,563	6,684,299	26,333,233	23,148,752
Reinsurance premiums	(37,488)	(60,429)	(223,325)	(325,002)
Variation of technical provisions for insurance	,			
private pension plans and savings bonds (Note				
30)	(4,464,610)	(3,204,587)	(12,786,090)	(10,532,671)
Retained claims (Note 3o)	(2,196,702)	(2,212,308)	(8,329,155)	(7,391,196)
Savings bonds drawings and redemptions				
(Note 3o)	(522,102)	(449,348)	(1,747,493)	(1,466,045)
Insurance, private pension plans and savings				
bonds selling expenses (Note 3o)	(335,411)	(325,336)	(1,264,677)	(1,178,195)
Personnel expenses (Note 25)	(2,080,952)	(2,125,619)	(7,966,338)	(7,389,021)
Other administrative expenses (Note 26)	(2,674,496)	(2,282,684)	(9,282,637)	(8,259,336)

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Tax expenses (Note 27)	(697,357)	(697,508)	(2,713,569)	(1,967,103)
Equity in the earnings of affiliates (Note 13c)	142,011	39,034	200,101	135,356
Other operating income (Note 28)	917,936	531,993	2,563,613	1,718,246
Other operating expenses (Note 29)	(1,662,941)	(1,761,199)	(6,771,304)	(5,285,828)
Full goodwill amortization (Note 15a)	-	-	-	(53,030)
Operating income	2,890,496	2,536,947	9,997,703	7,788,840
Non-operating income (Note 30)	(131,694)	350,551	2,121,596	383,970
Income before taxes on income and minority				
interest	2,758,802	2,887,498	12,119,299	8,172,810
Income taxes and social contribution (Notes				
34a and 34b)	(569,023)	(1,070,848)	(4,082,309)	(518,751)
Minority interest in subsidiaries	(8,838)	(5,661)	(24,708)	(33,821)
Net income	2,180,941	1,810,989	8,012,282	7,620,238

The Notes are an integral part of the Financial Statements.

## Statement of Changes in R\$ thousand

	Restated paid-up capital	Capital reserves Profit reserves valuation adjustments		Capital reserves		paid-up Capital reserves Profit reserves Valuation adjustments			
Events	Capital stock	Income tax incentives from income tax	Other	Legal	Statutory	Bradesco	Subsidiaries	Treasury shares	Retained earnings
Balances on June 30, 2009	23,000,000	2,103	60,511	2,054,706	12,453,908	(221,776)	(67,507)	(5,180)	
Capital increase by merger of shares	1,368,183	_	_	-	_	_	_	_	_
Capital increase with reserves Capital increase	131,817	-	-	_	(131,817)	-	_	-	-
with reserves stock bonus	2,000,000	-	-	-	(2,000,000)	-	-	-	-
Acquisition of treasury shares Assets valuation	-	-	-	-	-	-	-	(183,694)	-
adjustments Net income Allocations: -	-	-	-	-	-	229,697	416,927	-	3,991,930
Reserves - Provisioned	-	-	-	199,596	2,446,277	-	-	-	(2,645,873)
interest on shareholders equity	-	-	-	-	-	-	-	-	(1,012,983)
- Paid and/or provisioned dividends	_	_	_	_	_	_	_	_	(333,074)
Balances on December 31,	26 500 000	2 102	<b>60 511</b>	2 254 202	12 770 270	7 021	240 420	(100 074)	
Balances on December 31,	26,500,000	2,103	00,511	2,254,302	12,768,368	7,921	349,420	(188,874)	-
2007	19,000,000	2,103	53,521	1,477,637	8,485,956	(47,424)	1,517,400	(131,849)	(99,219)

Adjustment reflected from previous periods									
Law 11,638/07 Capital increase									
by subscription	1,200,000	-	-	-	-	-	-	-	_
Capital increase									
with reserves	2,800,000	-	-	-	(2,800,000)	-	-	-	-
Restatement of exchange membership certificates			116						
Premium on	-	-	110	-	-	-	-	-	-
share									
subscription	-	_	6,874	_	_	_	_	_	_
Acquisition of			,						
treasury shares	-	-	-	-	-	-	-	(4,853)	-
Cancellation of									
treasury shares	-	-	-	-	(131,849)	-	-	131,849	-
Asset valuation									
adjustments	-	-	-	-	-	(6,537)	(2,124,943)	-	-
Net income	-	-	-	-	-	-	-	-	7,620,238
Allocations: -				256.051	4 450 400				(4.000.540)
Reserves	-	-	-	376,051	4,452,492	-	-	-	(4,828,543)
- Provisioned interest on									
shareholders									
equity	-	-	-	-	-	-	-	-	(1,956,591)
- Paid and/or									
provisioned									.===
dividends	-	-	-	-	-	-	-	-	(735,885)
Balances on									
December 31,									
2008	23,000,000	2,103	60.511	1.853.688	10,006,599	(53,961)	(607,543)	(4,853)	_
2000	22,000,000	2,100	00,011	1,022,000	10,000,255	(20,501)	(007,212)	(1,000)	
Capital increase									
by merger of									
shares	1,368,183	-	-	-	-	-	-	-	-
Capital increase									
with reserves	131,817	-	-	-	(131,817)	-	-	-	-
Capital increase									
with reserves									
stock bonus	2,000,000	-	-	-	(2,000,000)	-	-	-	-
Acquisition of								(101023	
treasury shares	-	-	-	-	-	-	-	(184,021)	-
Asset valuation						(1.002	056.063		
adjustments	-	-	-	-	-	61,882	956,963	-	0.010.000
Net income	-	-	-	400 614	1 202 506	-	-	-	8,012,282
	-	_	-	400,614	4,893,586	-	-	-	(5,294,200)

Allocations: -									
Reserves									
- Provisioned									
interest on									
shareholders									
equity	-	-	-	-	-	-	-	-	(2,133,269)
- Paid and/or									
provisioned									
dividends	-	-	-	-	-	-	-	-	(584,813)
<b>Balances on</b>									
December 31,									
2009	26,500,000	2,103	60,511	2,254,302	12,768,368	7,921	349,420	(188,874)	-

The Notes are an integral part of the Financial Statements.

