

MIZUHO FINANCIAL GROUP INC  
Form 6-K  
May 13, 2016

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**FORM 6-K**  
**REPORT OF FOREIGN PRIVATE ISSUER**  
**PURSUANT TO RULE 13a-16 OR 15d-16**  
**UNDER THE SECURITIES EXCHANGE ACT OF 1934**

**For the month of May 2016**

**Commission File Number 001-33098**

**Mizuho Financial Group, Inc.**

(Translation of registrant's name into English)

**5-1, Marunouchi 2-chome**

**Chiyoda-ku, Tokyo 100-8333**

**Japan**

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes  No

If  Yes  is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82-\_\_\_\_\_.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 13, 2016

Mizuho Financial Group, Inc.

By: /s/ Koichi Iida

Name: Koichi Iida

Title: Managing Executive Officer / Group  
CFO

May 13, 2016

|                       |   |
|-----------------------|---|
| Company name:         | Mizuho Financial Group, Inc.                        |
| Representative:       | Yasuhiro Sato, President and CEO                    |
| Head office location: | 1-5-5, Otemachi, Chiyoda-ku,<br>Tokyo, Japan        |
| Stock code:           | 8411 (First section of the Tokyo<br>Stock Exchange) |

**Mizuho Announces New Medium-Term Business Plan:****Progressive Development of One MIZUHO****The Path to a Financial Services Consulting Group**

In February 2013, Mizuho Financial Group (hereinafter Mizuho) introduced its previous medium-term business plan, *the One MIZUHO New Frontier Plan Stepping Up to the Next Challenge*. Under this plan, Mizuho transitioned to a new group management structure by which group-wide business units took the lead in formulating and promoting business strategies and initiatives for Mizuho Bank, Mizuho Trust & Banking, Mizuho Securities and other corporate entities, under the guidance of the holding company, to deliver the right services to meet the needs of each customer.

Under the banner of One MIZUHO, Mizuho has also implemented a number of initiatives to deliver appropriate and timely responses to customers' diverse financial needs, including positioning a customer-focused perspective as a cornerstone of the business plan, while advancing an integrated strategy of close collaboration between the banking, trust and securities functions, qualitatively transforming the profit structure and improving profitability. The group has also successfully enhanced its corporate governance by transitioning to the company with three committees system and by strengthening the functions of the holding company.

In light of the results of these initiatives and recent changes in the business environment, today Mizuho announced a new medium-term business plan for the next three-year period, entitled *Progressive Development of One MIZUHO The Path to a Financial Services Consulting Group*.

In addition to an uncertain regulatory environment, financial institutions face a number of challenges affecting the business environment. These include approaching a turning point in the global economy marked by instability in the economic structure by which emerging markets were the drivers of growth and by prolonged stagnation in natural resource prices, as well as the appearance of game-changing factors such as the rapid development of financial innovations. The new medium-term business plan seeks to establish a new business model for the financial industry which is an issue that Mizuho has been tackling in the wake of the 2008 financial crisis in light of these business environment changes.

By further reinforcing the customer-focused perspective, and by fully deploying the consulting capabilities of the group's asset management and research & consulting functions, in addition to the banking, trust and securities functions, Mizuho aims to become an indispensable partner in the sustainable development of corporate customers and in securing the future of individual customers by delivering optimal solutions to address not only customers' apparent needs and the issues that they face, but also their latent needs and issues that even they may not have identified yet.



Furthermore, in response to the challenging business environment, Mizuho will seek to thoroughly reform existing operational processes and pursue operational excellence as part of a project to promote greater improvements and efficiency by proactively introducing new technologies and business models.

Under the new medium-term business plan, Mizuho will perfect the One MIZUHO Strategy by creating a new business model as a financial services consulting group based on the foundations of operational excellence and a customer-focused perspective.

To speed up the reinforcement of these two foundational elements, Mizuho's previous ten business units have been reorganized into five in-house companies and two units.

Please refer to the following pages regarding the details of the plan.

### **1. Mizuho's Objectives Under the Medium-Term Business Plan**

By establishing a customer-focused business platform, Mizuho will form deeper relationships with our customers via our financial intermediary functions and our ability to take highly measured risks, and build the future of economies and communities as the most trusted financial partner in providing solutions for our customers. In the interest of building the new business model described herein, we have established the following objectives in the medium-term business plan.

### **A Financial Services Consulting Group**

The most trusted partner in solving problems and supporting the sustainable growth  
of customers and communities

### **2. 5 Basic Policies**

In consideration of Mizuho's objectives, a historical perspective and the fundamental value of financial institutions, the business environment, and Mizuho's analysis of present circumstances, we have established the following five basic policies in the medium-term business plan and will build a new business model.

1. Introduction of the in-house company system
2. Selecting and focusing on certain areas of business
3. Establishment of a resilient financial base
4. Proactive involvement in financial innovation

5. Embedding a corporate culture that encourages the active participation of our workforce to support a stronger Mizuho

### **3. 10 Basic Strategies**

We have established the following 10 basic strategies as specific representations of the five basic policies with regard to Mizuho's business strategy, financial strategy and management foundations.

