CDW Corp Form S-1/A June 26, 2013 Table of Contents

As filed with the Securities and Exchange Commission on June 26, 2013

Registration No. 333-187472

### **UNITED STATES**

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**AMENDMENT NO. 4** 

TO

FORM S-1

REGISTRATION STATEMENT

UNDER

THE SECURITIES ACT OF 1933

## **CDW CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of

**5961** (Primary Standard Industrial

**26-0273989** (I.R.S. Employer

incorporation or organization)

Classification Number)

Identification No.)

200 N. Milwaukee Avenue

Edgar Filing: CDW Corp - Form S-1/A

Vernon Hills, Illinois 60061

Telephone: (847) 465-6000

(Address, including zip code, and telephone number, including area code, of registrant s principal executive offices)

#### Christine A. Leahy

Senior Vice President, General Counsel and Corporate Secretary

**CDW Corporation** 

200 N. Milwaukee Avenue

Vernon Hills, Illinois 60061

Telephone: (847) 465-6000

(Name, address, including zip code, and telephone number, including area code, of agent for service)

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Approximate date of commencement of proposed sale of the securities to the public:

As soon as practicable after this Registration Statement becomes effective.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, check the following box:

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer "

Accelerated filer "

Non-accelerated filer x

Smaller reporting company "

(Do not check if a smaller reporting company)

#### **CALCULATION OF REGISTRATION FEE**

		Estimated maximum	Proposed maximum	Amount of
Title of each class of securities	Amount	offering	aggregate	registration
to be registered Common Stock, par value \$0.01 per share	to be registered(1) 26,737,500	price per share(2) \$18.00	offering price(2)(3) \$481,275,000	fee(3)(4) \$65,646

- (1) Includes 3,487,500 additional shares of common stock that the underwriters have the option to purchase.
- (2) Estimated solely for the purpose of calculating the registration fee pursuant to Rule 457(a) under the Securities Act of 1933, as amended.
- (3) Includes the offering price of any additional shares of common stock that the underwriters have the option to purchase.
- (4) Previously paid.

The registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until this Registration Statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.

The information in this prospectus is not complete and may be changed. We may not sell these securities until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell, and we are not soliciting an offer to buy, these securities in any state where the offer or sale is not permitted.

Subject to completion, dated June 26, 2013

**Prospectus** 

23,250,000 shares

# **CDW Corporation**

## Common stock

This is an initial public offering of shares of common stock of CDW Corporation. We are offering 23,250,000 shares of our common stock. The estimated initial public offering price is between \$17.00 and \$18.00.

Prior to this offering, there has been no public market for our common stock. Our shares have been approved for listing on the NASDAQ Global Select Market under the symbol CDW.

Investing in our common stock involves a high degree of risk. See Risk factors beginning on page 18.

	Per share	Total
Initial public offering price	\$	\$
Underwriting discounts and commissions (1)	\$	\$
Proceeds to CDW, before expenses	\$	\$

(1) See Underwriting for a description of compensation payable to the underwriters.

The underwriters have an option to purchase up to 3,487,500 additional shares from us to cover overallotments, if any. The underwriters can exercise this option at any time within 30 days from the date of this prospectus.

Delivery of the shares of common stock will be made on or about

, 2013.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or passed on the adequacy of this prospectus. Any representation to the contrary is a criminal offense.

J.P. Morgan

Barclays

Goldman, Sachs & Co.

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## **Deutsche Bank Securities**

**Morgan Stanley** 

Baird Raymond James

William Blair Needham & Company Stifel

Loop Capital Markets , 2013

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We have not and the underwriters have not authorized anyone to provide you with any information other than that contained in this prospectus or in any free writing prospectus prepared by or on behalf of us or to which we have referred you. We are offering to sell, and seeking offers to buy, shares of our common stock only in jurisdictions where such offers and sales are permitted. The information in this prospectus or any free writing prospectus is accurate only as of its date, regardless of its time of delivery or the time of any sale of shares of our common stock. Our business, financial condition, results of operations and prospects may have changed since that date.

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## Trademarks and service marks

This prospectus includes our trademarks such as CDW, which are protected under applicable intellectual property laws and are the property of CDW Corporation or its subsidiaries. This prospectus also contains trademarks, service marks, trade names and copyrights of other companies, which are the property of their respective owners. Solely for convenience, trademarks and trade names referred to in this prospectus may appear without the ® or TM symbols, but such references are not intended to indicate, in any way, that we will not assert, to the fullest extent under applicable law, our rights or the right of the applicable licensor to these trademarks and trade names.

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## **Prospectus summary**

This summary highlights information contained in greater detail elsewhere in this prospectus. You should carefully read the entire prospectus, including the section entitled Risk factors and the consolidated financial statements and notes related to those statements included elsewhere in this prospectus, before deciding to invest in our common stock. Unless otherwise indicated or the context otherwise requires, the terms we, us, our, the Company, CDW and other similar terms refer to the business of CDW Corporation and its consolidated subsidiaries.

#### **Our business**

#### Our company

CDW is a Fortune 500 company and a leading provider of integrated information technology ( IT ) solutions in the U.S. and Canada. We help our customer base of more than 250,000 small, medium and large business, government, education and healthcare customers by delivering critical solutions to their increasingly complex IT needs. Our broad array of offerings range from discrete hardware and software products to integrated IT solutions such as mobility, security, data center optimization, cloud computing, virtualization and collaboration. We are technology agnostic, with a product portfolio that includes more than 100,000 products from more than 1,000 brands. We provide our products and solutions through our sales force and service delivery teams consisting of more than 4,300 coworkers, including over 1,700 field sellers, highly skilled technology specialists and advanced service delivery engineers.

Our sales growth has historically outpaced U.S. IT spending growth. From 2002 to 2012, we grew our net sales at a compound annual growth rate ( CAGR ) of 9.0%, while U.S. IT spending and U.S. real GDP grew at CAGRs of only 4.3% and 1.6%, respectively, according to International Data Corporation ( IDC ) and the Bureau of Economic Analysis, respectively.

We are a leading U.S. sales channel partner for many original equipment manufacturers (OEMs) and software publishers (collectively, our vendor partners), whose products we sell or include in the solutions we offer. We believe we are an important extension of our vendor partners sales and marketing capabilities, providing them with a cost-effective way to reach customers and deliver a consistent brand experience through our established end-market coverage and extensive customer access.

We provide value to our customers by simplifying the complexities of technology across design, selection, procurement, integration and management. Our goal is to have our customers, regardless of their size, view us as an indispensable extension of their IT staffs. We seek to achieve this goal by providing our customers with superior service through our large and experienced sales force and service delivery teams. Our multi-brand offering approach enables us to identify the products or combination of products that best address each customer s specific organizational IT requirements and to evolve our offerings as new technologies develop.

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We believe we offer the following value proposition to our customers and our vendor partners:

Our value proposition to our customers	Our value proposition to our vendor partners
Broad selection of products and multi-branded IT solutions	Access to over 250,000 customers throughout the U.S. and Canada
Value-added services with integration capabilities	Large and established customer channels
Highly skilled specialists and engineers	Strong distribution and implementation capabilities
Solutions across a very broad IT landscape	Value-added solutions and marketing programs that generate
Solutions across a very croad 12 landscape	end-user demand

Our customers include private sector businesses that typically employ fewer than 5,000 employees, government agencies and educational and healthcare institutions. We serve our customers through channel-specific sales teams and service delivery teams with extensive technical skills and knowledge of the specific markets they serve. This market segmentation allows us to customize our offerings and to provide enhanced expertise in designing and implementing IT solutions for our customers. We currently have five dedicated customer channels: medium/large business, small business, government, education and healthcare, each of which generated over \$1 billion in net sales in 2012. The scale and diversity of our customer channels provide us with multiple avenues for growth and a balanced customer base to weather economic and technology cycles. For example, from 2008 through 2010, a period that included the recent financial crisis, sales to our government and education customers grew while sales to our medium/large business and small business customers held steady or experienced only slight growth. In contrast, since 2010, our medium/large business and small business channels have experienced significantly stronger growth relative to our government and education channels. Our healthcare channel experienced strong growth during both periods.

The following table provides information regarding our reportable segments and our customer channels:

	Corporate segment					<b>Public segment</b>								
<b>Customer Channels</b>	Medium bu	/large siness		Small business (	Govei	rnment	Ed	ucation		Healthcare		Other		
Target Customers		5,000 loyees	er	10 - 100 employees		employees federal,		federal, state and local	ederal, education state and K-1 local		n ambulatory		Advanced services customers plus Canada	
2012 Net Sales (in billions)	\$	4.4	\$	1.1	\$	1.4	\$	1.2	\$	1.4	\$	0.6		
2010-2012 CAGR		7%		5%		1%		0%		20%		21%		
2008-2010 CAGR		0%		1%		11%		8%		15%		12%		

We offer over 1,000 brands, from well-established companies such as APC, Apple, Cisco, EMC, Hewlett-Packard, IBM, Lenovo, Microsoft, NetApp, Symantec and VMware, to emerging vendor partners such as Drobo, Fusion-io, Meraki, Nimble Storage, Salesforce.com, Sophos and Splunk. In 2012, we generated over \$1 billion of revenue for each of three of our vendor partners and over \$100 million of revenue for each of 12 other vendor partners. We have received the highest level

of certification from major vendor partners, such as Cisco, EMC and Microsoft, which reflects the extensive product and solution knowledge and capabilities that we bring to our customers IT challenges. These certifications also provide us with access to favorable pricing, tools and resources, including vendor incentive programs, which we use to provide additional value to our customers. Our vendor partners also regularly recognize us with top awards and select us to develop and grow new customer solutions.

In 2012, our net sales, Adjusted EBITDA, net income and non-GAAP net income were \$10.1 billion, \$767 million, \$119 million and \$247 million, respectively. For the three months ended March 31, 2013, our net sales, Adjusted EBITDA and non-GAAP net income were \$2.4 billion, \$179 million and \$56.3 million, respectively. Adjusted EBITDA and non-GAAP net income are non-GAAP financial measures. See Summary consolidated financial information for the definitions of Adjusted EBITDA and non-GAAP net income, the reasons for their inclusion and a reconciliation to net (loss) income.

#### Our market

We operate in the U.S. and Canadian IT market, which is a large and growing market. According to IDC, the overall U.S. IT market generated approximately \$630 billion in sales in 2012. We believe our addressable market in the U.S. in the indirect sales channel represents more than \$200 billion in annual sales and for the year ended December 31, 2012, our U.S. net sales of \$9.7 billion represented approximately 5% of that highly diverse and fragmented market. According to IDC, the overall Canadian IT market generated approximately \$50 billion in sales in 2012. We believe our addressable market in Canada in the indirect sales channel represents nearly \$10 billion in annual sales and for the year ended December 31, 2012, our net sales of \$445 million in Canada represented approximately 5% of that market. We believe we have the largest market share in our addressable market, with our 2012 net sales exceeding the cumulative North American net sales of our five largest publicly traded sales channel competitors, based upon publicly available information for those companies. New technologies, including cloud, virtualization and mobility, coupled with the resulting increase in demand for data as well as aging infrastructure, are increasingly requiring businesses and institutions to seek integrated solutions to their IT needs. We expect this trend to continue for the foreseeable future, with end-user demand for business efficiency and productivity driving future IT spending growth.

The table below shows the estimated 2012 annual sales within the IT market and expected growth rates of certain technology solutions that we provide within our addressable market, each of which is expected to grow at a rate faster than both the U.S. IT market and our addressable market:

(dollars in billions)	2012E	CAGR 2012E-2015E
Public Cloud(1)	\$ 20.6	13%
Security(2)	21.3	9
Mobility(3)	3.4	39
Virtualization(4)	1.8	11
Managed Services(5)	46.2	11
Collaboration(6)	5.3	6

- (1) Gartner, Forecast: IT Services, 2010-2016, 4Q12 Update, Cloud Services and Applications Outsourcing (December 2012) (U.S.)
- (2) Gartner, Forecast: Information Security, Worldwide, 2010-2016, 4Q12 Update (January 2013) (U.S.)

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- (3) Gartner, Managed Mobility Services (March 2013) (US); Forecast: Tablets and Ultramobiles, Worldwide, 2010-2016, 4Q12 Update, Business Tablets and Ultramobiles (December 2012) (U.S.)
- (4) Gartner, Forecast: Enterprise Software Markets, Worldwide, 2011-2016, Virtualization Infrastructure Software (December 2012) (U.S.)
- (5) Gartner, Forecast: IT Services 2010-2016, 4Q12 Update, Colocation, Hosting, Data Center Outsourcing (December 2012) (U.S.)
- (6) Gartner, Forecast: Enterprise Unified Communications Infrastructure, Worldwide, 2009-2016, Unified Communications Ready Enterprise Infrastructure (March 2013) (North America)

IDC estimates that 59% of U.S. IT revenues are generated through indirect channels, including value-added resellers (VARs), retailers and e-tailers, rather than the direct sales forces of OEMs and software publishers. We purchase products directly from our vendor partners, as well as from wholesale distributors, for resale to our customers or for inclusion in the solutions we offer. Wholesale distributors, such as Arrow, Avnet, Ingram Micro, SYNNEX and Tech Data, provide logistics management and supply-chain services for us and our vendor partners but, unlike CDW, typically do not have relationships with end-users in the U.S.

The charts below depict the current principal sales channels for vendors in the IT market and our estimate of our market-leading share of our addressable market in the U.S.:

#### Our history

CDW was founded in 1984. We were a public company from 1993 until October 2007, when we were acquired by newly formed entities controlled by Madison Dearborn Partners ( Madison Dearborn ) and Providence Equity Partners ( Providence Equity, and together with Madison Dearborn, the Sponsors ) in a transaction valued at approximately \$7.4 billion (the Acquisition ).

Since our inception, our company has exhibited a strong culture of customer service while operating with a lean, highly efficient cost structure. Over the past ten years, we have grown our sales twice as fast as the overall U.S. IT market and maintained strong operating profitability across economic cycles. Most of our growth has been organic, driven largely by our strong execution as well as through our effective market segmentation. Over the years, we have been able to identify attractive growth opportunities, dedicate resources to them and execute on our strategy to capture above-market growth. For example, in 2005, we launched a sales team for our healthcare customer channel, which has since grown to represent over \$1.4 billion in net

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sales in 2012. Our last acquisition was in 2006, when we acquired Berbee Information Networks Corporation, a regional provider of technology products, solutions and customized engineering services in advanced technologies. We leveraged this acquisition to significantly enhance our ability to deliver advanced solutions throughout the U.S. and Canada, adding approximately 675 specialists, field sellers and engineers since the time of the acquisition to further enhance these capabilities.

Since the Acquisition, we have continued to expand our customer footprint, breadth of products and solutions and developed stronger and deeper relationships with a greater number of our vendor partners. We increased our net sales from approximately \$8 billion in 2008 to more than \$10 billion in 2012, and increased our Adjusted EBITDA by 34% during that period.

We have increased our focus as an IT solutions provider and further diversified our business. We have become more efficient and have continued to improve our coworker productivity, improving our net sales per coworker from \$1.22 million in 2008 to \$1.50 million in 2012. We have also substantially reduced our leverage through debt reduction and improvement in our Adjusted EBITDA, and will further reduce our leverage as a result of this offering.

#### Our competitive strengths

We believe the following strengths have contributed to our success and enabled us to become an important strategic partner for both our customers and our vendor partners:

Significant scale and scope

Breadth of solutions: We are able to provide our customers with a selection of over 100,000 products from over 1,000 brands and a multitude of advanced technology solutions. We are technology agnostic, which we believe better enables us to meet our customers evolving IT needs. We have leveraged our scale to provide a high level of customer service and a breadth of technology options, making it easy for customers to do business with us.

Extensive reach: We have a large sales organization, providing our vendor partners access to over 250,000 customers. Our extensive reach allows us to provide customers with local, on-site support, while at the same time providing them with the strength and consistency of a large and established organization. We believe this flexibility is particularly important to our customers with multiple geographically-dispersed locations. By engaging with a single IT solutions provider, customers can improve overall efficiency and effectiveness through the use of one set of standards across multiple locations and control costs through centralized purchasing.

*Operational cost efficiencies*: Our scale provides us with operational cost efficiencies across our organization, including purchasing, operations, IT, sales, marketing and other support functions. Our scale also enables us to negotiate volume discounts and other incentives from our vendor partners. We leverage these advantages to provide cost-efficient service to our customers.

Distribution advantages: Our scale allows us to maintain two modern distribution centers with sufficient capacity to support future growth. Our distribution capabilities enable us to

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provide effective and efficient inventory management and configuration services and operate a flexible procurement and fulfillment model, which we believe further distinguishes us from our competitors.

Performance-driven coworker culture

Our steadfast focus on serving our customers and investing in our coworkers has fostered a strong, entrepreneurial make it happen culture. Since our founding, we have adhered to a core philosophy known as the Circle of Service, which places the customer at the center of all of our actions. Our compensation structure is a key component of our performance-driven culture, with a significant portion of compensation based on performance. Our senior management s incentive compensation is based on both market share gains and our overall financial performance, and our account managers incentive compensation is based on the gross profit they generate. In addition, we have consistently and cost-effectively invested in our coworkers by providing extensive coworker training, supplying our coworkers with resources that contribute to their success, and offering them career development and advancement opportunities. This consistent focus on customers and coworkers has created a customer-centric, highly engaged coworker base. We believe this philosophy ultimately benefits our customers and fosters long-term customer loyalty.

Large and knowledgeable direct selling organization

We have a large and highly experienced sales force providing multi-brand solutions throughout the U.S. and Canada. Our sales force and service delivery team consists of more than 4,300 coworkers, including more than 2,800 account managers and field sellers. We believe our success is due in part to the strength of our account managers dedicated relationships with customers that are developed by frequently calling on existing and new customers, providing advice on products, responding to customer inquiries and developing solutions to our customers complex technology needs. The deep industry knowledge of our dedicated sales, marketing and support resources within each of our customer channels allows us to understand and solve the unique challenges and evolving IT needs of our customers.

Highly skilled technology specialists and engineers focused on delivering solutions

We have nearly 1,400 highly skilled technology specialists and engineers supporting solutions such as mobility, security, data center optimization, cloud computing, virtualization and collaboration. These individuals bring deep product and solution knowledge and experience to the technology challenges of our customers. We believe our technology specialists and engineers, who work with customers and our sales force to design, select, integrate and manage solutions, are a critical resource and differentiator for us as we seek to continue to expand our offerings of value-added services and solutions. We believe that the knowledge and experience that our technology specialists and engineers bring to our customers needs allow us to pursue the expected higher growth opportunities from solutions offerings.

Large and established customer channels

We have five customer channels each accounting for more than \$1 billion of our net sales in 2012 that provide us with the scale to offer channeland industry-specific solutions to our customers.

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Our specialized sales resources and targeted solutions enable us to better meet our customers evolving IT needs. In addition, the diversity of our customer channels provides us multiple avenues for growth and a balanced customer base, which enable us to better weather economic and technology cycles.

Strong, established vendor partner relationships

We believe that our strong vendor partner relationships differentiate us from other technology solutions providers. We are the largest U.S. sales channel partner for many of our vendor partners. We believe this makes us an important extension of their own sales and marketing capabilities, providing them with a cost-effective route to market for their products. We are also able to provide valuable customer feedback to our vendor partners, which allows us to collaborate with our vendor partners to develop solutions to meet our customers changing and evolving needs.

#### Our growth strategies

We believe we are well-positioned for growth and have a multifaceted strategy that builds upon our scale, broad solutions offerings and our important role in delivering value for both our customers and vendor partners. We believe we can further enhance our position as a leading provider of integrated IT solutions and increase our revenues and operating profits by capitalizing on our competitive strengths and executing the following strategies:

Further penetrate core customer markets

We compete in a highly fragmented market and believe this fragmentation presents significant opportunities for us to increase our market share. We intend to maintain our focus on continuing to outpace our competitors in revenue growth in the markets we serve through increased share of wallet from existing customers and sales to new customers. We intend to accomplish this objective by:

leveraging our existing deep customer relationships to grow customer verticals;

continuing to focus on improvements in sales productivity and sales coverage in underpenetrated markets;

dedicating additional resources in high growth customer channels; and

leveraging our existing relationships with both established and emerging vendor partners. Continue to expand solution offerings

Our customers increasingly need complex integrated solutions, including solutions involving mobility, security, data center optimization, cloud computing, virtualization and collaboration, all of which are expected to grow at rates faster than the overall U.S. IT market. We offer a broad set of solutions to capture these growth opportunities. We intend to continue to invest resources to expand and deepen the capabilities of our technology specialists and engineers in these solutions, as well as in other technologies as they emerge. We will also continue to evaluate our suite of solutions and expand the range of our solutions as new customer needs emerge. We will continue to seek to identify and develop close, mutually beneficial relationships with both well-established and emerging vendor partners who are likely to be leaders across new technologies.

Expand our services capabilities

As our customers needs for integrated solutions grow, we expect increased demand for our value-added services. We plan to continue to invest in resources and training for our technology specialists and services delivery coworkers to provide our customers with the expert advice and experience they need to make the most of their technology expenditures. We believe our services offerings have and will continue to create deeper relationships with our customers and create further opportunities to cross-sell our products.

#### Risk factors

Our business is subject to a number of risks. These risks include, but are not limited to, the following:

General economic conditions could negatively affect technology spending by our customers and put downward pressure on prices, which may have an adverse impact on our business, results of operations or cash flows.

Our business depends on our vendor partner relationships and the availability of their products.

Our sales are dependent on continued innovations in hardware and software offerings by our vendor partners, the competitiveness of their offerings and our ability to partner with new and emerging technology providers.

Substantial competition could reduce our market share and significantly harm our financial performance.

Our substantial indebtedness could impact our operating flexibility, competitive position compared to our less leveraged competitors and susceptibility to both general and industry-specific adverse economic conditions.

The Sponsors will have the ability to control significant corporate activities after the completion of this offering and their interests may not align with those of our other stockholders.

If these or any of the other risks described in the section entitled Risk factors were to occur, the market price of our common stock could decline and you may lose all or part of your original investment.

### **Sponsors**

Madison Dearborn is a leading private equity investment firm based in Chicago, Illinois that has raised over \$18 billion of equity capital. Since its formation in 1992, it has invested in approximately 125 companies across a broad spectrum of industries, including basic industries, business and government services, consumer, financial and transaction services, healthcare and telecom, media and technology services. Madison Dearborn s objective is to invest in companies in partnership with outstanding management teams to achieve significant long-term appreciation in equity value.

Providence Equity is a leading global private equity firm focused on media, communications, education and information investments. Providence Equity manages funds with \$28 billion of

equity commitments and has invested in more than 130 companies over its 23-year history. Providence Equity is headquartered in Providence, Rhode Island and has offices in New York, London, Hong Kong, Beijing and New Delhi. Providence s objective is to build extraordinary companies that will shape the future of the media, communications, education and information industries.

### **Corporate ownership**

Currently, CDW Corporation is a wholly owned subsidiary of CDW Holdings LLC ( CDW Holdings ). Substantially all of the equity interests of CDW Holdings are owned by investment funds affiliated with the Sponsors, certain other co-investors and certain members of our current and former management. In connection with this offering, CDW Holdings will distribute all of its shares of CDW Corporation common stock to its existing members in accordance with their respective membership interests and pursuant to the terms of CDW Holdings limited liability company agreement and unitholders agreement. It is currently contemplated that CDW Holdings will be dissolved shortly following the distribution and the completion of this offering.

### **Recent developments**

#### Term Loan Facility

On April 29, 2013, CDW LLC, a 100% owned subsidiary of CDW Corporation, entered into a new seven-year \$1,350.0 million senior secured term loan facility (the Term Loan Facility). The Term Loan Facility replaces CDW LLC s prior senior secured term loan facility (as amended, modified or supplemented from time to time, the Prior Term Loan Facility, and such refinancing transaction, the 2013 Term Loan Refinancing). Borrowings under the Term Loan Facility bear interest at either (a) the alternate base rate (ABR) plus a margin or (b) LIBOR plus a margin; provided that for the purposes of the Term Loan Facility, LIBOR shall not be less than 1.00% per annum at any time. The margin is based upon a net leverage ratio as defined in the agreement governing the Term Loan Facility. The Term Loan Facility, among other things, (i) for ABR borrowings, reduces the range of applicable margins from 1.75%-3.00% to 1.25%-1.50%, (ii) for LIBOR borrowings, reduces the range of applicable margins from 2.75%-4.00% to 2.25%-2.50%, (iii) effectively extends the maturity of CDW LLC s senior secured term loans from 2014 (in the case of non-extended loans under the Prior Term Loan Facility) and 2017 (in the case of extended loans under the Prior Term Loan Facility) to 2020, (iv) eliminates all hedging requirements, (v) provides for quarterly amortization equal to 0.25% of the principal amount of the Term Loan Facility, (vi) increases the maximum amount of new incremental term loan commitments from \$300.0 million to \$500.0 million, and (vii) eliminates the senior secured leverage ratio financial covenant. For a summary of the material terms of the Term Loan Facility, see Description of certain indebtedness.

#### **Incremental Borrowings**

Upon completion of this offering, we intend to borrow an additional \$190.0 million under CDW LLC s existing senior secured asset-based revolving credit facility (the ABL Facility, and together with the Term Loan Facility, the Senior Credit Facilities ) or under an additional incremental term loan under the Term Loan Facility (the Incremental Borrowings ). Our ability to incur the Incremental Borrowings is conditioned upon the completion of this offering. The terms

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governing the Incremental Borrowings, if incurred in the form of an incremental term loan, will be substantially the same as the terms governing the Term Loan Facility. See Description of certain indebtedness Senior credit facilities Additional commitments.

#### Redemptions

On May 31, 2013, we issued a conditional notice of redemption to the holders of the senior secured notes due 2018 (the Senior Secured Notes) notifying such holders that, subject to the completion of this offering, we will use a portion of the net proceeds received by us from this offering to exercise the right under the equity clawback provision in the indenture governing the Senior Secured Notes to redeem \$175.0 million aggregate principal amount of Senior Secured Notes at a redemption price of 108.000% plus accrued and unpaid interest thereon to the date of redemption. We will use cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest.

After and subject to the completion of this offering, we intend to issue an irrevocable notice of redemption to the holders of the senior subordinated exchange notes due 2017 (the Senior Subordinated Notes ) notifying such holders that we will redeem \$334.0 million aggregate principal amount of Senior Subordinated Notes at a redemption price of 106.268% plus accrued and unpaid interest thereon to the date of redemption. Specifically, we intend to use a portion of the net proceeds received by us from this offering to redeem \$156.0 million aggregate principal amount of Senior Subordinated Notes and the Incremental Borrowings to redeem \$178.0 million aggregate principal amount of Senior Subordinated Notes, in each case using cash on hand or borrowings under the ABL Facility to pay accrued and unpaid interest.

### **Corporate information**

Our principal executive offices are located at 200 N. Milwaukee Avenue, Vernon Hills, Illinois 60061, and our telephone number at that address is (847) 465-6000. Our website is located at http://www.cdw.com. The information on our website is not part of this prospectus.

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## The offering

Common stock offered by us

23,250,000 shares

Common stock to be outstanding immediately after 168,469,728 shares the offering

**Underwriters** option to purchase additional shares The underwriters have a 30-day option to purchase up to an additional 3,487,500 shares from us at the public offering price less underwriting discounts and commissions.

Use of proceeds

We estimate that the proceeds to us from this offering, after deducting estimated underwriting discounts and commissions and offering expenses payable by us, will be approximately \$379.2 million, assuming the shares offered by us are sold for \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus. For a sensitivity analysis as to the initial public offering price and other information, see Use of proceeds.

We intend to use a portion of the net proceeds received by us from this offering to exercise the right under the equity clawback provision in the indenture governing the Senior Secured Notes to redeem \$175.0 million aggregate principal amount of Senior Secured Notes at a redemption price of 108.000% plus accrued and unpaid interest thereon to the date of redemption, using cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest.

We intend to use a portion of the net proceeds received by us from this offering to redeem \$156.0 million aggregate principal amount of the Senior Subordinated Notes at a redemption price of 106.268% plus accrued and unpaid interest thereon to the date of redemption, using cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest.

We will use \$24.4 million of the net proceeds received by us from this offering to make a one-time payment to affiliates of the Sponsors in connection with the termination of our management services agreement with such entities (the Management Services Agreement ) as described in Use of proceeds.

#### **Dividends**

After the completion of this offering and assuming an initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, we expect to pay a quarterly cash dividend on our common stock of \$0.04375 per share, or \$0.175 per annum, commencing in the fourth quarter of 2013. The payment of such dividend in the fourth quarter of 2013 and any future dividends will be at the discretion of our board of directors and will depend upon our results of operations, financial condition, business prospects, capital requirements, contractual restrictions, any potential indebtedness we may incur, restrictions imposed by applicable law, tax considerations and other factors that our board of directors deems relevant. See

Risk factors Risks related to our business We have significant deferred cancellation of debt income for a discussion of certain tax considerations that could impact our willingness to pay dividends in the future. In addition, our ability to pay dividends on our common stock will be limited by restrictions on our ability to pay dividends or make distributions to our stockholders and on the ability of our subsidiaries to pay dividends or make distributions to us, in each case, under the terms of our current and any future agreements governing our indebtedness. See Description of certain indebtedness for further information regarding the restrictions on our subsidiaries ability to pay dividends to us and make other distributions to us.

#### **Symbol**

Our shares have been approved for listing on the NASDAQ Global Select Market under the symbol CDW.

#### Risk factors

For a discussion of risks relating to our business, our indebtedness and ownership of our common stock, see Risk factors.

Unless otherwise indicated, all information in this prospectus relating to the number of shares of common stock to be outstanding immediately after the completion of this offering:

gives effect to the reclassification of our Class A common stock and our Class B common stock into a single class of common stock and the subsequent 143.0299613-for-1 stock split of our common stock, both of which were effected on June 6, 2013;

assumes the distribution of shares of CDW Corporation held by CDW Holdings to its members and the subsequent dissolution of CDW Holdings;

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excludes an aggregate of 11,700,000 shares of our common stock reserved for issuance under the new equity incentive plan we have adopted in connection with this offering, including (1) the shares of our common stock underlying the stock options to be issued under this plan to a limited number of holders of B Units of CDW Holdings with a participation threshold in excess of \$0.01 in connection with the distribution of shares of common stock held by CDW Holdings and (2) restricted stock units to be granted to certain coworkers in connection with this offering; and

assumes (1) no exercise by the underwriters of their option to purchase up to 3,487,500 additional shares from us and (2) an initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus.

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## **Summary consolidated financial information**

The following table sets forth our summary historical financial data and unaudited pro forma financial data for the periods ended and as of the dates indicated below. We have derived the summary historical financial data as of March 31, 2013 and for the three months ended March 31, 2013 and March 31, 2012 from the unaudited consolidated financial statements included elsewhere in this prospectus. We have derived the summary historical financial data presented below as of December 31, 2012 and December 31, 2011 and for the years ended December 31, 2012, December 31, 2011 and December 31, 2010 from our audited consolidated financial statements and related notes, which are included elsewhere in this prospectus. The summary historical financial data presented below as of December 31, 2010 have been derived from our audited consolidated balance sheet as of that date, which is not included in this prospectus. Our summary historical financial data may not be a reliable indicator of future results of operations.

The unaudited pro forma net income for the three months ended March 31, 2013 and the year ended December 31, 2012 gives effect to the transactions described in Unaudited pro forma condensed consolidated financial data as if such transactions had occurred on January 1, 2012. The unaudited pro forma financial data are for informational purposes only and are not intended to represent or be indicative of the consolidated results of operations that we would have reported had the foregoing transactions and this offering been completed on the dates indicated, and should not be taken as representative of our future consolidated results of operations.

The summary historical financial data and unaudited pro forma financial data set forth below are only a summary and should be read in conjunction with Selected consolidated financial and operating data, Unaudited pro forma condensed consolidated financial data, Risk factors Use of proceeds, Capitalization, Management s discussion and analysis of financial condition and results of operations and our historical consolidated financial statements and related notes appearing elsewhere in this prospectus.

	Three months ended March 31, March 31,					Y	Years ended December 31,			
(in millions)		2013		2012		2012		2011		2010
	(unau	ıdited)	(un	audited)						
Statement of Operations Data:										
Net sales	\$ 2	2,411.7	\$	2,319.2	\$ 1	0,128.2	\$ 9	9,602.4	\$ 8	3,801.2
Cost of sales	2	2,009.7		1,934.6		8,458.6	8	3,018.9	7	7,410.4
Gross profit		402.0		384.6		1,669.6	1	1,583.5	1	,390.8
Selling and administrative expenses		251.5		251.6		1,029.5		990.1		932.1
Advertising expense		30.4		29.4		129.5		122.7		106.0
Income from operations		120.1		103.6		510.6		470.7		352.7
Interest expense, net		(72.1)		(78.9)		(307.4)		(324.2)		(391.9)
Net (loss) gain on extinguishments of long-term debt		(3.9)		(9.4)		(17.2)		(118.9)		2.0
Other income (expense), net		0.4		(0.2)		0.1		0.7		0.2
Income (loss) before income taxes		44.5		15.1		186.1		28.3		(37.0)
Income tax (expense) benefit		(16.2)		(4.2)		(67.1)		(11.2)		7.8
				. ,				, ,		
Net income (loss)	\$	28.3	\$	10.9	\$	119.0	\$	17.1	\$	(29.2)
	-		7		-		-		-	(=> -=)
Pro forma net income	\$	38.0			\$	169.6				

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	Three months ended March 31, March 31,							Years ended December 3				
(dollars in millions)	Ma	2013	IVI	2012		2012		2011		2010		
	(una	ıdited)	(una	udited)								
Balance Sheet Data (at period end):												
Cash and cash equivalents	\$	147.1	\$	36.5	\$	37.9	\$	99.9	\$	36.6		
Total debt and capitalized lease obligations(1)		3,680.8		3,871.6	3	3,771.0	4	4,066.0	4	1,290.0		
Working capital		673.2		593.6		666.5		538.1		675.4		
Cash Flows Data:												
Net cash provided by operating activities	\$	208.0	\$	223.0	\$	317.4	\$	214.7	\$	423.7		
Net change in accounts payable-inventory												
financing(2)		3.7		(74.0)		(29.5)		250.5		3.2		
Capital expenditures		(8.8)		(8.3)		(41.4)		(45.7)		(41.5)		
Subtotal	\$	202.9	\$	140.7	\$	246.5	\$	419.5	\$	385.4		
Income taxes (paid) refunded, net (included in net												
cash provided by operating activities)		(1.7)		(0.3)		(123.2)		20.9		(48.0)		
Net cash used in investing activities		(8.8)		(8.3)		(41.7)		(56.0)		(125.4)		
Net cash used in financing activities		(89.5)		(278.4)		(338.0)		(95.4)		(350.1)		
Other Key Metrics (unaudited):												
Gross profit as a percentage of net sales		16.7%		16.6%		16.5%		16.5%		15.8%		
Adjusted EBITDA(3)	\$	178.6	\$	166.4	\$	766.6	\$	717.3	\$	601.8		
Non-GAAP net income(4)	\$	56.3	\$	45.9	\$	247.1	\$	198.8	\$	85.7		
Cash conversion cycle(5)		23		26		24		28		32		
Coworker count (at period end)		6,779		6,839		6,804		6,745		6,268		
Revenue per coworker(6)	\$	0.36	\$	0.34	\$	1.50	\$	1.48	\$	1.42		

- (1) Excludes obligations outstanding of \$252.9 million, \$204.7 million, \$249.2 million, \$278.7 million and \$28.2 million, as of March 31, 2013, March 31, 2012, December 31, 2012, December 31, 2011 and December 31, 2010, respectively, under our inventory financing agreements. We do not include these obligations in total debt because we have not in the past incurred, and in the future do not expect to incur, any interest expense under these agreements. These amounts are classified separately as accounts payable inventory financing on our consolidated balance sheets. For more information, see Description of certain indebtedness.
- (2) We have entered into agreements with certain financial intermediaries to facilitate the purchase of inventory from various suppliers. These amounts are classified separately as accounts payable-inventory financing on our consolidated balance sheets and, in accordance with accounting principles generally accepted in the United States of America (GAAP), included in financing activities in our consolidated statements of cash flows. We have not incurred, and in the future do not expect to incur, any interest expense under the agreements.
- (3) EBITDA is defined as consolidated net income (loss) before interest income (expense), income tax benefit (expense), depreciation, and amortization. Adjusted EBITDA, which is a measure defined in the Senior Credit Facilities (as defined herein), is calculated by adjusting EBITDA for certain items of income and expense including (but not limited to) the following: (a) non-cash equity-based compensation; (b) goodwill impairment charges; (c) sponsor fees; (d) certain consulting fees; (e) debt-related legal and accounting costs; (f) equity investment income and losses; (g) certain severance and retention costs; (h) gains and losses from the early extinguishment of debt; (i) gains and losses from asset dispositions outside the ordinary course of business; and (j) non-recurring, extraordinary or unusual gains or losses or expenses.

We have included a reconciliation of EBITDA and Adjusted EBITDA in the table below. Both EBITDA and Adjusted EBITDA are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company s performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP measures used by the Company may differ from similar measures used by other companies, even when similar terms are used to identify such measures. We believe that EBITDA and Adjusted EBITDA provide helpful information with respect to our operating performance and cash flows including our ability to meet our future debt service, capital expenditures and working capital requirements. Adjusted EBITDA also provides helpful information as it is the primary measure used in certain financial covenants contained in the Senior Credit Facilities.

The following unaudited table sets forth reconciliations of net income (loss) to EBITDA and EBITDA to Adjusted EBITDA for the periods presented:

		months ended	Ye	Years ended December 31,			
(in millions)	March 31, 2013	March 31, 2012	2012	2011	2010		
Net income (loss)	\$ 28.3	\$ 10.9	\$ 119.0	\$ 17.1	\$ (29.2)		
Depreciation and amortization	52.0	52.5	210.2	204.9	209.4		
Income tax expense (benefit)	16.2	4.2	67.1	11.2	(7.8)		
Interest expense, net	72.1	78.9	307.4	324.2	391.9		
EBITDA	168.6	146.5	703.7	557.4	564.3		
Non-cash equity-based compensation	1.9	5.7	22.1	19.5	11.5		
Sponsor fees(i)	1.3	1.3	5.0	5.0	5.0		
Consulting and debt-related professional fees	0.1	0.1	0.6	5.1	15.1		
Net loss (gain) on extinguishments of long-term debt	3.9	9.4	17.2	118.9	(2.0)		
Other adjustments(ii)	2.8	3.4	18.0	11.4	7.9		
Adjusted EBITDA	\$ 178.6	\$ 166.4	\$ 766.6	\$ 717.3	\$ 601.8		

	Three r	nonths e Marc		Y	ears ended De	December 31,	
(in millions)	2013		2012	2012	2011	2010	
EBITDA	\$ 168.6	\$	146.5	\$ 703.7	\$ 557.4	\$ 564.3	
Depreciation and amortization	(52.0)		(52.5)	(210.2)	(204.9)	(209.4)	
Income tax (expense) benefit	(16.2)		(4.2)	(67.1)	(11.2)	7.8	
Interest expense, net	(72.1)		(78.9)	(307.4)	(324.2)	(391.9)	
Net income (loss)	28.3		10.9	119.0	17.1	(29.2)	
Depreciation and amortization	52.0		52.5	210.2	204.9	209.4	
Equity-based compensation expense	1.9		5.7	22.1	19.5	11.5	
Amortization of deferred financing costs and debt premium	3.0		5.2	13.6	15.7	18.0	
Allowance for doubtful accounts			0.4		0.4	(1.3)	
Deferred income taxes	(14.1)		(16.6)	(56.3)	(10.2)	(4.3)	
Realized loss on interest rate swap agreements					2.8	51.5	
Mark to market loss on interest rate derivatives				0.9	4.2	4.7	
Net loss (gain) on extinguishments of long-term debt	3.9		9.4	17.2	118.9	(2.0)	
Net loss on sale and disposals of assets				0.1	0.3	0.7	
Changes in assets and liabilities	133.0		154.8	(9.4)	(158.3)	165.3	
Other non-cash items			0.7		(0.6)	(0.6)	
Net cash provided by operating activities	\$ 208.0	\$	223.0	\$ 317.4	\$ 214.7	\$ 423.7	

<sup>(</sup>i) Reflects historical fees paid to affiliates of the Sponsors under the Management Services Agreement. In connection with this offering, we will terminate the Management Services Agreement. See Certain transactions Management Services Agreement.

<sup>(</sup>ii) Includes certain retention costs and equity investment income and a litigation loss in the fourth quarter of 2012. The following unaudited table sets forth a reconciliation of EBITDA to net cash provided by operating activities for the periods presented:

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(4) Non-GAAP net income is considered a non-GAAP financial measure. Generally, a non-GAAP financial measure is a numerical measure of a company s performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP measures used by the Company may differ from similar measures used by other companies, even when similar terms are used to identify such measures. We believe that non-GAAP net income provides meaningful information regarding our operating performance and our prospects for the future. This supplemental measure excludes, among other things, charges related to the amortization of Acquisition-related intangibles, non-cash equity-based compensation and gains and losses from the early extinguishment of debt.

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The following unaudited table sets forth a reconciliation of net income (loss) to non-GAAP net income for the periods presented:

	Three r	nonths	ended	Years ended December 31,			
	March 31,	Maı	rch 31,				
(in millions)	2013		2012	2012	2011	2010	
Net income (loss)	\$ 28.3	\$	10.9	\$ 119.0	\$ 17.1	\$ (29.2)	
Amortization of intangibles(i)	40.2		41.1	163.7	165.7	166.8	
Non-cash equity-based compensation	1.9		5.7	22.1	19.5	11.5	
Net loss (gain) on extinguishments of long-term debt	3.9		9.4	17.2	118.9	(2.0)	
Interest expense adjustment related to extinguishments of long-term debt(ii)	(0.8)		(1.7)	(3.3)	(19.4)	(0.7)	
Debt-related refinancing costs(iii)					3.8	5.6	
Aggregate adjustment for income taxes(iv)	(17.2)		(19.5)	(71.6)	(106.8)	(66.3)	
Non-GAAP net income	\$ 56.3	\$	45.9	\$ 247.1	\$ 198.8	\$ 85.7	

- (i) Includes amortization expense for Acquisition-related intangible assets, primarily customer relationships and trade names.
- (ii) Reflects adjustments to interest expense resulting from debt extinguishments. Represents the difference between interest expense previously recognized under the effective interest method and actual interest paid.
- (iii) Represents fees and costs expensed related to the December 2010 and March 2011 amendments to the Prior Term Loan Facility.
- (iv) Based on a normalized effective tax rate of 39.0%.
- (5) Cash conversion cycle is defined as days of sales outstanding in accounts receivable plus days of supply in inventory minus days of purchases outstanding in accounts payable, based on a rolling three-month average.
- (6) Revenue per coworker is defined as net sales for the period divided by the average number of coworkers employed during such period (calculated as the sum of the number of coworkers employed at the beginning and end of the period divided by two).