## Value Added Statement - R\$ thousand

	2009 2008							
Description	4 <sup>th</sup> quarter	%	3 <sup>rd</sup> quarter	%	December	%	December	%
1 Income	15,204,991	267.3	14,789,940	252.8	62,068,705	265.5	60,171,815	334.0
1.1) Financial	,		, ,		, ,		,	
intermediation	15,065,016	264.8	15,145,433	258.9	62,899,079	269.1	57,610,974	319.8
1.2) Fee and commission	3,094,465	54.4	2,819,629	48.2	11,611,490	49.7	10,861,633	60.3
1.3) Allowance for loan								
losses	(2,730,033)	<b>(48.0)</b>	(2,883,456)	` ,	(12,937,328)	(55.4)	(7,884,099)	(43.8)
<b>1.4) Other</b>	(224,457)	(3.9)	(291,666)	(5.0)	495,464	2.1	(416,693)	(2.3)
2 Financial								
intermediation expenses	(6,967,403)	(122.5)	(6,680,967)	(114.2)	(29,587,897)	(126.6)	(33,954,595)	(188.5)
3 Inputs acquired from								
third-parties	(2,226,927)	(39.1)	(1,874,434)	(32.1)	(7,636,508)	(32.6)	(6,851,969)	(38.1)
Materials and energy	(117,567)	(2.1)	(103,823)	(1.8)	(425,259)	(1.8)	(395,313)	(2.2)
Third-party services	(701,426)	(12.3)	(637,507)	(10.9)	(2,529,453)	(10.8)	(2,191,461)	(12.2)
Other	(1,407,934)	(24.7)	(1,133,104)	(19.4)	(4,681,796)	(20.0)	(4,265,195)	(23.7)
- Communication	(327,884)	(5.8)	(297,811)	(5.1)	(1,227,145)	(5.3)	(1,104,417)	(6.1)
<ul><li>Financial system services</li><li>Advertising and</li></ul>	(88,665)	(1.6)	(66,565)	(1.1)	(278,771)	(1.2)	(214,467)	(1.2)
Marketing	(282,488)	(5.0)	(111,882)	(1.9)	(587,784)	(2.5)	(644,183)	(3.6)
- Transportation	(149,688)	(2.6)	(138,015)	(2.4)	(554,643)	(2.4)	(514,045)	(2.9)
- Data processing	(212,022)	(3.7)	(195,219)	(3.3)	(772,089)	(3.3)	(576,775)	(3.2)
- Maintenance and repairs	(111,485)	(2.0)	(102,819)	(1.8)	(418,387)	(1.8)	(391,982)	(2.2)
- Security and surveillance	(64,083)	(1.1)	(65,110)	(1.1)	(249,782)	(1.1)	(217,280)	(1.2)
- Travel	(22,341)	(0.4)	(20,617)	(0.4)	(78,267)	(0.3)	(89,219)	(0.5)
- Other	(149,278)	(2.5)	(135,066)	(2.3)	(514,928)	(2.1)	(512,827)	(2.8)
4 Gross value added								
(1-2-3)	6,010,661	105.7	6,234,539	106.5	24,844,300	106.3	19,365,251	107.4
5 Depreciation, amortization and								
depletion	(463,732)	(8.2)	(422,584)	<b>(7.2)</b>	(1,673,750)	<b>(7.2)</b>	(1,484,701)	(8.2)
6 Net value added			, , ,	, ,	, , , ,			
produced by the Entity								
(4-5)	5,546,929	97.5	5,811,955	99.3	23,170,550	99.1	17,880,550	99.2
7 Value added received in	n							
transfer	142,011	2.5	39,034	0.7	200,101	0.9	135,356	0.8
Equity in earnings (losses) of unconsolidated								
companies	142,011	2.5	39,034	0.7	200,101	0.9	135,356	0.8
8 Value added to								
distribute (6+7)	5,688,940	100.0	5,850,989	100.0	23,370,651	100.0	18,015,906	100.0
9 Value added								
distributed	5,688,940	100.0	5,850,989	100.0	23,370,651	100.0	18,015,906	100.0

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9.1) Personnel	1,811,705	31.8	1,861,378	31.9	6,949,383	29.7	6,454,594	35.7
Payroll	1,003,676	17.6	976,950	16.7	3,889,273	16.6	3,670,277	20.4
Benefits	396,794	7.0	446,874	7.6	1,569,765	6.7	1,442,364	8.0
FGTS (Government								
Severance Indemnity Fund								
for Employees)	94,514	1.7	91,126	1.6	359,410	1.5	348,245	1.9
Other charges	316,721	5.5	346,428	6.0	1,130,935	4.9	993,708	5.4
9.2) Taxes, fees and								
contributions	1,535,627	26.9	2,032,597	34.7	7,812,833	33.5	3,420,281	18.9
Federal	1,433,606	25.1	1,938,242	33.1	7,425,918	31.9	3,041,621	16.8
State	4,158	0.1	4,267	0.1	11,460	-	16,189	0.1
Municipal	97,863	1.7	90,088	1.5	375,455	1.6	362,471	2.0
9.3) Third-party capital								
compensation	151,829	2.8	140,364	2.4	571,445	2.4	486,972	2.8
Rentals	145,479	2.6	135,826	2.3	556,333	2.4	481,996	2.7
Asset leasing	99,563	1.8	86,602	1.5	401,304	1.7	351,334	2.0
Asset leasing - Law								
11,638/07	(93,213)	(1.6)	(82,064)	(1.4)	(386,192)	(1.7)	(346,358)	(1.9)
9.4) Shareholders'								
equity remuneration	2,189,779	38.5	1,816,650	31.0	8,036,990	34.4	7,654,059	42.6
Interest on shareholders								
equity	525,499	9.2	487,484	8.3	2,133,269	9.1	1,956,591	10.9
Dividends	205,259	3.6	127,815	2.2	584,813	2.5	735,885	4.1
Retained earnings	1,450,183	25.5	1,195,690	20.4	5,294,200	22.7	4,927,762	27.4
Interest of minority								
shareholders in retained								
earnings	8,838	0.2	5,661	0.1	24,708	0.1	33,821	0.2