#### Business strategy

1. Strengthening our non-interest business model on a global basis
2. Responding to the shift from savings to investment
3. Strengthening our research & consulting functions
4. Responding to FinTech
5. Promoting the Area One MIZUHO strategy

#### Financial strategy

6. Controlling the balance sheet strategically and reforming the cost structure
7. Disposing of cross-shareholdings



## Management foundations

8. Completing implementation of the next generation IT system
9. Fundamental reforms of HR management
10. Continued initiatives towards embedding a corporate culture to support the creation of a stronger organization

## **4. Operational Excellence**

Mizuho's operations are the actions that we take to fulfill the goals of the One MIZUHO strategy. By thoroughly reforming existing operational processes and pursuing operational excellence, Mizuho will make our operations more efficient, differentiate our customer-focused strategy from those of our competitors, and enhance the added value of our services, which will lead to establishing a sustainable competitive advantage.

## **5. Introduction of the In-House Company System**

On April 1, 2016, Mizuho introduced an in-house company system based on the group's diverse customer segments. The aim of this system is to leverage Mizuho's strengths and competitive advantage, which is the seamless integration of Mizuho's banking, trust and securities functions under a holding company structure, to speedily provide high-quality financial services that closely match customer needs. Previous to this transition, under the former business unit structure, the units were organized across several entities and each specialized in serving specific types of customers. Under the in-house company system, we make an even stronger customer segment delineation, which allows for the organization to take stronger, faster, and more consistent action according to the attributes of each customer during all processes from the formulation of strategy to its execution.

Mizuho has established the following five in-house companies, each covering a different customer segment: the Retail & Business Banking Company, the Corporate & Institutional Company, the Global Corporate Company, the Global Markets Company, and the Asset Management Company. This new structure strengthens our customer-focused approach.

Furthermore, Mizuho will streamline head office operations and implement speedy decision-making processes to further enhance the group's front-line business and sales capabilities. At the same time, Mizuho will work to increase the group's profitability and reform the risk-return structure in accordance with the group's risk appetite policies.

## **6. Enhancing Asset Management and Research and Consulting Functions**

Mizuho considers asset management to be the fourth pillar of our One MIZUHO strategy. As we announced in March 2016, Mizuho plans to consolidate the asset management functions of several existing entities into a new entity to be called Asset Management One from October 1, 2016. Each of the group's asset management companies has announced policies to follow in fulfilling their fiduciary duties. The new entity will continue these policies, and by strengthening our asset management and product provision capabilities through the merger, it will make efforts to be an esteemed asset manager and trusted, long-term financial partner in delivering solutions of the highest level and in our customers best interests.

The full deployment of the group's research and consulting functions are the fifth pillar of our strategy. From fiscal 2016, these functions have been consolidated into the Research & Consulting Unit, thereby creating an ensemble of experts dedicated to helping customers develop solutions to any issue they may be dealing with. This new unit allows for the development of an enhanced global perspective. Maintaining a practical financial perspective using both a macro and micro approach enables the unit to collaborate with the five in-house companies in providing comprehensive solutions to address customers' various actual and potential issues.

## 7. Financial Targets

We will build a resilient financial base that is able to withstand changes in the competitive environment by leveraging the competitive advantage of the One MIZUHO strategy, selecting and focusing on certain areas of business, further improving profitability by pursuing operational excellence, and advancing initiatives to improve efficiency and quality and reduce costs.

Regarding Mizuho's capital management policy, we will continue to pursue an appropriate balance between steadily strengthening our capital base and making steady returns to shareholders.

|   | <b>FY2018 Plan</b>   |
|---|--|
| Common Equity Tier 1 (CET1) Capital Ratio* <sup>1</sup>         | <b>Approximately 10%</b>   |
| Consolidated ROE* <sup>2</sup>                                  | <b>Approximately 8%</b>  |
| RORA (Consolidated Net Income Attributable to Owners of Parent) | <b>Approximately 0.9%</b>  |
| Group expense ratio* <sup>3</sup>                               | <b>Approximately 60%</b>   |
|   | (predicted to be in the high 50s (%), excluding expenses related to the next-gen. IT system, etc.) |

(Target for FY2020: in the mid-50s (%))

- \*1 Excluding Net Unrealized Gains on Other Securities on a Basel III fully-implemented basis (under the current regulations)
- \*2 Excluding Net Unrealized Gains on Other Securities
- \*3 The aggregate expense ratio against gross business profit of Mizuho Bank, Mizuho Trust & Banking, Mizuho Securities, Asset Management One (to be established in October 2016), and other major subsidiaries

This immediate release contains statements that constitute forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995, including estimates, forecasts, targets and plans. Such forward-looking statements do not represent any guarantee by management of future performance. In many cases, but not all, we use such words as aim, anticipate, believe, endeavor, estimate, expect, intend, may, plan, project, risk, seek, should, strive, target and similar expressions in relation to us or our management to identify forward-looking statements. You can also identify forward-looking statements by discussions of strategy, plans or intentions. These statements reflect our current views with respect to future events and are subject to risks, uncertainties and assumptions.

We may not be successful in implementing our business strategies, and management may fail to achieve its targets, for a wide range of possible reasons, including, without limitation, those set forth in Item 3.D. Key Information Risk Factors and Item 5. Operating and Financial Review and Prospects in our most recent Form 20-F filed with the U.S. Securities and Exchange Commission ( SEC ) and our report on Form 6-K furnished to the SEC on January 26, 2016, both of which are available in the Financial Information section of our web page at [www.mizuho-fg.co.jp/english/](http://www.mizuho-fg.co.jp/english/) and also at the SEC's web site at [www.sec.gov](http://www.sec.gov). We do not intend to update our forward-looking statements. We are under no obligation, and disclaim any obligation, to update or alter our forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by the rules of the Tokyo Stock Exchange.

Inquiries:

Public Relations Office, Corporate Communications Department,

Mizuho Financial Group: +81 3-5224-2026

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