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## Risk factors

You should carefully consider each of the following risk factors and all of the other information set forth in this prospectus before deciding to invest in our common stock. Any of the following risks could materially and adversely affect our business, financial condition or results of operations. If any of these risks are realized, the market price of our common stock could decline, and you may lose all or part of your original investment.

#### Risks related to our business

General economic conditions could negatively affect technology spending by our customers and put downward pressure on prices, which may have an adverse impact on our business, results of operations or cash flows.

Weak economic conditions generally, sustained uncertainty about global economic conditions, skepticism about the resolution of U.S. fiscal cliff negotiations and the implementation of resulting agreements, concerns about future scheduled budgetary cuts and that the U.S. government may reach its debt ceiling in 2013, or a prolonged or further tightening of credit markets could cause our customers and potential customers to postpone or reduce spending on technology products or services or put downward pressure on prices, which could have an adverse effect on our business, results of operations or cash flows. For example, during the economic downturn at the end of 2008 and in 2009, due to a number of factors, including declines in the availability of credit, weakening consumer and business confidence and increased unemployment, we experienced significantly reduced revenue and gross margins when our customers and potential customers reduced their spending on technology and put downward pressure on prices.

Our financial performance could be adversely affected by decreases in spending on technology products and services by our Public segment customers.

Our sales to our Public segment customers are impacted by government spending policies, budget priorities and revenue levels. Although our sales to the federal government are diversified across multiple agencies and departments, they collectively accounted for approximately 10% of 2012 net sales. An adverse change in government spending policies (including budget cuts at the federal level resulting from sequestration), budget priorities or revenue levels could cause our Public segment customers to reduce their purchases or to terminate or not renew their contracts with us, which could adversely affect our business, results of operations or cash flows.

Our business depends on our vendor partner relationships and the availability of their products.

We purchase products for resale from vendor partners, which include OEMs and software publishers, and wholesale distributors. For the year ended December 31, 2012, we purchased approximately 52% of the products we sold directly from vendor partners and the remaining amount from wholesale distributors. We are authorized by vendor partners to sell all or some of their products via direct marketing activities. Our authorization with each vendor partner is subject to specific terms and conditions regarding such things as sales channel restrictions, product return privileges, price protection policies, purchase discounts and vendor partner programs and funding, including purchase rebates, sales volume rebates, purchasing incentives and cooperative advertising reimbursements. However, we do not have any long-term contracts

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with our vendor partners and many of these arrangements are terminable upon notice by either party. A reduction in vendor partner programs or funding or our failure to timely react to changes in vendor partner programs or funding could have an adverse effect on our business, results of operations or cash flows. In addition, a reduction in the amount of credit granted to us by our vendor partners could increase our need for, and the cost of, working capital and could have an adverse effect on our business, results of operations or cash flows, particularly given our substantial indebtedness.

From time to time, vendor partners may terminate or limit our right to sell some or all of their products or change the terms and conditions or reduce or discontinue the incentives that they offer us. For example, there is no assurance that, as our vendor partners continue to sell directly to end users and through resellers, they will not limit or curtail the availability of their products to resellers like us. Any such termination or limitation or the implementation of such changes could have a negative impact on our business, results of operations or cash flows.

Although we purchase from a diverse vendor base, in 2012, products we purchased from distributors Ingram Micro, Tech Data and SYNNEX represented 12%, 10% and 9%, respectively, of our total purchases. In addition, sales of Apple, Cisco, EMC, Hewlett-Packard, Lenovo and Microsoft products comprise a substantial portion of our sales, representing approximately 56% of net sales in 2012. Sales of products manufactured by Hewlett-Packard and Cisco represented approximately 21% and 13%, respectively, of our 2012 net sales. The loss of, or change in business relationship with, any of these or any other key vendor partners, the diminished availability of their products, or backlogs for their products leading to manufacturer allocation, could reduce the supply and increase the cost of products we sell and negatively impact our competitive position.

Additionally, the relocation of key distributors utilized in our purchasing model could increase our need for, and the cost of, working capital and have an adverse effect on our business, results of operations or cash flows. Further, the sale, spin-off or combination of any of our vendor partners and/or certain of their business units, including any such sale to or combination with a vendor with whom we do not currently have a commercial relationship or whose products we do not sell, could have an adverse impact on our business, results of operations or cash flows.

Our sales are dependent on continued innovations in hardware, software and services offerings by our vendor partners and the competitiveness of their offerings, and our ability to partner with new and emerging technology providers.

The technology industry is characterized by rapid innovation and the frequent introduction of new and enhanced hardware, software and services offerings. We have been and will continue to be dependent on innovations in hardware, software and services offerings, as well as the acceptance of those innovations by customers. A decrease in the rate of innovation, or the lack of acceptance of innovations by customers, could have an adverse effect on our business, results of operations or cash flows.

In addition, if we are unable to keep up with changes in technology and new hardware, software and services offerings, for example by providing the appropriate training to our account managers, sales technology specialists and engineers to enable them to effectively sell and deliver such new offerings to customers, our business, results of operations or cash flows could be adversely affected.

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We also are dependent upon our vendor partners for the development and marketing of hardware, software and services to compete effectively with hardware, software and services of vendors whose products and services we do not currently offer or that we are not authorized to offer in one or more customer channels. To the extent that a vendor s offering that is highly in demand is not available to us for resale in one or more customer channels, and there is not a competitive offering from another vendor that we are authorized to sell in such customer channels, our business, results of operations or cash flows could be adversely impacted.

Substantial competition could reduce our market share and significantly harm our financial performance.

Our current competition includes:

resellers, such as Dimension Data, ePlus, Insight Enterprises, PC Connection, PCM, Presidio, Softchoice, World Wide Technology, and many smaller resellers:

manufacturers who sell directly to customers, such as Dell, Hewlett-Packard and Apple;

e-tailers, such as Amazon, Newegg, TigerDirect.com and Buy.com;

large service providers and system integrators, such as IBM, Accenture, Hewlett-Packard and Dell; and

retailers (including their e-commerce activities), such as Staples, Office Depot and Office Max.

We expect the competitive landscape in which we compete to continue to change as new technologies are developed. While innovation can help our business as it creates new offerings for us to sell, it can also disrupt our business model and create new and stronger competitors.

Some of our hardware and software vendor partners sell, and could intensify their efforts to sell, their products directly to our customers. In addition, traditional OEMs have increased their services capabilities through mergers and acquisitions with service providers, which could potentially increase competition in the market to provide comprehensive technology solutions to customers. Moreover, newer, potentially disruptive technologies exist and are being developed that deliver technology solutions as a service, for example, cloud-based solutions, including software as a service (SaaS), infrastructure as a service (IaaS) and platform as a service (PaaS). These technologies could increase the amount of sales directly to customers rather than through resellers like us, or could lead to a reduction in our profitability. If any of these trends becomes more prevalent, it could adversely affect our business, results of operations or cash flows.

We focus on offering a high level of service to gain new customers and retain existing customers. To the extent we face increased competition to gain and retain customers, we may be required to reduce prices, increase advertising expenditures or take other actions which could adversely affect our business, results of operations or cash flows. Additionally, some of our competitors may reduce their prices in an attempt to stimulate sales, which may require us to reduce prices. This would require us to sell a greater number of products to achieve the same level of net sales and gross profit. If such a reduction in prices occurs and we are unable to attract new customers and sell increased quantities of products, our sales growth and profitability could be adversely affected.

The success of our business depends on the continuing development, maintenance and operation of our information technology systems.

Our success is dependent on the accuracy, proper utilization and continuing development of our information technology systems, including our business systems, Web servers and voice and data networks. The quality and our utilization of the information generated by our information technology systems, and our success in implementing new systems and upgrades, affects, among other things, our ability to:

conduct business with our customers;

manage our inventory and accounts receivable;

purchase, sell, ship and invoice our hardware and software products and provide and invoice our services efficiently and on a timely basis;

maintain our cost-efficient operating model.

The integrity of our information technology systems is vulnerable to disruption due to forces beyond our control. While we have taken steps to protect our information technology systems from a variety of threats, including computer viruses and malicious hackers, there can be no guarantee that those steps will be effective. Furthermore, although we have redundant systems at a separate location to back up our primary systems, there can be no assurance that these redundant systems will operate properly if and when required. Any disruption to or infiltration of our information technology systems could significantly harm our business and results of operations.

#### Breaches of data security could impact our business.

Our business involves the storage and transmission of proprietary information and sensitive or confidential data, including personal information of coworkers, customers and others. In addition, we operate three customer data centers which may store and transmit both business-critical data and confidential information of our customers. In connection with our services business, our coworkers also have access to our customers confidential data and other information. We have privacy and data security policies in place that are designed to prevent security breaches; however, breaches in security could expose us, our customers or other individuals to a risk of public disclosure, loss or misuse of this information, resulting in legal claims or proceedings, liability or regulatory penalties under laws protecting the privacy of personal information, as well as the loss of existing or potential customers and damage to our brand and reputation. In addition, the cost and operational consequences of implementing further data protection measures could be significant. Such breaches, costs and consequences could adversely affect our business, results of operations or cash flows.

The failure to comply with our Public segment contracts or applicable laws and regulations could result in, among other things, termination, fines or other liabilities, and changes in procurement regulations could adversely impact our business, results of operations or cash flows.

Revenues from our Public segment customers are derived from sales to governmental departments and agencies, educational institutions and healthcare customers, through various contracts and open market sales of products and services. Sales to Public segment customers are highly regulated. Noncompliance with contract provisions, government procurement regulations or other applicable laws or regulations (including but not limited to the False Claims Act and the

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Medicare and Medicaid Anti-Kickback Statute) could result in civil, criminal and administrative liability, including substantial monetary fines or damages, termination of government contracts or other Public segment customer contracts, and suspension, debarment or ineligibility from doing business with the government and other customers in the Public segment. In addition, generally contracts in the Public segment are terminable at any time for convenience of the contracting agency or group purchasing organization or upon default. The effect of any of these possible actions could adversely affect our business, results of operations or cash flows. In addition, the adoption of new or modified procurement regulations and other requirements may increase our compliance costs and reduce our gross margins, which could have a negative effect on our business, results of operations or cash flows.

If we fail to provide high-quality services to our customers, or if our third-party service providers fail to provide high-quality services to our customers, our reputation, business, results of operations or cash flows could be adversely affected.

Our service offerings include field services, managed services, warranties, configuration services, partner services and telecom services. Additionally, we deliver and manage mission critical software, systems and network solutions for our customers. Finally, we also offer certain services, such as implementation and installation services and repair services, to our customers through various third-party service providers engaged to perform these services on our behalf. If we or our third-party service providers fail to provide high quality services to our customers or such services result in a disruption of our customers businesses, this could, among other things, result in legal claims and proceedings and liability, and our reputation with our customers, our brand and our business, results of operations or cash flows could be adversely affected.

If we lose any of our key personnel, or are unable to attract and retain the talent required for our business, our business could be disrupted and our financial performance could suffer.

Our success is heavily dependent upon our ability to attract, develop and retain key personnel to manage and grow our business, including our key executive, management, sales, services and technical coworkers.

Our future success will depend to a significant extent on the efforts of Thomas E. Richards, our Chairman and Chief Executive Officer, as well as the continued service and support of our other executive officers. Our future success also will depend on our ability to retain our customer-facing coworkers, who have been given critical CDW knowledge regarding, and the opportunity to develop strong relationships with, many of our customers. In addition, as we seek to expand our offerings of value-added services and solutions, our success will even more heavily depend on attracting and retaining highly skilled technology specialists and engineers, for whom the market is extremely competitive.

Our inability to attract, develop and retain key personnel could have an adverse effect on our relationships with our vendor partners and customers and adversely affect our ability to expand our offerings of value-added services and solutions. Moreover, our inability to train our sales, services and technical personnel effectively to meet the rapidly changing technology needs of our customers could cause a decrease in the overall quality and efficiency of such personnel. Such consequences could adversely affect our business, results of operations or cash flows.

The interruption of the flow of products from suppliers could disrupt our supply chain.

A significant portion of the products we sell are manufactured or purchased by our vendor partners outside of the U.S., primarily in Asia. Political, social or economic instability in Asia, or in

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other regions in which our vendor partners purchase or manufacture the products we sell, could cause disruptions in trade, including exports to the U.S. Other events that could also cause disruptions to our supply chain include:

the imposition of additional trade law provisions or regulations;

the imposition of additional duties, tariffs and other charges on imports and exports;

foreign currency fluctuations;

natural disasters or other adverse occurrences at, or affecting, any of our suppliers facilities;

restrictions on the transfer of funds;

the financial instability or bankruptcy of manufacturers; and

significant labor disputes, such as strikes.

We cannot predict whether the countries in which the products we sell are purchased or manufactured, or may be purchased or manufactured in the future, will be subject to new or additional trade restrictions or sanctions imposed by the U.S. or foreign governments, including the likelihood, type or effect of any such restrictions. Trade restrictions, including new or increased tariffs or quotas, embargos, sanctions, safeguards and customs restrictions against the products we sell, as well as foreign labor strikes and work stoppages or boycotts, could increase the cost or reduce the supply of product available to us and adversely affect our business, results of operations or cash flows.

#### A natural disaster or other adverse occurrence at one of our primary facilities or customer data centers could damage our business.

Substantially all of our corporate, warehouse and distribution functions are located at our Vernon Hills, Illinois facilities and our second distribution center in North Las Vegas, Nevada. If the warehouse and distribution equipment at one of our distribution centers were to be seriously damaged by a natural disaster or other adverse occurrence, we could utilize the other distribution center or third-party distributors to ship products to our customers. However, this may not be sufficient to avoid interruptions in our service and may not enable us to meet all of the needs of our customers and would cause us to incur incremental operating costs. In addition, we operate three customer data centers and numerous sales offices which may contain both business-critical data and confidential information of our customers. A natural disaster or other adverse occurrence at any of the customer data centers or at any of our major sales offices could negatively impact our business, results of operations or cash flows.

#### We are heavily dependent on commercial delivery services.

We generally ship hardware products to our customers by FedEx, United Parcel Service and other commercial delivery services and invoice customers for delivery charges. If we are unable to pass on to our customers future increases in the cost of commercial delivery services, our profitability could be adversely affected. Additionally, strikes or other service interruptions by such shippers could adversely affect our ability to deliver products on a timely basis.

#### We are exposed to accounts receivable and inventory risks.

We extend credit to our customers for a significant portion of our net sales, typically on 30-day payment terms. We are subject to the risk that our customers may not pay for the products they have purchased, or may pay at a slower rate than we have historically experienced, the risk of which is heightened during periods of economic downturn or uncertainty or, in the case of Public segment customers, during periods of budget constraints.

We are also exposed to inventory risks as a result of the rapid technological changes that affect the market and pricing for the products we sell. We seek to minimize our inventory exposure through a variety of inventory management procedures and policies, including our rapid-turn inventory model, as well as vendor price protection and product return programs. However, if we were unable to maintain our rapid-turn inventory model, if there were unforeseen product developments that created more rapid obsolescence or if our vendor partners were to change their terms and conditions, our inventory risks could increase. We also from time to time take advantage of cost savings associated with certain opportunistic bulk inventory purchases offered by our vendor partners or we may decide to carry high inventory levels of certain products that have limited or no return privileges due to customer demand or request. These bulk purchases could increase our exposure to inventory obsolescence.

#### We could be exposed to additional risks if we make acquisitions or enter into alliances.

We may pursue transactions, including acquisitions or alliances, in an effort to extend or complement our existing business. These types of transactions involve numerous business risks, including finding suitable transaction partners and negotiating terms that are acceptable to us, the diversion of management s attention from other business concerns, extending our product or service offerings into areas in which we have limited experience, entering into new geographic markets, the potential loss of key coworkers or business relationships and successfully integrating acquired businesses, any of which could adversely affect our operations.

In addition, our financial results could be adversely affected by financial adjustments required by GAAP in connection with these types of transactions where significant goodwill or intangible assets are recorded. To the extent the value of goodwill or identifiable intangible assets with indefinite lives becomes impaired, we may be required to incur material charges relating to the impairment of those assets.

#### Our future operating results may fluctuate significantly.

We may experience significant variations in our future quarterly results of operations. These fluctuations may cause the market price of our common stock to be volatile and may result from many factors, including the condition of the technology industry in general, shifts in demand and pricing for hardware, software and services and the introduction of new products or upgrades.

Our operating results are also highly dependent on our level of gross profit as a percentage of net sales. Our gross profit percentage fluctuates due to numerous factors, some of which may be outside of our control, including general macroeconomic conditions; pricing pressures; changes in product costs from our vendor partners; the availability of price protection, purchase discounts and incentive programs from our vendor partners; changes in product, order size and customer mix; the risk of some items in our inventory becoming obsolete; increases in delivery costs that we cannot pass on to customers; and general market and competitive conditions.

In addition, our cost structure is based, in part, on anticipated sales and gross margins. Therefore, we may not be able to adjust our cost structure quickly enough to compensate for any unexpected sales or gross margin shortfall, and any such inability could have an adverse effect on our business, results of operations or cash flows.

#### We are exposed to risks from legal proceedings and audits.

We are party to various legal proceedings that arise in the ordinary course of our business, which include commercial, employment, tort and other litigation.

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We are subject to intellectual property infringement claims against us in the ordinary course of our business, either because of the products and services we sell or the business systems and processes we use to sell such products and services, in the form of cease-and-desist letters, licensing inquiries, lawsuits and other communications and demands. In our industry, such intellectual property claims have become more frequent as the complexity of technological products and the intensity of competition in our industry have increased. Increasingly, many of these assertions are brought by non-practicing entities whose principal business model is to secure patent licensing revenue, but we may also be subject to suits from competitors who may seek licensing revenue, lost profits and/or an injunction preventing us from engaging in certain activities, including selling certain products and services.

Because of our significant sales to governmental entities, we also are subject to audits by federal, state and local authorities. We also are subject to audits by various vendor partners and large customers, including government agencies, relating to purchases and sales under various contracts. In addition, we are subject to indemnification claims under various contracts.

Current and future litigation, infringement claims, governmental proceedings, audits or indemnification claims that we face may result in substantial costs and expenses and significantly divert the attention of our management regardless of the outcome. In addition, current and future litigation, infringement claims, governmental proceedings, audits or indemnification claims could lead to increased costs or interruptions of our normal business operations. Litigation, infringement claims, governmental proceedings, audits or indemnification claims involve uncertainties and the eventual outcome of any litigation, infringement claim, governmental proceeding, audit or indemnification claim could adversely affect our business, results of operations or cash flows.

#### We have significant deferred cancellation of debt income.

As a result of a 2009 debt modification, we realized \$395.5 million of cancellation of debt income ( CODI ). We made an election under Code Section 108(i) to defer this CODI from taxable income, pursuant to which we are also required to defer certain original issue discount ( OID ) deductions as they accrue. As of December 31, 2012, we had already deferred approximately \$110.4 million of OID deductions and, on the relevant remaining debt instruments, we have \$34.7 million of OID deductions that have yet to be accrued. Starting in 2014 we will be required to include the deferred CODI into taxable income ratably over a five-year period ending in 2018. During this same period we will also be permitted to benefit from our deferred OID deductions. Because we have more CODI than the aggregate of our deferred and unaccrued OID on the relevant remaining debt instruments, we will have a future cash tax liability associated with our significant deferred CODI. We have reflected the associated cash tax liability in our deferred taxes for financial accounting purposes.

All of our deferred CODI will be accelerated into current taxable income if, prior to 2018, we engage in a so-called impairment transaction and the gross value of our assets immediately afterward is less than 110% of the sum of our total liabilities and the tax on the net amount of our deferred CODI and OID (the 110% test) as determined under the applicable Treasury Regulations. An impairment transaction is any transaction that impairs our ability to pay the tax on our deferred CODI, and includes dividends or distributions with respect to our equity and charitable contributions, in each case in a manner that is not consistent with our historical practice within the meaning of the applicable Treasury Regulations.

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Prior to 2018, our willingness to pay dividends or make distributions with respect to our equity could be adversely affected if, at the time, we do not meet the 110% test and, as a result, the payment of a dividend or the making of a distribution would accelerate the tax payable with respect to our deferred CODI. We currently believe that, based on our interpretation of applicable Treasury Regulations, the gross value of our assets will exceed 110% of the sum of our total liabilities and the tax on the net amount of our deferred CODI and OID upon the completion of this offering. However, we cannot assure you that this will continue to be true in the future.

The applicable Treasury Regulations relating to the 110% test expire in August 2013. We cannot be certain at this time whether the U.S. Internal Revenue Service (the IRS) will extend or make permanent the current regulations, allow such regulations to expire or adopt different regulations. If the IRS adopts different regulations, such regulations may adversely affect our willingness to pay dividends or make distributions with respect to our equity if they would result in the acceleration of the tax payable with respect to our deferred CODI.

#### Risks related to our indebtedness

We have a substantial amount of indebtedness, which could have important consequences to our business.

We have a substantial amount of indebtedness. As of March 31, 2013, on a pro forma basis after giving effect to the 2013 Term Loan Refinancing, this offering and the application of the net proceeds therefrom as described in Use of proceeds, we had \$3.4 billion of total long-term debt outstanding and \$252.9 million of obligations outstanding under our inventory financing agreements, and the ability to borrow an additional \$649.4 million under the ABL Facility. Our substantial indebtedness could have important consequences, including the following:

making it more difficult for us to satisfy our obligations with respect to our indebtedness;

requiring us to dedicate a substantial portion of our cash flow from operations to debt service payments on our and our subsidiaries debt, which reduces the funds available for working capital, capital expenditures, acquisitions and other general corporate purposes;

requiring us to comply with restrictive covenants in the Senior Credit Facilities and the Indentures, which limit the manner in which we conduct our business;

making it more difficult for us to obtain vendor financing from our vendor partners;

limiting our flexibility in planning for, or reacting to, changes in the industry in which we operate;

placing us at a competitive disadvantage compared to any of our less leveraged competitors;

increasing our vulnerability to both general and industry-specific adverse economic conditions; and

limiting our ability to obtain additional debt or equity financing to fund future working capital, capital expenditures, acquisitions or other general corporate requirements and increasing our cost of borrowing.

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We will be required to generate sufficient cash to service our indebtedness and, if not successful, we may be forced to take other actions to satisfy our obligations under our indebtedness.

Our ability to make scheduled payments on or to refinance our debt obligations depends on our financial and operating performance, which is subject to prevailing economic and competitive conditions and to certain financial, business and other factors beyond our control. Our outstanding long-term debt will impose significant cash interest payment obligations on us in 2013 and subsequent years and, accordingly, we will have to generate significant cash flow from operating activities to fund our debt service obligations. We cannot assure you that we will maintain a level of cash flows from operating activities sufficient to permit us to pay the principal, premium, if any, and interest on our indebtedness. See Management's discussion and analysis of financial condition and results of operations Liquidity and capital resources.

If our cash flows and capital resources are insufficient to fund our debt service obligations, we may be forced to reduce or delay capital expenditures, sell assets or operations, seek additional debt or equity capital, restructure or refinance our indebtedness, or revise or delay our strategic plan. We cannot assure you that we would be able to take any of these actions, that these actions would be successful and permit us to meet our scheduled debt service obligations or satisfy our capital requirements, or that these actions would be permitted under the terms of our existing or future debt agreements, including the Senior Credit Facilities or the indentures respectively governing the Senior Subordinated Notes, the Senior Secured Notes and the senior notes due 2019 (the Senior Notes) (such indentures collectively referred to herein as the Indentures). In the absence of such operating results and resources, we could face substantial liquidity problems and might be required to dispose of material assets or operations to meet our debt service and other obligations. The Senior Credit Facilities and the Indentures restrict our ability to dispose of assets and use the proceeds from the disposition. We may not be able to consummate those dispositions or to obtain the proceeds which we could realize from them and these proceeds may not be adequate to meet any debt service obligations then due. See Description of certain indebtedness. Furthermore, the Sponsors have no obligation to provide us with debt or equity financing.

If we cannot make scheduled payments on our debt, we will be in default and, as a result:

our debt holders could declare all outstanding principal and interest to be due and payable;

the lenders under the Senior Credit Facilities could foreclose against the assets securing the borrowings from them and the lenders under the Term Loan Facility could terminate their commitments to lend us money; and

we could be forced into bankruptcy or liquidation.

Despite our indebtedness levels, we and our subsidiaries may be able to incur substantially more debt, including secured debt. This could further increase the risks associated with our leverage.

We and our subsidiaries may be able to incur substantial additional indebtedness in the future. The terms of the Senior Credit Facilities and the Indentures do not fully prohibit us or our subsidiaries from doing so. To the extent that we incur additional indebtedness or such other obligations, the risks associated with our substantial indebtedness described above, including our possible inability to service our debt, will increase. As of March 31, 2013, we had approximately \$649.4 million available for additional borrowing under the ABL Facility after taking into account borrowing base limitations (net of \$1.7 million of issued and undrawn letters of credit and \$248.9 million of reserves related to our floorplan sub-facility). See Description of certain indebtedness.

Restrictive covenants under the Senior Credit Facilities and the Indentures may adversely affect our operations and liquidity.

The Senior Credit Facilities and the Indentures contain, and any future indebtedness of ours may contain, various covenants that limit our ability to, among other things:

incur or guarantee additional debt;
pay dividends or make distributions to holders of our capital stock or to make certain other restricted payments or investments;
repurchase or redeem capital stock;
make loans, capital expenditures or investments or acquisitions;
receive dividends or other payments from our subsidiaries;
enter into transactions with affiliates;
create liens;
merge or consolidate with other companies or transfer all or substantially all of our assets;
transfer or sell assets, including capital stock of subsidiaries; and
prepay, repurchase or redeem debt.  As a result of these covenants, we are limited in the manner in which we conduct our business and we may be unable to engage in favorable business activities or finance future operations or capital needs. A breach of any of these covenants or any of the other restrictive covenant would result in a default under the Senior Credit Facilities. Upon the occurrence of an event of default under the Senior Credit Facilities, t lenders:
will not be required to lend any additional amounts to us;
could elect to declare all borrowings outstanding thereunder, together with accrued and unpaid interest and fees, to be due and payable;
could require us to apply all of our available cash to repay these borrowings; or

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could prevent us from making payments on the Senior Subordinated Notes; any of which could result in an event of default under the Indentures.

If we were unable to repay those amounts, the lenders under the Senior Credit Facilities could proceed against the collateral granted to them to secure our borrowings thereunder. We have pledged a significant portion of our assets as collateral under the Senior Credit Facilities and the Senior Secured Notes. If the lenders under the Senior Credit Facilities or the holders of the Senior Secured Notes accelerate the repayment of borrowings, we cannot assure you that we will have sufficient assets to repay the Senior Credit Facilities and our other indebtedness or the ability to borrow sufficient funds to refinance such indebtedness. Even if we were able to obtain new financing, it may not be on commercially reasonable terms, or terms that are acceptable to us. See Description of certain indebtedness.

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In addition, under the ABL Facility, we are permitted to borrow an aggregate amount of up to \$900 million; however, our ability to borrow under the ABL Facility is limited by a borrowing base and a liquidity condition. The borrowing base at any time equals the sum of up to 85% of CDW LLC and its subsidiary guarantors eligible accounts receivable (net of accounts reserves) (up to 30% of such eligible accounts receivable which can consist of federal government accounts receivable) plus the lesser of (i) 70% of CDW LLC and its subsidiary guarantors eligible inventory (valued at cost and net of inventory reserves) and (ii) the product of 85% multiplied by the net orderly liquidation value percentage multiplied by eligible inventory (valued at cost and net of inventory reserves), less reserves (other than accounts reserves and inventory reserves). The borrowing base in effect as of March 31, 2013 was \$1,009.7 million.

Our ability to borrow under the ABL Facility is also limited by a minimum liquidity condition, which provides that, if excess cash availability is less than the lesser of (i) \$90 million or (ii) the greater of (A) 10% of the borrowing base or (B) \$60 million, the lenders are not required to lend any additional amounts under the ABL Facility unless the consolidated fixed charge coverage ratio (as defined in the credit agreement for the ABL Facility) is at least 1.0 to 1.0. Moreover, the ABL Facility provides discretion to the agent bank acting on behalf of the lenders to impose additional availability reserves, which could materially impair the amount of borrowings that would otherwise be available to us. We cannot assure you that the agent bank will not impose such reserves or, were it to do so, that the resulting impact of this action would not materially and adversely impair our liquidity.

Variable rate indebtedness subjects us to interest rate risk, which could cause our debt service obligations to increase significantly.

Certain of our borrowings, primarily borrowings under the Senior Credit Facilities, are at variable rates of interest and expose us to interest rate risk. As of March 31, 2013, on a pro forma basis after giving effect to the 2013 Term Loan Refinancing, we had \$1,350.0 million of variable rate debt outstanding. If interest rates increase, our debt service obligations on the variable rate indebtedness would increase even though the amount borrowed remained the same, and our net income would decrease. Although we have entered into interest rate cap agreements on the Term Loan Facility to reduce interest rate volatility, we cannot assure you we will be able to do so in the future on acceptable terms or that such caps or the caps we have in place now will be effective.

### Risks related to this offering and ownership of our common stock

An active trading market for our common stock may not develop.

Since 2007 and prior to this offering, there has been no public market for our common stock. The initial public offering price for our common stock will be determined through negotiations among us and the underwriters, and market conditions, and may not be indicative of the market price of our common stock after this offering. If you purchase shares of our common stock, you may not be able to resell those shares at or above the initial public offering price. We cannot predict the extent to which investor interest in us will lead to the development of an active trading market for our common stock or how liquid that market might become. An active public market for our common stock may not develop or be sustained after this offering. If an active public market does not develop or is not sustained, it may be difficult for you to sell your shares of common stock at a price that is attractive to you, or at all.

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Our common stock price may be volatile or may decline regardless of our operating performance, and you may not be able to resell your shares at or above the initial public offering price.

After this offering, the market price for our common stock is likely to be volatile, in part because our shares have not been traded publicly. In addition, the market price of our common stock may fluctuate significantly in response to a number of factors, many of which we cannot control, including those described under Risks related to our business and Risks related to our indebtedness and the following:

changes in financial estimates by any securities analysts who follow our common stock, our failure to meet these estimates or failure of securities analysts to initiate or maintain coverage of our common stock;

downgrades by any securities analysts who follow our common stock;

future sales of our common stock by our officers, directors and significant stockholders, including the Sponsors;

market conditions or trends in our industry or the economy as a whole;

investors perceptions of our prospects;

announcements by us or our competitors of significant contracts, acquisitions, joint ventures or capital commitments; and

changes in key personnel.

In addition, the stock markets have experienced extreme price and volume fluctuations that have affected and continue to affect the market prices of equity securities of many companies, including companies in our industry. In the past, stockholders have instituted securities class action litigation following periods of market volatility. If we were involved in securities litigation, we could incur substantial costs, and our resources and the attention of management could be diverted from our business.

The Sponsors will have the ability to control significant corporate activities after the completion of this offering and their interests may not align with yours.

After the consummation of this offering, the Sponsors will beneficially own approximately 74.6% of our common stock, assuming the underwriters do not exercise their option to purchase additional shares. If the underwriters exercise in full their option to purchase additional shares, the Sponsors will beneficially own approximately 73.1% of our common stock. As a result of their ownership, the Sponsors, so long as they hold a majority of our outstanding common stock, will have the ability to control the outcome of matters submitted to a vote of stockholders and, through our board of directors, the ability to control decisionmaking with respect to our business direction and policies. Matters over which the Sponsors will, directly or indirectly, exercise control following this offering include:

the election of our board of directors and the appointment and removal of our officers;

mergers and other business combination transactions, including proposed transactions that would result in our stockholders receiving a premium price for their shares;

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other acquisitions or dispositions of businesses or assets;

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incurrence of indebtedness and the issuance of equity securities;

repurchase of stock and payment of dividends; and

the issuance of shares to management under our equity incentive plans.

Even if the Sponsors ownership of our shares falls below a majority, they may continue to be able to strongly influence or effectively control our decisions. Under our amended and restated certificate of incorporation, the Sponsors and their affiliates do not have any obligation to present to us, and the Sponsors may separately pursue corporate opportunities of which they become aware, even if those opportunities are ones that we would have pursued if granted the opportunity. See Description of capital stock Corporate opportunity.

Future sales of our common stock, or the perception in the public markets that these sales may occur, may depress our stock price.

Sales of substantial amounts of our common stock in the public market after this offering, or the perception that these sales could occur, could adversely affect the price of our common stock and could impair our ability to raise capital through the sale of additional shares. Upon completion of this offering, we will have 168,469,728 shares of common stock outstanding, assuming the underwriters do not exercise their right to purchase additional shares. The shares of common stock offered in this offering will be freely tradable without restriction under the Securities Act of 1933, as amended (the Securities Act ), except that any shares of our common stock that may be acquired by our directors, executive officers and other affiliates, as that term is defined in the Securities Act, may be sold only in compliance with the limitations described in Shares eligible for future sale.

The remaining 145,219,728 shares, representing 86.2% of our total outstanding shares of common stock following this offering, will be restricted securities—within the meaning of Rule 144 and subject to certain restrictions on resale following the consummation of this offering. Restricted securities may be sold in the public market only if they are registered under the Securities Act or are sold pursuant to an exemption from registration such as Rule 144 or Rule 701, as described in—Shares eligible for future sale.

We, each of our executive officers and directors, the Sponsors and certain other security holders have agreed, subject to certain exceptions, with the underwriters not to dispose of or hedge any of the shares of common stock or securities convertible into or exchangeable for shares of common stock during the period from the date of this prospectus continuing through the date that is 180 days after the date of this prospectus (subject to extension in certain circumstances). J.P. Morgan Securities LLC may, in its sole discretion, release any of these shares from these restrictions at any time without notice. See Underwriting.

After this offering, subject to any lock-up restrictions described above with respect to certain holders, holders of approximately 137,000,000 shares of our common stock will have the right to require us to register the sales of their shares under the Securities Act, under the terms of an agreement between us and the holders of these securities. See Shares eligible for future sale Registration rights for a more detailed description of these rights.

In the future, we may also issue our securities in connection with investments or acquisitions. The number of shares of our common stock issued in connection with an investment or acquisition could constitute a material portion of our then-outstanding shares of our common stock.

Anti-takeover provisions in our charter documents and Delaware law might discourage or delay acquisition attempts for us that you might consider favorable.

Our amended and restated certificate of incorporation and amended and restated bylaws contain provisions that may make the acquisition of the Company more difficult without the approval of our board of directors. These provisions:

authorize the issuance of undesignated preferred stock, the terms of which may be established and the shares of which may be issued without stockholder approval, and which may include super voting, special approval, dividend, or other rights or preferences superior to the rights of the holders of common stock;

establish a classified board of directors so that not all members of our board of directors are elected at one time;

generally prohibit stockholder action by written consent, requiring all stockholder actions be taken at a meeting of our stockholders, except that any action required or permitted to be taken by our stockholders may be effected by written consent until such time as the Sponsors cease to beneficially own 50% or more of our common stock;

provide that special meetings of the stockholders can only be called by (i) the chairman or vice chairman of our board of directors, (ii) our chief executive officer, (iii) a majority of our board of directors through a special resolution or (iv) the holders of at least 10% of our common stock until such time as the Sponsors cease to beneficially own 50% or more of our common stock, effected by consent in writing by such stockholders:

establish advance notice requirements for nominations for elections to our board of directors or for proposing matters that can be acted upon by stockholders at stockholder meetings; and

provide that our board of directors is expressly authorized to make, alter or repeal our amended and restated bylaws. Our amended and restated certificate of incorporation also contains a provision that provides us with protections similar to Section 203 of the Delaware General Corporate Law, and will prevent us from engaging in a business combination with a person who acquires at least 15% of our common stock for a period of three years from the date such person acquired such common stock, unless board or stockholder approval is obtained prior to the acquisition. These anti-takeover provisions and other provisions under Delaware law could discourage, delay or prevent a transaction involving a change in control of the Company, even if doing so would benefit our stockholders. These provisions could also discourage proxy contests and make it more difficult for you and other stockholders to elect directors of your choosing and to cause us to take other corporate actions you desire. For a further discussion of these and other such anti-takeover provisions, see Description of capital stock Anti-takeover effects of our amended and restated certificate of incorporation and amended and restated bylaws.

If you purchase shares of common stock sold in this offering, you will incur immediate and substantial dilution.

If you purchase shares of common stock in this offering, you will incur immediate and substantial dilution in the amount of \$36.00 per share because the assumed initial public offering price of \$17.50, which is the midpoint of the price range listed on the cover of this prospectus, is substantially higher than the net tangible book deficit per share of our outstanding common stock. Dilution results from the fact that the initial public offering price per share of the common stock is substantially in excess

of the book deficit per share of common stock attributable to our existing stockholder for the currently outstanding shares of common stock. In addition, you may also experience additional dilution upon future equity issuances or the exercise of stock options to purchase common stock granted to our coworkers and directors under our equity incentive plans. See Dilution.

Conflicts of interest may arise because some of our directors are principals of our largest stockholders.

Paul Finnegan and Robin Selati, who are principals of Madison Dearborn, and Glenn Creamer and Michael Dominguez, who are managing directors of Providence Equity, serve on our board of directors. The Sponsors will continue to hold a majority of our outstanding common stock after giving effect to this offering. The Sponsors and the entities respectively controlled by them may hold equity interests in entities that directly or indirectly compete with us, and companies in which they currently invest may begin competing with us. As a result of these relationships, when conflicts between the interests of Madison Dearborn or Providence Equity, on the one hand, and of other stockholders, on the other hand, arise, these directors may not be disinterested. Although our directors and officers have a duty of loyalty to us under Delaware law and our amended and restated certificate of incorporation, transactions that we enter into in which a director or officer has a conflict of interest are generally permissible so long as (1) the material facts relating to the director s or officer s relationship or interest as to the transaction are disclosed to our board of directors and a majority of our disinterested directors approves the transaction, (2) the material facts relating to the director s or officer s relationship or interest as to the transaction are disclosed to our stockholders and a majority of our disinterested stockholders approve the transaction or (3) the transaction is otherwise fair to us. Our amended and restated certificate of incorporation also provides that any principal, officer, member, manager and/or employee of a Sponsor or any entity that controls, is controlled by or under common control with a Sponsor (other than us or any company that is controlled by us) or a Sponsor-managed investment fund will not be required to offer any transaction opportunity of which they become aware to us and could take any such opportunity for themselves or offer it to other companies in which they have an investment, unles

We cannot assure you that we will pay dividends on our common stock, and our indebtedness and certain tax considerations could limit our ability to pay dividends on our common stock. If we do not pay dividends, you may not receive any return on investment unless you are able to sell your common stock for a price greater than your purchase price.

After the completion of this offering, we expect to pay quarterly cash dividends on our common stock, commencing in the fourth quarter of 2013. Any determination to pay dividends in the future will be at the discretion of our board of directors and will depend upon our results of operations, financial condition, business prospects, capital requirements, contractual restrictions, including those under the Senior Credit Facilities and the Indentures, any potential indebtedness we may incur, restrictions imposed by applicable law, tax considerations and other factors our board of directors deems relevant. There can be no assurance that we will pay a dividend in the future or continue to pay any dividend if we do commence paying dividends. Accordingly, if you purchase shares in this offering and we do not pay dividends in the future, realization of a gain on your investment will depend on the appreciation of the price of our common stock, which may never occur. See Risks related to our business We have significant deferred cancellation of debt income for a discussion of certain tax considerations that could impact our willingness to pay dividends in the future.

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We are a holding company and rely on dividends, distributions and other payments, advances and transfers of funds from our subsidiaries to meet our obligations.

We are a holding company that does not conduct any business operations of our own. As a result, we are largely dependent upon cash dividends and distributions and other transfers from our subsidiaries to meet our obligations. The agreements governing the indebtedness of our subsidiaries impose restrictions on our subsidiaries ability to pay dividends or other distributions to us. The deterioration of the earnings from, or other available assets of, our subsidiaries for any reason could also limit or impair their ability to pay dividends or other distributions to us.

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# Forward-looking statements

This prospectus contains forward-looking statements within the meaning of the federal securities laws. All statements other than statements of historical fact included in this prospectus are forward-looking statements. These statements relate to analyses and other information, which are based on forecasts of future results and estimates of amounts not yet determinable. These statements also relate to our future prospects, developments and business strategies. These forward-looking statements are identified by the use of terms and phrases such as anticipate, believe, could, estimate, expect, intend, may, plan, predict, project, will and similar terms and phrases, including references to However, these words are not the exclusive means of identifying such statements. These statements are contained in many sections of this prospectus, including those entitled Prospectus summary, Business and Management s discussion and analysis of financial condition and results of operations. Although we believe that our plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, we cannot assure you that we will achieve those plans, intentions or expectations. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected.

Important factors that could cause actual results to differ materially from our expectations, or cautionary statements, are disclosed under the sections entitled Risk factors and Management s discussion and analysis of financial condition and results of operations in this prospectus. All written and oral forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by the cautionary statements contained in this prospectus under the heading Risk factors, as well as other cautionary statements that are made from time to time in our other SEC filings and public communications. You should evaluate all forward-looking statements made in this prospectus in the context of these risks and uncertainties.

We caution you that the important factors referenced above may not contain all of the factors that are important to you. In addition, we cannot assure you that we will realize the results or developments we expect or anticipate or, even if substantially realized, that they will result in the consequences or affect us or our operations in the way we expect. The forward-looking statements included in this prospectus are made only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise, except as otherwise required by law.