The Notes are an integral part of the Financial Statements.

## Consolidated Statement of Cash Flows – R\$ thousand

		2009		2008
				2000
	4 <sup>th</sup> quarter	3 <sup>rd</sup> quarter	December	December
Cash flow from operating activities:				
Net Income before income tax and social contribution	2,758,802	2,887,498	12,119,299	8,172,810
Adjustments to net income before taxes	3,088,603	5,305,322	19,349,333	15,035,068
Allowance for loan losses	2,730,033	2,883,456	12,937,328	7,884,099
Depreciation and amortization	430,261	398,006	1,566,473	1,398,901
Goodwill amortization	33,471	24,578	107,277	85,800
Impairment losses/losses on assets	(108,058)	(26,121)	(137,829)	(8,040)
(Reversal)/expenses with civil, labor and tax				
provisions	(1,242,946)	1,052,158	1,693,065	1,925,657
Expenses with restatement and interest from technical				
provisions for insurance, private pension plans and				
savings bonds	1,171,800	1,245,780	5,128,627	4,007,684
Equity in the earnings (losses) of unconsolidated				
companies	(142,011)	(39,034)	(200,101)	(135,356)
(Gain)/loss on sale of investments	(44,540)	(456,516)	(2,519,231)	(629,712)
(Gain)/loss on sale of fixed assets	2,352	16,003	15,887	25,113
(Gain)/loss on sale of foreclosed assets	115,987	103,045	315,248	203,634
Other	142,254	103,967	442,589	277,288
Adjusted net income	5,847,405	8,192,820	31,468,632	23,207,878
(Increase) in interbank investments	(14,144,588)	(5,495,735)	(15,664,786)	(7,306,996)
(Increase)/decrease in securities and derivative				
financial instruments	997,076	(290,788)	(3,301,779)	(17,362,674)
(Increase)/decrease in interbank and interdepartmental				
accounts	1,338,693	288,634	(159,787)	699,778
(Increase) in loan and leasing operations	(10,768,164)	(5,303,117)	(19,275,069)	(41,928,980)
(Increase) in insurance premiums receivable	(112,447)	(95,106)	(904,766)	(86,213)
Increase in technical provisions for insurance, private	2 000 255	1 22 6 202	# 0 # c 4 c <b>a</b>	2052102
pension plans and savings bonds	2,999,357	1,326,393	5,856,162	2,053,183
Increase in deferred income	23,402	24,945	47,119	84,359
(Increase)/decrease in other receivables and other	4.620.205	7.024.070	15.010.064	(20,000,726)
assets	4,638,395	7,034,878	15,018,264	(28,999,736)
Increase/(decrease) in other liabilities	(3,767,119)	(1,860,507)	(7,621,024)	14,554,717
Minority interest	429,017	(368)	451,468	132,266
Income tax and social contribution paid	(629,335)	(1,356,809)	(3,795,917)	(2,982,361)
Net cash provided by/used in operating activities	(13,148,308)	2,465,240	2,118,517	(57,934,779)
Cash flow from investing activities:				
(Increase)/decrease in reserve requirements in the	(1 650 540)	(1.022.416)	(4.722.052)	10 227 010
Brazilian Central Bank	(1,650,542)	(1,033,416)	(4,722,952)	10,337,910
(Increase)/decrease in available-for-sale securities	(588,297)	(975,119)	(10,293,530)	10,059,561
(Increase) in held-to-maturity securities	(264,149)	(784,105)	(1,917,677)	(10,880,572)
Proceeds from sale of foreclosed assets	101,028	64,231	324,246	292,627

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Divestments		142,812	519,757	2,878,749	833,298
Proceeds from the	e sale of premises and equipment and				
leased assets		46,260	64,520	180,851	86,800
Decrease in intan	gible assets	-	25,282	40,641	6,492
Acquisition of for	reclosed assets	(269,212)	(303,983)	(1,063,447)	(858,046)
Acquisition of inv	vestments	(106,408)	(13,619)	(331,018)	(843,698)
Acquisition of premises and equipment and leased					
assets		(416,625)	(264,028)	(1,241,861)	(1,331,190)
Investment in inta	angible assets	(1,905,763)	(327,101)	(3,156,166)	(2,083,507)
Dividends and int	terest on shareholders' equity received	3,792	1,771	58,771	75,781
Net cash provided	by/used in investing activities	(4,907,104)	(3,025,810)	(19,243,393)	5,695,456
Cash Flow from f	inancing activities:				
Increase in deposit	S	3,085,563	475,593	6,579,731	66,169,907
Increase in federal	funds purchased and securities sold				
under agreements to	o repurchase	10,669,366	2,893,896	33,295,893	6,343,504
Increase/(decrease) in funds from issue of securities		371,750	(583,353)	(1,529,087)	2,523,297
Increase/(decrease) in borrowings and onlendings		303,220	(2,056,539)	(4,619,387)	8,537,576
Increase in subordinated debts		223,300	2,474,821	3,855,411	3,430,334
Capital increase in					
subscription		-	-	-	1,206,874
Capital increase by		1,368,183	-	1,368,183	-
	rest on shareholders equity paid	(331,261)	(629,543)	(3,052,306)	(2,903,283)
Acquisition of owr	n shares	(93,924)	(89,770)	(184,021)	(4,853)
-	l by/used in financing activities	15,596,197	2,485,105	35,714,417	85,303,356
Increase/(decreas	e) in cash and cash equivalents	(2,459,215)	1,924,535	18,589,541	33,064,033
Net increase/	At the beginning of the period	85,180,128	83,255,593	64,131,372	31,067,339
(decrease) in	At the end of the period	82,720,913	85,180,128	82,720,913	64,131,372
cash					
and cash	Net increase/(decrease) in cash and				
equivalents:	cash equivalents	(2,459,215)	1,924,535	18,589,541	33,064,033

The Notes are an integral part of the Financial Statements

#### **Notes to the Consolidated Financial Statements Index**

We present below the Notes to the Consolidated Financial Statements of Banco Bradesco S.A. subdivided as follows:

- 1) OPERATIONS
- 2) PRESENTATION OF THE FINANCIAL STATEMENTS
- 3) SIGNIFICANT ACCOUNTING PRACTICES
- 4) INFORMATION FOR COMPARISON PURPOSES
- 5) ADJUSTED BALANCE SHEET AND STATEMENT OF INCOME BY BUSINESS SEGMENT
- 6) CASH AND CASH EQUIVALENTS
- 7) INTERBANK INVESTMENTS
- 8) SECURITIES AND DERIVATIVE FINANCIAL INSTRUMENTS
- 9) INTERBANK ACCOUNTS RESTRICTED DEPOSITS
- 10) LOAN OPERATIONS
- 11) OTHER RECEIVABLES
- 12) OTHER ASSETS
- 13) INVESTMENTS
- 14) PREMISES AND EQUIPMENT AND LEASED ASSETS
- 15) INTANGIBLE ASSETS
- 16) DEPOSITS, FEDERAL FUNDS PURCHASED AND SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE AND FUNDS FROM ISSUANCE OF SECURITIES
- 17) BORROWING AND ONLENDING
  CONTINGENT ASSETS AND LIABILITIES AND LEGAL LIABILITIES TAX AND
- 18) SOCIAL SECURITY
- 19) SUBORDINATED DEBTS
- **20) OTHER LIABILITIES**
- 21) INSURANCE, PRIVATE PENSION PLANS AND SAVINGS BONDS OPERATIONS
- 22) MINORITY INTEREST IN SUBSIDIARIES
- 23) SHAREHOLDERS EQUITY (PARENT COMPANY)
- 24) FEE AND COMMISSION INCOME
- 25) PERSONNEL EXPENSES
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- 27) TAX EXPENSES
- 28) OTHER OPERATING INCOME
- 29) OTHER OPERATING EXPENSES
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- 31) TRANSACTIONS WITH CONTROLLING SHAREHOLDERS (DIRECT AND INDIRECT)
- 32) FINANCIAL INSTRUMENTS
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- 34) INCOME TAX AND SOCIAL CONTRIBUTION
- 35) OTHER INFORMATION

### 1) OPERATIONS

Banco Bradesco S.A. (Bradesco) is a private-sector publicly traded company that, operating as a Multiple Service Bank, carries out all types of authorized banking activities through its commercial, foreign exchange, consumer financing and housing loan portfolios. The Bank also operates in a number of other activities through its direct and indirect subsidiaries, particularly in leasing, investment banking, brokerage, consortium management, credit cards, insurance, private pension plans and savings bonds. Operations are conducted within the context of the Bradesco Organization companies, working in an integrated manner in the market.

In this context, Bradesco conducted the following operations in 2009:

On June 4, Bradesco entered into an agreement with the controlling shareholders of Banco Ibi S.A. (Banco Ibi) to acquire the totality of its capital stock and its subsidiaries. Concomitantly, as part of the agreement, a partnership agreement was entered into with C&A Modas Ltda. for a twenty-year term to, jointly, exclusively trade financial products and services through the C&A store network. The operation was approved by the Brazilian Central Bank (Bacen) on September 11, 2009, and the Special General Meeting held on October 29, 2009 resolved on the merger of all shares representing the capital stock of Ibi Participações into Bradesco; and

On October 18, an association agreement was signed between Odontoprev and Bradesco Dental, to integrate the sales of dental plans with the merger of Bradesco Dental shares into Odontoprev. Subsequently, Bradesco Dental became a wholly-owned subsidiary of Odontoprev and Bradesco Saúde received shares issued by the latter, holding 43.50% of its capital stock. The operation was previously authorized, on December 2, 2009, by the National Agency for Supplementary Healthcare (ANS) and it is pending the analysis of the Antitrust and Consumer Protection Division of the Brazilian Ministry of Justice.

### 2) PRESENTATION OF THE FINANCIAL STATEMENTS

The consolidated financial statements of Bradesco include the financial statements of Banco Bradesco, its foreign branches and its direct and indirect subsidiaries and jointly-controlled investments, in Brazil and abroad, and SPEs. They were prepared based on accounting practices determined by the Brazilian Corporation Law 6,404/76, with the amendments introduced by Law 11,638/07 and Provisional Measure 449/08 (which became Law 11,941/09) related to the accounting of operations, as well as the rules and instructions of the Monetary National Council (CMN), Bacen, Securities and Exchange Commission of Brazil (CVM), National Private Insurance Council (CNSP), Insurance Superintendence (Susep), ANS and Committee for Accounting Pronouncements (CPC), when applicable, and consider the financial statements of leasing companies based on the finance lease method, whereby leased fixed assets are reclassified to the leasing operations account, less the residual value paid in advance.