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# Market, ranking and other industry data

This prospectus includes industry data, forecasts and information that we have prepared based, in part, upon data, forecasts and information obtained from independent industry publications and surveys and other information available to us. Some data is also based on our good faith estimates, which are derived from management s knowledge of the industry and independent sources. Industry publications and surveys and forecasts generally state that the information contained therein has been obtained from sources believed to be reliable, but there can be no assurance as to the accuracy or completeness of included information. We have not independently verified any of the data from third-party sources nor have we ascertained the underlying economic assumptions relied upon therein. Statements as to our market position are based on market data currently available to us. While we are not aware of any misstatements regarding the industry data presented herein, our estimates involve risks and uncertainties and are subject to change based on various factors, including those discussed under the heading Risk factors in this prospectus. Similarly, we believe our internal research is reliable, even though such research has not been verified by any independent

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# Use of proceeds

Based upon an assumed initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, we estimate we will receive net proceeds from this offering of approximately \$379.2 million after deducting underwriting discounts and commissions and estimated offering expenses payable by us.

We intend to use (i) \$354.8 million of the net proceeds received by us from this offering to redeem \$175.0 million aggregate principal amount of Senior Secured Notes and \$156.0 million aggregate principal amount of Senior Subordinated Notes and redemption premia of \$14.0 million and \$9.8 million, respectively and (ii) \$13.1 million of cash on hand or borrowings under the ABL Facility to pay accrued and unpaid interest as outlined below.

On May 31, 2013, we issued a conditional notice of redemption to the holders of the Senior Secured Notes notifying such holders that, subject to the completion of this offering, we will use a portion of the net proceeds received by us from this offering to exercise the right under the equity clawback provision in the indenture governing the Senior Secured Notes to redeem \$175.0 million aggregate principal amount of Senior Secured Notes at a redemption price of 108.000% plus accrued and unpaid interest thereon to the date of redemption. We will use cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest. As of the date of this prospectus, \$500.0 million aggregate principal amount of Senior Secured Notes is outstanding. The Senior Secured Notes mature on December 15, 2018 and have an interest rate of 8.00% per annum. See Description of certain indebtedness.

We intend to use a portion of the net proceeds received by us from this offering to redeem \$156.0 million aggregate principal amount of Senior Subordinated Notes at a redemption price of 106.268% plus accrued and unpaid interest thereon to the date of redemption, using cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest. After and subject to the completion of this offering, we intend to issue an irrevocable notice of redemption to the holders of the Senior Subordinated Notes notifying such holders that we will redeem \$334.0 million aggregate principal amount of Senior Subordinated Notes, \$156.0 million of which will be redeemed using net proceeds from this offering and \$178.0 million of which will be redeemed using the Incremental Borrowings. In each case, we will use cash on hand or borrowings under the ABL facility to pay accrued and unpaid interest. As of the date of this prospectus, \$571.5 million aggregate principal amount of Senior Subordinated Notes is outstanding. The Senior Subordinated Notes mature on October 12, 2017 and have an interest rate of 12.535% per annum. See Description of certain indebtedness.

In connection with this offering, we will terminate the Management Services Agreement. We will use \$24.4 million of the net proceeds received by us from this offering to pay a one-time termination fee to affiliates of the Sponsors in connection with the termination of the Management Services Agreement. See Certain transactions Management Services Agreement.

Pending application of the net proceeds as described above, we intend to invest the net proceeds in short-term, investment-grade, interest-bearing securities.

A \$1.00 increase or decrease in the assumed initial public offering price of \$17.50 per share would increase or decrease the net proceeds we receive from this offering by approximately \$22.0 million, assuming the number of shares offered by us, as set forth on the cover of this prospectus, remains the same. We may also increase or decrease the number of shares we are offering. An increase or decrease by 1.0 million shares in the number of shares offered by us would increase or decrease the net proceeds to us by \$16.5 million assuming the assumed initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, remains the same and after deducting the underwriting discounts and commissions and estimated offering expenses payable by us.

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# **Dividend policy**

After the completion of this offering and assuming an initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, we expect to pay a quarterly cash dividend on our common stock of \$0.04375 per share, or \$0.175 per annum, commencing in the fourth quarter of 2013. The payment of such dividend in the fourth quarter of 2013 and any future dividends will be at the discretion of our board of directors and will depend upon our results of operations, financial condition, business prospects, capital requirements, contractual restrictions, any potential indebtedness we may incur, restrictions imposed by applicable law, tax considerations and other factors that our board of directors deems relevant. See Risk factors Risks related to our business We have significant deferred cancellation of debt income for a discussion of certain tax considerations that could impact our willingness to pay dividends in the future. In addition, our ability to pay dividends on our common stock will be limited by restrictions on our ability to pay dividends or make distributions to our stockholders and on the ability of our subsidiaries to pay dividends or make distributions to us, in each case, under the terms of our current and any future agreements governing our indebtedness. See Description of certain indebtedness for further information regarding the restrictions on our subsidiaries ability to pay dividends to us and make other distributions to us.

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# **Capitalization**

The following table sets forth our consolidated cash and cash equivalents and capitalization as of March 31, 2013:

on an actual basis reflecting the reclassification of our Class A common stock and our Class B common stock into a single class of common stock and the subsequent 143.0299613-for-1 stock split of our common stock, both of which were effected on June 6, 2013; and

on a pro forma as adjusted basis to give effect to (1) the 2013 Term Loan Refinancing, (2) the issuance of 23,250,000 shares of common stock in this offering, (3) our receipt of the estimated net proceeds from the sale of shares of common stock offered by us in this offering at an assumed initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, after deducting the underwriting discounts and commissions and estimated offering expenses payable by us, and the application of the net proceeds as described in Use of proceeds, (4) the \$16.8 million loss on extinguishment for the redemption premium and write-off of unamortized deferred financing costs that will be recognized in connection with the redemption of the Senior Secured Notes using a portion of the proceeds from this offering, (5) the \$12.1 million loss on extinguishment for the redemption premium and write-off of unamortized deferred financing costs that will be recognized in connection with the redemption of the Senior Subordinated Notes using a portion of the proceeds from this offering and (6) the \$38.6 million of compensation expense related to the acceleration of the expense recognition for certain equity incentive awards that will be recognized in connection with the completion of this offering.

The following table does not reflect the Incremental Borrowings or their intended use, which is described in Prospectus summary Recent developments.

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This information should be read in conjunction with Use of proceeds, Selected consolidated financial and operating data, Unaudited pro forma condensed consolidated financial data, Management's discussion and analysis of financial condition and results of operations and the historical consolidated financial statements and related notes appearing elsewhere in this prospectus.

March 31, 2013 (dollars in millions, except share-related amounts)	Actual Pro forma as adjusted(1)		
Cash and cash equivalents	\$ 147.1	\$	173.9
Total debt (including current portion):			
ABL Facility due 2016	\$		
Term Loan Facility due 2014	408.7		(2)
Term Loan Facility due 2017	890.8		(2)
Term Loan Facility due 2020			1,350.0(2)
Senior Secured Notes due 2018	500.0		325.0
Senior Notes due 2019	1,305.0(3)		1,305.0
Senior Subordinated Notes due 2017	571.5		415.5
Total debt (including current portion)	3,676.0(4)		3,395.5(4)
Shareholders equity:			
Preferred stock, par value \$0.01 per share; no shares authorized or outstanding on an actual basis; 100,000,000 shares authorized and no shares outstanding on a pro forma as adjusted basis			
Common stock, par value \$0.01 per share; 286,059,923 shares authorized and 145,128,068 shares outstanding on an actual basis as adjusted; 1,000,000,000 shares authorized and			
168,378,068 shares outstanding on a pro forma as adjusted basis(5)	1.4		1.7
Additional paid-in capital	2,209.2		2,626.7
Accumulated deficit	(2,044.8)		(2,105.8)
Accumulated other comprehensive loss	(2.0)		(2.0)
Total shareholders equity	163.8		520.6
Total capitalization	\$ 3,839.8	\$	3,916.1

- (1) A \$1.00 increase or decrease in the assumed initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, would result in an approximately \$22.0 million increase or decrease in each of cash and cash equivalents, additional paid-in capital, total shareholders equity and total capitalization, assuming that the number of shares offered by us set forth on the cover of this prospectus remains the same, and after deducting the underwriting discounts and commissions and estimated offering expenses payable by us. Each 1.0 million increase or decrease in the number of shares offered by us would increase or decrease each of cash and cash equivalents, additional paid-in capital, total shareholders equity and total capitalization by approximately \$16.5 million, assuming the initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, remains the same, and after deducting the underwriting discounts and commissions and estimated offering expenses payable by us. The pro forma as adjusted information discussed above is illustrative only and will change based on the actual initial public offering price and other terms of this offering.
- (2) On April 29, 2013, CDW LLC entered into a new seven-year \$1,350.0 million Term Loan Facility. The Term Loan Facility replaces the Prior Term Loan Facility. The amounts disclosed exclude the unamortized discount of \$3.4 million.
- (3) Excludes the unamortized premium of \$4.8 million.
- (4) This amount does not include any of the \$252.9 million in obligations outstanding under our inventory financing agreements as of March 31, 2013. We include these obligations in current liabilities and not in total debt because we have not in the past

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incurred, and in the future do not expect to incur, any interest expense under these agreements. This amount is classified separately as accounts payable inventory financing on our consolidated balance sheets. For more information, see Description of certain indebtedness.

(5) The number of shares of our common stock to be outstanding immediately after the completion of this offering is based on 145,128,068 shares of common stock outstanding on March 31, 2013, plus 23,250,000 shares of common stock to be sold by us in this offering.

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### **Dilution**

If you purchase our common stock in this offering, your ownership interest will be immediately diluted to the extent of the difference between the initial public offering price per share of our common stock and the net tangible book deficit per share of our common stock after this offering. Dilution results from the fact that the initial public offering price per share of our common stock is substantially in excess of the book deficit per share of common stock attributable to our existing stockholders for the currently outstanding shares of common stock.

Our net tangible book deficit as of March 31, 2013 was \$(3,493.1) million, or \$(24.07) per share of common stock. Net tangible book deficit per share represents the amount of our total tangible assets (which for the purpose of this calculation represents total assets excluding goodwill, customer relationships, trade names and deferred financing costs) less total liabilities, divided by the number of shares of common stock outstanding.

After giving effect to the sale of the 23,250,000 shares of common stock offered by us in this offering at an assumed initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, less estimated underwriting discounts and commissions and estimated offering expenses payable by us, our net tangible book deficit as of March 31, 2013 would have been approximately \$(3,113.9) million, or \$(18.50) per share of common stock. This represents an immediate increase in net tangible book deficit to our existing stockholders of \$5.57 per share and an immediate dilution to purchasers in this offering of \$36.00 per share. The following table illustrates this pro forma per share dilution in net tangible book deficit to purchasers.

Assumed initial public offering price per share	\$ 17.50
Net tangible book deficit per share as of March 31, 2013	(24.07)
Increase per share attributable to purchasers in this offering	5.57
Net tangible book deficit per share after giving effect to this offering	(18.50)
Dilution in net tangible book deficit per share to purchasers in this offering	\$ 36.00

A \$1.00 increase or decrease in the assumed initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, would increase or decrease net tangible book deficit by \$22.0 million, or \$0.13 per share, and would increase or decrease the dilution per share to purchasers in this offering by \$0.87, based on the assumptions set forth above.

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The following table summarizes as of March 31, 2013, on an as adjusted basis, the number of shares of common stock purchased, the total consideration paid and the average price per share paid by purchasers in this offering, based upon an assumed initial public offering price of \$17.50 per share, the midpoint of the initial public offering price range on the cover page of this prospectus, and before deducting estimated underwriting discounts and commissions and estimated offering expenses payable by us:

	Shares	s purchased Total consideration		nsideration	Average price	
	Number	Percent	Amount	Percent	p	er share
Existing stockholders	145,128,068	86.2%	\$ 2,146,633,582	84.1%	\$	14.79
New investors	23,250,000	13.8%	406,875,000	15.9%		17.50
Total	168,378,068	100%	\$ 2,553,508,582	100%	\$	15.17

Except as otherwise indicated, the discussion and tables above assume no exercise of the underwriters—option to purchase additional shares and no exercise of any outstanding options. If the underwriters—option to purchase additional shares is exercised in full, our existing stockholders would own approximately 84.4% and purchasers in this offering would own approximately 15.6% of the total number of shares of our common stock outstanding after this offering. If the underwriters exercise their option to purchase additional shares in full, the net tangible book deficit per share to purchasers in this offering would be \$17.79) per share, and the dilution in the net tangible book deficit per share to purchasers in this offering would be \$35.29 per share.

The tables and calculations above are based on 168,378,068 shares of common stock outstanding as of March 31, 2013 after giving effect to the sale of 23,250,000 shares of common stock offered by us in this offering and assume no exercise by the underwriters of their option to purchase up to an additional 3,487,500 shares from us. This number excludes an aggregate of 11,700,000 shares of common stock reserved for issuance under our equity incentive plan that we have adopted in connection with this offering, including the shares of common stock underlying the stock options to be issued under such plan to a limited number of holders of B Units of CDW Holdings with a participation threshold in excess of \$0.01 in connection with the distribution of shares of common stock held by CDW Holdings, as described in Certain transactions Management, board member and sponsor equity arrangements Unitholders agreement, and restricted stock units to be granted to certain coworkers in connection with this offering.

# Unaudited pro forma condensed consolidated financial data

The following tables set forth our unaudited pro forma and historical condensed consolidated balance sheet at March 31, 2013 and consolidated statements of operations for the three months ended March 31, 2013 and the year ended December 31, 2012.

The unaudited pro forma condensed consolidated balance sheet at March 31, 2013 gives effect to the following transactions as if each had occurred on March 31, 2013: (i) the 2013 Term Loan Refinancing, and (ii) this offering and the use of proceeds therefrom as set forth under Use of proceeds. The unaudited pro forma condensed consolidated balance sheet also includes adjustments for (a) the \$16.8 million loss on extinguishment for the redemption premium and write-off of unamortized deferred financing costs that will be recognized in connection with the redemption premium and write-off of unamortized deferred financing costs that will be recognized in connection with the redemption of the Senior Subordinated Notes using a portion of the proceeds from this offering, and (c) the \$38.6 million of compensation expense related to the acceleration of the expense recognition for certain equity incentive awards in connection with the completion of this offering. The effects of the 2012 Debt Transactions and the 2013 Redemption (as defined below) are already reflected on the historical balance sheet at March 31, 2013.

The unaudited pro forma consolidated statements of operations for the three months ended March 31, 2013 and the year ended December 31, 2012 give effect to the following transactions as if each had occurred on January 1, 2012: (i) the February 17, 2012 issuance of \$130.0 million aggregate principal amount of Senior Notes (the 2012 Senior Notes Issuance), (ii) the February 17, 2012 and March 5, 2012 repurchases and March 19, 2012 redemption of an aggregate of \$129.0 million principal amount of senior exchange notes due 2015 (the Senior Notes due 2015) (the 2012 Senior Notes Repurchases and Redemption), (iii) the December 21, 2012 redemption of \$100.0 million aggregate principal amount of Senior Subordinated Notes (the 2012 Senior Subordinated Notes Redemption and, together with the 2012 Senior Notes Issuance and the 2012 Senior Notes Repurchases and Redemption, the 2012 Debt Transactions), (iv) the March 8, 2013 redemption of \$50.0 million aggregate principal amount of Senior Subordinated Notes (the 2013 Redemption), (v) the 2013 Term Loan Refinancing (together with the 2013 Redemption, the 2013 Debt Transactions and, collectively with the 2012 Debt Transactions, the 2012 and 2013 Debt Transactions), (vi) the redemption of \$175.0 million aggregate principal amount of Senior Secured Notes at a redemption price of 108.000%, (vii) the redemption of \$156.0 million aggregate principal amount of Senior Subordinated Notes at a redemption price of 106.268%, (viii) the elimination of the annual \$5.0 million management fee paid to the Sponsors that the parties will terminate in connection with the completion of this offering, and (ix) this offering and use of proceeds therefrom as set forth under Use of proceeds.

The unaudited pro forma condensed consolidated balance sheet at March 31, 2013 and the unaudited pro forma consolidated statements of operations for the three months ended March 31, 2013 and the year ended December 31, 2012 do not give effect to the Incremental Borrowings or their intended use, as described in Prospectus summary Recent developments.

We are party to the Management Services Agreement with affiliates of the Sponsors pursuant to which they have agreed to provide us with management and consulting services and financial and other advisory services. Pursuant to such agreement, the Sponsors earn an annual advisory

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fee of \$5.0 million and reimbursement of out-of-pocket expenses incurred in connection with the provision of such services. In connection with this offering, the parties will terminate the Management Services Agreement, and in connection with such termination we will pay affiliates of the Sponsors a termination fee of \$24.4 million.

In connection with this offering, we expect to recognize certain nonrecurring charges which have not been adjusted in the unaudited pro forma consolidated statement of operations, as such charges will not have an ongoing impact on our financial results. These charges include a \$24.4 million termination fee related to the Management Services Agreement, compensation expense of \$38.6 million related to the acceleration of the expense recognition for certain equity incentive awards upon the completion of this offering, a loss on extinguishment of \$16.8 million related to the Senior Secured Notes redemption using a portion of the proceeds from this offering, and a loss on extinguishment of \$12.1 million related to the Senior Subordinated Notes redemption using a portion of the proceeds from this offering.

We derived the unaudited pro forma condensed consolidated financial data by applying pro forma adjustments to our consolidated financial statements appearing elsewhere in this prospectus. The adjustments give effect to pro forma events that are (1) directly attributable to the 2012 and 2013 Debt Transactions and this offering, (2) factually supportable and (3) with respect to the unaudited pro forma consolidated statements of operations, expected to have a continuing impact on our financial results. The unaudited pro forma adjustments are based on available information and certain assumptions that we believe are reasonable. These assumptions are subject to change and the effect of any such change could be material. The adjustments necessary to fairly present these unaudited pro forma condensed consolidated financial data are described in the accompanying notes. The unaudited pro forma condensed consolidated financial data should be read in conjunction with the sections of this prospectus entitled Use of proceeds, Capitalization, Management s discussion and analysis of financial condition and results of operations, and our historical consolidated financial statements and related notes appearing elsewhere in this prospectus. The unaudited pro forma condensed consolidated financial data are for informational purposes only and are not intended to represent or to be indicative of the consolidated results of operations or financial position that we would have reported had the transactions and this offering been completed on the dates indicated and should not be taken as representative of our future consolidated results of operations or financial position.

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## **CDW** Corporation and Subsidiaries

### **Unaudited Pro Forma Condensed Consolidated Balance Sheet**

March 31, 2013 (in millions)  Assets	Historical as reported March 31, 2013	Adjustments related to the 2013 Term Loan Refinancing	Pro forma for the 2013 Term Loan Refinancing	Adjustments related to this offering	Pro forma March 31, 2013
Current assets:					
Cash and cash equivalents	\$ 147.1	\$ 39.9(1)	\$ 187.0	\$ (13.1)(8)	\$ 173.9
Accounts receivable, net	1,264.5	Ψ 29.9(1)	1,264.5	ψ (15.1)(0)	1,264.5
Merchandise inventory	358.4		358.4		358.4
Miscellaneous receivables	151.5		151.5		151.5
Deferred income taxes	13.1		13.1		13.1
Prepaid expenses and other	51.5		51.5		51.5
Total current assets	1,986.1	39.9	2,026.0	(13.1)	2,012.9
Property and equipment, net	134.0		134.0		134.0
Goodwill	2,208.5		2,208.5		2,208.5
Other intangible assets, net	1,443.6		1,443.6		1,443.6
Deferred financing costs, net	49.3	(10.6)(5)	43.4	(5.1)(9)	38.3
		4.7(7)			
Other assets	1.2		1.2		1.2
Total assets	\$ 5,822.7	\$34.0	\$ 5,856.7	\$ (18.2)	\$ 5,838.5

### Adjustments

	Historical as reported March 31, 2013	related to the 2013 Term Loan Refinancing	Pro forma for the 2013 Term Loan Refinancing	Adjustments related to this offering	Pro forma March 31, 2013
Liabilities and shareholders equity					
Current liabilities:					
Accounts payable trade	\$ 642.1		\$ 642.1		\$ 642.1
Accounts payable inventory financing	252.9		252.9		252.9
Deferred revenue	66.0		66.0		66.0
Accrued expenses	351.9	\$ (4.1)(6)	345.3	\$ (49.0)(10)	295.8
		(2.5)(4)		(0.5)(12)	
Total current liabilities	1,312.9	(6.6)	1,306.3	(49.5)	1,256.8
	1,312.7	(0.0)	1,300.3	(47.5)	1,230.0
Long-term liabilities	2 (00 0	50.5(3)	2.525.0	(15( 0) (11)	2.206.0
Debt	3,680.8	50.5(3)	3,727.9	(156.0)(11)	3,396.9
	600.0	(3.4)(2)	600.0	(175.0)(14)	(00.0
Deferred income taxes	609.0		609.0	0.9(13)	609.9
Accrued interest	6.9		6.9	(1.9)(12)	5.0
Other liabilities	49.3		49.3		49.3
Total long-term liabilities	4,346.0	47.1	4,393.1	(332.0)	4,061.1
Commitments and contingencies					
Shareholders equity:					
Common Stock	1.4		1.4	0.3(19)	1.7
Paid-in capital	2,209.2		2,209.2	417.8(15)	2,626.7
•				(0.3)(19)	
Accumulated deficit	(2,044.8)	(10.6)(5)	(2,051.3)	(16.1)(16)	(2,105.8)
		4.1(6)		(14.9)(17)	
				(23.5)(18)	
Accumulated other comprehensive loss	(2.0)		(2.0)		(2.0)
Total shareholders equity	163.8	(6.5)	157.3	363.3	520.6
Total liabilities and shareholders equity	\$ 5,822.7	\$ 34.0	\$ 5,856.7	\$ (18.2)	\$ 5,838.5

### Notes to the unaudited pro forma condensed consolidated balance sheet

1) Reflects the adjustments to cash and cash equivalents for the following (in millions):

Proceeds from the Term Loan Facility (see note 3)	\$ 1,	350.0
Repayment of the Prior Term Loan Facility non-extended loans (see note 3)	(-	408.7)
Repayment of the Prior Term Loan Facility extended loans (see note 3)	(	890.8)
Discount on the Term Loan Facility (see note 2)		(3.4)
Accrued and unpaid interest on the Prior Term Loan Facility (see note 4)		(2.5)
Transaction fees and expenses related to the Term Loan Facility (see note 7)		(4.7)
Net pro forma adjustment to cash and cash equivalents	\$	39.9

For more information about the 2013 Term Loan Refinancing, please refer to Note 20 to the historical audited consolidated financial statements appearing elsewhere in this prospectus.

- 2) Reflects the adjustment for the discount on the Term Loan Facility, calculated using the aggregate principal amount of \$1,350.0 million and the discount rate of 0.25%.
- 3) Reflects the adjustment to debt for the proceeds from the Term Loan Facility of \$1,350.0 million less repayments totaling \$1,299.5 million for the Prior Term Loan Facility (non-extended and extended loans).
- 4) Reflects the adjustment for accrued and unpaid interest through March 31, 2013 related to the Prior Term Loan Facility.
- 5) Reflects the write-off of the unamortized deferred financing costs related to the Prior Term Loan Facility.
- 6) Reflects the adjustment to income taxes payable related to the tax effect of the write-off of the unamortized deferred financing costs related to the Prior Term Loan Facility, calculated using an estimated combined federal and state statutory tax rate of 39%.
- 7) Reflects the adjustment to deferred financing costs, net to capitalize transaction fees and expenses related to the Term Loan Facility.
- 8) Reflects the adjustments to cash and cash equivalents for the following (in millions):

Net proceeds from this offering (see note 15)	\$ 379.2
Fee to terminate the Management Services Agreement (see note 17)	(24.4)
Redemption of the Senior Secured Notes (see note 14)	(189.0)
Redemption of the Senior Subordinated Notes (see note 11)	(165.8)
Accrued and unpaid interest related to the Senior Secured Notes redemption (see note 14)	(4.1)
Accrued and unpaid interest related to the Senior Subordinated Notes redemption (see note 11)	(9.0)
Net pro forma adjustment to cash and cash equivalents	\$ (13.1)

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- 9) Reflects the write-off of a portion of the unamortized deferred financing costs related to the redemption of the Senior Secured Notes and Senior Subordinated Notes with a portion of the proceeds from this offering.
- 10) Reflects the adjustments to accrued expenses for the following (in millions):

Tax effect of the Management Services Agreement termination fee (see note 17)	\$(9.5)(a)
Tax effect of the acceleration of expense recognition for certain equity incentive awards (see note 18)	(15.1)(a)
Tax effect of the write-off of the unamortized deferred financing costs (see note 9)	(2.0)(a)
Tax effect of the redemption premiums (see notes 11 and 14)	(9.3)(a)
Accrued and unpaid interest related to the Senior Secured Notes redemption (see note 14)	(4.1)
Accrued and unpaid interest related to the Senior Subordinated Notes redemption (see note 11)	(9.0)
Net pro forma adjustment to accrued expenses	\$ (49.0)

(a) Adjustment to income taxes payable, calculated using an estimated combined federal and state statutory tax rate of 39%.

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- 11) Reflects the redemption of \$156.0 million aggregate principal amount of the Senior Subordinated Notes, \$9.0 million of accrued and unpaid interest to the date of redemption and a redemption premium of \$9.8 million representing 6.268% of the principal amount redeemed.
- 12) Reflects the adjustment to interest expense and accrued interest payable for the difference between interest expense previously recognized under the effective interest method and actual interest paid related to the redemption of the Senior Subordinated Notes with a portion of the proceeds from this offering.
- 13) Reflects the adjustment to deferred income taxes related to the tax effect of the interest expense adjustment discussed in note 12, calculated using an estimated combined federal and state statutory tax rate of 39%.
- 14) Reflects the redemption of \$175.0 million aggregate principal amount of the Senior Secured Notes, \$4.1 million of accrued and unpaid interest to the date of redemption and a redemption premium of \$14.0 million representing 8.0% of the principal amount redeemed.
- 15) Reflects the adjustments to paid-in capital for the following (in millions):

Net proceeds from this offering (see note 8)	\$ 379.2(a)
Acceleration of the expense recognition for certain equity incentive awards (see note 18)	38.6
Net pro forma adjustment to paid-in capital	\$ 417.8

- (a) Reflects the issuance of 23,250,000 shares of common stock in this offering at an assumed public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus, after deducting underwriting discounts and commissions and estimated offering expenses of \$27.7 million.
- 16) Reflects the adjustments to accumulated deficit for the following debt-related items (in millions):

Redemption premium related to the Senior Secured Notes (see note 14)	\$ (14.0)
Redemption premium related to the redemption of the Senior Subordinated Notes (see note 11)	(9.8)
Tax effect of the redemption premiums (see note 10)	9.3
Interest expense adjustment related to the redemption of the Senior Subordinated Notes (see note 12)	2.4
Tax effect of the Senior Subordinated Notes interest expense adjustment (see note 13)	(0.9)
Write-off of the unamortized deferred financing costs related to the redemption of the Senior Secured Notes	
and Senior Subordinated Notes (see note 9)	(5.1)
Tax effect of the write-off of the unamortized deferred financing costs (see note 10)	2.0
Net pro forma adjustments to accumulated deficit	\$ (16.1)

- 17) In connection with this offering, the parties will terminate the Management Services Agreement and pay affiliates of the Sponsors a termination fee of \$24.4 million (see note 8). Reflects the adjustment to accumulated deficit for the \$24.4 million termination fee, net of the tax effect of \$9.5 million (see note 10).
- 18) Reflects the adjustment to accumulated deficit for the \$38.6 million of compensation expense related to the acceleration of the expense recognition for certain equity incentive awards upon completion of this offering, net of the tax effect of \$15.1 million (see note 10).

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Compensation expense related to the acceleration of the expense recognition for certain equity awards is calculated as follows:

MPK Plan Units outstanding at March 31, 2013	64,121
MPK Plan Units settled from plan inception through March 31, 2013	2,388
MPK Plan Units subject to historical compensation expense	66,509
Grant date fair value per MPK Plan Unit	\$ 1,000
Grant date fair value of MPK Plan Units subject to historical compensation expense (in millions)	66.5
Expense recognized from plan inception through March 31, 2013 (in millions)	(27.9)
Compensation expense related to the acceleration of the expense recognition for certain equity incentive awards (in	
millions)	\$ 38.6

<sup>19)</sup> Reflects the adjustment to common stock for the par value of \$0.01 per share for the 23,250,000 shares issued in this offering.

## **CDW** Corporation and Subsidiaries

## **Unaudited Pro Forma Consolidated Statement of Operations**

For the three months ended March 31, 2013  (in millions, except per-share amounts)	March	as ted iths ded	Adjustments related to the 2012 and 2013 Debt Transactions		Pro forma for the 2012 and 2013 Debt Transactions		Adjustments related to this offering		thre	ero forma e months ended March 31, 2013
Net sales	\$ 2,41	1.7			\$	2,411.7			\$	2,411.7
Cost of sales	2,00	9.7				2,009.7				2,009.7
Gross profit	40	2.0				402.0				402.0
Selling and administrative expenses		1.5				251.5	\$	(1.3)(4)		250.2
Advertising expense	_	0.4				30.4	Ψ	(1.0)(1)		30.4
Income from operations		0.1				120.1		1.3		121.4
Interest expense, net	(7	(2.1)	\$	2.3(1)		(69.8)		8.4(5)		(61.4)
Net loss on extinguishments of										
long-term debt	(	(3.9)		3.9(2)						
Other income, net		0.4				0.4				0.4
Income before income taxes	4	4.5		6.2		50.7		9.7		60.4
Income tax expense	(1	6.2)		(2.4)(3)		(18.6)		(3.8)(6)		(22.4)
Net income	\$ 2	8.3	\$	3.8	\$	32.1	\$	5.9	\$	38.0
	Ψ -		Ψ	2.0	Ψ	02.11	Ψ		Ψ	20.0
Net income per common share:										
Basic	\$ (	.19							\$	0.23(7)
Diluted		.19							\$	0.23(7)
Weighted average number of common shares outstanding:										
Basic	14	5.2								164.5(7)
Diluted	14	6.1								168.2(7)

# **CDW Corporation and Subsidiaries**

## **Unaudited Pro Forma Consolidated Statement of Operations**

For the year ended December 31, 2012	His	torical as	Adiu	stments	P	ro forma				
(in millions, except per-share	ye	reported ear ended ember 31,	relate 2	ed to the 012 and 013 Debt		for 2012 and 2013 Debt	Adjustments related to this offering		Pro forma year ended December 31,	
amounts)		2012	Tran	sactions	Tra	nsactions				2012
Net sales	\$	10,128.2			\$	10,128.2			\$	10,128.2
Cost of sales		8,458.6				8,458.6				8,458.6
Gross profit		1,669.6				1,669.6				1,669.6
Selling and administrative expenses		1,029.5				1,029.5	\$	(5.0)(4)		1,024.5
Advertising expense		129.5				129.5				129.5
Income from operations		510.6				510.6		5.0		515.6
Interest expense, net		(307.4)	\$	26.7 (1)		(280.7)		34.0(5)		(246.7)
Net loss on extinguishments of long-term debt		(17.2)		17.2 (2)						
Other income, net		0.1				0.1				0.1
Income before income taxes		186.1		43.9		230.0		39.0		269.0
Income tax expense		(67.1)		(17.1)(3)		(84.2)		(15.2)(6)		(99.4)
Net income	\$	119.0	\$	26.8	\$	145.8	\$	23.8	\$	169.6
Net income per common share:										
Basic	\$	0.82							\$	1.03(7)
Diluted	\$	0.82							\$	1.01(7)
Weighted average number of common shares outstanding:										
Basic		145.1								164.4(7)
Diluted		145.8								168.1(7)

### Notes to the unaudited pro forma consolidated statements of operations

1) Reflects the net adjustment to interest expense for the 2012 and 2013 Debt Transactions, calculated as follows:

					Pro forma		
			three mont	interest expense for the ths ended March 31,	interes expens for the year ende Decembe		
				2013	2012		
		Assumed					
	Stated interest rate	interest rate	(in	millions)	(in	millions)	
\$1,350.0 million Term Loan Facility, based on average balances of \$1,343.3 million and \$1,334.8 million at December 31, 2012 and March 31, 2013, respectively	1% LIBOR floor plus 2.5% (rate on transaction date of						
(a)	April 29, 2013)	3.6%(b)	\$	12.0	\$	48.4	
\$1,305.0 million Senior Notes	Fixed at 8.5%	8.5%		27.7		110.9	
\$571.5 million Senior	Fixed at 6.5%	6.5%		21.1		110.9	
Subordinated Notes	Fixed at 12.535%	12.2%(b)		17.4		69.7	
Amortization of deferred financing costs				0.6		4.5	
Pro forma interest expense related to the 2012 and 2013 Debt Transactions Elimination of historical				57.7		233.5	
interest expense related to the 2012 and 2013 Debt							
Transactions				(60.0)		(260.2)	
Net pro forma adjustment to interest expense			\$	(2.3)	\$	(26.7)	

<sup>(</sup>a) Reflects the required quarterly principal payments of \$3.4 million.

For more information about the 2012 and 2013 Debt Transactions, please refer to Notes 7 and 20 to the historical audited consolidated financial statements appearing elsewhere in this prospectus.

<sup>(</sup>b) Represents the effective interest rate on the original transaction date.

<sup>2)</sup> The net loss on extinguishments of long-term debt included in the historical consolidated financial statements is a direct result of the 2012 and 2013 Debt Transactions and accordingly, such amount is excluded from the unaudited pro forma consolidated statements of operations.

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- 3) Reflects the tax effect of the pro forma adjustments using an estimated combined federal and state statutory tax rate of 39%.
- 4) Reflects the elimination of \$5.0 million of annual management fees paid to the Sponsors. In connection with this offering, the parties will terminate the Management Services Agreement.

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(5) Reflects the net adjustment to interest expense for the redemptions of the Senior Secured Notes and Senior Subordinated Notes, which are incremental to the pro forma adjustments included in Note 1 above. Amounts are calculated as follows:

			interes for the thre	Pro forma t expense se months March 31,	Pro forma interest expense for the year ended December 31,		
				2013		2012	
	Stated interest rate	Assumed interest rate	(in	millions)	(in 1	millions)	
\$325.0 million Senior							
Secured Notes (a)	Fixed at 8.0%	8.0%	\$	6.5	\$	26.0	
\$415.5 million Senior							
Subordinated Notes (b)	Fixed at 12.535%	12.2%		12.7		50.7	
Amortization of deferred financing costs				0.6		2.2	
Pro forma interest expense related to the redemptions of the Senior Secured Notes and							
Senior Subordinated Notes Elimination of historical interest expense related to the Senior Secured Notes				19.8		78.9	
redemption Elimination of pro forma interest expense related to the 2012 Senior Subordinated Notes Redemption and 2013				(10.0)		(40.0)	
Redemption (c)				(17.4)		(69.7)	
Elimination of amortization of deferred financing costs				(0.8)		(3.2)	
Net incremental pro forma adjustment to interest expense			\$	(8.4)	\$	(34.0)	
,				. /		. /	

- (a) Reflects the principal amount after the redemption of \$175.0 million aggregate principal amount of the Senior Secured Notes using a portion of the proceeds from this offering.
- (b) Reflects the principal amount after the redemption of \$156.0 million aggregate principal amount of the Senior Subordinated Notes using a portion of the proceeds from this offering.
- (c) Reflects the pro forma interest expense for the Senior Subordinated Notes included in Note 1 above.
- (6) Reflects the tax effect of the pro forma adjustments using an estimated combined federal and state statutory tax rate of 39%.

7) Reflects adjustments to outstanding common shares and net income per share as if the 2012 and 2013 Debt Transactions and this offering had occurred on January 1, 2012. The following table sets forth the computation of pro forma basic and diluted net income per common share (in millions, except per-share amounts):

	nths ended March 31,		ar ended	
	2013	Decer	nber 31, 2012	
Pro forma net income	\$ 38.0	\$	169.6	
Pro forma weighted-average number of common shares outstanding:				
Weighted-average number of existing common shares	145.2		145.1	
Weighted-average common shares to be restricted as a result of this offering				
(a)	(4.0)		(4.0)	
Shares issued in this offering	23.3		23.3	
Pro forma weighted-average number of common shares				
outstanding - basic	164.5		164.4	
Effect of restricted shares (a)	3.7		3.7	
Pro forma weighted-average number of common shares outstanding - diluted	168.2		168.1	
Pro forma net income per common share:				
Basic	\$ 0.23	\$	1.03	
Diluted	\$ 0.23		1.01	

- (a) In connection with this offering, CDW Holdings will distribute all of its shares of our common stock to its existing members in accordance with their respective membership interests. Pursuant to the terms of the CDW Holdings limited liability company agreement, common stock received by holders of B Units in connection with the distribution will be subject to any vesting provisions currently applicable to any such holder s B Units and the shares of common stock that are subject to vesting will be issued in the form of restricted stock.
- 8) We expect to recognize certain nonrecurring charges directly related to this offering which have not been adjusted in the unaudited pro forma consolidated statements of operations as they will not have a continuing impact on our financial results. These charges include an expense of \$24.4 million related to the termination of the Management Services Agreement, \$38.6 million of compensation expense related to the acceleration of the expense recognition for certain equity incentive awards upon completion of this offering, and a loss on extinguishment of \$28.9 million related to the Senior Secured Notes and Senior Subordinated Notes redemptions using a portion of the proceeds from this offering. As these adjustments are nonrecurring, they are not included in the proforma adjustments above.

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# Selected consolidated financial and operating data

The following table sets forth our selected historical consolidated financial and operating data for the periods ended and as of the dates indicated below. The selected historical consolidated financial and operating data presented below as of March 31, 2013 and for the three months ended March 31, 2013 and 2012 have been derived from the unaudited consolidated financial statements included elsewhere in this prospectus. We have derived the selected historical consolidated financial and operating data presented below as of December 31, 2012 and 2011 and for the years ended December 31, 2012, 2011 and 2010 from our audited consolidated financial statements and related notes, which are included elsewhere in this prospectus. The selected historical consolidated financial and operating data as of December 31, 2010,

2009 and 2008 and for the years ended December 31, 2009 and 2008 have been derived from our audited consolidated financial statements as of and for those periods, which are not included in this prospectus.

The unaudited pro forma financial data for the three months ended March 31, 2013 and the year ended December 31, 2012 give effect to the transactions described in Unaudited pro forma condensed consolidated financial data as if such transactions had occurred on January 1, 2012. The unaudited pro forma financial data are for informational purposes only and are not intended to represent or be indicative of the consolidated results of operations that we would have reported had the foregoing transactions and this offering been completed on the dates indicated, and should not be taken as representative of our future consolidated results of operations.

The selected historical consolidated financial and operating data set forth below are not necessarily indicative of the results of future operations and should be read in conjunction with Management s discussion and analysis of financial condition and results of operations, of proceeds, Capitalization and our historical financial statements and related notes appearing elsewhere in this prospectus.

Use

The following are some of the items affecting comparability of the selected historical consolidated financial and operating data for the periods presented:

During the three months ended March 31, 2013 and 2012 and the years ended December 31, 2012 and 2011, we recorded net losses on extinguishments of long-term debt of \$3.9 million, \$9.4 million, \$17.2 million and \$118.9 million, respectively. During the year ended December 31, 2010, we recorded a net gain on extinguishments of long-term debt of \$2.0 million. The amounts represented the difference between the amount paid upon extinguishment, including call premiums and expenses paid to the debt holders and agents, and the net carrying amount of the extinguished debt, adjusted for a portion of the unamortized deferred financing costs.

During the years ended December 31, 2009 and 2008, we recorded goodwill impairment charges of \$241.8 million and \$1,712.0 million, respectively. These impairments were primarily attributable to deterioration in macroeconomic conditions and overall declines in net sales.