Accordingly, for preparation purposes, intercompany investments, asset and liability account balances, revenue, expenses and unrealized profit were eliminated from these financial statements, as well as separate presentation of net income and shareholders—equity referring to the interest of non-controlling shareholders. In the case of investments which are jointly controlled with other shareholders, asset, liability and income components were included in the consolidated financial statements in proportion to the capital stock percentage owned of each investee. Goodwill determined on acquisition of investments in subsidiaries and jointly-controlled companies up to March 31, 2008 was fully amortized. Goodwill ascertained as of that date is presented under investments and intangible assets (Note 15a). The exchange variation arising from transactions of foreign branches and subsidiaries is presented in the income statement together with derivative financial instruments, in order to eliminate the effect of these investment hedge instruments.

The financial statements include estimates and assumptions, such as the calculation of the allowance for loan losses, estimates of the fair value of certain financial instruments, provision for contingencies, losses from impairment of securities classified as available-for-sale and held-to-maturity and non-financial assets, other provisions, the calculation of technical provisions for insurance, supplementary pension plans and savings bonds and the determination of the useful life of specific assets. Actual results could differ from those estimates and assumptions.

We present below the main direct and indirect investees included in the Consolidated Financial Statements:

			Total ownership	
	Activity	20	009	2008
		December 31	September 30	December 31
Financial Area - Brazil				
Alvorada Cartões, Crédito, Financiamento e	D = =1=1 = =	100 000	100 000	100 000
Investimento S.A.	Banking	100.00%	100.00%	100.00%
Banco Alvorada S.A. (1)	Banking	99.94%	99.94%	99.88%
Banco Bradesco Financiamentos S.A.(10)	Banking	100.00%	100.00%	100.00%
Banco Bankpar S.A.	Banking Investment bank	100.00% 98.35%	100.00% 98.33%	100.00%
Banco Bradesco BBI S.A.(4) Banco Boavista Interatlântico S.A.				98.33%
	Banking	100.00%	100.00%	100.00%
Bankpar Arrendamento Mercantil S.A.	Leasing	100.00%	100.00%	100.00%
Banco Bradesco Cartões S.A.	Banking	100.00%	100.00%	100.00%
Bradesco Administradora de Consórcios	Consortium	100.000	100 000	100 000
Ltda.	management	100.00%	100.00%	100.00%
Bradesco Leasing S.A. Arrendamento	T	100 000	100 000	100 000
Mercantil Bradesco S.A. Corretora de Títulos e	Leasing	100.00%	100.00%	100.00%
	Dualiana	100.000	100 000	100 000
Valores Mobiliários	Brokerage	100.00%	100.00%	100.00%
BRAM - Bradesco Asset Management S.A. DTVM	A	100 000	100 000	100 000
	Asset management	100.00%	100.00%	100.00%
Ágora Corretora de Títulos e Valores Mobiliários S.A.	Dualiana	100.000	100 000	100 000
	Brokerage	100.00% 100.00%	100.00%	100.00%
Banco Ibi S.A.(14)	Banking	26.56%	26.56%	20.269
Cielo S.A. (2) (5) (6) (7) (8) (11) Financial Area - abroad	Services	20.30%	20.30%	39.26%
	Donking	00.000	00.000	99.99%
Banco Bradesco Argentina S.A.	Banking	99.99% 100.00%	99.99% 100.00%	100.00%
Banco Bradesco Luxembourg S.A.	Banking	100.00%	100.00%	100.00%
Banco Bradesco S.A. Grand Cayman	Donleina	100 0007	100 000	100 000
Branch(9)  Pance Produced New York Propek	Banking	100.00%	100.00%	100.00% 100.00%
Banco Bradesco New York Branch	Banking	100.00%	100.00%	100.00%
Banco BMC S.A. Grand Cayman Branch(3) Banco Bradesco S.A. Nassau Branch	Banking	100.00%	100.00%	100.00%
Bradesco Securities, Inc.	Banking	100.00%	100.00% 100.00%	100.00%
·	Brokerage			
Bradesco Securities, Uk.  Insurance Private Pension Plans and	Brokerage	100.00%	100.00%	100.00%
Insurance, Private Pension Plans and Savings Bonds Area				
Atlântica Capitalização S.A.	Savings bonds	100.00%	100.00%	100.00%
Bradesco Argentina de Seguros S.A.	Insurance	99.90%	99.90%	99.90%
Diadesco Aigentina de Seguios S.A.	msurance	99.90%	99.90%	33.30%

Bradesco Auto/RE Companhia de Seguros	Insurance	100.00%	100.00%	100.00%
Bradesco Capitalização S.A.	Savings bonds	100.00%	100.00%	100.00%
Bradesco Saúde S.A.	Insurance/health	100.00%	100.00%	100.00%
	Insurance/dental			
Bradesco Dental S.A.(12)	health	-	100.00%	100.00%
	Insurance/dental			
Odontoprev S.A.(13)	health	43.50%	-	-
Bradesco Seguros S.A.	Insurance	100.00%	100.00%	100.00%

			Total ownership	
	Activity 2009		2008	
		December 31	September 30	December 31
	Private			
Bradesco Vida e Previdência S.A.	pension plans/insurance	100.00%	100.00%	100.00%
Atlântica Companhia de Seguros	Insurance	100.00%	100.00%	100.00%
Other activities				
Átria Participações Ltda.	Holding	100.00%	100.00%	100.00%
Andorra Holdings S.A.	Holding	54.01%	54.01%	54.01%
Bradescor Corretora de Seguros Ltda.	Insurance brokerage	100.00%	100.00%	100.00%
Bradesplan Participações Ltda.	Holding	100.00%	100.00%	100.00%
Cia. Securitizadora de Créditos	_			
Financeiros Rubi	Credit acquisition	100.00%	100.00%	100.00%
CPM Holdings Limited(6)	Holding	49.00%	49.00%	49.00%
Columbus Holdings S.A.	Holding	100.00%	100.00%	100.00%
Nova Paiol Participações Ltda.	Holding	100.00%	100.00%	100.00%
Scopus Tecnologia Ltda.	Information technology	100.00%	100.00%	100.00%
Tempo Serviços Ltda.	Services	100.00%	100.00%	100.00%
União Participações Ltda.	Holding	100.00%	100.00%	100.00%

- (1) Increase in interest by the total subscription of the capital increase in April 2009;
- (2) Company whose audit services in 2008 were carried out by other independent auditors;
- (3) Branch merged into Banco Bradesco S.A. Grand Cayman Branch in March 2009;
- (4) Increase in ownership interest due to the subscription of the total capital stock increase in December 2009;
- (5) Companies whose audit services in 2009 were carried out by other independent auditors;
- (6) Companies proportionally consolidated, pursuant to CMN Resolution 2,723/00 and CVM Rule 247/96;
- (7) Reduction in interest by partial sale in June and July 2009;
- (8) The special purpose entity Brazilian Merchant Voucher Receivables Limited is being consolidated. The company takes part in the securitization operation of the future flow of credit card bills receivables of clients domiciled abroad (Note 16d);
- (9) The special purpose entity International Diversified Payment Rights Company is being consolidated. The company takes part in the securitization operation of future flow of payment orders received from overseas (Note 16d);
- (10) Current name of Banco Finasa BMC S.A.;
- (11) Current name of Companhia Brasileira de Meios de Pagamento Visanet;
- (12) Company merged into Odontoprev in October 2009;
- (13) Interest received for the merger of Bradesco Dental S.A. in October 2009; and
- (14) Company acquired in October 2009.

### 3) SIGNIFICANT ACCOUNTING POLICIES

#### a) Functional and Presentation Currencies

The financial statements are presented in Reais, which is Bradesco s functional currency. Operations of foreign branches and subsidiaries are basically a continuation of the activities in Brazil, and therefore, assets, liabilities and results are adjusted to comply with the accounting practices adopted in Brazil and translated into Reais using the

exchange rate of the applicable currency. Gains and losses arising from this translation process are recorded in the income in the period.

### b) Determination of net income

Net income is determined on the accrual basis of accounting which establishes that income and expenses should be included in the determination of the results of the period to which they relate, always simultaneously when they are correlated, regardless of receipt or payment. Transactions with fixed rates are recorded at their redemption value and unearned income and unexpired expenses are recorded as a deduction from the corresponding assets and liabilities. Financial income and expenses are prorated daily and calculated based on the exponential method, except when relating to discounted notes or to foreign transactions which are calculated based on the straight-line method.

Floating rate or foreign-currency-indexed transactions are adjusted up to the balance sheet date.

The insurance and coinsurance premiums and commissions, net of premiums assigned in coinsurance and reinsurance and corresponding commissions are appropriated to income over the period of the corresponding insurance policies and invoices and are deferred for appropriation on a straight-line basis, during the risk coverage period, by means of accrual and reversal of unearned premiums reserve and deferred selling expenses. The accepted coinsurance and retrocession operations are recorded based on the information received from other companies and reinsurance companies, respectively.

The supplementary pension plans contributions and life insurance premiums with a survival clause are recognized in income as they are received.

The revenue from savings bonds is recognized at the time of receipt, except for pre-printed bonds of established amount and lump-sum payment, which are recorded at the time of issue. The expenses for placement of bonds, classified as Selling Expenses, are recognized as they are incurred. Brokerage expenses are recorded when the respective savings bonds contributions are effectively received. Redemptions and drawings are recorded simultaneously to the accounting for the corresponding revenues.

The expenses for technical provisions for private pension plans and savings bonds are recorded at the same time as the corresponding revenues thereof are recognized.

### c) Cash and cash equivalents

Cash and Cash Equivalents are represented by: cash in domestic and foreign currency, investments in gold, open market investments and deposits in other banks, with maturities on the application date of 90 days or less and present an insignificant risk of change in fair value, used by the Bank to manage its short-term commitments.

#### d) Interbank investments

Purchase and sale commitments with unrestricted movement agreements are adjusted to market value. Other investments are recorded at acquisition cost, plus income earned up to the balance sheet date, net of loss accrual, when applicable.

#### e) Securities

Trading securities securities acquired for the purpose of being actively and frequently traded, adjusted to market value against the income in the period;

Available-for-sale securities securities which are not specifically intended for trading purposes or as held to maturity. They are adjusted to market value against a specific account in shareholders' equity, net of tax effects; and

Held-to-maturity securities securities securities for which there is intention and financial capacity to hold in the portfolio up to maturity. They are recorded at acquisition cost, plus earnings recognized against income for the period.

The securities classified in the trading and available-for-sale categories, as well as derivative financial instruments are stated at its estimated fair value in the consolidated balance sheet. The fair value generally is based on market prices or quotations for assets or liabilities with similar characteristics. If market prices are not available, fair values are based on traders—quotations, pricing models, discounted cash flows or similar techniques for which the determination of fair value may require judgment or significant estimates by the Management.

### f) Derivative financial instruments (assets and liabilities)

These are classified based on Management s intended use thereof on the date of the contracting of the operation and whether it was carried out for hedging purposes or not.

Operations involving derivative financial instruments are designed to meet the Bank s own needs in order to manage the overall exposure, as well as for meeting clients requests for the management of their positions. Gains and losses are recorded in income or expenses accounts of the respective financial instruments.