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(in millions, except per-share data)	Three months ended March 31, 2013 2012		2012 2011		2010	Years ended December 31, 2009 2008		
	(unaudited)	(unaudited)						
Statement of Operations Data:								
Net sales	\$ 2,411.7	\$ 2,319.2	\$ 10,128.2	\$ 9,602.4	\$ 8,801.2	\$ 7,162.6	\$ 8,071.2	
Cost of sales	2,009.7	1,934.6	8,458.6	8,018.9	7,410.4	6,029.7	6,710.2	
G. G.	402.0	2016	1.660.6	1.502.5	1 200 0	1 122 0	1.261.0	
Gross profit	402.0	384.6	1,669.6	1,583.5	1,390.8	1,132.9	1,361.0	
Selling and administrative expenses	251.5 30.4	251.6 29.4	1,029.5 129.5	990.1 122.7	932.1 106.0	821.1 101.9	894.8 141.3	
Advertising expense Goodwill impairment	30.4	29.4	129.3	122.7	100.0	241.8	1,712.0	
Goodwin impairment						241.0	1,/12.0	
Income (loss) from operations	120.1	103.6	510.6	470.7	352.7	(31.9)	(1,387.1)	
Interest expense, net	(72.1)	(78.9)	(307.4)	(324.2)	(391.9)	(431.7)	(390.3)	
Net (loss) gain on extinguishments of							,	
long-term debt	(3.9)	(9.4)	(17.2)	(118.9)	2.0			
Other income (expense), net	0.4	(0.2)	0.1	0.7	0.2	2.4	0.2	
Income (loss) before income taxes	44.5	15.1	186.1	28.3	(37.0)		(1,777.2)	
Income tax (expense) benefit	(16.2)	(4.2)	(67.1)	(11.2)	7.8	87.8	12.1	
Net income (loss)	\$ 28.3	\$ 10.9	\$ 119.0	\$ 17.1	\$ (29.2)	\$ (373.4)	\$ (1,765.1)	
Net income (loss) per common share								
Basic	\$ 0.19	\$ 0.08	\$ 0.82	\$ 0.12	\$ (0.20)	\$ (2.60)	\$ (12.32)	
Diluted	\$ 0.19	\$ 0.07	\$ 0.82	\$ 0.12	\$ (0.20)	\$ (2.60)	\$ (12.32)	
Weighted-average common shares								
outstanding								
Basic	145.2	145.0	145.1	144.8	144.4	143.8	143.3	
Diluted	146.1	145.8	145.8	144.9	144.4	143.8	143.3	
Pro forma net income per common share(1)								
Basic	\$ 0.23		\$ 1.03					
Diluted	\$ 0.23		\$ 1.01					
Pro forma weighted-average common								
shares outstanding(1)	1645		164.4					
Basic Diluted	164.5 168.2		164.4 168.1					
Diluted	100.2	March 31,	100.1			D	ecember 31,	
(dollars in millions)	2013	2012	2012	2011	2010	2009	2008	
	(unaudited)	(unaudited)						
Balance Sheet Data:								
Cash and cash equivalents	\$ 147.1	\$ 36.5	\$ 37.9	\$ 99.9	\$ 36.6	\$ 88.0	\$ 94.4	
Working capital	673.2	593.6	666.5	538.1	675.4	923.2	877.6	
Total assets	5,822.7	5,740.9	5,720.0	5,967.7	5,943.8	5,976.0	6,276.3	
Total debt and capitalized lease	0.500.5	0.0=4.4	0 == 1 0	1000	4.600.5	4 - 2 - 2	1.600.7	
obligations(2)	3,680.8	3,871.6	3,771.0	4,066.0	4,290.0	4,621.9	4,633.5	
Total shareholders equity (deficit)	163.8	10.6	136.5	(7.3)	(43.5)	(44.7)	262.2	
Other Financial Data:								
Capital expenditures	\$ 8.8	\$ 8.3	\$ 41.4	\$ 45.7	\$ 41.5	\$ 15.6	\$ 41.1	
Depreciation and amortization	52.0	52.5	210.2	204.9	209.4	218.2	218.4	
Gross profit as a percentage of net sales	16.7%	16.6%	16.5%	16.5%	15.8%	15.8%	16.9%	

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Ratio of earnings to fixed charges(3)									
(unaudited)	1.6	1.2	1.6	1.1	(	(a)	(a	)	(a)
EBITDA(4)									
(unaudited)	168.6	146.5	703.7	557.4	564.3		188.7	(	(1,168.5)
Adjusted EBITDA(4)									
(unaudited)	178.6	166.4	766.6	717.3	601.8		465.4		570.6
Statement of Cash Flows Data:									
Net cash provided by (used in):									
Operating activities	\$ 208.0	\$ 223.0	\$ 317.4	\$ 214.7	\$ 423.7	\$	107.6	\$	215.4
Investing activities	(8.8)	(8.3)	(41.7)	(56.0)	(125.4)	)	(82.6)		(60.3)
Financing activities	(89.5)	(278.4)	(338.0)	(95.4)	(350.1)	)	(31.9)		(75.8)

- (1) Both pro forma net income per share and pro forma weighted-average common shares outstanding give effect to the reclassification of our Class A common stock and Class B common stock into a single class of common stock and the subsequent 143.0299613-for-1 stock split of our common stock, both of which were effected on June 6, 2013, and the issuance of shares in this offering. In addition, the pro forma presentation does not reflect certain nonrecurring charges directly related to this offering which we expect to recognize, as they will not have an ongoing impact on our financial results. These charges include a \$24.4 million termination fee related to termination of the Management Services Agreement, compensation expense of \$38.6 million related to the acceleration of the expense recognition for certain equity incentive awards upon the completion of this offering, and a loss on extinguishment of \$28.9 million related to the Senior Secured Notes and Senior Subordinated Notes redemptions using a portion of the proceeds from this offering.
- (2) Excludes obligations outstanding of \$252.9 million, \$204.7 million, \$249.2 million, \$278.7 million, \$28.2 million, 25.0 million and 34.1 million, as of March 31, 2013, March 31, 2012, December 31, 2012, December 31, 2011, December 31, 2010, December 31, 2009 and December 31, 2008, respectively, under our inventory financing agreements. We do not include these obligations in total debt because we have not in the past incurred, and in the future do not expect to incur, any interest expense these agreements. For more information, see Description of certain indebtedness. These amounts are classified separately as accounts payable inventory financing on our consolidated balance sheets.
- (3) For purposes of calculating the ratio of earnings to fixed charges, earnings consist of earnings before income taxes minus income from equity investment plus fixed charges. Fixed charges consist of interest expensed and the portion of rental expense we believe is representative of the interest component of rental expense.
  - (a) For the years ended December 31, 2010, 2009 and 2008, earnings available for fixed charges were inadequate to cover fixed charges by \$37.0 million, \$461.2 million and \$1,777.2 million, respectively.
- (4) EBITDA is defined as consolidated net income (loss) before interest income (expense), income tax benefit (expense), depreciation, and amortization. Adjusted EBITDA, which is a measure defined in the Senior Credit Facilities, is calculated by adjusting EBITDA for certain items of income and expense including (but not limited to) the following: (a) non-cash equity-based compensation; (b) goodwill impairment charges; (c) sponsor fees; (d) certain consulting fees; (e) debt-related legal and accounting costs; (f) equity investment income and losses; (g) certain severance and retention costs; (h) gains and losses from the early extinguishment of debt; (i) gains and losses from asset dispositions outside the ordinary course of business; and (j) non-recurring, extraordinary or unusual gains or losses or expenses.

We have included a reconciliation of EBITDA and Adjusted EBITDA in the table below. Both EBITDA and Adjusted EBITDA are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company s performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP measures used by the Company may differ from similar measures used by other companies, even when similar terms are used to identify such measures. We believe that EBITDA and Adjusted EBITDA provide helpful information with respect to our operating performance and cash flows including our ability to meet our future debt service, capital expenditures, and working capital requirements. Adjusted EBITDA also provides helpful information as it is the primary measure used in certain financial covenants contained in the Senior Credit Facilities.

The following unaudited table sets forth reconciliations of GAAP net income (loss) to EBITDA and EBITDA to Adjusted EBITDA for the periods presented:

		ee months ended March 31,			Yea	ars ended Do	ecember 31,
(in millions)	2013	2012	2012	2011	2010	2009	2008
Net income (loss)	\$ 28.3	\$ 10.9	\$ 119.0	\$ 17.1	\$ (29.2)	\$ (373.4)	\$ (1,765.1)
Depreciation and amortization	52.0	52.5	210.2	204.9	209.4	218.2	218.4
Income tax expense (benefit)	16.2	4.2	67.1	11.2	(7.8)	(87.8)	(12.1)
Interest expense, net	72.1	78.9	307.4	324.2	391.9	431.7	390.3
EBITDA	168.6	146.5	703.7	557.4	564.3	188.7	(1,168.5)
Non-cash equity-based compensation	1.9	5.7	22.1	19.5	11.5	15.9	17.8
Sponsor fees(i)	1.3	1.3	5.0	5.0	5.0	5.0	5.0
Goodwill impairment						241.8	1,712.0
Consulting and debt-related professional fees	0.1	0.1	0.6	5.1	15.1	14.1	4.3
Net loss (gain) on extinguishments of long-term debt	3.9	9.4	17.2	118.9	(2.0)		

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Other adjustments(ii)	2.8	3.4	18.0	11.4	7.9	(0.1)	
Adjusted EBITDA	\$ 178.6	\$ 166.4	\$ 766.6	\$ 717.3	\$ 601.8	\$ 465.4	\$ 570.6

- (i) Reflects historical fees paid to affiliates of the Sponsors under the Management Services Agreement. In connection with this offering, we will terminate the Management Services Agreement. See Certain transactions Management Services Agreement.
- (ii) Includes certain retention costs and equity investment income, a litigation loss in the fourth quarter of 2012, certain severance costs in 2009, and a gain related to the sale of the Informacast software and equipment in 2009.

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The following unaudited table sets forth a reconciliation of EBITDA to net cash provided by operating activities for the periods presented:

(in millions)	Three	months en 2013	ded M	arch 31, 2012	2012	2011	2010 Ye	ears ended De 2009	ecember 31, 2008
EBITDA	\$	168.6	\$	146.5	\$ 703.7	\$ 557.4	\$ 564.3	\$ 188.7	\$ (1,168.5)
Depreciation and amortization		(52.0)		(52.5)	(210.2)	(204.9)	(209.4)	(218.2)	(218.4)
Income tax (expense) benefit		(16.2)		(4.2)	(67.1)	(11.2)	7.8	87.8	12.1
Interest expense, net		(72.1)		(78.9)	(307.4)	(324.2)	(391.9)	(431.7)	(390.3)
Net income (loss)		28.3		10.9	119.0	17.1	(29.2)	(373.4)	(1,765.1)
Depreciation and amortization		52.0		52.5	210.2	204.9	209.4	218.2	218.4
Goodwill impairment								241.8	1,712.0
Equity-based compensation expense		1.9		5.7	22.1	19.5	11.5	15.9	17.8
Amortization of deferred financing costs and									
debt premium		3.0		5.2	13.6	15.7	18.0	16.2	38.6
Deferred income taxes		(14.1)		(16.6)	(56.3)	(10.2)	(4.3)	(94.4)	(39.9)
Allowance for doubtful accounts				0.4		0.4	(1.3)	(0.2)	0.4
Realized loss on interest rate swap agreements						2.8	51.5	103.2	18.6
Mark to market loss on interest rate derivatives	3				0.9	4.2	4.7		
Net loss (gain) on extinguishments of									
long-term debt		3.9		9.4	17.2	118.9	(2.0)		
Net loss (gain) on sale and disposals of assets					0.1	0.3	0.7	(1.7)	0.5
Changes in assets and liabilities		133.0		154.8	(9.4)	(158.3)	165.3	(18.0)	14.1
Other non-cash items				0.7		(0.6)	(0.6)		
Net cash provided by operating activities	\$	208.0	\$	223.0	\$ 317.4	\$ 214.7	\$ 423.7	\$ 107.6	\$ 215.4

# Management s discussion and analysis of financial condition and results of operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the section entitled Selected consolidated financial and operating data—and our historical consolidated financial statements and the related notes thereto included elsewhere in this prospectus. This discussion contains forward-looking statements that are subject to numerous risks and uncertainties, including but not limited to those described in the section entitled—Risk factors. Actual results may differ materially from those contained in any forward-looking statements.

#### Overview

CDW is a Fortune 500 company and a leading provider of integrated IT solutions in the U.S. and Canada. We help our customer base of more than 250,000 small, medium and large business, government, education and healthcare customers by delivering critical solutions to their increasingly complex IT needs. Our broad array of offerings range from discrete hardware and software products to integrated IT solutions such as mobility, security, data center optimization, cloud computing, virtualization and collaboration. We are technology agnostic, with a product portfolio that includes more than 100,000 products from more than 1,000 brands. We provide our products and solutions through sales force and service delivery teams consisting of more than 4,300 coworkers, including over 1,700 field sellers, highly skilled technology specialists and advanced service delivery engineers.

We are a leading U.S. sales channel partner for many OEMs and software publishers, whose products we sell or include in the solutions we offer. We believe we are an important extension of our vendor partners—sales and marketing capabilities, providing them with a cost-effective way to reach customers and deliver a consistent brand experience through our established end-market coverage and extensive customer access.

We have two reportable segments: Corporate, which is comprised primarily of private sector business customers, and Public, which is comprised of government agencies and education and healthcare institutions. Our Corporate segment is divided into a medium-large business customer channel, primarily serving customers with more than 100 employees, and a small business customer channel, primarily serving customers with up to 100 employees. We also have two other operating segments, CDW Advanced Services and Canada, which do not meet the reportable segment quantitative thresholds and, accordingly, are combined together as Other. The CDW Advanced Services business consists primarily of customized engineering services delivered by technology specialists and engineers and managed services that include IaaS offerings. Revenues from the sale of hardware, software, custom configuration and third-party provided services are recorded within our Corporate and Public segments.

We may sell all or only select products that our vendor partners offer. Each vendor partner agreement provides for specific terms and conditions, which may include one or more of the following: product return privileges, price protection policies, purchase discounts and vendor incentive programs, such as purchase or sales rebates and cooperative advertising reimbursements. We also resell software for major software publishers. Our agreements with software publishers allow the end-user customer to acquire software or licensed products and services. In addition to helping our customers determine the best software solutions for their

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needs, we help them manage their software agreements, including warranties and renewals. A significant portion of our advertising and marketing expenses is reimbursed through cooperative advertising reimbursement programs with our vendor partners. These programs are at the discretion of our vendor partners and are typically tied to sales or purchasing volumes or other commitments to be met by us within a specified period of time.

# Trends and key factors affecting our financial performance

We believe the following trends may have an important impact on our financial performance:

An important factor affecting our ability to generate sales and achieve our targeted operating results is the impact of general economic conditions on our customers—willingness to spend on information technology. While our operating results have improved significantly from the recent financial crisis, beginning in the second quarter of 2012, we began to see customers take a more cautious approach to spending as increased macroeconomic uncertainty impacted decision-making and led to some customers delaying purchases. We expect this trend to continue for the remainder of 2013. Uncertainties related to the potential impacts of federal budget negotiations, potential changes in tax and regulatory policy, weakening consumer and business confidence or increased unemployment could result in reduced or deferred spending by our customers on information technology products and services and increased competitive pricing pressures.

Our Public segment sales are impacted by government spending policies, budget priorities and revenue levels. An adverse change in any of these factors could cause our Public segment customers to reduce their purchases or to terminate or not renew contracts with us, which could adversely affect our business, results of operations or cash flows. Although our sales to the federal government are diversified across multiple agencies and departments, they collectively accounted for approximately 10%, 10% and 11% of our net sales for the years ended December 31, 2012, 2011 and 2010, respectively.

We believe that our customers transition to more complex technology solutions will continue to be an important growth area for us in the future. However, because the market for technology products and services is highly competitive, our success at capitalizing on this transition will be based on our ability to tailor specific solutions to customer needs, the quality and breadth of our product and service offerings, the knowledge and expertise of our sales force, price, product availability and speed of delivery.

# **Key business metrics**

Our management monitors a number of financial and non-financial measures and ratios on a regular basis in order to track the progress of our business and make adjustments as necessary. We believe that the most important of these measures and ratios include average daily sales, gross margin, operating margin, EBITDA and Adjusted EBITDA, cash and cash equivalents, net working capital, cash conversion cycle (defined to be days of sales outstanding in accounts receivable plus days of supply in inventory minus days of purchases outstanding in accounts payable, based on a rolling three-month average), debt levels including available credit and leverage ratios, sales per coworker and coworker turnover. These measures and ratios are compared to standards or objectives set by management, so that actions can be taken, as necessary, in order to achieve the standards and objectives. Adjusted EBITDA, a non-GAAP financial measure, also provides helpful information as it is the primary measure used in certain

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financial covenants contained in the Senior Credit Facilities. See Summary consolidated financial information for the definition of Adjusted EBITDA and a reconciliation to net income (loss).

The results of certain key business metrics are as follows:

	Three months ended March 31,					Years ended December 31,			
(dollars in millions)		2013		2012	2012	2011	2010		
Net sales	\$	2,411.7	\$	2,319.2	\$ 10,128.2	\$ 9,602.4	\$ 8,801.2		
Gross profit		402.0		384.6	1,669.6	1,583.5	1,390.8		
Income from operations		120.1		103.6	510.6	470.7	352.7		
Net income (loss)		28.3		10.9	119.0	17.1	(29.2)		
Adjusted EBITDA		178.6		166.4	766.6	717.3	601.8		
Average daily sales		38.3		36.2	39.9	37.7	34.7		
Net debt (defined as long-term debt plus capital leases									
minus cash and cash equivalents)		3,533.7		3,835.1	3,733.1	3,966.1	4,253.4		
Cash conversion cycle (in days)		23		26	24	28	32		

# **Background and basis of presentation**

#### Corporate and capital structure

On October 12, 2007, CDW Corporation, a then-newly-formed Delaware corporation indirectly controlled by the Sponsors, acquired CDW Corporation, an Illinois corporation ( Target ), in a transaction valued at approximately \$7.4 billion (the Acquisition ). Upon completion of the Acquisition, the outstanding common stock of Target was converted into the right to receive cash, the common stock was delisted and deregistered and Target became a 100% owned subsidiary of CDW Corporation. CDW Corporation is owned directly by CDW Holdings. CDW Holdings is controlled by investment funds affiliated with the Sponsors, certain other co-investors and certain senior management investors. On December 31, 2009, Target merged into CDWC LLC, a limited liability company 100% owned by CDW Corporation with CDWC LLC as the surviving company in the merger. This change had no impact on operations or management. On December 31, 2010, CDWC LLC was renamed CDW LLC. In connection with this offering, CDW Holdings will distribute all of its shares of CDW Corporation common stock to its existing members in accordance with their respective membership interests and pursuant to the terms of CDW Holdings limited liability company agreement and unitholders agreement. It is currently contemplated that CDW Holdings will be dissolved shortly following the distribution and the completion of this offering.

Unless otherwise indicated or the context otherwise requires, the terms we, us, the Company, our, CDW and similar terms refer to CDW Corporation and its 100% owned subsidiaries.

#### Accompanying financial statements

Throughout management s discussion and analysis of financial condition and results of operations, data for all periods are derived from our consolidated financial statements included elsewhere in this prospectus, which include:

Unaudited interim financial statements: the unaudited consolidated financial statements as of March 31, 2013 and for the three months ended March 31, 2013 and 2012 (the Unaudited Financial Statements ); and

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Audited financial statements: the audited consolidated financial statements as of December 31, 2012 and 2011 and for the years ended December 31, 2012, 2011 and 2010 (the Audited Financial Statements ).

# **Results of operations**

# Three months ended March 31, 2013 compared to three months ended March 31, 2012

The following table presents our results of operations, in dollars and as a percentage of net sales, for the three months ended March 31, 2013 and 2012:

		ree months ended March 31, 2013	Three months ended March 31, 2012		
	Dollars in	Percentage of	Dollars in	Percentage of	
	millions	net sales	millions	net sales	
Net sales	\$ 2,411.7	100.0%	\$ 2,319.2	100.0%	
Cost of sales	2,009.7	83.3	1,934.6	83.4	
Gross profit	402.0	16.7	384.6	16.6	
Selling and administrative expenses	251.5	10.4	251.6	10.8	
Advertising expense	30.4	1.3	29.4	1.3	
Income from operations	120.1	5.0	103.6	4.5	
Interest expense, net	(72.1)	(3.0)	(78.9)	(3.4)	
Net loss on extinguishments of long-term debt	(3.9)	(0.2)	(9.4)	(0.4)	
Other income (expense), net	0.4		(0.2)		
Income before income taxes	44.5	1.8	15.1	0.7	
Income tax expense	(16.2)	(0.6)	(4.2)	(0.2)	
Net income	\$ 28.3	1.2%	\$ 10.9	0.5%	

#### Net sales

The following table presents our net sales by segment, in dollars and as a percentage of total net sales, and the year-over-year dollar and percentage change in net sales for the three months ended March 31, 2013 and 2012:

	Marc	Three months ended Thr March 31, 2013 Percentage		nonths ended arch 31, 2012 Percentage		
	0	f total net		of total net	Dollar	Percent
(dollars in millions)	Net sales	sales	Net sales	sales	change	change(1)
(49.14.10 1.11 1.111.101.15)	Suites	54105	54145	54165	ege	vgv(1)
Corporate	\$ 1,403.9	58.2%	\$ 1,362.8	58.8%	\$ 41.1	3.0%
Public	846.8	35.1	817.6	35.3	29.2	3.6
Other	161.0	6.7	138.8	5.9	22.2	16.0

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Total net sales \$2,411.7 100.0% \$2,319.2 100.0% \$92.5 4.0%

(1) There were 63 selling days for the three months ended March 31, 2013, compared to 64 selling days for the three months ended March 31, 2012. On an average daily basis, total net sales increased 5.6%.

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The following table presents our net sales by customer channel for our Corporate and Public segments and the year-over-year dollar and percentage change in net sales for the three months ended March 31, 2013 and 2012:

(dollars in millions)	Three m	onths ended March 31, 2012	Dollar change	Percent change
Corporate:				
Medium / Large	\$ 1,146.2	\$ 1,089.6	\$ 56.6	5.2%
Small Business	257.7	273.2	(15.5)	(5.7)
Total Corporate	\$ 1,403.9	\$ 1,362.8	\$ 41.1	3.0%
Public:				
Government	\$ 252.3	\$ 262.6	\$ (10.3)	(3.9)%
Education	232.2	221.7	10.5	4.8
Healthcare	362.3	333.3	29.0	8.7
Total Public	\$ 846.8	\$ 817.6	\$ 29.2	3.6%

Total net sales for the three months ended March 31, 2013 increased \$92.5 million, or 4.0%, to \$2,411.7 million, compared to \$2,319.2 million for the three months ended March 31, 2012. There were 63 selling days for the three months ended March 31, 2013, compared to 64 selling days for the three months ended March 31, 2012. On an average daily basis, total net sales increased 5.6%. The increase in total net sales was the result of favorable price/mix changes in hardware, growth in software, a more tenured sales force, and a continued focus on seller productivity across all areas of the organization. Our total net sales growth for the three months ended March 31, 2013 reflected increased sales of software and netcomm products, and unit volume growth in notebooks/mobile devices, partially offset by a decline in sales of desktop computers. Software gains were driven by growth in virtualization, operating systems, security and network management software.

Corporate segment net sales for the three months ended March 31, 2013 increased \$41.1 million, or 3.0%, compared to the three months ended March 31, 2012, driven by sales growth in the medium/large customer channel. On an average daily basis, Corporate segment net sales increased 4.6% between periods. Within our Corporate segment, net sales to medium/large customers increased 5.2% between periods due to a more tenured sales force and a continued focus on seller productivity. This increase was led by growth in netcomm products and software. Partially offsetting the growth in the medium/large customer channel was a 5.7% decrease in net sales to small business customers, due to certain of these customers continuing to take a more cautious approach to spending as macroeconomic uncertainty impacted decision-making. This decrease was led by unit volume declines in notebooks/mobile devices.

Public segment net sales for the three months ended March 31, 2013 increased \$29.2 million, or 3.6%, between periods, driven by continued strong performance in the healthcare customer channel. On an average daily basis, Public segment net sales increased 5.2% between periods. Net sales to healthcare customers increased \$29.0 million, or 8.7%, between periods, led by growth in software, enterprise storage and notebooks/mobile devices. The healthcare customer channel growth was primarily the result of deeper relationships with several group purchasing organizations and increased healthcare industry demand for IT products, as the healthcare industry continued its adoption of electronic medical records and point of care technologies. Net

sales to government customers decreased \$10.3 million, or 3.9%, between periods, as uncertainty related to sequestration and federal government budget negotiations led to reduced or deferred federal government spending on IT products and services during the quarter. The government customer channel net sales decline was led by decreases in sales of desktop computers, netcomm products and servers, partially offset by growth in software. Net sales to education customers increased \$10.5 million, or 4.8%, between periods, driven by growth in net sales to K-12 customers, reflecting an increased level of funding certainty for certain of these customers. Partially offsetting the increase in net sales to K-12 customers was a reduction in net sales to higher education customers, reflecting ongoing budget constraints.

#### Gross profit

Gross profit increased \$17.4 million, or 4.5%, to \$402.0 million for the three months ended March 31, 2013, compared to \$384.6 million for the three months ended March 31, 2012. As a percentage of total net sales, gross profit increased 10 basis points to 16.7% for the three months ended March 31, 2013, up from 16.6% for the three months ended March 31, 2012. Gross profit margin was positively impacted 30 basis points by a higher mix of commission revenue and 10 basis points by higher net sales and gross profit related to professional services. These increases were partially offset by an unfavorable impact of 30 basis points from price/mix changes within product margin. Commission revenue, including agency fees earned on sales of software licenses and software assurance under enterprise agreements, has a positive impact on our gross profit margin, as we record the fee or commission as a component of net sales when earned and there is no corresponding cost of sales.

The gross profit margin may fluctuate based on various factors, including vendor incentive and inventory price protection programs, cooperative advertising funds classified as a reduction of cost of sales, product mix, net service contract revenue, commission revenue, pricing strategies, market conditions, and other factors, any of which could result in changes in gross profit margins.

#### Selling and administrative expenses

Selling and administrative expenses were \$251.5 million for the three months ended March 31, 2013, compared to \$251.6 million for the three months ended March 31, 2012, or essentially flat between years. As a percentage of total net sales, selling and administrative expenses decreased 40 basis points to 10.4% in the first quarter of 2013, down from 10.8% in the first quarter of 2012. Sales payroll, including sales commissions and other variable compensation costs, increased \$5.3 million, or 4.9%, between years, consistent with higher sales and gross profit. Offsetting the majority of this increase was a reduction in non-cash compensation costs of \$3.8 million between years related to our equity-based compensation plans, driven by the vesting period for certain awards being fully satisfied by the end of 2012. Occupancy costs also declined \$1.8 million between years, primarily due to a \$1.9 million lease termination charge recorded for the three months ended March 31, 2012. Total coworker count decreased by 60 coworkers from 6,839 at March 31, 2012 to 6,779 at March 31, 2013.

#### Advertising expense

Advertising expense increased \$1.0 million, or 3.0%, to \$30.4 million for the three months ended March 31, 2013, compared to \$29.4 million for the three months ended March 31, 2012. As a

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percentage of total net sales, advertising expense was 1.3% for each of the three months ended March 31, 2013 and 2012. The increase in advertising expense was due to a focus on development of integrated campaigns to advertise our solutions and products which reinforce our reputation as a leading IT solutions provider. We leveraged personalized digital advertising techniques aimed at our target audience; those costs were partially offset by decreases in television advertising expenditures.

Income from operations

The following table presents income (loss) from operations by segment, in dollars and as a percentage of net sales, and the year-over-year percentage change in income (loss) from operations for the three months ended March 31, 2013 and 2012:

		Three months ended March 31, 2013 Operating		months ended Iarch 31, 2012	Percent change	
	Dollars in	Operating margin	Dollars in	Operating	in income (loss)	
	millions	percentage	millions	margin percentage	from operations	
Segments:(1)						
Corporate	\$ 94.1	6.7%	\$ 84.8	6.2%	11.0%	
Public	45.6	5.4	42.1	5.2	8.3	
Other	6.1	3.8	2.5	1.8	142.9	
Headquarters(2)	(25.7)	nm*	(25.8)	nm*	(0.5)	
Total income from operations	\$ 120.1	5.0%	\$ 103.6	4.5%	15.9%	

(2) Includes certain Headquarters function costs that are not allocated to the segments. Income from operations was \$120.1 million for the three months ended March 31, 2013, an increase of \$16.5 million, or 15.9%, compared to \$103.6 million for the three months ended March 31, 2012. The results for the three months ended March 31, 2013 were driven by higher net sales and gross profit, partially offset by higher advertising expense. Total operating margin percentage increased 50 basis points to 5.0% for the three months ended March 31, 2013, from 4.5% for the three months ended March 31, 2012. Operating margin percentage benefited from the increase in gross profit margin and the decrease in selling and administrative expenses as a percentage of net sales.

Corporate segment income from operations was \$94.1 million for the three months ended March 31, 2013, an increase of \$9.3 million, or 11.0%, compared to \$84.8 million for the three months ended March 31, 2012. This increase was primarily driven by higher net sales and gross profit margin, partially offset by higher selling and administrative expenses, resulting in a net increase in segment operating income before allocations of \$5.5 million for the three months ended March 31, 2013 compared to the same period of 2012. In addition, Corporate segment income from operations benefited from a decrease of \$3.3 million in Headquarters expense allocations to the Corporate segment on a year-over-year basis.

Public segment income from operations was \$45.6 million for the three months ended March 31, 2013, an increase of \$3.5 million, or 8.3%, compared to \$42.1 million for the three months ended March 31, 2012. The increase reflected higher segment operating income before allocations of \$1.4

Not meaningful

<sup>(1)</sup> Segment income from operations includes the segment s direct operating income and allocations for Headquarters costs, allocations for logistics services, certain inventory adjustments, and volume rebates and cooperative advertising from vendors.

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million as a result of increased net sales and gross profit dollars, partially offset by higher selling and administrative expenses. In addition,
Public segment income from operations benefited from a decrease of \$1.6 million in Headquarters expense allocations on a year-over-year basis.

Interest expense, net

At March 31, 2013, our outstanding long-term debt totaled \$3,680.8 million compared to \$3,871.6 million at March 31, 2012. Net interest expense for the three months ended March 31, 2013 was \$72.1 million, a decrease of \$6.8 million compared to \$78.9 million for the three months ended March 31, 2012. Net interest expense decreased \$5.3 million due to lower debt balances and lower effective interest rates for the three months ended March 31, 2013 compared to the same period of the prior year as a result of debt repayments and refinancing activities completed during 2012 and 2013. The remaining decrease was primarily attributable to reduced amortization of deferred financing costs for the three months ended March 31, 2013.

Net loss on extinguishments of long-term debt

During the three months ended March 31, 2013, we recorded a net loss on extinguishment of long-term debt of \$3.9 million compared to \$9.4 million for the same period in 2012.

In March 2013, we redeemed \$50.0 million aggregate principal amount of Senior Subordinated Notes for \$53.1 million. We recorded a loss on extinguishment of long-term debt of \$3.9 million for the three months ended March 31, 2013, representing the difference between the redemption price and the net carrying amount of the purchased debt, adjusted for a portion of the unamortized deferred financing costs.

In February and March 2012, we purchased or redeemed the remaining \$129.0 million of Senior Notes due 2015, funded with the issuance of an additional \$130.0 million of Senior Notes. As a result, we recorded a loss on extinguishment of long-term debt of \$9.4 million, representing the difference between the purchase or redemption price of the Senior Notes due 2015 and the net carrying amount of the purchased debt, adjusted for the remaining unamortized deferred financing costs.

# Income tax expense

Income tax expense was \$16.2 million for the three months ended March 31, 2013, compared to \$4.2 million for the same period of the prior year. The effective income tax rate, expressed by calculating the income tax expense as a percentage of income before income taxes, was 36.4% for the three months ended March 31, 2013, compared to 27.9% for the same period of the prior year. The change in the effective income tax rate between periods was primarily attributable to favorable adjustments to state tax credits that were recorded during the three months ended March 31, 2012, which did not recur during the three months ended March 31, 2013.

Net income

Net income was \$28.3 million for the three months ended March 31, 2013, compared to \$10.9 million for the three months ended March 31, 2012. The results for the three months ended March 31, 2013 and 2012 included after tax losses on extinguishments of long-term debt of \$2.4 million and \$5.7 million, respectively. Other significant factors and events causing the net changes between the periods are discussed above.

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#### Adjusted EBITDA

Adjusted EBITDA was \$178.6 million for the three months ended March 31, 2013, an increase of \$12.2 million, or 7.3%, compared to \$166.4 million for the three months ended March 31, 2012. As a percentage of net sales, Adjusted EBITDA was 7.4% for the three months ended March 31, 2013 compared to 7.2% for the three months ended March 31, 2012.

We have included a reconciliation of EBITDA and Adjusted EBITDA for the three months ended March 31, 2013 and 2012 in the table below. EBITDA is defined as consolidated net income before interest expense, income tax expense, depreciation and amortization. Adjusted EBITDA, which is a measure defined in our Senior Credit Facilities, means EBITDA adjusted for certain items which are described in the table below. Both EBITDA and Adjusted EBITDA are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company s performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP measures used by the Company may differ from similar measures used by other companies, even when similar terms are used to identify such measures. We believe that EBITDA and Adjusted EBITDA provide helpful information with respect to our operating performance and cash flows including our ability to meet our future debt service, capital expenditures and working capital requirements. Adjusted EBITDA also provides helpful information as it is the primary measure used in certain financial covenants contained in our Senior Credit Facilities.

	Three n	Three months ended March 31,			
(in millions)	2013	2012			
Net income	\$ 28.3	\$ 10.9			
Depreciation and amortization	52.0	52.5			
Income tax expense	16.2	4.2			
Interest expense, net	72.1	78.9			
increase expense, nec	72.1	70.5			
EBITDA	168.6	146.5			
Adjustments:					
Non-cash equity-based compensation	1.9	5.7			
Sponsor fee	1.3	1.3			
Consulting and debt-related professional fees	0.1	0.1			
Net loss on extinguishments of long-term debt	3.9	9.4			
Other adjustments(1)	2.8	3.4			
Total adjustments	10.0	19.9			
·					
Adjusted EBITDA	\$ 178.6	\$ 166.4			

 $<sup>(1) \</sup>quad \hbox{Other adjustments primarily include certain retention costs and equity investment income.}$ 

# Year ended December 31, 2012 compared to year ended December 31, 2011

The following table presents our results of operations, in dollars and as a percentage of net sales, for the years ended December 31, 2012 and 2011:

	Dollars in millions	Year ended December 31, 2012 Percentage of net sales	Dollars in millions	Year ended December 31, 2011 Percentage of net sales
Net sales	\$ 10,128.2	100.0%	\$ 9,602.4	100.0%
Cost of sales	8,458.6	83.5	8,018.9	83.5
Gross profit	1,669.6	16.5	1,583.5	16.5
Selling and administrative expenses	1,029.5	10.2	990.1	10.3
Advertising expense	129.5	1.3	122.7	1.3
Income from operations	510.6	5.0	470.7	4.9
Interest expense, net	(307.4)	(3.0)	(324.2)	(3.4)
Net loss on extinguishments of long-term debt	(17.2)	(0.2)	(118.9)	(1.2)
Other income, net	0.1		0.7	
Income before income taxes	186.1	1.8	28.3	0.3
Income tax expense	(67.1)	(0.7)	(11.2)	(0.1)
Net income	\$ 119.0	1.1%	\$ 17.1	0.2%

#### Net sales

The following table presents our net sales by segment, in dollars and as a percentage of total net sales, and the year-over-year dollar and percentage change in net sales for the years ended December 31, 2012 and 2011:

	Decem	Year ended December 31, 2012 Percentage		Year ended aber 31, 2011 Percentage		
	Dollars in millions	of total net sales	Dollars in millions	of total net sales	Dollar change	Percent change(1)
Corporate	\$ 5,512.8	54.4%	\$ 5,334.4	55.6%	\$ 178.4	3.3%
Public	4,023.0	39.7	3,757.2	39.1	265.8	7.1
Other	592.4	5.9	510.8	5.3	81.6	16.0
Total net sales	\$ 10,128.2	100.0%	\$ 9,602.4	100.0%	\$ 525.8	5.5%

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<sup>(1)</sup> There were 254 and 255 selling days in the years ended December 31, 2012 and 2011, respectively. On an average daily basis, total net sales increased 5.9%.

The following table presents our net sales by customer channel for our Corporate and Public segments and the year-over-year dollar and percentage change in net sales for the years ended December 31, 2012 and 2011:

Years ended December 31, (in millions)	2012	2011	Dollar change	Percent change
Corporate:				
Medium / Large	\$ 4,448.5	\$ 4,287.1	\$ 161.4	3.8%
Small Business	1,064.3	1,047.3	17.0	1.6
Total Corporate	\$ 5,512.8	\$ 5,334.4	\$ 178.4	3.3%
Public:				
Government	\$ 1,394.1	\$ 1,343.5	\$ 50.6	3.8%
Education	1,192.3	1,197.7	(5.4)	(0.4)
Healthcare	1,436.6	1,216.0	220.6	18.1
Total Public	\$ 4,023.0	\$ 3,757.2	\$ 265.8	7.1%

Total net sales in 2012 increased \$525.8 million, or 5.5%, to \$10,128.2 million, compared to \$9,602.4 million in 2011. There were 254 and 255 selling days in the years ended December 31, 2012 and 2011, respectively. On an average daily basis, total net sales increased 5.9%. The increase in total net sales was the result of general volume growth, market share gains, a more tenured sales force, and a continued focus on seller productivity across all areas of the organization. Our net sales growth for the year ended December 31, 2012 reflected growth in notebooks/mobile devices, netcomm products, software products, desktop computers and enterprise storage.

Corporate segment net sales in 2012 increased \$178.4 million, or 3.3%, compared to 2011. Within our Corporate segment, net sales to medium/large customers increased 3.8% between years, and net sales to small business customers increased 1.6% between years. Customers within the Corporate segment continued to take a more cautious approach to spending as increased macroeconomic uncertainty impacted decisionmaking and led to some customers delaying purchases. The increases in Corporate segment net sales were primarily a result of hardware growth, most notably in netcomm products, and unit volume growth in desktop computers. Software product growth, led by network management and security software, also contributed to the increase in net sales. Partially offsetting the growth was a decline in net sales of memory products due to several large orders in the second and third quarters of 2011 that did not recur.

Public segment net sales in 2012 increased \$265.8 million, or 7.1%, between years, driven by continued strong performance in the healthcare customer channel. Net sales to healthcare customers increased \$220.6 million, or 18.1%, between years, led by hardware growth, most notably in enterprise storage, and unit volume growth in netcomm products, desktop computers and point of care technology carts. Software product growth also contributed to the increase in net sales in healthcare. The healthcare customer channel growth was primarily the result of deeper relationships with several group purchasing organizations and increased healthcare industry demand for IT products, as the healthcare industry continued its adoption of electronic medical records and point of care technologies. Net sales to government customers increased \$50.6 million, or 3.8%, in 2012 compared to 2011 led by unit volume increases in sales of notebooks/mobile devices, partially offset by a decline in net sales of netcomm products. Net sales to education customers decreased \$5.4 million, or 0.4%, between years, reflecting budget

constraints. A decline in sales to K-12 customers was partially offset by growth in sales to higher education customers that was led by increased sales of netcomm products, as higher education customers refreshed and added additional enterprise technology.

Gross profit

Gross profit increased \$86.1 million, or 5.4%, to \$1,669.6 million in 2012, compared to \$1,583.5 million in 2011. As a percentage of total net sales, gross profit was 16.5% in both 2012 and 2011. Gross profit margin was positively impacted 10 basis points by a higher mix of commission and net service contract revenue. Fully offsetting these increases in gross profit margin were declines in vendor funding primarily due to program changes for certain vendors. Commission revenue, including agency fees earned on sales of software licenses and software assurance under enterprise agreements, has a positive impact on our gross profit margin, as we record the fee or commission as a component of net sales when earned and there is no corresponding cost of sales. Net service contract revenue, including items such as third-party services and warranties, also has a positive impact on gross profit margin as our cost paid to the vendor or third-party service provider is recorded as a reduction to net sales, resulting in net sales being equal to the gross profit on the transaction. Vendor funding includes purchase discounts, volume rebates and cooperative advertising.

The gross profit margin may fluctuate based on various factors, including vendor incentive and inventory price protection programs, cooperative advertising funds classified as a reduction of cost of sales, product mix, net service contract revenue, commission revenue, pricing strategies, market conditions, and other factors, any of which could result in changes in gross profit margins.

Selling and administrative expenses

Selling and administrative expenses increased \$39.4 million, or 4.0%, to \$1,029.5 million in 2012, compared to \$990.1 million in 2011. As a percentage of total net sales, selling and administrative expenses decreased 10 basis points to 10.2% in 2012, down from 10.3% in 2011. The dollar increase in selling and administrative expenses was primarily due to higher payroll costs (excluding bonus compensation tied to Adjusted EBITDA) of \$43.0 million. The higher payroll costs reflected in selling and administrative expenses were driven by increased sales commissions and other variable compensation costs consistent with higher sales and gross profit. While total coworker count increased by 59 coworkers, from 6,745 coworkers at December 31, 2011 to 6,804 coworkers at December 31, 2012, the increase was primarily comprised of service delivery coworkers, the cost of which is reflected in cost of sales. Other factors that increased selling and administrative expenses included a \$5.8 million increase in health benefits due to higher claims costs and a higher average number of participants in 2012 compared to 2011, a \$5.3 million increase in depreciation and amortization expense related primarily to additional capital expenditures for information technology systems, and a \$2.6 million increase in stock compensation expense, primarily due to incremental expense related to a modified Class B Common Unit grant agreement with our former chief executive officer. Partially offsetting these increases was an \$11.8 million decline in bonus compensation tied to Adjusted EBITDA, as performance fell below target, \$3.8 million of expenses related to the modification of our Prior Term Loan Facility in 2011 that did not recur in 2012, and a \$3.3 million decline in litigation expenses between years.

The decrease in selling and administrative expenses as a percentage of sales of 10 basis points between years was driven by the decline in incentive compensation tied to Adjusted EBITDA.

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# Advertising expense

Advertising expense increased \$6.8 million, or 5.6%, to \$129.5 million in 2012, compared to \$122.7 million in 2011. As a percentage of net sales, advertising expense was 1.3% in both 2012 and 2011. The increase in advertising expense was due to a focus on continuing to advertise our solutions and products and to build our reputation as a leading IT solutions provider, primarily through targeted digital advertising, partially offset by decreases in expenditures for print advertising.

#### Income from operations

The following table presents income (loss) from operations by segment, in dollars and as a percentage of net sales, and the year-over-year percentage change in income (loss) from operations for the years ended December 31, 2012 and 2011:

	Dece	Year ended December 31, 2012		Year ended mber 31, 2011	<b>D</b> 4		
	Dollars in millions	Operating margin percentage	Dollars in millions	Operating margin percentage	Percent change in income (Loss) from operations		
Segments:(1)							
Corporate	\$ 349.0	6.3%	\$ 331.6	6.2%	5.2%		
Public	246.7	6.1	233.3	6.2	5.7		
Other	18.6	3.1	17.5	3.4	6.5		
Headquarters(2)	(103.7)	nm*	(111.7)	nm*	7.2		
Total income from operations	\$ 510.6	5.0%	\$ 470.7	4.9%	8.5%		

# (2) Includes Headquarters function costs that are not allocated to the segments.

Income from operations was \$510.6 million in 2012, an increase of \$39.9 million, or 8.5%, compared to \$470.7 million in 2011. This increase was driven by higher net sales and gross profit, partially offset by higher selling and administrative expenses and advertising expense. Total operating margin percentage increased 10 basis points to 5.0% in 2012, compared to 4.9% in 2011. Operating margin percentage was positively impacted by the decrease in selling and administrative expenses as a percentage of net sales.

Corporate segment income from operations was \$349.0 million in 2012, an increase of \$17.4 million, or 5.2%, compared to \$331.6 million in 2011. This increase was primarily driven by higher net sales and gross profit margin, partially offset by higher selling and administrative expenses, resulting in a net increase in segment operating income before allocations of \$14.4 million in 2012 compared to 2011. In addition, Corporate segment income from operations benefited from an increase of \$2.5 million in income allocations from our logistics operations and a decrease of \$0.5 million in Headquarters expense allocations in 2012 compared to 2011. The improved profitability of our logistics operations was driven by stronger operating leverage given higher purchase volumes while support costs remained flat.

Public segment income from operations was \$246.7 million in 2012, an increase of \$13.4 million, or 5.7%, compared to \$233.3 million in 2011. This increase reflected higher segment operating income before allocations of \$4.0 million as a result of increased net sales and gross profit

<sup>\*</sup> Not meaningful

<sup>(1)</sup> Segment income (loss) from operations includes the segment s direct operating income (loss) and allocations for Headquarters costs, allocations for logistics services, certain inventory adjustments, and volume rebates and cooperative advertising from vendors.