Derivative financial instruments used to mitigate risks deriving from exposure to variations in the market value of financial assets and liabilities are designated as hedges and are classified according their nature as:

Market risk hedge: for financial instruments classified in this category as well as the hedge-related financial assets and liabilities, gains and losses, realized or not, are recorded in income statement; and

Cash flow hedge: for financial instruments classified in this category, the effective valuation or devaluation portion is recorded, net of tax effects, in a specific account in shareholders equity. The non-effective portion of the respective hedge is directly recognized in the income statement

# g) Loan and leasing operations, advances on foreign exchange contracts, other receivables with credit characteristics and allowance for loan losses.

Loan and leasing operations, advances on foreign exchange contracts and other receivables with credit characteristics are classified in their corresponding risk levels in compliance with: (i) the parameters established by CMN Resolution 2,682/99, at nine levels from AA (minimum risk) to H (maximum risk); and (ii) Management s assessment risk. This assessment, which is carried out on a periodic basis, considers current economic conditions and past loan loss experience, as well as specific and general risks relating to operations, borrowers and guarantors. Moreover, the length of the delay in payment defined in CMN Resolution 2,682/99 is also taken into account for client risk rating purposes as follows:

Past-due period (1)	Client rating
from 15 to 30 days	В
from 31 to 60 days	C
from 61 to 90 days	D
from 91 to 120 days	E
from 121 to 150 days	F
from 151 to 180 days	G
more than 180 days	Н

(1) For operations unexpired term of over 36 months, the periods are doubled, as allowed by CMN Resolution 2,682/99.

The accrual of revenue on operations past due up to 59 days is recorded in income and subsequent to the 60<sup>th</sup> day, in unearned income.

H-rated past-due operations remain at this level for six months, after which they are written-off against the existing allowance and controlled in memorandum accounts for at least five years, no longer being recognized in the balance sheet.

Renegotiated operations are maintained, at least, at the same classification as their prior rating. Renegotiations already charged-off against the allowance and which are recorded in memorandum accounts are rated as H level and any possible revenues derived from their renegotiation are recognized as revenue only when they are effectively received. When there is a significant payment on the operation or when new material facts justify a change in risk level, the operation may be reclassified to a lower risk category.

The allowance for loan losses is calculated at an amount sufficient to cover probable losses and takes into consideration CMN and Bacen rules and instructions, together with assessments carried out by the Management, in the determination of credit risk.

### h) Income tax and social contribution (assets and liabilities)

Income tax and social contribution credits, calculated on tax losses, negative basis of social contribution and temporary additions are recorded in Other Receivables - Sundry and the provision for deferred tax liabilities on tax difference in leasing depreciation and mark-to-market adjustments of securities is recorded in Other Liabilities Tax and Social Security . Only income tax rate is applied on tax difference in leasing depreciation.

Tax credits on temporary additions will be realized upon use and/or reversal of the corresponding provisions to which they refer. Tax credits on tax losses and negative basis of social contribution will be realized as taxable income is generated, considering the 30% limit of the taxable profit of the reference period. Such tax credits are recorded based on the current expectations for realization, taking into account the technical studies and analyses carried out by the Management.

The provision for income tax is recorded at the base rate of 15% of taxable income, plus a 10% surcharge. As of May 1, 2008, social contribution is calculated at a 15% rate for financial institutions and insurance companies and at 9% for other companies (up to April 30, 2008, this rate was 9% for all companies and for fiscal year 2008 it was calculated pursuant to specific rules issued by the tax authorities).

Tax credits brought forward from previous periods, resulting from the increase of the social contribution rate to 15% are recorded up to the limit of the corresponding consolidated tax liabilities (Note 34).

Provisions were recorded for other income and social contribution taxes in accordance with specific applicable legislation.

Pursuant to Provisional Measure 449/08 (which became Law 11,941/09), the changes in the determination criteria for income, costs and expenses included in the net income for the year, enacted by Law 11,638/07 and by Articles 37 and 38 of Law 11,941/09, shall not have effect taxable income for corporate entities opting for the Transitional Tax Regime (RTT), and, for tax purposes, the accounting methods and criteria in force on December 31, 2007 will be considered. For accounting purposes, the tax effects of adopting Law 11,638/07 are recorded in the corresponding deferred tax assets and liabilities.

### i) Prepaid expenses

These represent payments for future benefits or services recorded in assets according to the accrual method of accounting.

This group is basically represented by: insurance selling expenses, insurance expenses and advertising and marketing expenses, as described in note 12b.

### j) Investments

The investments in subsidiaries, jointly-controlled companies and affiliates, with significant influence over the investee or ownership of 20% or more in the voting capital, are evaluated by the equity accounting method.

Tax incentives and other investments are assessed at acquisition cost, net of the provision for impairment, when applicable.

### k) Fixed assets

These correspond to tangible assets used in the Bank s activities or acquired with this purpose, including those deriving from operations which transfer risks, benefits and controls of the assets.

Fixed assets are stated at acquisition cost, net of the respective accumulated depreciations, calculated on the straight-line method according to the estimated economic useful life of assets, being: premises 4% p.a.; furniture and fixtures, machinery and equipment 10% p.a.; transport systems 20% p.a.; and data processing systems 20% to 50% p.a. and impairment, when applicable.

### l) Intangible assets

Intangible assets are intangible rights acquired for business activities or exercised with that purpose. Intangible assets with established useful lives are amortized over the estimated period of economic benefit.

Intangible assets comprise:

Future profitability of client portfolio acquired and acquisition of the right to provide banking services;

These are recorded and amortized over the period in which the asset will directly and indirectly contribute to the future cash flow and adjusted by the impairment, when applicable; and

Software

Software is recorded at cost less amortization on the straight-line method during the estimated useful life (20% to 50% p.a.), as from the date it is available for use and adjusted by *impairment*, when applicable. Internal software development expenses are recognized as assets when it is possible to demonstrate the intention and ability to complete such development, as well as reliably measuring costs directly attributable to the software, which will be amortized during its estimated useful life, considering the future economic benefits generated.

#### m) Asset impairment

The book value of securities classified as available-for-sale and held-to-maturity and non-financial assets, except other assets and tax credits, are tested, at least annually, for impairment, which is recognized in the income statement for the year if the book value of an asset or its cash-generating unit exceeds its recoverable value.

A cash generating unit is the smallest identifiable group of assets that generates cash flows materially independent from other assets and groups.

### n) Deposits and federal funds purchased and securities sold under agreements to repurchase

These are recorded at the amount of the liabilities and include, when applicable, related charges up to the balance sheet date, on a daily prorated basis.

### o) Technical provisions related to insurance, private pension plans and savings bonds activities

Technical provisions are calculated according to actuarial technical notes approved by Susep and ANS, and criteria set forth by CNSP Resolutions 162/06, 181/07, 195/08 and 204/09.

Basic, life and health insurance lines:

- Unearned Premiums Provision (PPNG) comprises retained premiums (except reinsurance assignment) which are deferred during the term of effectiveness of the insurance policies, determining the daily prorated value of the unearned premium of the unexpired risk period (future risk of policies in effect);
- The provision for claims Incurred but not reported (IBNR) is calculated on an actuarial basis to quantify the amount of claims occurred and not reported by policyholders/beneficiaries. Pursuant to CNSP Resolution 195/08, as of 2009, insurance companies cannot to deduct from calculation of provisions the amounts transferred to third parties through reinsurance operations;
- The provision for unsettled claims is recorded based on the indemnity estimates for notices of claims received from policyholders up to the balance sheet date. The provision is monetarily restated and includes all claims under litigation. In the case of health insurance, according to the technical note approved by ANS, the provision for unsettled claims complements the IBNR provision;
- The Supplementary Premium Provision (PCP) is recorded on a monthly basis to complement the PPNG, considering the effective risks issued or not. The amount of the PCP is the difference, if positive, between the average of the sum of the daily PPNG and the recorded PPNG;
- The provision for insufficient premiums is recorded when there is insufficiency of the unearned premium provision to cover incurred claims, considering expected indemnities and related expenses, throughout periods to be incurred related to risks in effect on the reference date of calculation;
- Other technical provisions refer to provision for future readjustments of premiums and those required for the technical balance of the individual health plan portfolio, adopting a method included in the actuarial technical note approved by ANS;

- The provision for benefits to be granted, of the individual health plan portfolio, refers to a 5-year coverage for dependents if the policyholder is deceased, adopting a formulation included in the actuarial technical note approved by ANS; and
- The provision for benefits granted, of the individual health plan portfolio, is comprised by liabilities arising from payment release contractual clauses referring to the health plan coverage, and its accounting complies with Resolution RN 75/04 of ANS, and by premiums for the payment release of Bradesco Saúde policyholders Plano GBS.

Supplementary private pension plans and life insurance covering survival:

- The mathematical provision for benefits to be granted refers to participants whose benefits have not yet begun. In the private pension plans known as traditional, the provision represents the difference between the current value of the future benefits and the current value of the future contributions, corresponding to the obligations assumed under retirement, disability, pension and regular income plans. The provision related to Long-term Life Insurance (VGBL) covering survival and to Unrestricted Benefits Generating private pension Plans (PGBL) represents the amount of the contributions made by the participants, net of carrying costs and other contractual charges, plus financial earnings generated by the investment of resources in Exclusive Investment Funds (FIEs);
- The mathematical provision for benefits granted refers to participants already using the benefits and corresponds to the present value of future obligations related to the payment of ongoing benefits;
- The contribution insufficiency provision is recorded to complement the mathematical provisions for benefits granted and to be granted, should they not be sufficient to guarantee future commitments. In plans covering survival, the provision is calculated on an actuarial basis and takes into consideration the actuarial table AT-2000 (normalized), increased by 1.5% p.a. (improvement), considering males separately from females, who have higher life expectancy, and the actual interest rate of 4.0% p.a.. In disability plans, the provision is also calculated on an actuarial basis and takes in consideration the biometric AT-49 table (male) and the real interest rate of 4.0% p.a.;
- The financial fluctuation provision is recorded up to the limit of 15% of the mathematical provision for benefits to be granted related to the private pension plans in the category of variable contribution with guarantee of earnings to meet possible financial fluctuations; and
- The administrative expenses provision is recorded to cover administrative expenses of the defined benefit and variable contribution plans. It is calculated in conformity with the methodology set forth in the actuarial technical note.

### Savings bonds:

- The mathematical provision for redemptions is recorded for each active or suspended savings bonds during the estimated term set forth in the general conditions of the plan. It is calculated according to the methodology set forth in the actuarial technical notes approved by Susep;
- The provisions for redemptions are established for the expired savings bonds and unexpired plans where early redemption has been required by the clients. The provisions are monetarily restated based on the indexes determined in each plan; and

- The provisions for unrealized and payable drawings are recorded to cover prizes in future drawings (unrealized) and also for prizes in drawings where clients have already been selected (payable).

## p) Contingent assets and liabilities and legal liabilities tax and social security

The recognition, measurement and disclosure of contingent assets and liabilities and legal liabilities are in accordance with the criteria defined in CMN Resolution 3,535/08 and CVM Resolution 489/05.

Contingent Assets: are not recognized in the financial statements, except when Management has total control over the situation or when there are real guarantees or favorable judicial decisions, to which no further appeals are applicable, characterizing the gain as practically certain and confirmed expectations of receipt or compensation with another liability. The contingent assets with probable chances of success is probable are disclosed in the notes to the financial statements (Note 18a);