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dollars, partially offset by higher selling and administrative costs. In addition, Public segment income from operations benefited from an increase of \$5.7 million in income allocations from our logistics operations and a decrease in Headquarters expense allocations of \$3.7 million in 2012 compared to 2011.

Interest expense, net

At December 31, 2012, our outstanding long-term debt totaled \$3,771.0 million, compared to \$4,066.0 million at December 31, 2011. Net interest expense in 2012 was \$307.4 million, a decrease of \$16.8 million compared to \$324.2 million in 2011. Interest expense in 2011 included a benefit of \$19.4 million, due to an adjustment to the long-term accrued interest liability associated with the extinguishment of \$1,078.0 million of Senior Notes due 2015. The long-term accrued interest liability represents the difference between interest expense previously recognized under the effective interest method and actual interest paid. Of the remaining net decrease of \$36.2 million, \$27.2 million was due to lower effective interest rates and lower debt balances in 2012 compared to the prior year as a result of debt repayment and refinancing activities completed during 2011 and 2012. The remaining net decrease was primarily attributable to additional interest expense in 2011 related to the interest rate swaps that terminated in January 2011, higher 2011 mark-to-market losses on interest rate caps, higher amortization of deferred financing costs in 2011 compared to 2012 and a 2012 benefit related to an adjustment to the long-term accrued interest liability associated with the extinguishment of \$100.0 million of Senior Subordinated Notes.

Net loss on extinguishments of long-term debt

During 2012, we recorded a net loss on extinguishments of long-term debt of \$17.2 million compared to \$118.9 million in 2011.

In February and March 2012, we purchased or redeemed the remaining \$129.0 million of Senior Notes due 2015, funded with the issuance of an additional \$130.0 million of Senior Notes. As a result, we recorded a loss on extinguishment of long-term debt of \$9.4 million, representing the difference between the purchase or redemption price of the Senior Notes due 2015 and the net carrying amount of the purchased debt, adjusted for the remaining unamortized deferred financing costs.

In December 2012, we redeemed \$100.0 million aggregate principal amount of Senior Subordinated Notes for \$106.3 million. We recorded a loss on extinguishment of long-term debt of \$7.8 million representing the difference between the redemption price and the net carrying amount of the purchased debt, adjusted for a portion of the unamortized deferred financing costs.

In March 2011, we amended the Prior Term Loan Facility and recorded a loss on extinguishment of long-term debt of \$3.2 million, representing a write-off of a portion of the unamortized deferred financing costs on this facility.

In April and May 2011, we purchased \$1,078.0 million of Senior Notes due 2015, funded with the issuance of \$1,175.0 million of Senior Notes. As a result, we recorded a loss on extinguishment of long-term debt of \$114.1 million, representing the difference between the purchase price of the Senior Notes due 2015 at 109% of the principal amount and the net carrying amount of the purchased debt, adjusted for a portion of the unamortized deferred financing costs.

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In June 2011, we entered into a new \$900.0 million ABL Facility, replacing the existing \$800.0 million ABL Facility. As a result, we recorded a loss on extinguishment of long-term debt of \$1.6 million representing a write-off of a portion of the unamortized deferred financing costs related to the previous facility.

Income tax expense

Income tax expense was \$67.1 million in 2012, compared to \$11.2 million in 2011. The effective income tax rate was 36.0% and 39.7% for 2012 and 2011, respectively.

For 2012, the effective tax rate differed from the U.S. federal statutory rate primarily due to favorable adjustments to state tax credits which are partially offset by the unfavorable impact of adjustments to deferred taxes due to changes in state tax laws and permanent differences. For 2011, the effective tax rate differed from the U.S. federal statutory rate primarily due to the unfavorable impact of permanent differences offset by a benefit for state income taxes. The lower effective tax rate for 2012 as compared to 2011 was primarily driven by the impact of favorable adjustments to state tax credits in 2012 and the lower rate impact of permanent differences in 2012 due to the significantly greater amount of pre-tax income.

Net income

Net income was \$119.0 million in 2012, compared to \$17.1 million in 2011. The 2012 and 2011 results included after-tax losses on extinguishments of long-term debt of \$10.5 million and \$72.5 million, respectively. Other significant factors and events causing the net changes from 2011 to 2012 are discussed above.

Adjusted EBITDA

Adjusted EBITDA was \$766.6 million in 2012, an increase of \$49.3 million, or 6.9%, compared to \$717.3 million in 2011. As a percentage of net sales, Adjusted EBITDA was 7.6% and 7.5% in 2012 and 2011, respectively.

We have included a reconciliation of EBITDA and Adjusted EBITDA for 2012 and 2011 in the table below. EBITDA is defined as consolidated net income before interest expense, income tax expense, depreciation and amortization. Adjusted EBITDA, which is a measure defined in our Senior Credit Facilities, means EBITDA adjusted for certain items which are described in the table below. Both EBITDA and Adjusted EBITDA are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company s performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP measures used by the Company may differ from similar measures used by other companies, even when similar terms are used to identify such measures. We believe that EBITDA and Adjusted EBITDA provide helpful information with respect to our operating performance and cash flows including our ability to meet our future debt service, capital expenditures, and working capital requirements. Adjusted EBITDA also provides helpful information as it is the primary measure used in certain financial covenants contained in our Senior Credit Facilities. See Selected consolidated financial and operating data for a reconciliation of EBITDA to cash flows from operating activities.

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Years ended December 31, (in millions)	2012	2011
N. C.	¢ 110.0	¢ 17.1
Net income	\$ 119.0	\$ 17.1
Depreciation and amortization	210.2	204.9
Income tax expense	67.1	11.2
Interest expense, net	307.4	324.2
EBITDA	703.7	557.4
Adjustments:		
Non-cash equity-based compensation	22.1	19.5
Sponsor fee	5.0	5.0
Consulting and debt-related professional fees	0.6	5.1
Net loss on extinguishments of long-term debt	17.2	118.9
Other adjustments(1)	18.0	11.4
Total adjustments	62.9	159.9
Adjusted EBITDA	\$ 766.6	\$ 717.3

The following table presents our results of operations, in dollars and as a percentage of net sales, for the years ended December 31, 2011 and 2010:

	Dec	D	Year ended December 31, 2010		
	Dollars in millions	Percentage of net sales	Dollars in millions	Percentage of net sales	
Net sales	\$ 9,602.4	100.0%	\$ 8,801.2	100.0%	
Cost of sales	8,018.9	83.5	7,410.4	84.2	
Gross profit	1,583.5	16.5	1,390.8	15.8	
Selling and administrative expenses	990.1	10.3	932.1	10.6	
Advertising expense	122.7	1.3	106.0	1.2	
Income from operations	470.7	4.9	352.7	4.0	
Interest expense, net	(324.2)	(3.4)	(391.9)	(4.4)	
Net (loss) gain on extinguishments of long-term debt	(118.9)	(1.2)	2.0		
Other income, net	0.7		0.2		
Income (loss) before income taxes	28.3	0.3	(37.0)	(0.4)	
Income tax (expense) benefit	(11.2)	(0.1)	7.8	0.1	
Net income (loss)	\$ 17.1	0.2%	\$ (29.2)	(0.3)%	

<sup>(1)</sup> Other adjustments include certain retention costs, equity investment income and a litigation loss in the fourth quarter of 2012. *Year ended December 31, 2011 compared to year ended December 31, 2010* 

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Net sales

The following table presents our net sales by segment, in dollars and as a percentage of total net sales, and the year-over-year dollar and percentage change in net sales for the years ended December 31, 2011 and 2010:

	Decem	Year ended December 31, 2011		Year ended aber 31, 2010		
	Dollars in millions	Percentage of net sales	Dollars in millions	Percentage of net sales	Dollar change	Percent change(1)
Corporate	\$ 5,334.4	55.6%	\$ 4,833.6	54.9%	\$ 500.8	10.4%
Public	3,757.2	39.1	3,560.6	40.5	196.6	5.5
Other	510.8	5.3	407.0	4.6	103.8	25.5
Total net sales	\$ 9,602.4	100.0%	\$ 8,801.2	100.0%	\$ 801.2	9.1%

(1) There were 255 and 254 selling days in the years ended December 31, 2011 and 2010, respectively. On an average daily basis, total net sales increased 8.7%. The following table presents our net sales by customer channel for our Corporate and Public segments and the year-over-year dollar and percentage change in net sales for the years ended December 31, 2011 and 2010:

	Years ended December 31,					
(in millions)	2011	:	2010 Dol	lar change	Percent change	
Corporate:						
Medium / Large	\$ 4,287.1	\$ 3,8	867.3 \$	419.8	10.9%	
Small Business	1,047.3	9	966.3	81.0	8.4	
Total Corporate	\$ 5,334.4	\$ 4,8	\$33.6	500.8	10.4%	
Public:						
Government	\$ 1,343.5	\$ 1,3	868.6 \$	(25.1)	(1.8)%	
Education	1,197.7	1,2	200.6	(2.9)	(0.2)	
Healthcare	1,216.0	ç	91.4	224.6	22.7	
Total Public	\$ 3,757.2	\$ 3,5	\$ \$60.6	196.6	5.5%	

Total net sales in 2011 increased \$801.2 million, or 9.1%, to \$9,602.4 million, compared to \$8,801.2 million in 2010. There were 255 and 254 selling days in the years ended December 31, 2011 and 2010, respectively. On an average daily basis, total net sales increased 8.7%. The increase in total net sales was the result of general volume growth and increased demand in the information technology industry overall, in addition to our focus on growing market share. The most significant drivers of sales growth in 2011 were hardware unit volume growth in notebook/mobile devices, desktop computers and netcomm products, along with growth in software products.

Corporate segment net sales in 2011 increased \$500.8 million, or 10.4%, compared to 2010. Within our Corporate segment, net sales to medium / large customers increased 10.9% between years, and net sales to small business customers increased 8.4% between years. These increases were primarily a result of hardware unit volume growth, most notably in notebook/mobile devices and netcomm products, and growth in software products as we continued to benefit from increased demand from our Corporate customers. Public segment net sales in 2011 increased \$196.6

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million, or 5.5%, between years as growth in the healthcare customer channel

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more than offset slight declines in the government and education customer channels. Net sales to healthcare customers increased \$224.6 million, or 22.7%, between years, primarily driven by hardware unit volume increases in desktop computers, notebook/mobile devices and netcomm products, growth in software products and additional sales from an expanded relationship with a group purchasing organization. Net sales to government customers decreased \$25.1 million, or 1.8%, in 2011 compared to 2010 driven by a 10.2% decline between years for the first nine months of 2011, partially offset by net sales growth of 22.8% between years for the fourth quarter of 2011. Although government spending was impacted negatively throughout 2011 as a result of budget constraints and uncertainty, net sales to federal government customers drove the fourth quarter increase of 22.8% in the government customer channel. The fourth quarter of 2011 benefited from increased orders placed late in the third quarter, the end of the federal government s fiscal year, that shipped during the fourth quarter, compared to the same period of the prior year. Net sales to education customers decreased \$2.9 million, or 0.2%, between years, due to continuing budget pressures.

#### Gross profit

Gross profit increased \$192.7 million, or 13.9%, to \$1,583.5 million in 2011, compared to \$1,390.8 million in 2010. As a percentage of total net sales, gross profit was 16.5% in 2011, up from 15.8% in 2010. Gross profit margin increased 70 basis points between years, primarily due to favorable price/mix changes within product margin across most product categories of 30 basis points, and a higher mix of commission and net service contract revenue of 20 basis points. Commission revenue, including agency fees earned on sales of software licenses and software assurance under enterprise agreements, has a positive impact on our gross profit margin as we record the fee or commission as a component of net sales when earned and there is no corresponding cost of sales amount. Net service contract revenue, including items such as third-party services and warranties, also has a positive impact on gross profit margin as our cost paid to the vendor or third-party service provider is recorded as a reduction to sales, resulting in net sales being equal to the gross profit on the transaction.

The gross profit margin may fluctuate based on various factors, including vendor incentive and inventory price protection programs, cooperative advertising funds classified as a reduction of cost of sales, product mix, net service contract revenue, commission revenue, pricing strategies, market conditions, and other factors, any of which could result in changes in gross profit margins.

#### Selling and administrative expenses

Selling and administrative expenses increased \$58.0 million, or 6.2%, to \$990.1 million in 2011, compared to \$932.1 million in 2010. The increase was primarily due to higher payroll costs of \$62.1 million driven by increased sales commissions and other variable compensation costs consistent with higher sales and gross profit and an increase in the number of coworkers in 2011. Our sales force increased to 3,636 coworkers at December 31, 2011, compared to 3,405 coworkers at December 31, 2010, while total coworker count increased to 6,745 coworkers at December 31, 2011, compared to 6,268 coworkers at December 31, 2010. We also had increases in profit sharing/401(k) expense of \$4.9 million, travel and entertainment expense of \$3.7 million and bad debt expense of \$2.7 million. These increases were partially offset by lower consulting and debt-related professional fees of \$10.0 million, lower depreciation and amortization expense of \$4.2 million, lower healthcare benefits expense of \$3.6 million and lower sales and use tax expense of \$3.3 million.

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# Advertising expense

Advertising expense increased \$16.7 million, or 15.7%, to \$122.7 million in 2011, compared to \$106.0 million in 2010. Higher expenses were due to increased spending on web-based advertising, TV advertising and customer-focused marketing events. As a percentage of net sales, advertising expense was 1.3% in 2011, compared to 1.2% in 2010.

#### Income from operations

The following table presents income (loss) from operations by segment, in dollars and as a percentage of net sales, and the year-over-year percentage change in income (loss) from operations for the years ended December 31, 2011 and 2010:

	Dece Dollars in millions	Year ended mber 31, 2011 Operating margin percentage	Dece Dollars in millions	Year ended ember 31, 2010 Operating margin percentage	Percent change in Income (loss) from operations
Segments:(1)					
Corporate	\$ 331.6	6.2%	\$ 256.2	5.3%	29.4%
Public	233.3	6.2	193.0	5.4	20.9
Other	17.5	3.4	14.3	3.5	22.3
Headquarters(2)	(111.7)	nm	(110.8)	nm	(0.8)
Total income from operations	\$ 470.7	4.9%	\$ 352.7	4.0%	33.5%

(2) Includes Headquarters function costs that are not allocated to the segments. Income from operations was \$470.7 million in 2011, an increase of \$118.0 million, or 33.5%, compared to \$352.7 million in 2010. This increase was driven by higher net sales and gross profit, partially offset by higher advertising expense and selling and administrative expenses.

Corporate segment income from operations was \$331.6 million in 2011, an increase of \$75.4 million, or 29.4%, compared to \$256.2 million in 2010. The increase in Corporate segment income from operations was primarily driven by higher net sales and gross profit margin, partially offset by higher selling and administrative costs, resulting in a net increase before allocations of \$49.6 million in 2011 compared to 2010. In addition, Corporate segment income from operations benefited from an increase of \$28.3 million in income allocations from our logistics operations in 2011 compared to 2010. The improved profitability of our logistics operations was driven by stronger operating leverage given higher purchase volumes while support structure costs remained flat. Partially offsetting the above items was an increase in Headquarters expense allocations to the Corporate segment of \$2.5 million.

Public segment income from operations was \$233.3 million in 2011, an increase of \$40.3 million, or 20.9%, compared to \$193.0 million in 2010. The increase reflected higher operating income before allocations of \$25.9 million as a result of higher net sales and gross profit margin, partially offset by higher selling and administrative costs. In addition, Public segment income from operations benefited from an increase of \$15.1 million in income allocations from our logistics operations in 2011 compared to 2010.

<sup>(1)</sup> Segment income (loss) from operations includes the segment s direct operating income (loss) and allocations for Headquarters costs, allocations for logistics services, certain inventory adjustments, and volume rebates and cooperative advertising from vendors.

The loss from operations for our Headquarters function of \$111.7 million in 2011 was flat compared to the loss from operations of \$110.8 million in 2010.

Interest expense, net

At December 31, 2011, our outstanding long-term debt totaled \$4,066.0 million, compared to \$4,289.1 million at December 31, 2010. Net interest expense in 2011 was \$324.2 million, a decrease of \$67.7 million compared to \$391.9 million in 2010. Interest expense was reduced by \$19.4 million in 2011 due to a decrease in the long-term accrued interest liability associated with the extinguishment of \$1,078.0 million of Senior Notes due 2015. The long-term accrued interest liability represents the difference between interest expense previously recognized under the effective interest method and actual interest paid. The remaining decrease of \$48.3 million was primarily due to lower effective interest rates in 2011 resulting from the termination of our interest rate swaps in January 2011 and the debt refinancing activities completed during the first half of 2011, partially offset by non-cash gains on hedge ineffectiveness recorded to interest expense in the prior year.

Net (loss) gain on extinguishments of long-term debt

During 2011, we recorded a net loss on extinguishments of long-term debt of \$118.9 million compared to a net gain on extinguishments of long-term debt of \$2.0 million in 2010.

In March 2011, we amended the Prior Term Loan Facility and recorded a loss on extinguishment of long-term debt of \$3.2 million, representing a write-off of a portion of the unamortized deferred financing costs on this facility.

In April and May 2011, we purchased \$1,078.0 million of Senior Notes due 2015, funded with the issuance of \$1,175.0 million of Senior Notes. As a result, we recorded a loss on extinguishment of long-term debt of \$114.1 million, representing the difference between the purchase price of the Senior Notes due 2015 at 109% of the principal amount and the net carrying amount of the purchased debt, adjusted for a portion of the unamortized deferred financing costs.

In June 2011, we entered into a new \$900.0 million ABL Facility, replacing the existing \$800.0 million ABL Facility. As a result, we recorded a loss on extinguishment of long-term debt of \$1.6 million representing a write-off of a portion of the unamortized deferred financing costs related to the previous facility.

During 2010, we recorded a net gain of \$2.0 million on the extinguishments of long-term debt resulting from two transactions. In March 2010, we repurchased \$28.5 million of principal amount of senior subordinated bridge loans for a purchase price of \$18.6 million. We recorded a gain of \$9.2 million representing the difference between the purchase price, including expenses paid to the debt holders and agent, and the net carrying amount of the purchased debt, adjusted for a portion of the unamortized deferred financing costs. The \$28.5 million in principal amount of senior subordinated bridge loans that was repurchased was exchanged for increasing rate notes and subsequently surrendered to the indenture trustee for cancellation. In December 2010, we extinguished \$500.0 million of the outstanding principal balance of the Prior Term Loan Facility funded by proceeds from the issuance of Senior Secured Notes. We recorded a loss of \$7.2 million on the extinguishment of the Prior Term Loan Facility, representing a write-off of a portion of the unamortized deferred financing costs. There was no additional gain or loss resulting from the paydown of the debt balance, as the cash paid equaled the principal amount of the debt extinguished.

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Income tax (expense) benefit

The effective income tax rate was 39.7% and 21.1% for 2011 and 2010, respectively.

For 2011, the effective tax rate differed from the U.S. federal statutory rate primarily due to the unfavorable impact of permanent differences relative to pre-tax income. The effective tax rate for 2010 reflects the unfavorable impact of permanent differences relative to a small pre-tax loss.

Net income (loss)

Net income was \$17.1 million in 2011, compared to a net loss of \$29.2 million in 2010.

Adjusted EBITDA

Adjusted EBITDA was \$717.3 million in 2011, an increase of \$115.4 million, or 19.2%, compared to \$601.8 million in 2010. As a percentage of net sales, Adjusted EBITDA was 7.5% and 6.8% in 2011 and 2010, respectively.

We have included a reconciliation of EBITDA and Adjusted EBITDA for 2011 and 2010 in the table below. EBITDA is defined as consolidated net income (loss) before interest expense, income tax expense (benefit), depreciation and amortization. Adjusted EBITDA, which is a measure defined in the Senior Credit Facilities, means EBITDA adjusted for certain items which are described in the table below. Both EBITDA and Adjusted EBITDA are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company s performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP measures used by the Company may differ from similar measures used by other companies, even when similar terms are used to identify such measures. We believe that EBITDA and Adjusted EBITDA provide helpful information with respect to our operating performance and cash flows including our ability to meet our future debt service, capital expenditures and working capital requirements. Adjusted EBITDA also provides helpful information as it is the primary measure used in certain financial covenants contained in the Senior Credit Facilities. See Selected consolidated financial and operating data for a reconciliation of EBITDA to cash flows from operating activities.

Years ended December 31, (in millions)	2011	2010
Net income (loss)	\$ 17.1	\$ (29.2)
Depreciation and amortization	204.9	209.4
Income tax expense (benefit)	11.2	(7.8)
Interest expense, net	324.2	391.9
EBITDA	557.4	564.3
Adjustments:		
Non-cash equity-based compensation	19.5	11.5
Sponsor fee	5.0	5.0
Consulting and debt-related professional fees	5.1	15.1
Net loss (gain) on extinguishments of long-term debt	118.9	(2.0)
Other adjustments(1)	11.4	7.9
Total adjustments	159.9	37.5
Adjusted EBITDA	\$ 717.3	\$ 601.8

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(1) Other adjustments include certain retention costs and equity investment income.

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# Unaudited quarterly financial results

The following tables present our unaudited quarterly consolidated results of operations for the eight quarters ended December 31, 2012. This unaudited quarterly consolidated information has been prepared on the same basis as our Audited Financial Statements and, in the opinion of management, the statements of operations data includes all adjustments, consisting of normal recurring adjustments, necessary for the fair presentation of the results of operations for these periods. You should read this table in conjunction with our Audited Financial Statements and the related notes located elsewhere in this prospectus. The results of operations for any quarter are not necessarily indicative of the results of operations for any future periods.

(in millions)	First quarter	Second quarter		Third quarter		Fourt	2012 h quarter
Net Sales Detail:							
Corporate:							
Medium / Large	\$ 1,089.6	\$	1,124.7	\$	1,055.7	\$	1,178.5
Small Business	273.2		269.7		257.1		264.3
Total Corporate	1,362.8		1,394.4		1,312.8		1,442.8
Public:							
Government	262.6		318.0		408.6		404.9
Education	221.7		349.5		394.7		226.4
Healthcare	333.3		372.9		360.4		370.0
Total Public	817.6		1,040.4		1,163.7		1,001.3
Other	138.8		149.9		146.8		156.9
Net sales	\$ 2,319.2	\$	2,584.7	\$	2,623.3	\$	2,601.0
Gross profit	\$ 384.6	\$	426.9	\$	432.7	\$	425.4
Income from operations	\$ 103.6	\$	136.4	\$	139.7	\$	130.9
Net income	\$ 10.9	\$	36.8	\$	38.0	\$	33.3

(in millions)	First quarter	Second quarter		Second quarter Third quarter		Fourt	2011 h quarter
Net Sales Detail:							
Corporate:							
Medium / Large	\$ 1,022.9	\$	1,075.0	\$	1,070.6	\$	1,118.6
Small Business	256.4		263.4		259.7		267.8
Total Corporate	1,279.3		1,338.4		1,330.3		1,386.4
Public:							
Government	231.9		296.1		388.1		427.4
Education	214.6		343.3		415.7		224.1
Healthcare	277.4		311.8		319.3		307.5
Total Public	723.9		951.2		1,123.1		959.0
Other	126.4		122.5		128.0		133.9

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Net sales	\$ 2,129.6	\$ 2,412.1	\$ 2,581.4	\$ 2,479.3
Gross profit	\$ 350.4	\$ 400.8	\$ 420.0	\$ 412.3
Income from operations	\$ 91.7	\$ 128.2	\$ 139.7	\$ 111.1
Net (loss) income	\$ (4.2)	\$ (34.8)	\$ 37.1	\$ 19.0

# Seasonality

While we have not historically experienced significant seasonality throughout the year, sales in our Corporate segment, which primarily serves private sector business customers, are typically higher in the fourth quarter than in other quarters due to customers spending their remaining technology budget dollars at the end of the year. Additionally, sales in our Public segment have historically been higher in the third quarter than in other quarters primarily due to the buying patterns of the federal government and education customers.

# Liquidity and capital resources

# Overview

We finance our operations and capital expenditures through a combination of internally generated cash from operations and from borrowings under the ABL Facility. We believe that our current sources of funds will be sufficient to fund our cash operating requirements for the next year. In addition, we believe that, in spite of the uncertainty of future macroeconomic conditions, we have adequate sources of liquidity and funding available to meet our longer-term needs. However, there are a number of factors that may negatively impact our available sources of funds. The amount of cash generated from operations will be dependent upon factors such as the successful execution of our business plan and general economic conditions.

# Cash flows

Cash flows from operating, investing and financing activities were as follows:

	Three months ended  March 31,				Years ended December 31,	
(in millions)	2013		2012	2012	2011	2010
Net cash provided by (used in):						
Operating activities	\$ 208.0	\$	223.0	\$ 317.4	\$ 214.7	\$ 423.7
Investing activities	(8.8)		(8.3)	(41.7)	(56.0)	(125.4)
Net change in accounts payable inventory financing	3.7		(74.0)	(29.5)	250.5	3.2
Other financing activities	(93.2)		(204.4)	(308.5)	(345.9)	(353.3)
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Financing activities	(89.5)		(278.4)	(338.0)	(95.4)	(350.1)
Effect of exchange rate changes on cash and cash equivalents	(0.5)		(0.3)	0.3		0.4
			` '			
Net increase (decrease) in cash and cash equivalents	\$ 109.2	\$	(63.4)	\$ (62.0)	\$ 63.3	\$ (51.4)

# Operating activities

Net cash provided by operating activities for the three months ended March 31, 2013 decreased \$15.0 million compared to the same period of the prior year. The decrease was primarily driven by changes in assets and liabilities, which resulted in a \$21.8 million decrease in cash between periods. Changes in accounts receivable and accounts payable-trade were the largest drivers of the cash decrease. During the three months ended March 31, 2013, accounts receivable contributed \$18.8 million compared to \$160.9 million during the prior year period. The decrease

in cash contributions from accounts receivable was primarily due to higher cash collections in the first quarter of 2012 compared to the same period in 2013. Accounts payable-trade contributed \$124.2 million during the three months ended March 31, 2013 compared to \$3.0 million during the prior year period. The increase in cash contributions was primarily due to higher purchase volumes to support the increase in net sales. A higher mix of payables with certain vendors from whom we have more favorable payment terms and favorable timing of quarter-end payments also contributed to the increase.

Net cash provided by operating activities for 2012 increased \$102.7 million compared to 2011. The increase was primarily driven by changes in assets and liabilities, resulting in a \$148.9 million increase in net cash provided by operating activities between periods. Despite a 2012 fourth quarter increase in net sales of 4.9% between years, accounts receivable remained relatively flat from the prior year end driven by improved collection results, particularly within the Public segment. Accounts receivable in 2011 represented a use of cash of \$183.4 million, primarily due to a 2011 fourth quarter increase in net sales of 9.3% from the same period in the prior year. Merchandise inventory also contributed \$36.1 million of the increase in cash between years driven by a return to more normalized inventory levels in 2012 following the build-up at the end of 2011 related to the hard drive shortage from the Thailand floods, along with a higher percentage of drop shipments from vendor partners and distributors in 2012 compared to 2011. Partially offsetting these factors in 2012 was a \$54.1 million decrease in other assets as we collected \$53.3 million in income tax refunds in 2011 that did not repeat in 2012. Net income adjusted for the impact of non-cash items such as losses on extinguishment of long-term debt was \$326.8 million in 2012 compared to \$373.0 million in 2011, or a decrease of \$46.2 million. Improved operating performance in 2012 drove higher net income between years, but also higher net cash income taxes paid. Net cash income taxes paid in 2012 were \$123.2 million compared to a net cash tax refund of \$20.9 million in 2011. In addition to the \$53.3 million in cash tax refunds received in 2011, we also fully utilized our remaining federal net operating tax loss carryforwards during 2011.

Net cash provided by operating activities for 2011 decreased \$209.0 million compared to 2010. The decrease was primarily driven by the changes in assets and liabilities, resulting in a \$323.6 million reduction in cash between years. For 2011, the changes in assets and liabilities, excluding cash and cash equivalents, reduced cash by \$158.3 million compared to a cash contribution of \$165.3 million in 2010. The most significant driver of the cash contribution in 2010 was an increase in accounts payable trade of \$269.3 million as we reduced the amount of accelerated payments we made in exchange for early pay discounts at December 31, 2010 compared to the prior year. Accounts payable trade decreased \$19.8 million in 2011 compared to 2010, resulting in a relatively small reduction in cash. Cash flow from operating activities was further reduced by \$101.9 million in 2011 compared to 2010 following an increase in accounts receivable between years driven by higher fourth quarter net sales in 2011. During 2011, we collected \$53.3 million in cash tax refunds which reduced other assets between years, resulting in an increase in cash flow from operating activities. Net income, adjusting for the impact of non-cash items such as losses on extinguishment of long-term debt, increased \$114.6 million between years reflecting our improved operating results in 2011.

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In order to manage our working capital and operating cash needs, we monitor our cash conversion cycle, defined as days of sales outstanding in accounts receivable plus days of supply in inventory, less days of purchases outstanding in accounts payable. The following table presents the components of our cash conversion cycle:

	March 31,				
(in days)	2013	2012	2012	2011	2010
Days of sales outstanding (DSO)(1)	44	43	42	45	43
Days of supply in inventory (DIO)(2)	15	16	14	15	15
Days of purchases outstanding (DPO)(3)	(36)	(33)	(32)	(32)	(26)
Cash conversion cycle	23	26	24	28	32

- (1) Represents the rolling three month average of the balance of trade accounts receivable, net at the end of the period divided by average daily net sales for the same three month period. Also incorporates components of other miscellaneous receivables.
- (2) Represents the rolling three month average of the balance of inventory at the end of the period divided by average daily cost of goods sold for the same three-month period.
- (3) Represents the rolling three month average of the combined balance of accounts payable trade, excluding cash overdrafts, and accounts payable inventory financing at the end of the period divided by average daily cost of goods sold for the same three-month period.

The cash conversion cycle decreased to 23 days at March 31, 2013 compared to 26 days at March 31, 2012, driven by a three-day increase in DPO. The increase in DPO was primarily due to a higher mix of payables with certain vendors from whom we have more favorable payment terms and an increase in payables for third-party services such as software assurance and warranties. These services have a favorable impact on DPO as the payable is recognized on the balance sheet without a corresponding cost of sales in the statement of operations because the cost paid to the vendor or third-party service provider is recorded as a reduction to net sales. The timing of quarter-end payments also had a favorable impact on DPO at March 31, 2013. The DSO increase was primarily driven by an increase in receivables for third-party services, which offsets the related increase in DPO discussed above, and slower collections in the Corporate segment. The decrease in DIO was primarily due to a lower three-month average inventory balance at March 31, 2013 compared to March 31, 2012. During the first quarter of 2012, we increased purchases of certain products, primarily hard-disk drives, to address supply shortages from vendor partners whose operations were impacted by the flooding in Thailand. There was no corresponding activity in the first quarter of 2013.

The cash conversion cycle decreased to 24 days at December 31, 2012 compared to 27 days at December 31, 2011, driven by improvements in DSO and DIO. The DSO decline was primarily related to improved collections in the Public segment. The DIO decline was primarily related to an increase in the percentage of products delivered to customers via drop-shipment in 2012 compared to 2011, which had the effect of increasing cost of sales without a corresponding increase in inventory-related working capital.

The cash conversion cycle decreased to 27 days at December 31, 2011 compared to 32 days at December 31, 2010, driven by a six-day increase in DPO. The increase in DPO reflected a higher combined balance of accounts payable trade and accounts payable inventory financing at December 31, 2011 compared to December 31, 2010 as purchase volumes increased to support higher net sales and we received more favorable payment terms for payables related to certain vendors. The one-day increase in DSO primarily reflected our overall sales growth and a higher proportion of government sales in the fourth quarter of 2011 compared to the same period in 2010.

# Investing activities

Net cash used in investing activities for the three months ended March 31, 2013 increased \$0.5 million compared to the same period of the prior year. Capital expenditures were \$8.8 million and \$8.3 million for the three months ended March 31, 2013 and 2012, respectively, primarily for improvements to our information technology systems during both periods.

Net cash used in investing activities in 2012 decreased \$14.3 million compared to 2011. This decline was primarily due to a reduction in cash payments between years of \$6.6 million related to interest rate swap agreements, as the \$6.6 million paid in 2011 reflected the final payment upon termination of the swap agreements on January 14, 2011. Capital expenditures were \$41.4 million for 2012 and \$45.7 million for 2011, primarily for improvements to our information technology systems during both years. During 2012 and 2011, we paid \$0.3 million and \$3.7 million, respectively, for new interest rate cap agreements.

Net cash used in investing activities in 2011 decreased \$69.4 million compared to 2010. This decline was primarily due to a reduction in cash payments between years of \$71.5 million under our interest rate swap agreements, as the \$6.6 million paid in 2011 reflected the final payment upon termination of the swap agreements. Capital expenditures were \$45.7 million for 2011 and \$41.5 million for 2010, primarily for improvements to our information technology systems during both years. During 2011 and 2010, we paid \$3.7 million and \$5.9 million, respectively, for new interest rate cap agreements.

### Financing activities

Net cash used in financing activities decreased \$188.9 million for the three months ended March 31, 2013 compared to the same period in 2012. The decrease was primarily driven by debt transactions and changes in accounts payable-inventory financing. The net impact of our debt transactions resulted in cash outflows of \$93.1 million and \$204.1 million during the three months ended March 31, 2013 and 2012, respectively, as cash was used in each period to reduce our total long-term debt. The decrease in debt transactions is primarily attributable to a lower 2013 required prepayment related to the excess cash flow provision of the Prior Term Loan Facility, partially offset by a 2013 partial redemption of our Senior Subordinated Notes, for which there was no corresponding activity in the first quarter of 2012. Each debt transaction is described below under Long-term debt and financing arrangements. In addition, during the three months ended March 31, 2013, changes in accounts payable-inventory financing increased cash by \$3.7 million compared to a reduction in cash of \$74.0 million for the three months ended March 31, 2012. Although the 2013 cash flows related to changes in accounts payable-inventory financing were essentially flat, the reduction in cash during 2012 was primarily due to lower purchasing volume during March of 2012 compared to December of 2011. Also, in the first quarter of 2012 we terminated one of our inventory financing agreements and began reporting the amounts owed for subsequent purchases as accounts payable-trade on the consolidated balance sheets and as cash flows from operating activities in the consolidated statements of cash flows.

Net cash used in financing activities increased \$242.6 million in 2012 compared to 2011. This change was primarily driven by 2011 net inflows from accounts payable inventory financing of \$250.5 million compared to 2012 outflows of \$29.5 million, resulting in a total impact on the change in cash used in financing activities of \$280.0 million from accounts payable inventory financing. The reduction in cash during 2012 from accounts payable inventory financing was

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primarily due to the termination of one of our inventory financing agreements in the first quarter of 2012, with amounts owed for subsequent purchases being included in accounts payable trade on the consolidated balance sheet and classified as cash flows from operating activities on the consolidated statement of cash flows. As discussed below under Inventory financing arrangements, in June 2011 we entered into a new inventory financing agreement with a financial intermediary to facilitate the purchase of inventory from a certain vendor. Inventory purchases from this vendor under the June 2011 inventory financing agreement are included in accounts payable inventory financing and reported as cash flows from financing activities. The net impact of our debt transactions resulted in cash outflows of \$310.6 million during 2012 and \$346.5 million during 2011 as cash was used in each period to reduce our total long-term debt. Each debt transaction is described below under Long-term debt and financing arrangements.

Net cash used in financing activities decreased \$254.7 million in 2011 compared to 2010, primarily driven by higher cash inflows of \$247.3 million from accounts payable inventory financing. As discussed below under Inventory financing arrangements, inventory purchases from a certain vendor under a new inventory financing agreement are included in accounts payable inventory financing and reported as cash flows from financing activities. A combination of the increase in overall purchase volume under inventory financing agreements to support higher net sales in 2011 along with more favorable payment terms under the new inventory financing agreement drove the majority of the increase in cash flows from financing activities during 2011 compared to 2010. The net impact of our debt transactions resulted in cash outflows of \$346.5 million during 2011 compared to cash outflows of \$352.7 million during 2010 as cash was used in each period to reduce our total long-term debt. Each debt transaction is described below under Long-term debt and financing arrangements.

# Long-term debt and financing arrangements

Long-term debt was as follows:

		March 31,		
(dollars in millions)	Interest rate(1)	2013	December 31, 2012	December 31, 2011
ABL Facility due 2016	%	\$	\$	\$
Term Loan Facility due 2014	3.7%	408.7	421.3	484.5
Term Loan Facility due 2017	4.0%	890.8	918.2	1,056.0
Senior Secured Notes due 2018	8.0%	500.0	500.0	500.0
Senior Notes due 2019	8.5%	1,305.0	1,305.0	1,175.0
Unamortized premium on Senior Notes due 2019		4.8	5.0	
Senior Exchange Notes due 2015	%			129.0
Senior Subordinated Notes due 2017	12.535%	571.5	621.5	721.5
Total long-term debt		3,680.8	3,771.0	4,066.0
Less current maturities of long-term debt			(40.0)	(201.0)
Long-term debt, excluding current maturities		\$ 3,680.8	\$ 3,731.0	\$ 3,865.0

<sup>(1)</sup> Weighted-average interest rate as of March 31, 2013.

At March 31, 2013, we were in compliance with the covenants under the various credit facilities, which are described below.

ABL Facility

At March 31, 2013, there were no outstanding borrowings under the ABL Facility, \$1.7 million of undrawn letters of credit and \$248.9 million reserved related to the floorplan sub-facility.

On June 24, 2011, CDW LLC entered into the ABL Facility, a new five-year \$900.0 million senior secured asset-based revolving credit facility, with the facility being available for borrowings, issuance of letters of credit and floorplan financing for certain vendor products. The ABL Facility matures on June 24, 2016, subject to an acceleration provision discussed below. The ABL Facility replaced the previous revolving loan credit facility that was to mature on October 12, 2012. The ABL Facility (i) increased the overall revolving credit facility capacity available to us from \$800.0 million to \$900.0 million, (ii) increased the maximum aggregate amount of increases that may be made to the ABL Facility from \$100.0 million to \$200.0 million, (iii) added a maturity acceleration provision based upon excess cash availability whereby the ABL Facility may mature 45 days prior to the maturity of certain subject debt if excess cash availability does not exceed an amount equal to \$150 million plus the outstanding borrowings under such subject debt, (iv) increased the fee on the unused portion of the ABL Facility from 25 basis points to either 37.5 or 50 basis points, depending on the amount of utilization, (v) increased the applicable interest rate margin, and (vi) incorporated a \$300.0 million floorplan sub-facility, which was increased to \$400.0 million on August 2, 2011. In connection with the termination of the previous facility, we recorded a loss on extinguishment of long-term debt of \$1.6 million in the consolidated statement of operations for the year ended December 31, 2011, representing a write-off of a portion of unamortized deferred financing costs. Fees of \$7.2 million related to the ABL Facility were capitalized as deferred financing costs and are being amortized over the term of the facility on a straight-line basis.

As described in Note 5 to the Audited Financial Statements, we have entered into agreements with certain financial intermediaries to facilitate the purchase of inventory from various suppliers. In connection with the floorplan sub-facility, we entered into an inventory financing agreement on an unsecured basis with a financial intermediary to facilitate the purchase of inventory from this vendor (the ABL facility inventory financing agreement ). Amounts outstanding under the ABL facility inventory financing agreement are unsecured and non-interest bearing. We will either pay the outstanding ABL facility inventory financing agreement amounts when they become due, or the ABL Facility is administrative agent will automatically initiate an advance on the ABL Facility and use the proceeds to pay the balance on the due date. At March 31, 2013, the financial intermediary reported an outstanding balance of \$236.7 million under the ABL facility inventory financing agreement. The total amount reported on the consolidated balance sheet as accounts payable inventory financing related to the ABL facility inventory financing agreement is \$16.1 million more than the \$236.7 million owed to the financial intermediary due to differences in the timing of reporting activity under the ABL facility inventory financing agreement. The outstanding balance reported by the financial intermediary excludes \$12.2 million in reserves for open orders that reduce the availability under the ABL Facility. Changes in cash flows from the ABL facility inventory financing agreement are reported in financing activities in our consolidated statement of cash flows.

Borrowings under the ABL Facility bear interest at a variable interest rate plus an applicable margin. The variable interest rate is based on one of two indices, either (i) LIBOR, or (ii) the ABR

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with the ABR being the greatest of (a) the prime rate, (b) the federal funds effective rate plus 50 basis points or (c) the one-month LIBOR plus 1.00%. The applicable margin varies (2.00% to 2.50% for LIBOR borrowings and 1.00% to 1.50% for ABR borrowings) depending upon our average daily excess cash availability under the agreement and is subject to a reduction of 0.25% if, and for as long as, the senior secured leverage ratio is less than 3.0. The senior secured leverage ratio is defined as the ratio of senior secured debt (including amounts owed under certain inventory floorplan arrangements and capital leases) less cash and cash equivalents, to Adjusted EBITDA, a non-GAAP measure, for the four most recently ended fiscal quarters. For the four quarters ended March 31, 2013, the senior secured leverage ratio was 2.1.

Availability under the ABL Facility is limited to (a) the lesser of the revolving commitment of \$900.0 million and the amount of the borrowing base less (b) outstanding borrowings, letters of credit, and amounts outstanding under the ABL facility inventory financing agreement plus a reserve of 15% of open orders. The borrowing base is (a) the sum of the products of the applicable advance rates on eligible accounts receivable and on eligible inventory as defined in the agreement less (b) any reserves. At March 31, 2013, the borrowing base was \$1,009.7 million based on the amount of eligible inventory and accounts receivable balances as of February 28, 2013. CDW LLC could have borrowed up to an additional \$649.4 million under the ABL Facility at March 31, 2013.

CDW LLC is the borrower under the ABL Facility. All obligations under the ABL Facility are guaranteed by CDW Corporation and each of CDW LLC is direct and indirect, 100% owned, domestic subsidiaries. Borrowings under the ABL Facility are collateralized by a first priority interest in inventory (excluding inventory collateralized under the inventory floorplan arrangements as described in Note 5 to the Audited Financial Statements), deposits, and accounts receivable, and a second priority interest in substantially all other assets. The ABL Facility contains negative covenants that, among other things, place restrictions and limitations on the ability of CDW Corporation and each of CDW LLC is direct and indirect, 100% owned, domestic subsidiaries to dispose of assets, incur additional indebtedness, incur guarantee obligations, prepay other indebtedness, make distributions or other restricted payments, create liens, make equity or debt investments, make acquisitions, engage in mergers or consolidations, or engage in certain transactions with affiliates. The ABL Facility also includes maintenance of a minimum average daily excess cash availability requirement. Should we fall below the minimum average daily excess cash availability requirement for five consecutive business days, CDW LLC will become subject to a fixed charge coverage ratio until such time as the daily excess cash availability requirement is met for 30 consecutive business days.

### Term Loan Facility

At March 31, 2013, the outstanding principal amount of the Prior Term Loan Facility was \$1,299.5 million, with \$408.7 million of non-extended term loans due October 10, 2014 and \$890.8 million of extended term loans due July 15, 2017. The effective weighted-average interest rate on Prior Term Loan Facility principal amounts outstanding on March 31, 2013 was 3.9% per annum.

Borrowings under the Prior Term Loan Facility bear interest at either (a) the ABR plus a margin; or (b) LIBOR plus a margin. The margin is based on our senior secured leverage ratio, as defined in the amended agreement evidencing the Prior Term Loan Facility. Effective with the March 2011 amendment discussed below, the margins were reduced on extended loans. For ABR borrowings, the applicable margin varies within a range of 2.50% to 3.00% for non-extended loans and 1.75% to 2.25% for extended loans. For LIBOR borrowings, the applicable margin varies within a range of 3.50% to 4.00% for non-extended loans and 2.75% to 3.25% for extended loans.

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On March 11, 2011, CDW LLC entered into an amendment to the Prior Term Loan Facility, which became effective on March 14, 2011. This amendment, among other things: (i) reduced the margins with respect to extended loans, (ii) established a LIBOR floor of 1.25% and an ABR floor of 2.25% with respect to extended loans, (iii) reset the start date for accumulating restricted payments that count against the general limit of \$25.0 million and (iv) provided a 1% prepayment premium for certain repayments or repricings of any extended loans for the six-month period following the effective date of the amendment. In connection with this amendment, we recorded a loss on extinguishment of long-term debt of \$3.2 million in the consolidated statement of operations for the year ended December 31, 2011. This loss represented a write-off of a portion of the unamortized deferred financing costs related to the Prior Term Loan Facility.

The Prior Term Loan Facility requires us to make certain mandatory prepayments of principal amounts under certain circumstances, including (i) a prepayment in an amount equal to 50% of our excess cash flow for a fiscal year (the percentage rate of which decreases to 25% when the total net leverage ratio, as defined in the governing agreement, is less than or equal to 5.5 but greater than 4.5; and decreases to 0% when the total net leverage ratio is less than or equal to 4.5), and (ii) the net cash proceeds from the incurrence of certain additional indebtedness by us or our subsidiaries. Excess cash flow is defined as Adjusted EBITDA, plus items such as reductions in working capital, less items such as increases in working capital, certain taxes paid in cash, interest that will be paid in cash, capital expenditures and repayment of long-term indebtedness. The total net leverage ratio was 4.9 and 5.2 at March 31, 2013 and December 31, 2012, respectively. On January 30, 2013, we made an optional prepayment of \$40.0 million aggregate principal amount. The prepayment was allocated on a pro rata basis between the extended and non-extended loans. The optional prepayment satisfied the excess cash flow payment provision of the Prior Term Loan Facility with respect to the year ended December 31, 2012. We were required to make a mandatory prepayment of \$201.0 million under the excess cash flow provision with respect to the year ended December 31, 2011. The requirement was satisfied through \$180.0 million of optional prepayments in February 2012 and \$21.0 million of mandatory prepayments in March 2012. The prepayments were allocated on a pro rata basis between the extended and non-extended loans. On March 16, 2011, we made a mandatory prepayment of \$132.0 million with respect to the year ended December 31, 2010, under the excess cash flow provision.

CDW LLC is the borrower under the Prior Term Loan Facility. All obligations under the Prior Term Loan Facility are guaranteed by CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries. The Prior Term Loan Facility is collateralized by a second priority interest in substantially all inventory (excluding inventory collateralized under the inventory floorplan arrangements as described in Note 5 to the Audited Financial Statements), deposits, and accounts receivable, and by a first priority interest in substantially all other assets. The Prior Term Loan Facility contains negative covenants that, among other things, place restrictions and limitations on the ability of CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries to dispose of assets, incur additional indebtedness, incur guarantee obligations, prepay other indebtedness, make distributions or other restricted payments, create liens, make equity or debt investments, make acquisitions, engage in mergers or consolidations, or engage in certain transactions with affiliates.

The Prior Term Loan Facility also includes a senior secured leverage ratio requirement. The senior secured leverage ratio is required to be maintained on a quarterly basis and is defined as the ratio of senior secured debt (including amounts owed under certain inventory floorplan

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arrangements) less cash and cash equivalents, to Adjusted EBITDA, a non-GAAP financial measure, for the most recently ended four fiscal quarters. Compliance may be determined after giving effect to a designated equity contribution to the Company to be included in the calculation of Adjusted EBITDA. The senior secured leverage ratio for the four quarters ended March 31, 2013 was required to be at or below 6.5. For the four quarters ended March 31, 2013, the senior secured leverage ratio was 2.1. The senior secured leverage ratio requirement is a material component of the Prior Term Loan Facility. Non-compliance with the senior secured leverage ratio requirement would result in a default under the credit agreement governing the Prior Term Loan Facility and could prevent us from borrowing under the ABL Facility. If there were an event of default under the credit agreement governing the Prior Term Loan Facility that was not cured or waived, the lenders under the Prior Term Loan Facility could cause all amounts outstanding under the Prior Term Loan Facility to be due and payable immediately, which would have a material adverse effect on our financial position and cash flows. For a discussion of net cash provided by (used in) operating activities, investing activities and financing activities, see Liquidity and capital resources Cash flows.

We are required to maintain interest rate derivative arrangements to fix or cap the interest rate on at least 50% of the outstanding principal amount of the Prior Term Loan Facility through maturity, subject to certain limitations currently in effect. We utilize interest rate cap agreements to maintain compliance with this requirement. We have ten interest rate cap agreements in effect through January 14, 2015 with a combined notional amount of \$1,150.0 million. Of the ten cap agreements, four entitle us to payments from the counterparty of the amount, if any, by which three-month LIBOR exceeds 3.5% during the agreement period. The other six cap agreements entitle us to payments from the counterparty of the amount, if any, by which the three-month LIBOR exceeds 1.5% during the agreement period. The fair value of our interest rate cap agreements was \$0.1 million at both March 31, 2013 and December 31, 2012.

See Subsequent events for a description of the 2013 Term Loan Refinancing completed in April 2013.

Senior Secured Notes

The Senior Secured Notes were issued on December 17, 2010 and mature on December 15, 2018. At March 31, 2013, the outstanding principal amount of the Senior Secured Notes was \$500.0 million. We intend to use a portion of the net proceeds received by us from this offering to redeem \$175.0 million aggregate principal amount of Senior Secured Notes at a redemption price of 108.000% plus accrued and unpaid interest thereon to the redemption date, using cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest.

CDW LLC and CDW Finance Corporation ( CDW Finance ) are the co-issuers of the Senior Secured Notes and the obligations under the notes are guaranteed by CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries. The Senior Secured Notes are secured on a pari passu basis with the Term Loan Facility by a second priority interest in substantially all inventory (excluding inventory collateralized under the inventory floorplan arrangements as described in Note 5 to the Audited Financial Statements), deposits, and accounts receivable, and by a first priority interest in substantially all other assets. The indenture governing the Senior Secured Notes contains negative covenants that, among other things, place restrictions and limitations on the ability of CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries to dispose of assets, incur additional indebtedness,

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incur guarantee obligations, prepay other indebtedness, make distributions or other restricted payments, create liens, make equity or debt investments, make acquisitions, engage in mergers or consolidations, or engage in certain transactions with affiliates. The indenture governing the Senior Secured Notes does not contain any financial covenants.

Senior Notes due 2015

At March 31, 2013 and December 31, 2012, there were no outstanding Senior Notes due 2015.

On April 13, 2011, CDW LLC and CDW Finance completed a cash tender offer (the Senior Tender Offer ) and purchased \$665.1 million aggregate principal amount of the Senior Notes due 2015 comprised of \$519.2 million of the senior cash pay exchange notes due 2015 and \$145.9 million of the senior PIK election exchange notes due 2015. CDW LLC and CDW Finance concurrently issued \$725.0 million aggregate principal amount of Senior Notes. The proceeds from this issuance, together with cash on hand and borrowings under the then-outstanding ABL Facility, were used to fund the purchase of the tendered Senior Notes due 2015, including \$665.1 million aggregate principal amount of Senior Notes due 2015, \$59.9 million in tender offer premium and \$36.5 million of accrued and unpaid interest, along with transaction fees and expenses.

On May 20, 2011, CDW LLC and CDW Finance completed a follow-on cash tender offer (the Follow-on Senior Tender Offer, and together with the Senior Tender Offer, the 2011 Senior Tender Offers) and purchased an additional \$412.8 million aggregate principal amount of Senior Notes due 2015 comprised of \$321.4 million of the senior cash pay exchange notes due 2015 and \$91.4 million of the senior PIK election exchange notes due 2015. CDW LLC and CDW Finance concurrently issued \$450.0 million aggregate principal amount of additional Senior Notes. The proceeds from this issuance, together with cash on hand and borrowings under the then-outstanding ABL Facility, were used to fund the purchase of the tendered Senior Notes due 2015, including \$412.8 million aggregate principal amount of Senior Notes due 2015, \$37.2 million in tender offer premium and \$4.5 million of accrued and unpaid interest, along with transaction fees and expenses.

In connection with the 2011 Senior Tender Offers, we recorded a loss on extinguishment of long-term debt of \$114.1 million in the consolidated statement of operations for the year ended December 31, 2011. This loss represented \$97.0 million in tender offer premiums and \$17.1 million for the write-off of a portion of the unamortized deferred financing costs related to the Senior Notes due 2015. In connection with the issuance of Senior Notes, fees of \$19.1 million were capitalized as deferred financing costs and are being amortized over the term of the notes using the effective interest method.

On February 2, 2012, CDW LLC and CDW Finance commenced a cash tender offer (the 2012 Senior Tender Offer, and together with the 2011 Senior Tender Offers, the Senior Tender Offers ) to purchase any and all of the remaining \$129.0 million aggregate principal amount of Senior Notes due 2015. On February 17, 2012, CDW LLC and CDW Finance accepted for purchase \$120.6 million aggregate principal amount of the outstanding Senior Notes due 2015 that were tendered. On March 5, 2012, CDW LLC and CDW Finance accepted for purchase an additional \$0.1 million aggregate principal amount of the outstanding Senior Notes due 2015 that were tendered prior to the expiration of the tender offer on March 2, 2012. On March 19, 2012, CDW LLC and CDW Finance redeemed the remaining \$8.3 million aggregate principal amount of Senior Notes due 2015 that was not tendered. CDW LLC and CDW Finance funded the purchases and redemptions of the Senior Notes due 2015 with the issuance of \$130.0 million aggregate principal amount of

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additional Senior Notes at an issue price of 104.375% of par on February 17, 2012. The proceeds from this issuance, together with cash on hand and borrowings under the ABL Facility, funded the purchase of the tendered and redeemed Senior Notes due 2015, including \$129.0 million aggregate principal amount of Senior Notes due 2015, \$7.9 million in tender and redemption premiums and \$5.0 million of accrued and unpaid interest, along with transaction fees and expenses.

In connection with the 2012 Senior Tender Offer, we recorded a loss on extinguishment of long-term debt of \$9.4 million in the consolidated statement of operations for the three months ended March 31, 2012. This loss represented \$7.9 million in tender and redemption premiums and \$1.5 million for the write-off of the remaining unamortized deferred financing costs related to the Senior Notes due 2015.

Senior Notes

As discussed above, on April 13, 2011, CDW LLC and CDW Finance issued \$725.0 million aggregate principal amount of Senior Notes and on May 20, 2011, CDW LLC and CDW Finance issued an additional \$450.0 million aggregate principal amount of Senior Notes. The proceeds from these issuances together with cash on hand and borrowings under the then-outstanding ABL Facility were used to fund the 2011 Senior Tender Offers.

On February 17, 2012, CDW LLC and CDW Finance issued \$130.0 million aggregate principal amount of additional Senior Notes at an issue price of 104.375% of par. The proceeds from this issuance together with cash on hand and borrowings under the ABL Facility were used to fund the 2012 Senior Tender Offer. The \$5.7 million premium received is reported on the consolidated balance sheets as an addition to the face amount of the Senior Notes and is being amortized as a reduction to interest expense over the term of the related debt.

At March 31, 2013, the outstanding principal amount of Senior Notes was \$1,305.0 million, excluding \$4.8 million in unamortized premium. The Senior Notes mature on April 1, 2019.

CDW LLC and CDW Finance are the co-issuers of the Senior Notes. Obligations under the Senior Notes are guaranteed on an unsecured senior basis by CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries. The indenture governing the Senior Notes contains negative covenants that, among other things, place restrictions and limitations on the ability of CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries to dispose of assets, incur additional indebtedness, incur guarantee obligations, prepay other indebtedness, make distributions or other restricted payments, create liens, make equity or debt investments, make acquisitions, engage in mergers or consolidations, or engage in certain transactions with affiliates. The indenture governing the Senior Notes does not contain any financial covenants.

Senior Subordinated Notes

At March 31, 2013, the outstanding principal amount of the Senior Subordinated Notes was \$571.5 million. The Senior Subordinated Notes mature on October 12, 2017. After and subject to the completion of this offering, we intend to issue an irrevocable notice of redemption to the holders of the Senior Subordinated Notes notifying such holders that we will redeem \$334.0 million aggregate principal amount of Senior Subordinated Notes at a redemption price of 106.268% plus accrued and unpaid interest thereon to the date of redemption. Specifically, we intend to use a portion of the net proceeds received by us from this offering to redeem \$156.0 million aggregate

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principal amount of Senior Subordinated Notes and the Incremental Borrowings to redeem \$178.0 million aggregate principal amount of Senior Subordinated Notes, in each case using cash on hand or borrowings under the ABL Facility to pay accrued and unpaid interest.

On March 8, 2013, CDW LLC and CDW Finance redeemed \$50.0 million aggregate principal amount of Senior Subordinated Notes at a redemption price that was 106.268% of the principal amount redeemed. Cash on hand was used to fund the redemption of \$50.0 million aggregate principal amount, \$3.1 million of redemption premium and \$2.5 million in accrued and unpaid interest. In connection with this redemption, we recorded a loss on extinguishment of long-term debt of \$3.9 million in the consolidated statement of operations for three months ended March 31, 2013. This loss represented \$3.1 million in redemption premium and \$0.8 million for the write-off of a portion of the unamortized deferred financing costs related to the Senior Subordinated Notes.

On December 21, 2012, CDW LLC and CDW Finance redeemed \$100.0 million aggregate principal amount of Senior Subordinated Notes at a redemption price that was 106.268% of the principal amount redeemed. Cash on hand was used to fund the redemption of \$100.0 million aggregate principal amount, \$6.3 million of redemption premium and \$2.3 million in accrued and unpaid interest. In connection with this redemption, we recorded a loss on extinguishment of long-term debt of \$7.8 million in the consolidated statement of operations for the year ended December 31, 2012. This loss represented \$6.3 million in redemption premium and \$1.5 million for the write-off of a portion of the unamortized deferred financing costs related to the Senior Subordinated Notes.

On March 10, 2010, one of our 100% owned subsidiaries purchased \$28.5 million of principal amount of senior subordinated bridge loans for a purchase price of \$18.6 million. We recorded a gain on the extinguishment of long-term debt of \$9.2 million in the consolidated statement of operations for the year ended December 31, 2010 related to this repurchase. In May 2010, the \$28.5 million in principal amount of senior subordinated debt that were repurchased were exchanged for increasing rate notes and subsequently surrendered to the indenture trustee for cancellation.

CDW LLC and CDW Finance are the co-issuers of the Senior Subordinated Notes. Obligations under the Senior Subordinated Notes are guaranteed on an unsecured senior basis by CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries. The indenture governing the Senior Subordinated Notes contains negative covenants that, among other things, place restrictions and limitations on the ability of CDW Corporation and each of CDW LLC s direct and indirect, 100% owned, domestic subsidiaries to dispose of assets, incur additional indebtedness, incur guarantee obligations, prepay other indebtedness, make distributions or other restricted payments, create liens, make equity or debt investments, make acquisitions, engage in mergers or consolidations, or engage in certain transactions with affiliates. The indenture governing the Senior Subordinated Notes does not contain any financial covenants.

Inventory financing agreements

We have entered into agreements with certain financial intermediaries to facilitate the purchase of inventory from various suppliers under certain terms and conditions, as described below. These amounts are classified separately as accounts payable inventory financing on the consolidated balance sheets. We do not incur any interest expense associated with these agreements as balances are paid when they are due.

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The following table presents the amounts included in accounts payable inventory financing:

	March 31,			December 31,		
(in millions)		2013	2012	2011		
ABL facility inventory financing agreement Other inventory financing agreements	\$	252.8 0.1	\$ 248.3 0.9	\$ 240.7 38.0		
Accounts payable inventory financing	\$	252.9	\$ 249.2	\$ 278.7		

We maintain the ABL Facility as described in Note 7 to the Audited Financial Statements and Note 4 to the Unaudited Financial Statements, which incorporates a \$400.0 million floorplan sub-facility to facilitate the purchase of inventory from a certain vendor. In connection with the floorplan sub-facility, we maintain the ABL facility inventory financing agreement. Amounts outstanding under the ABL facility inventory financing agreement are unsecured and non-interest bearing. At March 31, 2013, December 31, 2012 and 2011, we reported \$252.8 million, \$248.3 million and \$240.7 million, respectively, for this agreement within accounts payable inventory financing on the consolidated balance sheets.

We also maintain other inventory financing agreements with financial intermediaries to facilitate the purchase of inventory from certain vendors. During the first quarter of 2012, we terminated one of these agreements; amounts owed for subsequent purchases of the related product line are included in accounts payable trade on the consolidated balance sheet. At December 31, 2011, \$30.3 million owed under this agreement was reported within accounts payable inventory financing on the consolidated balance sheet.

At March 31, 2013, December 31, 2012 and 2011, amounts owed under inventory financing agreements of \$0.1 million, \$0.9 million and \$7.7 million, respectively, were collateralized by the inventory purchased under these financing agreements and a second lien on the related accounts receivable. The remaining amounts owed under other inventory financing agreements were not collateralized.

# Contractual obligations

We have future obligations under various contracts relating to debt and interest payments, operating leases and asset retirement obligations. The following table presents our estimated future payments under contractual obligations that existed as of December 31, 2012, based on undiscounted amounts.

			1.2	Payments due by period		
(in millions)	Total	< 1 year	1-3 years	4-5 years	> 5 years	
ABL Facility due 2016(1)	\$	\$	\$	\$	\$	
Term Loan Facility due 2014/2017(2)	1,533.4	91.7	493.6	948.1		
Senior Secured Notes due 2018(3)	740.0	40.0	80.0	80.0	540.0	
Senior Notes due 2019(3)	2,026.1	110.9	221.9	221.9	1,471.4	
Senior Subordinated Notes due 2017(3)	1,010.4	77.9	155.8	776.7		
Operating leases(4)	106.2	18.3	35.9	23.7	28.3	
Asset retirement obligations(5)	0.5			0.5		
Total	\$ 5,416.6	\$ 338.8	\$ 987.2	\$ 2,050.9	\$ 2,039.7	

(1)

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Includes only principal payments. Excludes interest payments and fees related to the ABL Facility because of variability with respect to the timing of advances and repayments.

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- (2) Includes future principal and cash interest payments on long-term borrowings through scheduled maturity dates. Interest payments for the variable rate debt were calculated using interest rates as of December 31, 2012. Excluded from these amounts are the amortization of debt issuance and other costs related to indebtedness. See Subsequent events for a description of the 2013 Term Loan Refinancing.
- (3) Includes future principal and cash interest payments on long-term borrowings through scheduled maturity dates. Interest on the Senior Secured Notes, Senior Notes and Senior Subordinated Notes is calculated using the stated interest rate. Excluded from these amounts are the amortization of debt issuance and other costs related to indebtedness. See Long-term debt and financing arrangements Senior Subordinated Notes for a description of the 2013 Redemption.
- (4) Includes the minimum lease payments for non-cancelable leases for properties and equipment used in our operations.
- (5) Represent commitments to return property subject to operating leases to original condition upon lease termination.

# Off-balance sheet arrangements

We have no off-balance sheet arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### **Inflation**

Inflation has not had a material impact on our operating results. We generally have been able to pass along price increases to our customers, though certain economic factors and technological advances in recent years have tended to place downward pressure on pricing. We also have been able to generally offset the effects of inflation on operating costs by continuing to emphasize productivity improvements and by accelerating our overall cash conversion cycle. There can be no assurances, however, that inflation would not have a material impact on our sales or operating costs in the future.

# **Commitments and contingencies**

We are party to various legal proceedings that arise in the ordinary course of our business, which include commercial, intellectual property, employment, tort and other litigation matters. We are also subject to audit by federal, state and local authorities, and by various partners and large customers, including government agencies, relating to purchases and sales under various contracts. In addition, we are subject to indemnification claims under various contracts. From time to time, certain of our customers file voluntary petitions for reorganization or liquidation under the U.S. bankruptcy laws. In such cases, certain pre-petition payments received by us could be considered preference items and subject to return to the bankruptcy administrator.

As of March 31, 2013, we do not believe that there is a reasonable possibility that any material loss exceeding the amounts already recognized for these proceedings and matters, if any, has been incurred. However, the ultimate resolutions of these proceedings and matters are inherently unpredictable. As such, our financial condition and results of operations could be adversely affected in any particular period by the unfavorable resolution of one or more of these proceedings or matters.

# Critical accounting policies and estimates

The preparation of financial statements in accordance with GAAP requires management to make use of certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported periods. We base our

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estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates.

In Note 1 to the Audited Financial Statements, we include a discussion of the significant accounting policies used in the preparation of our consolidated financial statements. We believe the following are the most critical accounting policies and estimates that include significant judgments used in the preparation of our financial statements. We consider an accounting policy or estimate to be critical if it requires assumptions to be made that were uncertain at the time they were made, and if changes in these assumptions could have a material impact on our financial condition or results of operations.

### Revenue recognition

We are a primary distribution channel for a large group of vendors and suppliers, including OEMs, software publishers and wholesale distributors. We record revenue from sales transactions when title and risk of loss are passed to our customer, there is persuasive evidence of an arrangement for sale, delivery has occurred and/or services have been rendered, the sales price is fixed or determinable, and collectability is reasonably assured. Our shipping terms typically specify F.O.B. destination, at which time title and risk of loss have passed to the customer.

Revenues from the sales of hardware products or software products and licenses are generally recognized on a gross basis with the selling price to the customer recorded as sales and the acquisition cost of the product recorded as cost of sales. These items can be delivered to customers in a variety of ways, including (i) as physical product shipped from our warehouse, (ii) via drop-shipment by the vendor or supplier, or (iii) via electronic delivery for software licenses. At the time of sale, we record an estimate for sales returns and allowances based on historical experience. Our vendor partners warrant most of the products we sell.

We leverage drop-shipment arrangements with many of our vendors and suppliers to deliver products to our customers without having to physically hold the inventory at our warehouses, thereby increasing efficiency and reducing costs. We recognize revenue for drop-shipment arrangements on a gross basis upon delivery to the customer with contract terms that typically specify F.O.B. destination. We recognize revenue on a gross basis as the principal in the transaction because we are the primary obligor in the arrangement, we assume inventory risk if the product is returned by the customer, we set the price of the product charged to the customer, we assume credit risk for the amounts invoiced, and we work closely with our customers to determine their hardware and software specifications. These arrangements generally represent approximately 40% to 50% of total net sales, including approximately 10% to 15% related to electronic delivery for software licenses.

Revenue from professional services is either recognized as incurred for services billed at an hourly rate or recognized using a proportional performance model for services provided at a fixed fee. Revenue from SaaS arrangements, IaaS arrangements, and data center services, including internet connectivity, web hosting, server co-location and managed services, is recognized over the period service is provided.

We also sell certain products for which we act as an agent. Products in this category include the sale of third-party services, warranties or software assurance (SA) or third-party-hosted SaaS

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and IaaS arrangements. SA is a product that allows customers to upgrade, at no additional cost, to the latest technology if new applications are introduced during the period that the SA is in effect. These sales do not meet the criteria for gross sales recognition, and thus are recognized on a net basis at the time of sale. Under net sales recognition, the cost paid to the vendor or third-party service provider is recorded as a reduction to sales, resulting in net sales being equal to the gross profit on the transaction.

Our larger customers are offered the opportunity by certain of our vendors to purchase software licenses and SA under enterprise agreements (EAs). Under EAs, customers are considered to be compliant with applicable license requirements for the ensuing year, regardless of changes to their employee base. Customers are charged an annual true-up fee for changes in the number of users over the year. With most EAs, our vendors will transfer the license and bill the customer directly, paying resellers such as us an agency fee or commission on these sales. We record these fees as a component of net sales as earned and there is no corresponding cost of sales amount. In certain instances, we bill the customer directly under an EA and account for the individual items sold based on the nature of the item. Our vendors typically dictate how the EA will be sold to the customer.

From time to time, we sell some of our products and services as part of bundled contract arrangements containing multiple deliverables, which may include a combination of the products and services. For each deliverable that represents a separate unit of accounting, revenue is allocated based upon the relative selling prices of each element as determined by our selling price for the deliverable when it is sold on a stand-alone basis.

We record freight billed to our customers as net sales and the related freight costs as a cost of sales.

Deferred revenue includes (1) payments received from customers in advance of providing the product or performing services, and (2) amounts deferred if other conditions of revenue recognition have not been met.

We perform an analysis of the estimated number of days of sales in-transit to customers at the end of each period based on a weighted-average analysis of commercial delivery terms that includes drop-shipment arrangements. This analysis is the basis upon which we estimate the amount of sales in-transit at the end of the period and adjust revenue and the related costs to reflect only what has been received by the customer. Changes in delivery patterns may result in a different number of business days used in making this adjustment and could have a material impact on our revenue recognition for the period.

# Inventory valuation

Inventory is valued at the lower of cost or market value. Cost is determined using a weighted-average cost method. Price protection is recorded when earned as a reduction to the cost of inventory. We decrease the value of inventory for estimated obsolescence equal to the difference between the cost of inventory and the estimated market value, based upon an aging analysis of the inventory on hand, specifically known inventory-related risks, and assumptions about future demand and market conditions. If future demand or actual market conditions are less favorable than those projected by management, additional inventory write-downs may be required.

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# Vendor programs

We receive incentives from certain of our vendors related to cooperative advertising allowances, volume rebates, bid programs, price protection and other programs. These incentives generally relate to written agreements with specified performance requirements with the vendors and are recorded as adjustments to cost of sales or inventory, depending on the nature of the incentive. Vendors may change the terms of some or all of these programs, which could have an impact on our results of operations.

We record receivables from vendors related to these programs when the amounts are probable and reasonably estimable. Some programs are based on the achievement of specific targets, and we base our estimates on information provided by our vendors and internal information to assess our progress toward achieving those targets. If actual performance does not match our estimates, we may be required to adjust our receivables. We record reserves for vendor receivables for estimated losses due to vendors inability to pay or rejections by vendors of claims; however, if actual collections differ from our estimates, we may incur additional losses that could have a material impact on gross margin and operating income.

### Goodwill and other intangible assets

Goodwill is not amortized but is subject to periodic testing for impairment at the reporting unit level. Our reporting units used to assess potential goodwill impairment are the same as our operating segments. We are required to perform an evaluation of goodwill on an annual basis or more frequently if circumstances indicate a potential impairment. The annual test for impairment is conducted as of December 1. We have the option of performing a qualitative assessment of a reporting unit s fair value from the last quantitative assessment or performing a quantitative assessment by comparing a reporting unit s estimated fair value to its carrying amount. Under the quantitative assessment, testing for impairment of goodwill is a two-step process. The first step compares the fair value of a reporting unit with its carrying amount, including goodwill. If the carrying amount of a reporting unit exceeds its fair value, the second step compares the implied fair value of reporting unit goodwill with the carrying amount of that goodwill to determine the amount of impairment loss. Fair value of a reporting unit is determined by using a weighted combination of an income approach and a market approach, as this combination is considered the most indicative of the reporting units fair value in an orderly transaction between market participants. Under the income approach, we determine fair value based on estimated future cash flows of a reporting unit, discounted by an estimated weighted-average cost of capital, which reflects the overall level of inherent risk of a reporting unit and the rate of return an outside investor would expect to earn. Under the market approach, we utilize valuation multiples derived from publicly available information for peer group companies to provide an indication of how much a knowledgeable investor in the marketplace would be willing to pay for a company. We have weighted the income approach and the market approach at 75% and 25%, respectively.

Determining the fair value of a reporting unit (and the allocation of that fair value to individual assets and liabilities within the reporting unit to determine the implied fair value of goodwill in the event a step two analysis is required) is judgmental in nature and requires the use of significant estimates and assumptions. These estimates and assumptions include primarily, but are not limited to, discount rate, terminal growth rate, selection of appropriate peer group companies and control premium applied, and forecasts of revenue growth rates, gross margins,

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operating margins, and working capital requirements. The allocation requires analysis to determine the fair value of assets and liabilities including, among others, customer relationships, trade names, and property and equipment. Any changes in the judgments, estimates, or assumptions used could produce significantly different results. Although we believe our assumptions are reasonable, actual results may vary significantly and may expose us to material impairment charges in the future.

Intangible assets include customer relationships, trade names, internally developed software and other intangibles. Intangible assets with determinable lives are amortized on a straight-line basis over the estimated useful lives of the assets. The cost of software developed or obtained for internal use is capitalized and amortized on a straight-line basis over the estimated useful life of the software. These intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. Determination of recoverability is based on an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. If the carrying amount of an asset exceeds its estimated future undiscounted cash flows, an impairment loss is recorded for the excess of the asset s carrying amount over its fair value.

### Allowance for doubtful accounts

We record an allowance for doubtful accounts related to trade accounts receivable for estimated losses resulting from the inability of our customers to make required payments. We take into consideration historical loss experience, the overall quality of the receivable portfolio and specifically identified customer risks. If actual collections of customer receivables differ from our estimates, additional allowances may be required which could have an impact on our results of operations.

### Income taxes

Deferred income taxes are provided to reflect the differences between the tax bases of assets and liabilities and their reported amounts in the consolidated financial statements using enacted tax rates in effect for the year in which the differences are expected to reverse. We perform an evaluation of the realizability of our deferred tax assets on a quarterly basis. This evaluation requires us to use estimates and make assumptions and considers all positive and negative evidence and factors, such as the scheduled reversal of temporary differences, the mix of earnings in the jurisdictions in which we operate, and prudent and feasible tax planning strategies.

We account for unrecognized tax benefits based upon our assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. We report a liability for unrecognized tax benefits resulting from unrecognized tax benefits taken or expected to be taken in a tax return and recognize interest and penalties, if any, related to unrecognized tax benefits in income tax expense.

# **Recent accounting pronouncements**

### Disclosure of the effects of reclassifications from accumulated other comprehensive income

In February 2013, the FASB issued ASU 2013-02, which required that the effects of significant reclassifications from accumulated other comprehensive income to net income be shown

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parenthetically on the face of the consolidated financial statements or disclosed in a note. The adoption of this new guidance on January 1, 2013 did not have an impact on our consolidated financial position, results of operations or cash flows.

## Subsequent events

### Term Loan Facility

On April 29, 2013, CDW LLC entered into a new seven-year, \$1,350.0 million aggregate principal amount Term Loan Facility. Substantially all of the proceeds were used to repay the \$1,299.5 million outstanding aggregate principal amount of the Prior Term Loan Facility. The Term Loan Facility was issued at a price of 99.75%. Borrowings under the Term Loan Facility bear interest at LIBOR plus a margin ranging from 2.25% to 2.50% with a LIBOR floor of 1.00%. The Term Loan Facility is subject to 0.25% quarterly amortization of the original principal amount, payable on a quarterly basis commencing with the quarter ending June 30, 2013. Additionally, the Term Loan Facility is subject to similar requirements as was the Prior Term Loan Facility to make mandatory annual excess cash flow prepayments. Unlike the Prior Term Loan Facility, the Term Loan Facility does not include a senior secured leverage ratio requirement or a hedging requirement. In connection with this refinancing, we expect to record a loss on extinguishment of long-term debt of \$10.3 million in the consolidated statement of operations during the second quarter of 2013, primarily related to the write-off of unamortized deferred financing costs.

### Redemption of Senior Secured Notes

On May 31, 2013, we issued a conditional notice of redemption to the holders of the Senior Secured Notes notifying such holders that, subject to the completion of this offering, we will use a portion of the net proceeds received by us from this offering to redeem \$175.0 million aggregate principal amount of Senior Secured Notes at a redemption price of 108.000% plus accrued and unpaid interest thereon to the date of redemption. We will use cash on hand or borrowings under the ABL Facility to pay such accrued and unpaid interest.

### Reclassification and stock split

In June 2013, our board of directors and stockholder approved the reclassification of our Class A common shares and Class B common shares into a single class of common stock and a 143.0299613-for-1 stock split, effective immediately. The par value of the common shares was maintained at \$0.01 per share. All references to common shares and per share amounts in the accompanying financial statements have been adjusted to reflect the reclassification and stock split on a retroactive basis.

### **MPK Plan**

In 2007, we agreed with Michael P. Krasny, our founder and former chairman and CEO, to establish the MPK Coworker Incentive Plan II (the MPK Plan ) for the benefit of all of our coworkers other than members of senior management that received incentive equity awards under our 2007 Incentive Equity Plan on October 15, 2007.

The MPK Plan consisted of a cash award component, and in the case of coworkers hired on or prior to January 1, 2007, a long-term incentive award component. The cash award component, an

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expense prior to the Acquisition, entitled each participant to a one-time cash bonus payment, which was paid in December 2007. The long-term incentive award component established an account for each eligible participant which was notionally credited with a number of A Units on October 15, 2007, the day the plan was established. As of December 31, 2012, there were 66,137 notional units granted and outstanding under the MPK Plan.

The notional units credited to participants accounts are unvested and subject to forfeiture as set forth in the MPK Plan. Participants become fully vested on the earlier of (1) the date which is three months following the 10th anniversary of the effective date of the MPK Plan, and (2) the later of the date such participant attains age 62 and the date such participant has reached 10 years of service with us and our subsidiaries. Participants will also become fully vested upon termination of employment due to death or disability (as defined in the MPK Plan). Vesting is accelerated upon certain events including a sale of the company or an initial public offering, each as defined in the MPK Plan. Distributions of the vested portion of a participant s account shall be made, in the case of an initial public offering, as promptly as practicable following the consummation thereof. Accordingly, it is anticipated that we will distribute to each participant under the MPK Plan the vested portion of such participant s account (net of tax withholding, as described below) in connection with the distribution of shares of CDW Corporation held by CDW Holdings to its members and that such distribution will be in the form of common stock. As a result, we anticipate we will distribute approximately 2.41 million shares of common stock to MPK Plan participants (after reduction for tax withholding), assuming a value for the common stock at the time of the distribution to the participants equal to the mid-point of the price range set forth on the cover of this prospectus and a withholding rate of approximately 36.8%.

Distributions under the MPK Plan are ordinary compensation income to participants and therefore subject to tax withholding. Under the terms of the MPK Plan, we have the right to withhold a number of shares of common stock from the distribution to a participant with a value equal to the required tax withholding on the distribution which is compensation income to such participant. We expect to utilize this approach and, as a result, will be required to make a cash payment to the federal and state tax authorities in the amount of the required withholding. It is anticipated that the aggregate cash withholding payment to the federal and state taxing authorities will be approximately \$24.7 million, assuming a value for the common stock at the time of the distribution to the participants equal to the mid-point of the price range set forth on the cover of this prospectus and a withholding rate of approximately 36.8%. The actual cash payment to the taxing authorities will be larger (or smaller) to the extent that the fair market value of the common stock at the time of the distribution to participants is higher (or lower) than the mid-point of the price range.

In connection with the MPK Plan, we agreed to make a charitable contribution in an amount equal to the net income tax benefit that we derive in connection with distributions to participants under the MPK Plan (net of any related employer payroll tax costs). The contribution of this amount is to be made by March 15 of the calendar year following the year in which we are able to take and use the associated deduction. At our election, the contribution may be made in the form of cash or equity interests of CDW Holdings or us or, in the event a cash payment is prohibited under a financing agreement, a subordinated promissory note of ours.

# Quantitative and qualitative disclosures of market risks

Our market risks relate primarily to changes in interest rates. The interest rates on borrowings under the ABL Facility and the Term Loan Facility are floating and, therefore, are subject to

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fluctuations. In order to manage the risk associated with changes in interest rates on borrowings under the Term Loan Facility, we have entered into interest rate derivative agreements to economically hedge a portion of the cash flows associated with the facility. Our objectives in using interest rate derivatives are to add stability to interest expense and to manage our exposure to interest rate fluctuations.

We utilize interest rate caps for the purpose of limiting current and future exposure to interest rate risk on the floating-rate debt under the Term Loan Facility.

In November 2012, we entered into six interest rate cap agreements with a combined \$650.0 million notional amount. Under these agreements, we made premium payments totaling \$0.3 million to the counterparties in exchange for the right to receive payments from them of the amount, if any, by which three-month LIBOR exceeds 1.5% during the agreement period. The cap agreements are effective from January 14, 2013 through January 14, 2015.

During 2011, we entered into four interest rate cap agreements with a combined \$500.0 million notional amount. Under the agreements, we made premium payments totaling \$3.7 million to the counterparties in exchange for the right to receive payments from them of the amount, if any, by which three-month LIBOR exceeds 3.5% during the agreement period. The cap agreements are effective from January 14, 2013 through January 14, 2015.

In April 2010, we entered into four interest rate cap agreements with a combined \$1,100.0 million notional amount. Under these agreements, we made premium payments totaling \$5.9 million to the counterparties in exchange for the right to receive payments from them of the amount, if any, by which three-month LIBOR exceeds 3.5% during the agreement period. The cap agreements were effective from January 14, 2011 through January 14, 2013.

These interest rate cap agreements have not been designated as cash flow hedges of interest rate risk for accounting purposes. Instead, these agreements are recorded at fair value on our consolidated balance sheet each period, with changes in fair value recorded directly to interest expense, net in our consolidated statements of operations each period.

See Liquidity and capital resources Contractual obligations for information on cash flows, interest rates and maturity dates of our debt obligations.

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# **Business**

# Our company

CDW is a Fortune 500 company and a leading provider of integrated IT solutions in the U.S. and Canada. We help our customer base of more than 250,000 small, medium and large business, government, education and healthcare customers by delivering critical solutions to their increasingly complex IT needs. Our broad array of offerings range from discrete hardware and software products to integrated IT solutions such as mobility, security, data center optimization, cloud computing, virtualization and collaboration. We are technology agnostic, with a product portfolio that includes more than 100,000 products from more than 1,000 brands. We provide our products and solutions through our sales force and service delivery teams consisting of more than 4,300 coworkers, including over 1,700 field sellers, highly skilled technology specialists and advanced service delivery engineers.

We are a leading U.S. sales channel partner for many OEMs and software publishers (collectively, our vendor partners), whose products we sell or include in the solutions we offer. We believe we are an important extension of our vendor partners sales and marketing capabilities, providing them with a cost-effective way to reach customers and deliver a consistent brand experience through our established end-market coverage and extensive customer access.

We provide value to our customers by simplifying the complexities of technology across design, selection, procurement, integration and management. Our goal is to have our customers, regardless of their size, view us as an indispensable extension of their IT staffs. We seek to achieve this goal by providing our customers with superior service through our large and experienced sales force and service delivery teams. Our multi-brand offering approach enables us to identify the products or combination of products that best address each customer s specific organizational IT requirements and to evolve our offerings as new technologies develop.

We believe we offer the following value proposition to our customers and our vendor partners:

# Our value proposition to our customers Broad selection of products and multi-branded IT solutions Access to over 250,000 customers throughout the U.S. and Canada Value-added services with integration capabilities Large and established customer channels Highly skilled specialists and engineers Strong distribution and implementation capabilities Solutions across a very broad IT landscape Value-added solutions and marketing programs that generate end-user demand

Our customers include private sector businesses that typically employ fewer than 5,000 employees, government agencies and educational and healthcare institutions. We serve our customers through channel-specific sales teams and service delivery teams with extensive technical skills and knowledge of the specific markets they serve. This market segmentation allows us to customize our offerings and to provide enhanced expertise in designing and implementing IT solutions for our customers. We currently have five dedicated customer channels: medium/large business, small business, government, education and healthcare, each of which generated over \$1 billion in net sales in 2012. The scale and diversity of our customer channels provide us with multiple avenues for growth and a balanced customer base to weather

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economic and technology cycles. For example, from 2008 through 2010, a period that included the recent financial crisis, sales to our government and education customers grew while sales to our medium/large business and small business customers held steady or experienced only slight growth. In contrast, since 2010, our medium/large business and small business channels have experienced significantly stronger growth relative to our government and education channels. Our healthcare channel experienced strong growth during both periods.

The following table provides information regarding our reportable segments and our customer channels:

	Mediun		rporate s	egment Small					Public	segment		
<b>Customer Channels</b>		usiness	b	usiness	Gover	nment	Ed	ucation	Не	ealthcare		Other
Target Customers	100-5,000 employees		10-100 employees		Various federal, state and local agencies			Higher ucation nd K-12	an prov 1	Hospitals, nbulatory service iders and ong-term facilities	cu	dvanced services stomers plus Canada
2012 Net Sales (in billions)	\$	4.4	\$	1.1	\$	1.4	\$	1.2	\$	1.4	\$	0.6
2010-2012 CAGR		7%		5%		1%		0%		20%		21%
2008-2010 CAGR		0%		1%		11%		8%		15%		12%

For further information on our segments, including financial results, see Note 17 to the Audited Financial Statements.

We offer over 1,000 brands, from well-established companies such as APC, Apple, Cisco, EMC, Hewlett-Packard, IBM, Lenovo, Microsoft, NetApp, Symantec and VMware, to emerging vendor partners such as Drobo, Fusion-io, Meraki, Nimble Storage, Salesforce.com, Sophos and Splunk. In 2012, we generated over \$1 billion of revenue for each of three of our vendor partners and over \$100 million of revenue for each of 12 other vendor partners. We have received the highest level of certification from major vendor partners, such as Cisco, EMC and Microsoft, which reflects the extensive product and solution knowledge and capabilities that we bring to our customers 
IT challenges. These certifications also provide us with access to favorable pricing, tools and resources, including vendor incentive programs, which we use to provide additional value to our customers. Our vendor partners also regularly recognize us with top awards and select us to develop and grow new customer solutions.

For the three months ended March 31, 2013, our net sales, Adjusted EBITDA and non-GAAP net income were \$2.4 billion, \$179 million and \$56.3 million, respectively. In 2012, our net sales, Adjusted EBITDA, net income and non-GAAP net income were \$10.1 billion, \$767 million, \$119 million and \$247 million, respectively. Adjusted EBITDA and non-GAAP net income are non-GAAP financial measures. See Summary consolidated financial information for the definitions of Adjusted EBITDA and non-GAAP net income, the reasons for their inclusion and a reconciliation to net income.

### Our market

We operate in the U.S. and Canadian IT market, which is a large and growing market. According to IDC, the overall U.S. IT market generated approximately \$630 billion in sales in 2012. We believe our addressable market in the U.S. in the indirect sales channel represents more than \$200 billion in annual sales and for the year ended December 31, 2012, our U.S. net sales of \$9.7 billion represented approximately 5% of that highly diverse and fragmented market. According to IDC, the overall Canadian IT market generated approximately \$50 billion in sales in 2012. We believe our addressable market in Canada in the indirect sales channel represents nearly \$10 billion in annual sales and for the year ended December 31, 2012, our net sales of \$445 million in Canada represented approximately 5% of that market. We believe we have the largest market share in our addressable market with our 2012 net sales exceeding the cumulative North American net sales of our five largest publicly traded sales channel competitors, based upon publicly available information for those companies. New technologies, including cloud, virtualization and mobility, coupled with the resulting increase in demand for data as well as aging infrastructure, are increasingly requiring businesses and institutions to seek integrated solutions to their IT needs. We expect this trend to continue for the foreseeable future, with end-user demand for business efficiency and productivity driving future IT spending growth.

The table below shows the estimated 2012 annual sales within the IT market and expected growth rates of certain technology solutions that we provide within our addressable market, each of which is expected to grow at a rate faster than both the U.S. IT market and our addressable market:

**CAGR** 

(dollars in billions)	2012E	2012E-2015E
Public Cloud(1)	\$ 20.6	13%
Security(2)	21.3	9
Mobility(3)	3.4	39
Virtualization(4)	1.8	11
Managed Services(5)	46.2	11
Collaboration(6)	5.3	6

- (1) Gartner, Forecast: IT Services, 2010-2016, 4Q12 Update, Cloud Services and Applications Outsourcing (December 2012) (U.S.)
- (2) Gartner, Forecast: Information Security, Worldwide, 2010-2016, 4Q12 Update (January 2013) (U.S.)
- (3) Gartner, Managed Mobility Services (March 2013) (US); Forecast: Tablets and Ultramobiles, Worldwide, 2010-2016, 4Q12 Update, Business Tablets and Ultramobiles (December 2012) (U.S.)
- (4) Gartner, Forecast: Enterprise Software Markets, Worldwide, 2011-2016, Virtualization Infrastructure Software (December 2012) (U.S.)
- (5) Gartner, Forecast: IT Services 2010-2016, 4Q12 Update, Colocation, Hosting, Data Center Outsourcing (December 2012) (U.S.)
- (6) Gartner, Forecast: Enterprise Unified Communications Infrastructure, Worldwide, 2009-2016, Unified Communications Ready Enterprise Infrastructure (March 2013) (North America)

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IDC estimates that 59% of U.S. IT revenues are generated through indirect channels, including VARs, retailers and e-tailers, rather than the direct sales forces of OEMs and software publishers. We purchase products directly from our vendor partners, as well as from wholesale distributors, for resale to our customers or for inclusion in the solutions we offer. Wholesale distributors, such as Arrow, Avnet, Ingram Micro, SYNNEX and Tech Data, provide logistics management and supply-chain services for us and our vendor partners but, unlike CDW, typically do not have relationships with end-users in the U.S. The charts below depict the current principal sales channels for vendors in the IT market and our estimate of our market-leading share of our addressable market in the U.S.:

# **Our history**

CDW was founded in 1984. Since our inception, our company has exhibited a strong culture of customer service while operating with a lean, highly efficient cost structure. Over the past ten years, we have grown our sales twice as fast as the overall U.S. IT market and maintained strong operating profitability across economic cycles. Most of our growth has been organic, driven largely by our strong execution as well as through our effective market segmentation. Over the years, we have been able to identify attractive growth opportunities, dedicate resources to them and execute on our strategy to capture above-market growth. For example, in 2005, we launched a sales team for our healthcare customer channel, which has since grown to represent over \$1.4 billion in net sales in 2012. Our last acquisition was in 2006, when we acquired Berbee Information Networks Corporation, a regional provider of technology products, solutions and customized engineering services in advanced technologies. We leveraged this acquisition to significantly enhance our ability to deliver advanced solutions throughout the U.S. and Canada, adding approximately 675 specialists, field sellers and engineers since the time of the acquisition to further enhance these capabilities.

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The chart below sets forth our revenues, Adjusted EBITDA and CAGR between 2002 and 2012. Adjusted EBITDA is considered a non-GAAP financial measure. See 2002-2012 reconciliation for reconciliations of GAAP net income (loss) to EBITDA and EBITDA to Adjusted EBITDA for the periods presented below.

- (1) Bureau of Economic Analysis, Real GDP, February 28, 2013.
- (2) IDC Worldwide Blackbook, Total U.S. IT Spending, May 9, 2013.

The Acquisition and post-Acquisition achievements

We were a public company from 1993 until October 2007, when we were acquired by newly formed entities controlled by Madison Dearborn and Providence Equity in a transaction valued at approximately \$7.4 billion (the Acquisition). Since the Acquisition:

We have continued to expand our customer footprint, breadth of products and solutions and developed stronger and deeper relationships with a greater number of our vendor partners. During 2012, our net sales increased to over \$10 billion, up from approximately \$8 billion in 2008, and our Adjusted EBITDA increased to \$767 million, up 34% from our Adjusted EBITDA in 2008.

We have continued to meet the evolving needs of our customers through our development of a wide range of integrated solutions, such as mobility, security, data center optimization, cloud computing, virtualization and collaboration. We have also developed an extensive value-added services offering that we typically bundle with our integrated solutions. Since 2008, we have increased our number of highly skilled technology specialists, field sellers and engineers by 18% to support our solutions.

We have further diversified our business. In 2012, we had five customer channels that each accounted for more than \$1 billion of our revenue, compared to only three in 2008. In addition, consistent with our technology—agnostic—strategy, we have a more diversified vendor partner portfolio. In 2012, we generated over \$100 million of revenue for each of 15 of our vendor partners, compared to only 11 in 2008. We believe this diversification provides us with multiple avenues of growth and enables us to better weather economic and technology cycles.

We have become more efficient. We have continued to improve our coworker productivity. Our net sales per coworker improved to \$1.50 million in 2012, up from \$1.22 million in 2008. In 2012, over half of our gross product sales in the U.S. were generated from account managers who had been with us for more than seven years (based on internal tracking systems and excluding items

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such as commission revenue, advanced services and delivery charges to our customers), and this percentage has increased significantly since 2009. In addition, we improved our cash conversion cycle to 23 days at March 31, 2013, compared to 39 days at the end of 2008.

We have reduced our leverage, reducing our net leverage ratio, which is calculated by dividing our total debt and capital lease obligations less cash and cash equivalents by Adjusted EBITDA, by 3.1x since 2008, primarily from using our strong cash flows to pay down debt and from improvement in our Adjusted EBITDA. We will further reduce our leverage as a result of this offering.

# Our competitive strengths

We believe the following strengths have contributed to our success and enabled us to become an important strategic partner for both our customers and our vendor partners:

### Significant scale and scope

Breadth of solutions: We are able to provide our customers with a selection of over 100,000 products from over 1,000 brands and a multitude of advanced technology solutions. We are technology agnostic, which we believe better enables us to meet our customers evolving IT needs. We have leveraged our scale to provide a high level of customer service and a breadth of technology options, making it easy for customers to do business with us.

Extensive reach: We have a large sales organization, providing our vendor partners access to over 250,000 customers. Our extensive reach allows us to provide customers with local, on-site support, while at the same time providing them with the strength and consistency of a large and established organization. We believe this flexibility is particularly important to our customers with multiple geographically-dispersed locations. By engaging with a single IT solutions provider, customers can improve overall efficiency and effectiveness through the use of one set of standards across multiple locations and control costs through centralized purchasing.

*Operational cost efficiencies*: Our scale provides us with operational cost efficiencies across our organization, including purchasing, operations, IT, sales, marketing and other support functions. Our scale also enables us to negotiate volume discounts and other incentives from our vendor partners. We leverage these advantages to provide cost-efficient service to our customers.

Distribution advantages: Our scale allows us to maintain two modern distribution centers with sufficient capacity to support future growth. Our distribution capabilities enable us to provide effective and efficient inventory management and configuration services and operate a flexible procurement and fulfillment model, which we believe further distinguishes us from our competitors.

# Performance-driven coworker culture

Our steadfast focus on serving our customers and investing in our coworkers has fostered a strong, entrepreneurial make it happen culture. Since our founding, we have adhered to a core philosophy known as the Circle of Service, which places the customer at the center of all of our actions. Our compensation structure is a key component of our performance-driven culture, with a

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significant portion of compensation based on performance. Our senior management s incentive compensation is based on both market share gains and our overall financial performance, and our account managers incentive compensation is based on the gross profit they generate. In addition, we have consistently and cost-effectively invested in our coworkers by providing extensive coworker training, supplying our coworkers with resources that contribute to their success, and offering them career development and advancement opportunities. This consistent focus on customers and coworkers has created a customer-centric, highly engaged coworker base. We believe this philosophy ultimately benefits our customers and fosters long-term customer loyalty.

### Large and knowledgeable direct selling organization

We have a large and highly experienced sales force providing multi-brand solutions throughout the U.S. and Canada. Our sales force and service delivery team consists of more than 4,300 coworkers, including more than 2,800 account managers and field sellers. We believe our success is due in part to the strength of our account managers dedicated relationships with customers that are developed by frequently calling on existing and new customers, providing advice on products, responding to customer inquiries and developing solutions to our customers complex technology needs. In 2012, over half of our gross product sales in the U.S. were generated from account managers who had been with us for more than seven years (based on internal tracking systems and excluding items such as commission revenue, advanced services and delivery charges to our customers), and this percentage has increased significantly since 2009. The deep industry knowledge of our dedicated sales, marketing and support resources within each of our customer channels allows us to understand and solve the unique challenges and evolving IT needs of our customers.

### Highly skilled technology specialists and engineers focused on delivering solutions

We have nearly 1,400 highly skilled technology specialists and engineers supporting solutions such as mobility, security, data center optimization, cloud computing, virtualization and collaboration. These individuals bring deep product and solution knowledge and experience to the technology challenges of our customers. We believe our technology specialists and engineers, who work with customers and our sales force to design, select, integrate and manage solutions, are a critical resource and differentiator for us as we seek to continue to expand our offerings of value-added services and solutions. We believe that the knowledge and experience that our technology specialists and engineers bring to our customers needs allow us to pursue the expected higher growth opportunities from solutions offerings.

### Large and established customer channels

We have five customer channels each accounting for more than \$1 billion of our net sales in 2012 that provide us with the scale to offer channeland industry-specific solutions to our customers. Our specialized sales resources and targeted solutions enable us to better meet our customers evolving IT needs. In addition, the diversity of our customer channels provides us multiple avenues for growth and a balanced customer base, which enable us to better weather economic and technology cycles.

### Strong, established vendor partner relationships

We believe that our strong vendor partner relationships differentiate us from other technology solutions providers. We are the largest U.S. sales channel partner for many of our vendor

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partners. We believe this makes us an important extension of their own sales and marketing capabilities, providing them with a cost-effective route to market for their products. We are also able to provide valuable customer feedback to our vendor partners, which allows us to collaborate with our vendor partners to develop solutions to meet our customers changing and evolving needs.

# Our growth strategies

We believe we are well-positioned for growth and have a multifaceted strategy that builds upon our scale, broad solutions offerings and our important role in delivering value for both our customers and vendor partners. We believe we can further enhance our position as a leading provider of integrated IT solutions and increase our revenues and operating profits by capitalizing on our competitive strengths and executing the following strategies:

# Further penetrate core customer markets

We compete in a highly fragmented market and believe this fragmentation presents significant opportunities for us to increase our market share. We intend to maintain our focus on continuing to outpace our competitors in revenue growth in the markets we serve through increased share of wallet from existing customers and sales to new customers. We intend to accomplish this objective by:

leveraging our existing deep customer relationships to grow customer verticals;

continuing to focus on improvements in sales productivity and sales coverage in underpenetrated markets;

dedicating additional resources in high growth customer channels; and

leveraging our existing relationships with both established and emerging vendor partners.

# Continue to expand solution offerings

Our customers increasingly need complex integrated solutions, including solutions involving mobility, security, data center optimization, cloud computing, virtualization and collaboration, all of which are expected to grow at rates faster than the overall U.S. IT market. We offer a broad set of solutions to capture these growth opportunities. We intend to continue to invest resources to expand and deepen the capabilities of our technology specialists and engineers in these solutions, as well as in other technologies as they emerge. We will also continue to evaluate our suite of solutions and expand the range of our solutions as new customer needs emerge. We will continue to seek to identify and develop close, mutually beneficial relationships with both well-established and emerging vendor partners who are likely to be leaders across new technologies.

# Expand our services capabilities

As our customers needs for integrated solutions grow, we expect increased demand for our value-added services. We plan to continue to invest in resources and training for our technology specialists and services delivery coworkers to provide our customers with the expert advice and experience they need to make the most of their technology expenditures. We believe our services offerings have and will continue to create deeper relationships with our customers and create further opportunities to cross-sell our products.

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# Our offerings

Our offerings range from discrete hardware and software products and services to complex integrated solutions that include one or more of these elements. We believe our customers increasingly view technology purchases as integrated solutions rather than discrete product and service categories and we estimate that approximately 50% of our net sales in 2012 came from sales of product categories and services typically associated with solutions. Our hardware products include notebooks/mobile devices (including tablets), network communications, enterprise and data storage, video monitors, printers, desktop computers and servers. Our software products include application suites, security, virtualization, operating systems, network management and SaaS offerings. We also provide a full suite of value-added-services, which range from basic installation, warranty and repair services to custom configuration, data center and network implementation services, as well as managed services that include IaaS offerings.

We also offer a variety of integrated solutions, such as:

*Mobility*: We assist our customers with the selection, procurement and integration of mobile security software, hardware devices such as smartphones, tablets and notebooks, and cellular wireless activation systems. We also provide mobile device management applications with policy and security management capabilities across a variety of mobile operating systems and platforms.

Security: We assess our customers security needs and provide them with threat prevention tools in order to protect their networks, servers and applications, such as anti-virus, anti-spam, content filtering, intrusion prevention, firewall and virtual private network services, and network access control. We also design and implement data loss prevention solutions, using data monitoring and encryption across a wide array of devices to ensure the security of customer information, personal employee information and research and development data.

Data Center Optimization: We help our customers evaluate their data centers for convergence and optimization opportunities. Our data center optimization solutions consist of server virtualization, physical server consolidation, data storage management and energy-efficient power and cooling systems.

Cloud Computing: Cloud computing is a combination of software and computing delivered on demand as a service. We provide SaaS and IaaS solutions that reside in the public cloud, meaning any person or organization interested in porting applications and resources to an external public cloud system can do so. Likewise, we provide similar private cloud-based solutions to our customers that prefer to avoid running their infrastructure on a shared public platform but want to obtain the flexibility, scalability and access offered by cloud computing and collaboration.

*Virtualization*: We design and implement server, storage and desktop virtualization solutions. Virtualization enables our customers to efficiently utilize hardware resources by running multiple, independent, virtual operating systems on a single computer and multiple virtual servers simultaneously on a single server. Virtualization also can separate a desktop environment and associated application software from the hardware device that is used to access it, and provides employees with remote desktop access. Our specialists assist customers with the steps of implementing virtualization solutions, including evaluating network environments, deploying shared storage options and licensing platform software.

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Collaboration: We provide our customers with communication tools that allow employees to share knowledge, ideas and information among each other and with clients and partners effectively and quickly. Our collaboration solutions unite communications and applications via the integration of products that facilitate the use of multiple enterprise communication methods including email, instant messaging, presence, social media, voice, video, hardware, software and services. We also host cloud-based collaboration solutions.

While we believe customers increasingly view technology purchases as solutions rather than discrete product and service categories, the following table shows our net sales by major category, based upon our internal category classifications:

Years ended December 31,	Dollars in millions	2012 Percentage of net sales	Dollars in millions	2011(1) Percentage of net sales	Dollars in millions	2010(1) Percentage of net sales
Notebooks/Mobile Devices	\$ 1,470.8	14.5%	\$ 1,333.8	13.9%	\$ 1,142.6	13.0%
NetComm Products	1,350.6	13.3	1,241.4	12.9	1,142.0	13.0
Enterprise and Data Storage (Including						
Drives)	975.1	9.6	916.9	9.5	844.1	9.6
Other Hardware	4,111.1	40.6	4,039.2	42.1	3,783.5	43.0
Software	1,886.6	18.6	1,781.6	18.6	1,621.8	18.4
Services	285.2	2.8	254.6	2.7	214.9	2.4
Other(2)	48.8	0.6	34.9	0.3	52.3	0.6
Total net sales	\$ 10,128.2	100.0%	\$ 9,602.4	100.0%	\$ 8,801.2	100.0%

(2) Includes items such as delivery charges to customers and certain commission revenue.

# **Our customers**

We provide integrated IT solutions to more than 250,000 small, medium and large business, government, education and healthcare customers throughout the U.S. and Canada. Sales to the U.S. federal government, which are diversified across multiple agencies and departments, collectively accounted for approximately 10% of our 2012 net sales. However, there are several independent purchasing decision-makers across these agencies and departments. Excluding these sales to the federal government, we are not reliant on any one customer, as our next five largest customers cumulatively comprised approximately 2% of our net sales in 2012.

# Competition

The market for technology products and services is highly competitive. Competition is based on the ability to tailor specific solutions to customer needs, quality and breadth of product and service offerings, knowledge and expertise of sales force, customer service, price, product availability, speed of delivery and credit availability. Our competition includes:

resellers such as Dimension Data, ePlus, Insight Enterprises, PC Connection, PCM, Presidio, Softchoice, World Wide Technology and many smaller resellers:

manufacturers who sell directly to customers, such as Dell, Hewlett-Packard and Apple;

<sup>(1)</sup> Amounts have been reclassified for changes in individual product classifications to conform to the presentation for the year ended December 31, 2012.

e-tailers such as Amazon, Newegg, TigerDirect.com and Buy.com;

large service providers and system integrators, such as IBM, Accenture, Hewlett-Packard and Dell; and

retailers (including their e-commerce activities) such as Staples, Office Depot and Office Max.

We expect the competitive landscape in which we compete to continue changing as new technologies are developed. While innovation can help our business as it creates new offerings for us to sell, it can also disrupt our business model and create new and stronger competitors. For a discussion of the risks associated with competition, see Risk factors Risks related to our business Substantial competition could reduce our market share and significantly harm our financial performance.

# **Marketing**

We market the CDW brand to both national and local audiences using a variety of channels that include online, broadcast, print, social and other media. This promotion is supported by integrated communication efforts that target decision-makers, influencers and the general public using a combination of news releases, case studies, media interviews and speaking opportunities. We also market to current and prospective customers through integrated marketing programs that include behaviorally targeted email, print, online media, events and sponsorships, as well as broadcast media.

As a result of our relationships with our vendor partners, a significant portion of our advertising and marketing expenses are reimbursed through cooperative advertising reimbursement programs. These programs are at the discretion of our vendor partners and are typically tied to sales or purchasing volumes or other commitments to be met by us within a specified period of time. We believe that our national scale and analytical techniques that measure the efficacy of our marketing programs differentiate us from our competitors.

# **Product procurement**

We may purchase all or only some of the products that our vendor partners offer for resale to our customers or for inclusion in the solutions we offer. Each vendor partner agreement provides for specific terms and conditions, which may include one or more of the following: product return privileges, price protection policies, purchase discounts and vendor incentive programs, such as purchase or sales rebates and cooperative advertising reimbursements. We also purchase software from major software publishers for resale to our customers or for inclusion in the solutions we offer. Our agreements with software publishers allow the end-user customer to acquire software or licensed products and services.

In addition to purchasing products directly from our vendor partners, we purchase products from wholesale distributors for resale to our customers or for inclusion in the solutions we offer. These wholesale distributors provide logistics management and supply-chain services for us, as well as for our vendor partners. For the year ended December 31, 2012, we purchased 52% of the products we sold as discrete products or as components of a solution directly from our vendor partners and the remaining 48% from wholesale distributors. Purchases from wholesale distributors Ingram Micro, Tech Data and SYNNEX represented 12%, 10% and 9%, respectively, of our total purchases. Sales of products manufactured by Apple, Cisco, EMC, Hewlett-Packard,

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Lenovo and Microsoft, whether purchased directly from these vendor partners or from a wholesale distributor, represented in the aggregate 56% of our net sales in 2012. Sales of products manufactured by Hewlett-Packard and Cisco represented 21% and 13%, respectively, of our 2012 net sales.

# Information technology systems

We maintain customized IT and unified communication systems that enhance our ability to provide prompt, efficient and expert service to our customers. In addition, these systems enable centralized management of key functions, including purchasing, inventory management, billing and collection of accounts receivable, sales and distribution. Our systems provide us with thorough, detailed and real-time information regarding key aspects of our business. This capability helps us to continuously enhance productivity, ship customer orders quickly and efficiently, respond appropriately to industry changes and provide high levels of customer service. We believe that our websites, which provide electronic order processing and advanced tools, such as order tracking, reporting and asset management, make it easy for customers to transact business with us and ultimately strengthen our customer relationships.

# **Inventory management**

We utilize our IT systems to manage our inventory in a cost-efficient manner, resulting in a rapid-turn inventory model. We generally only stock items that have attained a minimum sales volume.

Our distribution process is highly automated. Once a customer order is received and credit approved, orders are automatically routed to one of our distribution centers for picking and shipping as well as configuration and imaging services. We operate two distribution centers: an approximately 450,000 square foot facility in Vernon Hills, Illinois, and an approximately 513,000 square foot facility in North Las Vegas, Nevada. We ship almost 35 million units annually on an aggregate basis from our two distribution centers. We believe that the location of our distribution centers allows us to efficiently ship products throughout the U.S. and provide timely access to our principal distributors. In addition, in the event of weather-related or other disruptions at one of our distribution centers, we are able to shift order processing and fulfillment from one center to the other quickly and efficiently, enabling us to continue to ship products in a timely manner. We believe that competitive sources of supply are available in substantially all of the product categories we offer. We continue to improve the productivity of our distribution centers as measured by key performance indicators such as units shipped per hour worked and bin accuracy.

We also have drop-shipment arrangements with many of our OEMs and wholesale distributors, which permit us to offer products to our customers without having to take physical delivery at either of our distribution centers. These arrangements generally represent approximately 40% to 50% of total net sales, including approximately 10% to 15% related to electronic delivery for software licenses.

### **Coworkers**

As of March 31, 2013, we employed approximately 6,800 coworkers, none of whom is covered by collective bargaining agreements. We consider our coworker relations to be good.

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# **Properties**

As of March 31, 2013, we owned or leased a total of approximately 2.1 million square feet of space throughout the U.S. and Canada. We own two properties: a combined office and an approximately 450,000 square foot distribution center in Vernon Hills, Illinois, and an approximately 513,000 square foot distribution center in North Las Vegas, Nevada. In addition, we conduct sales, services and administrative activities in various leased locations throughout the U.S. and Canada, including data centers in Madison, Wisconsin and Minneapolis, Minnesota.

We believe that our facilities are well maintained, suitable for our business and occupy sufficient space to meet our operating needs. As part of our normal business, we regularly evaluate sales center performance and site suitability. Leases covering our currently occupied leased properties expire at varying dates, generally within the next ten years. We anticipate no difficulty in retaining occupancy through lease renewals, month-to-month occupancy or replacing the leased properties with equivalent properties. We believe that suitable additional or substitute leased properties will be available as required.

# **Intellectual property**

The CDW trademark and certain variations thereon are registered or subject to pending trademark applications in the U.S., Canada and certain other jurisdictions. We believe our trademarks have significant value and are important factors in our marketing programs. In addition, we own registrations for domain names, including cdw.com and cdwg.com, for certain of our primary trademarks. We also have unregistered copyrights in our website content.

# Legal proceedings

We are party to various legal proceedings that arise in the ordinary course of our business, which include commercial, intellectual property, employment, tort and other litigation matters. We are also subject to audit by federal, state and local authorities, and by various partners and large customers, including government agencies, relating to purchases and sales under various contracts. In addition, we are subject to indemnification claims under various contracts. From time to time, certain of our customers file voluntary petitions for reorganization or liquidation under the U.S. bankruptcy laws. In such cases, certain pre-petition payments received by us could be considered preference items and subject to return to the bankruptcy administrator.

As of March 31, 2013, we do not believe that there is a reasonable possibility that any material loss exceeding the amounts already recognized for these proceedings and matters, if any, has been incurred. However, the ultimate resolutions of these proceedings and matters are inherently unpredictable. As such, our financial condition and results of operations could be adversely affected in any particular period by the unfavorable resolution of one or more of these proceedings or matters.

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# Management

# **Directors and executive officers**

Upon the completion of this offering, our directors and executive officers will be:

Name	Age	Position
Thomas E. Richards	58	Chairman, President and Chief Executive Officer, and Director
Dennis G. Berger	48	Senior Vice President and Chief Coworker Services Officer
Neal J. Campbell	51	Senior Vice President and Chief Marketing Officer
Christina M. Corley	45	Senior Vice President Corporate Sales
Douglas E. Eckrote	49	Senior Vice President Strategic Solutions and Services
Christine A. Leahy	48	Senior Vice President, General Counsel and Corporate Secretary
Christina V. Rother	49	Senior Vice President Public and Advanced Technology Sales
Jonathan J. Stevens	43	Senior Vice President Operations and Chief Information Officer
Matthew A. Troka	43	Senior Vice President Product and Partner Management
Ann E. Ziegler	55	Senior Vice President and Chief Financial Officer
Steven W. Alesio	59	Director
Barry K. Allen	64	Director
Benjamin D. Chereskin	54	Director
Glenn M. Creamer	51	Director
Michael J. Dominguez	44	Director
Paul J. Finnegan	60	Director
Robin P. Selati	47	Director
Donna F. Zarcone	55	Director

Thomas E. Richards serves as our Chairman, President and Chief Executive Officer, as a member of our board of directors, and as a manager of CDW Holdings and CDW LLC. From October 2011 to December 31, 2012, Mr. Richards served as our Chief Executive Officer. From September 2009 to October 2011, Mr. Richards served as our President and Chief Operating Officer. Prior to joining CDW, Mr. Richards held leadership positions with Qwest Communications, a telecommunications carrier. From 2008 to 2009, he served as Executive Vice President and Chief Operating Officer, where he was responsible for the day-to-day operation and performance of Qwest Communications, and before assuming that role, was the Executive Vice President of the Business Markets Group from 2005 to 2008. Mr. Richards also has served as Chairman and Chief Executive Officer of Clear Communications Corporation and as Executive Vice President of Ameritech Corporation. He currently serves as a board member of Junior Achievement of Chicago, Rush University Medical Center and the University of Pittsburgh. Mr. Richards is also a member of the Economic Club of Chicago and the Executives Club of Chicago. Mr. Richards is a graduate of the University of Pittsburgh where he earned a bachelor s degree and a graduate of Massachusetts Institute of Technology where he earned a Master of Science in Management as a Sloan Fellow. As a result of these and other professional experiences, Mr. Richards possesses particular knowledge and experience in technology industries, strategic planning and leadership of complex organizations that strengthen the board s collective qualifications, skills and experience.

*Dennis G. Berger* serves as our Senior Vice President and Chief Coworker Services Officer. Mr. Berger joined CDW in September 2005 as Vice President-Coworker Services. In January 2007,

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he was named Senior Vice President and Chief Coworker Services Officer. Mr. Berger is responsible for leading CDW s programs in coworker learning and development, benefits, compensation, performance management, coworker relations and talent acquisition. Prior to joining CDW, he served as Vice President of Human Resources at PepsiAmericas, a beverage company, from 2002 to 2005. Mr. Berger has also held human resources positions of increasing responsibility at Pepsi Bottling Group, Inc., Pepsico, Inc. and GTE Corporation. Mr. Berger serves on the board of directors of Glenwood Academy, America SCORES Chicago, Anti-Defamation League of Chicago and Skills for Chicagoland s Future.

Mr. Berger is a graduate of Northeastern University where he earned a bachelor s degree and a graduate of Washington University in St. Louis where he earned a Master of Business Administration.

Neal J. Campbell serves as our Senior Vice President and Chief Marketing Officer. Mr. Campbell joined CDW in January 2011, and is responsible for the strategy and development of CDW is advertising, public relations, channel marketing, marketing intelligence and research, merchandising, microsites, creative services and direct marketing content, along with relationship marketing, corporate communications and e-commerce initiatives including content development, online marketing and e-procurement. Prior to joining CDW, Mr. Campbell served as Chief Executive Officer of TrafficCast, a provider of real-time and predictive traffic information to Google, Yahoo and others from 2008 to 2011. From 2006 to 2008, he served as Executive Vice President and General Manager Strategic Marketing and Next Generation Products for ISCO International, a manufacturer of wireless telecommunications components. Mr. Campbell also spent 17 years with Motorola, most recently as Vice President and General Manager, GSM Portfolio Marketing and Planning for the company is mobile device business. He currently serves as a board member of TrafficCast and Junior Achievement of Chicago, and is on the Executive Advisory Council of Bradley University.

Mr. Campbell is a graduate of Bradley University where he earned a bachelor is degree and a graduate of Northwestern University is Kellogg School of Management where he earned a Master of Business Administration.

Christina M. Corley serves as our Senior Vice President of Corporate Sales and is responsible for managing all aspects of our corporate sales force, including sales force strategy, structure, goals, operations, revenue generation and training and development. Prior to joining CDW in September 2011, Ms. Corley served as President and Chief Operating Officer of Zones, Inc., a provider of IT products and solutions, from 2006 to 2011. She served as Executive Vice President of Purchasing and Operations for Zones, Inc. from April 2005 to October 2006. She served as President of Corporate PC Source ( CPCS ), a wholly owned subsidiary of Zones, Inc., from March 2003 to April 2005. Prior to its acquisition by Zones, Inc., Ms. Corley served as Chief Executive Officer of CPCS from 1999 to 2003. Ms. Corley began her career in sales and marketing, holding various positions at IBM, Dataflex and VisionTek. Ms. Corley is a graduate of the University of Illinois at Urbana-Champaign where she earned a bachelor s degree and a graduate of Northwestern University s Kellogg School of Management where she earned a Master of Business Administration in management and strategy.

**Douglas E. Eckrote** serves as our Senior Vice President of Strategic Solutions and Services and is responsible for our technology specialist teams focusing on servers and storage, unified communications, security, wireless, power and cooling, networking, software licensing and mobility solutions. He also holds responsibility for CDW Canada, Inc. Mr. Eckrote joined CDW in 1989 as an account manager. Mr. Eckrote was appointed Director of Operations in 1996, Vice President of Operations in 1999 and Senior Vice President of Purchasing in April 2001. In October 2001, he was named Senior Vice President of Purchasing and Operations. He was named Senior Vice President of Operations, Services and Canada in 2006 and assumed his current role in 2009.

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Prior to joining CDW, Eckrote worked in outside sales for Arrow Electronics and Cintas Uniform Company. From 2003 to 2009, Mr. Eckrote served on the board of directors of the Make-A-Wish Foundation of Illinois, completing the last two years as board chair, and currently serves on the Make-A-Wish Foundation of America National Chapter Performance Committee. Mr. Eckrote also served on the board of directors of the Center for Enriched Living from 2002-2011, serving as Vice President from 2004-2005, President from 2006-2008, board emeritus from 2009-2011 and currently serves as a trustee. Mr. Eckrote is a graduate of Purdue University where he earned a bachelor s degree and a graduate of Northwestern University s Kellogg School of Management where he earned an Executive Master of Business Administration.

Christine A. Leahy serves as our Senior Vice President, General Counsel and Corporate Secretary and is responsible for our legal, corporate governance, enterprise risk management and compliance functions. Ms. Leahy joined CDW in January 2002 as Vice President, General Counsel and Corporate Secretary. In January of 2007, she was named Senior Vice President. Before joining CDW, Ms. Leahy served as a corporate partner in the Chicago office of Sidley Austin LLP where she specialized in corporate governance, securities law, mergers and acquisitions and strategic counseling. Ms. Leahy serves on the board of trustees of Children s Home and Aid. Ms. Leahy is a graduate of Brown University where she earned a bachelor s degree and a graduate of Boston College Law School where she earned her Juris Doctor. She also completed the CEO Perspective and Women s Director Development Programs at Northwestern University s Kellogg School of Management.

Christina V. Rother serves as our Senior Vice President of Public and Advanced Technology Sales and is responsible for managing all aspects of our public sector and advanced technology sales forces, including sales force strategy, structure, goals, operations, revenue generation and training and development. Ms. Rother joined CDW in 1991 as an account manager. In 2002, she was appointed Vice President for Education and State and Local Sales. In 2005, she was chosen to lead our newly formed healthcare sales team. Beginning in 2006, Ms. Rother has held various positions ranging from Group Vice President of CDW Government LLC, President of CDW Government LLC and Senior Vice President of Sales. In September 2011, Ms. Rother assumed her current role as Senior Vice President of Public and Advanced Technology Sales. Prior to joining CDW, Ms. Rother held a number of sales positions with technology companies including Laser Computers and Price Electronics.

Ms. Rother serves on the board of directors of the Make-A-Wish Foundation of Illinois, where she also is a member of the Executive Committee and serves as corporate document officer. Ms. Rother is a graduate of the University of Illinois at Chicago where she earned a bachelor s degree.

Jonathan J. Stevens serves as our Senior Vice President of Operations and Chief Information Officer. Mr. Stevens joined CDW in June 2001 as Vice President-Information Technology, was named Chief Information Officer in January 2002 and Vice President-International and Chief Information Officer from 2005 until December 2006. In January 2007, he was named Senior Vice President and Chief Information Officer and assumed his current role in November 2009. Mr. Stevens is responsible for the strategic direction of our information technology. Additionally, he holds responsibility for our distribution centers, transportation, facilities, customer relations, operational excellence and the business technology center. Prior to joining CDW, Mr. Stevens served as regional technology director for Avanade, an international technology integration company formed through a joint venture between Microsoft and Accenture from 2000 to 2001. Prior to that, Mr. Stevens was a principal with Microsoft Consulting Services and led an information technology group for a corporate division of AT&T/NCR. He currently serves on the

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board of directors of SingleWire Software, LLC and Northeast Illinois Council: Boy Scouts of America. Mr. Stevens is a graduate of the University of Dayton where he earned a bachelor s degree.

Matthew A. Troka serves as our Senior Vice President of Product and Partner Management. Mr. Troka is responsible for managing our relationships with all of our vendor partners. In addition, he directs the day-to-day operations of our purchasing department. Mr. Troka joined CDW in 1992 as an account manager and became a sales manager in 1995. From 1998 to 2001, he served as Corporate Sales Director. From 2001 to 2004, Mr. Troka was Senior Director of Purchasing. From 2004 to 2006, Mr. Troka served as Vice President of Purchasing. From 2006 to 2011, Mr. Troka was Vice President of Product and Partner Management. On March 3, 2011, Mr. Troka was elected Senior Vice President of Product and Partner Management. Mr. Troka serves as a member of the board of directors of Encompass Championship Charities. Mr. Troka is a graduate of the University of Illinois where he earned a bachelor s degree.

Ann E. Ziegler joined CDW in April 2008 as Senior Vice President and Chief Financial Officer. Prior to joining CDW, Ms. Ziegler spent 15 years at Sara Lee Corporation (Sara Lee), a global consumer goods company, in a number of executive roles including finance, mergers and acquisitions, strategy and general management positions in both U.S. and international businesses. Most recently, from 2005 until April 2008, Ms. Ziegler served as Chief Financial Officer and Senior Vice President of Administration for Sara Lee Food and Beverage. Prior to joining Sara Lee, Ms. Ziegler was a corporate attorney at Skadden, Arps, Slate, Meagher & Flom. Ms. Ziegler serves on the board of directors of Hanesbrands, Inc. and The Chicago Shakespeare Theatre. During the previous five years, Ms. Ziegler also served on the board of directors of Unitrin, Inc. Ms. Ziegler is a graduate of The College of William and Mary where she earned a bachelor s degree and a graduate of the University of Chicago Law School where she earned her Juris Doctor.

Steven W. Alesio will serve as a member of our board of directors upon the completion of this offering. Mr. Alesio currently serves as a manager of CDW Holdings and CDW LLC. Mr. Alesio serves as an Operating Partner at Providence Equity. Prior to joining Providence Equity in December 2010, Mr. Alesio was most recently Chairman of the Board and Chief Executive Officer of Dun & Bradstreet Corporation (D&B), a provider of credit information on businesses and corporations. After joining D&B in January 2001 as Senior Vice President, Mr. Alesio served in various senior leadership positions. In May 2002, Mr. Alesio was named President and Chief Operating Officer, and was elected to the board of directors. In January 2005, Mr. Alesio was chosen to be the Chief Executive Officer, and in May of 2005, he became Chairman of the Board, a position he held until his departure in June 2010. Prior to joining D&B, Mr. Alesio spent 19 years with the American Express Company, where he served in marketing and then general management roles. Mr. Alesio serves on the board of directors of Altegrity, Ascend Learning, Blackboard, Study Group and Miller Heiman. During the past five years, Mr. Alesio also served as a director of Genworth Financial, Inc. Mr. Alesio is the founding sponsor and Senior Advisor for the non-profit All Stars Project of New Jersey, which provides outside-of-school leadership development and performance-based education programming to thousands of inner-city young people in Newark and its surrounding communities. Mr. Alesio is a graduate of St. Francis College where he earned a bachelor s degree and a graduate of University of Pennsylvania s Wharton School where he earned a Master of Business Administration. As a result of these and other professional experiences, Mr. Alesio possesses particular knowledge and experience in strategic planning and leadership of complex organizations and board practices of other major corporations that strengthen the board s collective qualifications, skills and experience.

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Barry K. Allen will serve as the lead director of our board of directors upon the completion of this offering. Mr. Allen currently serves as a manager of CDW Holdings and CDW LLC and has served as their lead manager since January 1, 2013. Mr. Allen serves as an Operating Partner at Providence Equity. Prior to joining Providence Equity in 2007, Mr. Allen was Executive Vice President of Operations at Qwest Communications International, a telecommunications carrier. Before his retirement from Qwest in June 2007, Mr. Allen was responsible for the company s network and information technology operations. Prior to being named Executive Vice President of Operations in March 2004, he served as Qwest s Executive Vice President of Operations and Chief Human Resources Officer. Before joining Qwest in August 2002, Mr. Allen was President of Allen Enterprises, a private equity investment and management company he founded in 2000. Previously, he served as President of Chicago-based Ameritech Corp., where he began his career in 1974 and held a variety of executive appointments including President and Chief Executive Officer of Wisconsin Bell and President and Chief Executive Officer of Illinois Bell. Before starting at Ameritech, Mr. Allen served in the U.S. Army where he reached the rank of Captain. Mr. Allen serves on the board of directors of Harley-Davidson, Inc. (chairman from 2009 2012), Bell Canada Enterprises, the Fiduciary Management family of mutual funds, World Triathlon Corporation and Stream Global Services, Inc. During the past five years, Mr. Allen also served as a director of Telcordia Technologies, Inc. He also has served as a board member of many civic organizations, including the Greater Milwaukee Committee, Junior Achievement of Wisconsin, Children s Hospital of Wisconsin and United Way in Milwaukee and currently serves as a board member of the Boys and Girls Club of Milwaukee. Mr. Allen is a graduate of the University of Kentucky where he earned a bachelor s degree and a graduate of Boston University where he earned a Master of Business Administration, with honors. As a result of these and other professional experiences, Mr. Allen possesses particular knowledge and experience in technology industries, strategic planning and leadership of complex organizations, and board practices of other major corporations that make him particularly suited to serve as our lead director and strengthen the board s collective qualifications, skills and experience.

Benjamin D. Chereskin will serve as a member of our board of directors upon the completion of this offering. Mr. Chereskin currently serves as a manager of CDW Holdings and CDW LLC. Mr. Chereskin is President of Profile Capital Management LLC (Profile Capital), an investment management firm. Prior to founding Profile Capital, Mr. Chereskin was a Managing Director of Madison Dearborn, having co-founded the firm in 1992. Prior to the founding of Madison Dearborn, Mr. Chereskin was with First Chicago Venture Capital for nine years. Mr. Chereskin currently serves on the board of directors of Cinemark, Inc. and KIPP-Chicago and on the board of trustees of University of Chicago Medicine. During the previous five years, Mr. Chereskin also served as a director of BF Bolthouse Holdco LLC, Tuesday Morning Corporation and the University of Chicago Laboratory School. Mr. Chereskin is a graduate of Harvard College where he earned a bachelor s degree and a graduate of the Harvard Graduate School of Business Administration where he earned a Master of Business Administration. As a result of these and other professional experiences, Mr. Chereskin possesses particular knowledge and experience in accounting, finance and capital market transactions, strategic planning and leadership of complex organizations, and board practices of other major corporations that strengthen the board s collective qualifications, skills and experience.

*Glenn M. Creamer* will serve as a member of our board of directors upon the completion of this offering. Mr. Creamer currently serves as a manager of CDW Holdings and CDW LLC. Mr. Creamer is a Senior Managing Director of Providence Equity. Prior to joining a predecessor of Providence Equity in 1989, Mr. Creamer was a Vice President of Narragansett Capital, which he joined in 1988.

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Mr. Creamer also has worked in investment banking at Merrill Lynch and JPMorgan. Mr. Creamer serves as a director of various non-profit boards, including Catholic Relief Services, Mustard Seed Communities USA and the Rhode Island School of Design Museum. During the previous five years, Mr. Creamer also served as a director of Medical Media Holdings and Telcordia Technologies, Inc. Mr. Creamer is a graduate of Brown University where he earned a bachelor s degree and a graduate of Harvard Business School where he earned a Master of Business Administration. As a result of these and other professional experiences, Mr. Creamer possesses particular knowledge and experience in accounting, finance and capital market transactions, strategic planning and leadership of complex organizations, and board practices of other major corporations that strengthen the board s collective qualifications, skills and experience.

Michael J. Dominguez serves as a member of our board of directors and as a manager of CDW Holdings and CDW LLC. Mr. Dominguez is a Managing Director of Providence Equity. Prior to joining Providence Equity in 1998, Mr. Dominguez worked for Salomon Smith Barney in corporate finance. Previously, Mr. Dominguez held positions with Morgan Stanley and was a senior consultant at Andersen Consulting. Currently, Mr. Dominguez also serves on the board of directors of AutoTrader.com, GLM Holdings and ZeniMax Media Inc. During the past five years, Mr. Dominguez also served as a director of Bresnan Communications and Metro-Goldwyn-Mayer Inc. Mr. Dominguez is a graduate of Bucknell University where he earned a bachelor s degree and a graduate of Harvard Business School where he earned a Master of Business Administration. As a result of these and other professional experiences, Mr. Dominguez possesses particular knowledge and experience in accounting, finance and capital market transactions, strategic planning and leadership of complex organizations, and board practices of other major corporations that strengthen the board s collective qualifications, skills and experience.

Paul J. Finnegan serves as a member of our board of directors and as a manager of CDW Holdings and CDW LLC. Mr. Finnegan is the Co-CEO of Madison Dearborn and co-founded the firm in 1992. Prior to co-founding Madison Dearborn, Mr. Finnegan was with First Chicago Venture Capital for ten years. Previously, he held a variety of marketing positions in the publishing industry, both in the United States and in Southeast Asia. Mr. Finnegan has more than 29 years of experience in private equity investing with a particular focus on investments in the communications industry. Mr. Finnegan is a member of the board of overseers of Harvard College and past President of the Harvard Alumni Association. He also is a member of the Board of Dean's Advisors at the Harvard Business School and of the Leadership Council of the Harvard School of Public Health. Mr. Finnegan is a member of the board of directors of the Chicago Council on Global Affairs. He is the Chairman of Teach For America in Chicago, a member of Teach For America's National Board, and the Chairman of the Community Works Advisory Committee of the Evanston Community Foundation. During the previous five years, Mr. Finnegan also has served as a director for iPlan, LLC, Rural Cellular Corporation, Council Tree Hispanic Broadcasters, LLC and PAETEC Communications, Inc. Mr. Finnegan is a graduate of Harvard College where he earned a bachelor's degree and a graduate of Harvard Graduate School of Business Administration where he earned a Master of Business Administration. As a result of these and other professional experiences, Mr. Finnegan possesses particular knowledge and experience in accounting, finance and capital market transactions, strategic planning and leadership of complex organizations and board practices of other major corporations that strengthen the board's collective qualifications, skills and experience.

**Robin P. Selati** will serve as a member of our board of directors upon the completion of this offering. Mr. Selati currently serves as a manager of CDW Holdings and CDW LLC. Mr. Selati is a

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Managing Director of Madison Dearborn and joined the firm in 1993. Before 1993, Mr. Selati was with Alex. Brown & Sons Incorporated. Mr. Selati currently serves on the board of directors of Ruth s Hospitality Group, Inc., The Yankee Candle Company, Inc. and Things Remembered, Inc. During the previous five years, Mr. Selati also served as a director of BF Bolthouse Holdco LLC, Tuesday Morning Corporation, Carrols Restaurant Group, Inc., Pierre Holding Corp., Family Christian Stores, Inc., NWL Holdings, Inc. and Cinemark, Inc. Mr. Selati is a graduate of Yale University where he earned a bachelor s degree and a graduate of the Stanford University Graduate School of Business where he earned a Master of Business Administration. As a result of these and other professional experiences, Mr. Selati possesses particular knowledge and experience in accounting, finance and capital market transactions, strategic planning and leadership of complex organizations, and board practices of other major corporations that strengthen the board s collective qualifications, skills and experience.

Donna F. Zarcone will serve as a member of our board of directors upon the completion of this offering. Ms. Zarcone currently serves as a manager of CDW Holdings and CDW LLC. Ms. Zarcone is the President and Chief Executive Officer of the Economic Club of Chicago, a position she has held since February 2012. From January 2007 to February 2012, she served as the President, CEO and founder of D. F. Zarcone & Associates LLC, a strategy advisory firm. Prior to founding D. F. Zarcone & Associates, Ms. Zarcone was President and Chief Operating Officer of Harley-Davidson Financial Services, Inc., a provider of wholesale and retail financing, credit card and insurance services for dealers and customers of Harley-Davidson. After joining Harley-Davidson Financial Services, Inc. in June 1994 as Vice President and Chief Financial Officer, Ms. Zarcone was named President and Chief Operating Officer in August 1998. Prior to joining Harley-Davidson Financial Services, Inc., Ms. Zarcone served as Executive Vice President, Chief Financial Officer and Treasurer of Chrysler Systems Leasing, Inc. from November 1982 through June 1994 and in various management roles at KPMG/Peat Marwick from May 1979 through November 1982. Ms. Zarcone serves on the board of directors of Cigna Corporation and The Duchossois Group. During the previous five years, Ms. Zarcone also served as a director of The Jones Group Inc. and Wrightwood Capital. She also serves as a board member of various civic and professional organizations, including the University of Chicago Booth School of Business Polsky Center for Entrepreneurship and Hyde Park Angels. Ms. Zarcone is a graduate of Illinois State University where she earned a bachelor s degree and a graduate of University of Chicago Booth School of Business where she earned a Masters of Business Administration. Ms. Zarcone also is a certified public accountant. As a result of these and other professional experiences, Ms. Zarcone possesses particular knowledge and experience in accounting, finance, strategic planning and leadership of complex organizations, and board practices of other major corporations that strengthen the board s collective qualifications, skills and experience.

## Family relationships

There are no family relationships between any of our executive officers and directors.

## **Board composition**

Our amended and restated certificate of incorporation provides that, subject to any rights applicable to any then outstanding preferred stock, our board of directors shall consist of such number of directors as determined from time to time by resolution adopted by a majority of the total number of authorized directors whether or not there exist any vacancies in previously

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authorized directorships. Upon the completion of this offering, our board of directors will consist of nine directors. Subject to any rights applicable to any then outstanding preferred stock, any additional directorships resulting from an increase in the number of directors may only be filled by the directors then in office unless otherwise required by law or by a resolution passed by the board of directors. The term of office for each director will be until his or her successor is elected at our annual meeting or his or her death, resignation or removal, whichever is earliest to occur.

Our board of directors will be divided into three classes, with each director serving a three-year term, and one class being elected at each year s annual meeting of stockholders. Messrs. Alesio and Allen and Ms. Zarcone will serve as Class I directors with an initial term expiring in 2014. Messrs. Chereskin, Creamer and Finnegan will serve as Class II directors with an initial term expiring in 2015. Messrs. Dominguez, Richards and Selati will serve as Class III directors with an initial term expiring in 2016. Any additional directorships resulting from an increase in the number of directors will be distributed among the three classes so that, as nearly as possible, each class will consist of one-third of the total number of directors. Our board of directors has affirmatively determined that each director other than Mr. Richards will be an independent director, as defined under the rules of the NASDAQ Global Select Market.

#### **Board committees**

We currently have an audit committee, a compensation committee and a nominating and corporate governance committee. Each of these committees reports to the board of directors as they deem appropriate and as the board requests. Prior to the completion of this offering, our board of directors will establish a new audit committee, compensation committee and nominating and corporate governance committee which will replace our current committees. The expected duties and responsibilities of these committees are set forth below. In the future, our board may establish other committees, as it deems appropriate, to assist it with its responsibilities. Copies of the committee charters discussed below will be available on our corporate website at www.cdw.com upon the completion of this offering. The information on our website is not part of this prospectus.

#### Audit committee

Our audit committee will be responsible for, among other matters: (1) appointing, compensating, retaining, evaluating, terminating and overseeing our independent registered public accounting firm; (2) discussing with our independent registered public accounting firm their independence from management; (3) reviewing with our independent registered public accounting firm the scope and results of their audit; (4) approving all audit and permissible non-audit services to be performed by our independent registered public accounting firm; (5) overseeing the accounting and financial reporting process and discussing with management and our independent registered public accounting firm the interim and annual financial statements that we file with the Securities and Exchange Commission; (6) reviewing and monitoring our accounting principles, accounting policies and financial and accounting controls; (7) establishing procedures for the confidential anonymous submission of concerns regarding questionable accounting, internal controls or auditing matters; (8) reviewing and approving or ratifying related person transactions; (9) overseeing our business process assurance function; and (10) reviewing the Company s compliance and ethics and risk management programs.

Upon the completion of this offering, our audit committee will consist of Ms. Zarcone and Messrs. Chereskin, Dominguez and Selati. We believe that Ms. Zarcone and Mr. Chereskin meet

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the definition of independent director for purposes of serving on an audit committee under Rule 10A-3 and NASDAQ Global Select Market rules. We believe that Messrs. Dominguez and Selati are not independent for purposes of serving on an audit committee under Rule 10A-3 and NASDAQ Global Select Market Rules because of their relationships with Providence Equity and Madison Dearborn, respectively. Accordingly, we are relying on the phase-in provisions of Rule 10A-3 and NASDAQ Global Select Market rules and plan to have an audit committee comprised solely of independent directors as defined by NASDAQ within one year of our listing. In addition, our board of directors has determined that Ms. Zarcone qualifies as an audit committee financial expert, as such term is defined in Item 407(d)(5) of Regulation S-K. Our board of directors will adopt a new written charter for our audit committee, which will be available on our corporate website at www.cdw.com upon the completion of this offering. The information on our website is not part of this prospectus.

#### Compensation committee

Our compensation committee will be responsible for, among other matters: (1) reviewing and approving the compensation of our chief executive officer and other executive officers; (2) reviewing and approving employment agreements and other similar arrangements between us and our executive officers; (3) administering our stock plans and other incentive compensation plans and (4) reviewing trends in management compensation.

Upon the completion of this offering, our compensation committee will consist of Messrs. Alesio, Allen, Dominguez and Selati. We believe that each of Messrs. Alesio, Allen, Dominguez and Selati meets the definition of independent director under NASDAQ Global Select Market rules. Our board of directors will adopt a new written charter for our compensation committee, which will be available on our corporate website at www.cdw.com upon the completion of this offering. The information on our website is not part of this prospectus.

#### Nominating and corporate governance committee

Our nominating and corporate governance committee will be responsible for, among other matters: (1) identifying individuals qualified to become members of our board of directors, consistent with criteria approved by our board of directors; (2) overseeing the organization of our board of directors to discharge the board s duties and responsibilities properly and efficiently; (3) identifying best practices and recommending corporate governance principles; (4) developing and recommending to our board of directors a set of corporate governance guidelines and principles applicable to us; (5) reviewing compliance with our code of ethics; (6) reviewing and approving the compensation of our directors and (7) reviewing the performance of, and recommending to our compensation committee the compensation of, our chief executive officer.

Upon the completion of this offering, our nominating and corporate governance committee will consist of Messrs. Allen, Alesio, Chereskin, Creamer, Dominguez, Finnegan and Selati and Ms. Zarcone. We believe that each of Messrs. Allen, Alesio, Chereskin, Creamer, Dominguez, Finnegan and Selati and Ms. Zarcone meets the definition of independent director for purposes of serving on a nominating and corporate governance committee under NASDAQ Global Select Market rules. Our board of directors will adopt a new written charter for our nominating and corporate governance committee, which will be available on our corporate website at www.cdw.com upon the completion of this offering. The information on our website is not part of this prospectus.

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## Risk oversight

Our board of directors, as a whole and through the audit committee, oversees our Enterprise Risk Management ( ERM ) program, which is designed to identify, evaluate and respond to our high priority risks and opportunities. The ERM program facilitates constructive dialog at the senior management and board level to proactively realize opportunities and manage risks. Under the ERM program, management develops a holistic portfolio of enterprise risks by facilitating business and supporting function assessments of strategic, operational, financial reporting and compliance risks, and helps to ensure appropriate response strategies are in place.

Our audit committee is primarily responsible for overseeing our risk management processes on behalf of the full board. Risks and opportunities are considered in business decision-making and as part of our overall business strategy. Our management, including our executive officers, is primarily responsible for managing the risks associated with the operation and business of our company. Senior management provides regular updates to the audit committee and periodic updates to the full board on the ERM program and reports on the identified high priority risks and opportunities.

## **Code of ethics**

We have adopted a code of business conduct and ethics applicable to all coworkers. Additionally, within our code of business conduct and ethics is a financial integrity code of ethics that sets forth an even higher standard applicable to our executives, officers, members of our internal disclosure committee and all managers and above in our finance department. A copy of this code is available on our corporate website at www.cdw.com. If we make any substantive amendments to this code or grant any waiver from a provision to our chief executive officer, principal financial officer or principal accounting officer, we will disclose the nature of such amendment or waiver on our website or in a report on Form 8-K. The information on our website is not part of this prospectus.

# Compensation committee interlocks and insider participation

None of our executive officers has served as a member of the board of directors or compensation committee of another entity that had one or more of its executive officers serving as a member of our board of directors.

## **Director compensation**

See Executive compensation Director compensation.

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# **Executive compensation**

## Compensation discussion and analysis

#### Introduction

This compensation discussion and analysis provides an overview of the Company s executive compensation philosophy and the material elements of compensation earned by our Named Executive Officers with respect to 2012.

Our named executive officers consist of our Chief Executive Officer, our Chief Financial Officer and our three other most highly compensated executive officers ( Named Executive Officers ). For 2012, the Named Executive Officers were:

Thomas E. Richards, Chairman (commencing January 1, 2013), President and Chief Executive Officer

John A. Edwardson, Chairman (through December 31, 2012)

Ann E. Ziegler, Senior Vice President and Chief Financial Officer

Neal J. Campbell, Senior Vice President, Chief Marketing Officer

Christina M. Corley, Senior Vice President, Corporate Sales

In the Acquisition on October 12, 2007, we were acquired by a company controlled by investment funds affiliated with the Sponsors. Since the Acquisition, a compensation committee comprised of members appointed by the Sponsors has had responsibility for determining the compensation of our Named Executive Officers. For purposes of this compensation discussion and analysis, the compensation committee is referred to as the Committee.

### Establishing and evaluating executive compensation

Executive compensation philosophy and objectives

The Committee believes that the Company s executive compensation program should reward actions and behaviors that drive long-term, profitable revenue growth and the creation of sustainable shareholder value. The Committee seeks to foster these objectives through a compensation system that focuses heavily on variable, performance-based incentives that create a balanced focus on the Company s short-term and long-term strategic and financial goals. The following objectives are grounded in a pay-for-performance philosophy and provide a framework for the Company s executive compensation program:

Attract, retain and motivate high performing talent;

Directly align executive compensation elements with both short-term and long-term Company performance;

Align the interests of our executives with those of our stakeholders; and

Maximize the efficiency of the program from a tax, accounting, cash flow and share dilution perspective.

Consistent with the Company s pay-for-performance philosophy and executive compensation program objectives, adjustments to executive compensation levels have historically been based on individual and Company performance with reference to the compensation levels paid to similarly situated executive officers at the Company, as well as market data to provide a perspective on external practices.

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#### Market comparisons

The Committee considers relevant market pay practices when establishing and evaluating executive compensation. In conjunction with market data, the Committee also considers the executive s overall responsibilities, individual performance against Company goals and leadership impact when establishing appropriate compensation levels.

To obtain a broad view of competitive practices among industry peers and competitors for executive talent, the Committee reviews market data for peer group companies as well as general industry and technology company surveys. Each of the companies in the Company s 2012 peer group met one or more of the following criteria: (i) operated in the same line of business as the Company; (ii) operated close to the Company s line of business; (iii) operated in a business-to-business distribution environment; or (iv) competed with the Company for talent. The 2012 peer group consisted of the following companies, which were the same companies that were used to evaluate 2011 compensation:

Anixter International, Inc. Arrow Electronics, Inc. Avaya Inc. Best Buy Co., Inc. C. R. Bard, Inc. GTSI Corp. Illinois Tool Works Inc. Ingram Micro Inc. Insight Enterprises, Inc. NCR Corporation Office Depot, Inc.
OfficeMax Incorporated
PC Connection Inc.
RadioShack Corporation
Staples, Inc.
Tech Data Corporation
United Stationers Inc.
W.W. Grainger, Inc.
Wesco International, Inc.

Aon Hewitt provides competitive data for the peer group utilizing peer group proxy data and its general industry database for the CEO and CFO. For the Senior Vice President, Chief Marketing Officer and Senior Vice President, Corporate Sales for which sufficient peer group data was not available, Aon Hewitt provided revenue size-adjusted competitive data from its general industry database.

In reviewing the compensation levels set for each Named Executive Officer, the Committee supplements the Aon Hewitt peer group data with data taken from technology industry surveys prepared by Radford, a leading provider of compensation market data. While the Radford surveys include information regarding over 1,000 companies, the Committee s use of the surveys was limited to a review of U.S. compensation data derived from technology companies in the surveys that had annual revenues in excess of \$3.0 billion. The Committee also reviewed, depending on the availability of data within the Radford surveys for the position being considered, market data derived from between 16 and 31 of the technology companies included in the surveys, which companies had median annual revenues of between \$5.2 billion and \$9.2 billion. In reviewing the size-adjusted data from the Aon Hewitt general industry database and the Radford database, the Committee does not review the specific companies included in the databases.

For Mr. Richards, the peer group was the primary market data source for evaluating 2012 base salary and annual cash incentive award opportunity, given the availability of chief executive officer compensation data in public filings, with the compensation survey data providing a supplemental viewpoint. For the other Named Executive Officers other than Mr. Edwardson, the Committee reviewed blended market data when evaluating the 2012 base salary and annual cash incentive awards, with the peer group data and compensation survey data weighted equally. The Committee did not undertake a 2012 market review of Mr. Edwardson s compensation as his

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compensation levels were set pursuant to the terms of his 2011 employment agreement. For purposes of this compensation discussion and analysis, the peer group data and compensation survey data are collectively referred to as market data.

In determining Mr. Richards 2012 long-term incentive award, the Committee took into consideration Mr. Richards successful performance since assuming the position of Chief Executive Officer, the fact that Mr. Richards did not receive an additional long-term incentive award at the time he assumed the position of Chief Executive Officer as well as long-term incentive compensation market data compiled by the Committee s independent compensation consultant, Frederic W. Cook & Co (the Compensation Consultant). For purposes of Mr. Richards 2012 long-term incentive award, the Committee did not view publicly traded peer group long-term incentive grant practices as being relevant at the time given the Company's private equity ownership and illiquid stock. Therefore, the Compensation Consultant s study did not focus on the grant date value of long-term incentive awards among peers, but rather focused on the potential ownership opportunities (i.e., carried interest levels, expressed as both a percentage ownership in the company as well as a dollar value) for chief executive officers at companies with private equity ownership that recently became publicly listed through an initial public offering. The peer group used for this purpose consisted of the following companies:

Air Lease Corporation
Allison Transmission Holdings, Inc.
Dunkin Brands Group, Inc.
Freescale Semiconductor, Ltd.
GNC Holdings, Inc.
HCA Holdings, Inc.

Kayak Software Corporation MRC Global Inc. Nielsen Holdings N.V. Vantiv, Inc. Wesco Aircraft Holdings, Inc.

Since the Acquisition, the Company has continued to utilize the peer group established prior to the Acquisition. As our business model has evolved following the Acquisition to that of a multi-brand technology solutions provider, in 2012, the Committee felt it appropriate to perform a holistic review of the Company s historical peer group with the assistance of the Compensation Consultant. Based on this review, the Committee approved changes to the Company s current peer group selection criteria to include companies that met one or more of the following criteria: (i) similar size in terms of revenue and/or enterprise value (one-third to three times the Company s revenue or enterprise value); (ii) operates in a business-to-business distribution environment; (iii) members of the technology industry; (iv) similar customers (*i.e.*, business, government, healthcare, and education); (v) companies that provide services and/or solutions; and (vi) similar EBITDA and gross margins. As a result, the Committee approved the peer group set forth below to be used for 2013 compensation decisions. Based on data compiled by the Compensation Consultant at the time of the peer group review, our revenues and EBITDA were between the median and 75th percentile of the revised peer group:

Accenture plc\*
Anixter International, Inc.
Arrow Electronics, Inc.
Avnet, Inc.\*
CGI Group Inc.\*
Genuine Parts Company\*
Henry Schein, Inc.\*

Insight Enterprises, Inc.
Owens & Minor, Inc.\*
Patterson Companies, Inc.\*
SYNNEX Corporation\*
United Stationers Inc.
W.W. Grainger, Inc.
Wesco International, Inc.

\* Companies added to the Company s peer group.

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The following companies were deleted from the Company s peer group due to differences in size and/or differences in business model: Avaya Inc.; Best Buy Co., Inc.; C.R. Bard, Inc., GTSI Corp.; Illinois Tool Works, Inc.; Ingram Micro Inc.; NCR Corporation; Office Depot, Inc.; OfficeMax Incorporated; PC Connection Inc.; RadioShack Corporation; Staples, Inc. and Tech Data Corporation.

Independent compensation consultant

As noted above, Frederic W. Cook & Co. was retained by the Committee in 2012 to advise on executive compensation matters. The Compensation Consultant did not provide any additional services to the Company in 2012.

Role of executive officers

The Committee is responsible for all compensation decisions for our Named Executive Officers. Mr. Richards reviewed the performance of each executive officer and, based on these reviews, made recommendations to the Committee with respect to 2012 compensation.

#### Elements of compensation

The Company s 2012 executive compensation program consisted of the following principal elements:

Base salary;

Annual cash incentive awards (the Senior Management Incentive Plan); and Long-term incentive awards.

Base salary

The Committee generally sets base salaries for executives, including the Named Executive Officers, below the market median of salaries for executives in similar positions and with similar responsibilities at companies included in the market data. Aligned with our compensation philosophy, a large proportion of executives—total target cash compensation is non-fixed, or variable, to provide a strong connection between pay and performance. Accordingly, in 2012, the base salaries for Mr. Richards and Mr. Edwardson were 40% of each of their respective total target cash compensation levels, and the base salaries for the other Named Executive Officers ranged from 31% to 50% of their total target cash compensation.

For 2012, the Committee did not increase the base salary levels from those set for 2011 for the Named Executive Officers. In accordance with the terms of Mr. Edwardson s employment agreement, Mr. Edwardson s base salary was reduced over the course of 2012 in connection with his eventual retirement from the Company. For the base salaries paid to the Named Executive Officers during 2012, see the 2012 summary compensation table and for a description of Mr. Edwardson s base salary, see Narrative to summary compensation table and grants of plan-based awards table.

Annual cash incentive awards (Senior Management Incentive Plan)

CDW provides its senior management with short-term incentive compensation through its annual cash bonus program, the Senior Management Incentive Plan (SMIP). Short-term compensation under SMIP is a significant component of an executive s total target cash compensation opportunity in a given year.

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The total target cash compensation opportunity for an executive is generally set so that target compensation varies above or below market median rates based on whether the Company outperforms or underperforms market growth rate expectations. Because the Named Executive Officer base salary levels historically have been below the median market rate, the Committee uses an above-median target SMIP opportunity to bring targeted total cash compensation within the median range. For 2012, the Committee did not increase the SMIP target award levels from those set for 2011 for the Named Executive Officers. For 2012, Mr. Richards and Mr. Edwardson s SMIP target awards represented 60% of their respective total target cash compensation levels, and the SMIP target awards for our other Named Executive Officers ranged from 50% to 69% of their respective total target cash compensation.

In establishing annual performance goals under SMIP, the Committee undertakes a rigorous review and analysis to establish performance goals that correlate to above-market performance, as measured by industry surveys and financial information from publicly traded resellers and publicly traded technology distributors and/or manufacturers. Factors considered by the Committee in establishing the performance goals include market growth rate expectations and Company market share gain expectations, as well as assumptions regarding the Company s productivity gains and investments.

The Committee believed that a combination of Adjusted EBITDA and market share performance was the most meaningful measure of the Company s 2012 performance for its stakeholders because together they take into account not only the Company s absolute performance but also performance relative to the market. Adjusted EBITDA is a non-GAAP financial measure. See Management s discussion and analysis of financial condition and results of operations for further information regarding the calculation of Adjusted EBITDA as well as a reconciliation of Adjusted EBITDA to net income.

For 2012, the Committee determined that no SMIP payments would be provided unless annual Adjusted EBITDA met or exceeded 2011 actual Adjusted EBITDA and set the annual Adjusted EBITDA performance goal at \$781.8 million, which represented a 9% increase over 2011 actual Adjusted EBITDA. Consistent with the 2011 SMIP design, the Committee also included a market share factor as a mechanism to adjust payments under SMIP. In operation, therefore, payment of awards under SMIP for performance during 2012 was guided by three principles:

Target payout requires growth above market growth rate expectations; Threshold payout requires performance at or above prior year level; and

The market share governor reduces payouts if the Company loses market share.

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The SMIP payout curve had a payout range from 0% to 200% of each participant starget SMIP award for performance between 91.7% and 115% of the Adjusted EBITDA goal, with different levels of payout for increased or constant/decreased market share, and no payout if the Company failed to achieve 2011 actual Adjusted EBITDA. The threshold, target and maximum payout opportunities under the SMIP payout curve are set forth below:

	<u>.</u>	Grow (% of target	Market share governor(2)  Flat/Decline (% of
Payout opportunity(1)	goal)	bonus)	target bonus)
Maximum	115.0%	200%	180%
Adjusted EBITDA Performance Goal	100.0%	100%	90%
Minimum Performance Threshold	91.7%	25%	15%

- (1) Payouts were determined under a grid based on various performance achievement levels for Adjusted EBITDA and market share changes.
- (2) Market share changes were measured internally based on data from seven industry surveys and reports and, based on the availability of data, financial information regarding four publicly traded resellers and four publicly traded technology distributors and/or manufacturers.
  In 2012, the Committee determined that the Company had achieved 98.1% of its Adjusted EBITDA performance goal and, after assessing the market share results as described in footnote (2) above, determined that the Company s market share grew, resulting in a payout percentage of 75% of each Named Executive Officer s bonus target. The table below sets forth the SMIP payouts to each of the Named Executive Officers based upon 2012 performance:

Named executive officer	SMIP bonus target		Calculated SMIP payout	
Thomas E. Richards	\$	1,162,500	\$	871,875
John A. Edwardson	\$	812,500	\$	609,375
Ann E. Ziegler	\$	700,000	\$	525,000
Neal J. Campbell	\$	275,000	\$	206,250
Christina M. Corley	\$	275,000	\$	206,250

#### Long-term incentive program

The Sponsors believe that members of senior management should hold a personally significant interest in the equity of the Company to align their interests and the interests of our stakeholders. As described below, the Sponsors implemented their management investment philosophy by requiring members of senior management to invest in the Company and by establishing a profits-interest program. Profits-interest programs are common practice in portfolio companies of private equity firms and allow participants to share in increases in the equity value of the Company. Consistent with practices among similarly situated private equity financed companies, we typically provide named executive officers with an initial long-term incentive grant upon hire. This initial grant is generally expected to cover a multi-year period; however, executives may be provided an additional long-term incentive grant upon promotion, to reward sustained performance, or to provide for internal parity among similarly situated executives at the Company. To further support the Company s long-term objectives, we also provide Restricted Debt Unit awards, which are a deferred compensation vehicle.

#### A Units

The Sponsors investment in the Company is held in the form of Class A Common Units of CDW Holdings (A Units). Mr. Richards, Ms. Ziegler and each of our current Named Executive Officers who were with the Company at the time of the Acquisition were required to invest in A Units of CDW Holdings. Because A Units represent investment of personal funds by the executives, they are not subject to a vesting requirement.

In connection with this offering, CDW Holdings will distribute all of its shares of our common stock to its existing members in accordance with their respective membership interests. Shares of our common stock distributed to holders of A Units will not be subject to a vesting requirement. See Certain transactions for more information.

#### B Unit program

The Company granted Class B Common Units of CDW Holdings (B Units) to each of our current Named Executive Officers who was with the Company at the time of the Acquisition and in connection with the hiring of Named Executive Officers following the Acquisition. The Committee has the authority to grant B Units to new members of senior management and additional B Units to current members of senior management. A Units and B Units each represent an equity interest in CDW Holdings; however, the B Unit grants have what is called a participation threshold based on the value assigned to an A Unit at the time of the B Unit grant. The B Units only share in equity appreciation above the participation threshold. This places the B Unit grants in a secondary position to the A Units in that in any event in which the equity is valued and paid out, holders of the B Unit grants are paid only if an amount at least equal to the participation threshold has first been allocated to the A Units. The A Units and the B Unit grants share equally in valuation amounts, if any, above the participation threshold.

Based on an evaluation of Mr. Richards successful performance since assuming the position of Chief Executive Officer, the fact that Mr. Richards did not receive an additional long-term incentive award at the time he assumed the position of Chief Executive Officer and the compensation market data discussed above under Establishing and evaluating executive compensation Market comparisons, in 2012, the Committee granted Mr. Richards 10,000 B Units. Other than the grant to Mr. Richards, the Committee did not authorize the grant of any additional B Units to any of the other Named Executive Officers in 2012.

For additional information about the B Units granted to Mr. Richards in 2012, see the narrative accompanying the Grants of plan-based awards table, the table entitled 2012 outstanding equity awards at fiscal year-end and the 2012 units vested table below.

In connection with this offering, CDW Holdings will distribute all of its shares of our common stock to its existing members in accordance with their respective membership interests. Pursuant to the terms of the CDW Holdings limited liability company agreement, common stock received by holders of B Units in connection with the distribution will be subject to any vesting provisions currently applicable to any such holder s B Units and the shares of common stock that are subject to vesting will be issued in the form of restricted stock under the 2013 LTIP. Pursuant to and as required by the terms of the unitholders agreement, a limited number of holders of B Units with a participation threshold in excess of \$0.01 will receive stock options under the 2013 LTIP in connection with the distribution exercisable for a number of shares of our common stock that, when added to the number of shares of our common stock that will be received by such holder with respect to such holder s B Units in the distribution, will preserve each such holder s fully

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diluted equity ownership percentage after taking into account all stock issuances in such distribution (but subject to dilution for shares issued by us in this offering) at an exercise price equal to the price per share that our common stock is being offered to the public in this offering. Such stock options will contain the same remaining vesting terms (if any) as may be in effect with respect to such B Units held by such holder upon the completion of this offering and have a term equal to ten years minus the number of years such B Units have been outstanding. The restricted stock and stock options will be issued without additional consideration from the holder. See Certain transactions for more information.

#### **RDU Plan**

In 2010, our board of directors adopted the Restricted Debt Unit Plan (the RDU Plan ) which was designed to retain key leaders and focus them on driving the long-term success of the Company. The RDU Plan is an unfunded nonqualified deferred compensation plan. Participants in the RDU Plan receive Restricted Debt Units (RDUs) that entitle the participant to a proportionate share of payments under the RDU Plan, determined by dividing the number of RDUs held by the participant by 28,500, which is the total number of RDUs available under the RDU Plan. Each RDU represents \$1,000 of face value of the Senior Subordinated Notes.

The RDUs are designed to track two components of the Senior Subordinated Notes, a principal component and an interest component. However, the participants have no rights to the underlying debt. The total amount of compensation available under the RDU Plan is based on these two components. The principal component credits the RDU Plan with an amount equal to \$28.5 million face value of the Senior Subordinated Notes (the debt pool). Participants vest daily in the principal component during employment on a pro rata basis over the period commencing January 1, 2012 (or, if later, the date of hire or the date of a subsequent RDU grant) through December 31, 2014, unless accelerated as discussed in the 2012 potential payments upon termination or change in control section. Payment of the principal component on a participant s vested RDUs under the RDU Plan will be made to participants on October 12, 2017, unless accelerated due to a sale of the Company. The interest component credits the RDU Plan with amounts equal to the interest that would have been earned on the debt pool from March 10, 2010 (or, if later, the date of hire or the date of a subsequent RDU grant) through maturity (October 12, 2017). Under the original terms of the RDU Plan, interest amounts for 2010 and 2011 were deferred until 2012, and thereafter, subject to certain exceptions, interest amounts were to be paid to participants semi-annually on the interest payment dates.

In 2012, Mr. Campbell and Ms. Corley each received 400 RDUs. The Committee set the size of Mr. Campbell s and Ms. Corley s awards at levels to increase the retentive element of each executive s compensation package and to bring the number of RDUs held by each executive in line with the number of RDUs held by similarly situated executive officers of the Company. In 2012, other than the grants to Mr. Campbell and Ms. Corley, the Committee did not authorize the grant of any additional RDUs to any of the Named Executive Officers.

As discussed above in Use of proceeds, we intend to use a portion of the proceeds from this offering together with the Incremental Borrowings to redeem \$334.0 million of the Senior Subordinated Notes. In connection with this offering and the redemption of such Senior Subordinated Notes, we have amended the RDU Plan to increase the retentive value of the plan. In accordance with the original terms of the RDU Plan, the principal component of the RDUs will convert to a cash-denominated pool upon the redemption of the Senior Subordinated Notes and continue to vest on a daily basis and to become payable to participants on October 12, 2017,

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unless payment is accelerated due to a sale of the Company. The redemption of the Senior Subordinated Notes will also, per the terms of the RDU Plan, result in holders of RDUs being credited with an additional amount equal to the amount of the prepayment premium that would have been paid on an equivalent amount of Senior Subordinated Notes under the terms of the indenture related to such notes. This additional amount will, like principal, be paid to holders of RDUs on October 12, 2017.

However, as allowed under the original terms of the RDU Plan, the accrual of interest credits on the RDUs will cease after the redemption of the Senior Subordinated Notes. Instead, the Committee intends to give participants the opportunity to share on a pro rata basis in cash retention pools that will be payable to participants who satisfy certain continuing-employment requirements. The aggregate amount of the cash retention pools was determined based on the amount of interest component credits that would have been allocated to the RDUs under the original terms of the RDU plan if the Senior Subordinated Notes had not been redeemed.

For additional information regarding the operation of the RDU Plan in 2012 and the RDUs granted to the Named Executive Officers, see the narrative accompanying the 2012 non-qualified deferred compensation table and the 2012 potential payments upon termination or change in control section.

#### Severance benefits

The Company s employment arrangements with each of the Named Executive Officers provide for payments and other benefits in connection with certain qualifying terminations of employment with the Company. The Committee believes that these severance benefits: (i) help secure the continued employment and dedication of the Named Executive Officers; (ii) enhance the Company s value to a potential acquirer because the Named Executive Officers have noncompetition, nonsolicitation and confidentiality provisions that apply after any termination of employment, including after a change in control of the Company; and (iii) are important as a recruitment and retention device, as many of the companies with which we compete for executive talent have similar agreements in place for their senior management.

Additional information regarding the employment arrangements with each of the Named Executive Officers, including a quantification of benefits that would have been received by each Named Executive Officer had his or her employment terminated on December 31, 2012, is provided under 2012 potential payments upon termination or change in control.

### Other benefits

Our Named Executive Officers participate in the Company s corporate-wide benefit programs. Our Named Executive Officers are offered benefits that are commensurate with the benefits provided to all full-time CDW coworkers, which includes participation in the Company s qualified defined contribution plan. Consistent with the Company s performance-based culture, the Company does not offer a service-based defined benefit pension plan or other similar benefits to its coworkers. Similarly, the Company does not provide nonqualified retirement programs or perquisites that are often provided at other companies to the Named Executive Officers.

## 2013 Long-Term Incentive Plan

We have adopted the 2013 Long-Term Incentive Plan (the 2013 LTIP). The purposes of the 2013 LTIP are to align the interests of our stockholders and those eligible for awards, to retain officers,

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directors, employees, and other service providers, and to encourage them to act in our long term best interests. Our 2013 LTIP provides for the grant of incentive stock options, within the meaning of Internal Revenue Code Section 422, nonqualified stock options, stock appreciation rights, restricted stock (including the 3,947,131 shares of restricted stock we expect to grant in substitution for unvested B Units in connection with this offering assuming an initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus), restricted stock units, bonus stock and performance awards. Officers, directors, employees, consultants, agents and independent contractors who provide services to us or to any subsidiary of ours are eligible to receive such awards. The material terms of the 2013 LTIP are as follows:

Stock Subject to the Plan. The maximum aggregate number of shares that may be issued under the 2013 LTIP is 11,700,000 shares of our common stock in addition to the 3,947,131 shares of restricted stock we expect to grant in substitution for unvested B Units in connection with this offering assuming an initial public offering price of \$17.50 per share, the midpoint of the price range set forth on the cover of this prospectus. To the extent a stock option or other stock award granted under the 2013 LTIP (other than any substitute award) expires or otherwise terminates without having been exercised or paid in full, or is settled in cash, the shares subject to such awards will become available for future grant or sale under the 2013 LTIP. In addition, to the extent shares are withheld to satisfy a participant s tax withholding obligation upon the exercise or settlement of any award (other than any substitute award) or to pay the exercise price of a stock option, such shares will become available for future grant or sale under the 2013 LTIP.

Plan Administration. Our Compensation Committee will administer the 2013 LTIP. Our board of directors has the authority to amend and modify the plan, subject to any stockholder approval required by law or stock exchange rules. Subject to the terms of our 2013 LTIP, our Compensation Committee will have the authority to determine the eligibility for awards and the terms, conditions, and restrictions, including vesting terms, the number of shares subject to an award, and any performance goals applicable to grants made under the 2013 LTIP. The committee also will have the authority, subject to the terms of the 2013 LTIP, to construe and interpret the 2013 LTIP and awards, and amend outstanding awards at any time.

Stock Options and Stock Appreciation Rights. Our Compensation Committee may grant incentive stock options, nonqualified stock options, and stock appreciation rights under our 2013 LTIP, provided that incentive stock options are granted only to employees. The exercise price of stock options and stock appreciation rights under the 2013 LTIP will be fixed by the committee, but must equal at least 100% of the fair market value of our common stock on the date of grant. The term of an option or stock appreciation right may not exceed ten years; provided, however, that an incentive stock option held by an employee who owns more than 10% of all of our classes of stock, or of certain of our affiliates, may not have a term in excess of five years, and must have an exercise price of at least 110% of the fair market value of our common stock on the grant date. Subject to the provisions of our 2013 LTIP, the committee will determine the remaining terms of the options and stock appreciation rights (e.g., vesting). Upon a participant s termination of service, the participant may exercise his or her option or stock appreciation right, to the extent vested (unless the committee permits otherwise), as specified in the award agreement.

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Stock Awards. Our Compensation Committee will decide at the time of grant whether an award will be in restricted stock, restricted stock units, or bonus stock. The committee will determine the number of shares subject to the award, vesting, and the nature of any performance measures. Unless otherwise specified in the award agreement, the recipient of restricted stock will have voting rights and be entitled to receive dividends with respect to his or her shares of restricted stock. The recipient of restricted stock units will not have voting rights, but his or her award agreement may provide for the receipt of dividend equivalents.

Performance Awards. Our Compensation Committee will determine the value of any performance award, the vesting and nature of the performance measures, and whether the award is denominated or settled in cash or in shares of our common stock. The performance goals applicable to a particular award will be determined by our Compensation Committee at the time of grant. The performance measures will include one or more of the following corporate-wide or subsidiary, division, operating unit or individual measures; the attainment by a share of common stock of a specified fair market value for a specified period of time; increase in stockholder value; earnings per share; return on or net assets; return on equity; return on investments; return on capital or invested capital; total stockholder return; earnings or income of the company before or after taxes and/or interest; EBITDA; EBITDA margin; operating income; revenues; operating expenses, attainment of expense levels or cost reduction goals; market share; cash flow, cash flow per share, cash flow margin or free cash flow; interest expense; economic value created; gross profit or margin; operating profit or margin; net cash provided by operations; price-to-earnings growth; and strategic business criteria, consisting of one or more objectives based on meeting specified goals relating to market penetration, customer acquisition, business expansion, cost targets, customer satisfaction, reductions in errors and omissions, reductions in lost business, management of employment practices and employee benefits, supervision of litigation and information technology, quality and quality audit scores, efficiency, and acquisitions or divestitures, or any combination of the foregoing. Each goal may be expressed on an absolute or relative basis and may include comparisons based on current internal targets, the past performance of the company (including the performance of one or more subsidiaries, divisions, or operating units) or the past or current performance of other companies (or a combination of such past and current performance). Performance goals may include comparisons relating to capital (including, but not limited to, the cost of capital), shareholders equity, shares outstanding, assets or net assets, sales, or any combination thereof. Our Compensation Committee may provide for the performance measures or other terms and conditions of an outstanding award to be adjusted in recognition of unusual, nonrecurring or one-time events affecting the Company or its financial statements or changes in law or accounting principles.

Dividends and Dividend Equivalents. Our Compensation Committee in its sole discretion may provide that holders of awards will be entitled to dividends or dividend equivalents, on such terms and conditions as may be determined by our Compensation Committee in its sole discretion; provided that no dividend equivalents will be payable with respect to outstanding (i) stock options or stock appreciation rights or (ii) unearned performance compensation awards or other unearned awards subject to performance conditions (although dividend equivalents may be accumulated in respect of unearned awards and paid after such awards are earned).

Transferability of Awards. The 2013 LTIP does not allow awards to be transferred other than by will or the laws of inheritance following the participant s death, and such options may be exercised, during the lifetime of the participant, only by the participant. However, an award

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agreement may permit a participant to assign an award to a family member by gift or pursuant to a domestic relations order, or to a trust, family limited partnership or similar entity established for one of the participant s family members. A participant may also designate a beneficiary who will receive outstanding awards upon the participa