

NEOGEN CORP  
Form 10-Q  
September 28, 2012  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

*(Mark One)*

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended August 31, 2012.

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-17988

**Neogen Corporation**

(Exact name of registrant as specified in its charter)

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**Michigan**  
(State or other jurisdiction of  
incorporation or organization)

**38-2367843**  
(IRS Employer  
Identification Number)

**620 Leshar Place**

**Lansing, Michigan 48912**

(Address of principal executive offices, including zip code)

**(517) 372-9200**

(Registrant's telephone number, including area code)

**N/A**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (see definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act):

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):

YES  NO

As of September 1, 2012, there were 23,799,877 shares of Common Stock outstanding.

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**NEOGEN CORPORATION AND SUBSIDIARIES**

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Interim Consolidated Financial Statements****NEOGEN CORPORATION AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

	<b>August 31, 2012</b>	<b>May 31, 2012</b>
	<i>(In thousands, except share and per share amounts)</i>	
	<b>(Unaudited)</b>	<b>(Audited)</b>
<b><u>ASSETS</u></b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 44,485	\$ 49,045
Marketable securities	30,019	19,600
Accounts receivable, less allowance of \$850 and \$800	37,694	35,652
Inventories	35,009	34,992
Deferred income taxes	1,328	1,328
Prepaid expenses and other current assets	4,200	3,324
<b>TOTAL CURRENT ASSETS</b>	<b>152,735</b>	<b>143,941</b>
<b>NET PROPERTY AND EQUIPMENT</b>	<b>30,666</b>	<b>29,933</b>
<b>OTHER ASSETS</b>		
Goodwill	53,078	53,052
Other non-amortizable intangible assets	5,275	5,270
Customer based intangibles, net of accumulated amortization of \$7,509 and \$7,111	10,428	10,826
Other non-current assets, net of accumulated amortization of \$3,821 and \$3,578	8,615	8,578
	77,396	77,726
<b>TOTAL ASSETS</b>	<b>\$ 260,797</b>	<b>\$ 251,600</b>
<b><u>LIABILITIES AND EQUITY</u></b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 9,329	\$ 10,760
Accrued compensation	2,146	2,756
Income taxes	2,396	809
Other accruals	5,099	5,654
<b>TOTAL CURRENT LIABILITIES</b>	<b>18,970</b>	<b>19,979</b>
<b>DEFERRED INCOME TAXES</b>	<b>9,974</b>	<b>9,974</b>
<b>OTHER LONG-TERM LIABILITIES</b>	<b>2,638</b>	<b>2,593</b>
	12,612	12,567
<b>TOTAL LIABILITIES</b>	<b>31,582</b>	<b>32,546</b>

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EQUITY		
Preferred stock, \$1.00 par value, 100,000 shares authorized, none issued and outstanding	0	0
Common stock, \$.16 par value, 60,000,000 shares authorized, 23,799,877 and 23,619,761 shares issued and outstanding at August 31, 2012 and May 31, 2012, respectively	3,808	3,779
Additional paid-in capital	92,676	89,592
Accumulated other comprehensive loss	(879)	(1,227)
Retained earnings	133,409	126,695
<b>Total Neogen Corporation Stockholders Equity</b>	<b>229,014</b>	<b>218,839</b>
Noncontrolling interest	201	215
<b>TOTAL EQUITY</b>	<b>229,215</b>	<b>219,054</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 260,797</b>	<b>\$ 251,600</b>

See notes to interim consolidated financial statements

**Table of Contents****NEOGEN CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)**

	<b>Three Months Ended August 31</b>	
	<i>(In thousands, except share and per share amounts)</i>	
	<b>2012</b>	<b>2011</b>
Net Sales	\$ 49,729	\$ 45,697
Cost of goods sold	23,235	22,720
<b>GROSS MARGIN</b>	<b>26,494</b>	<b>22,977</b>
<b>OPERATING EXPENSES</b>		
Sales and marketing	9,758	8,103
General and administrative	4,482	4,012
Research and development	1,926	1,512
	16,166	13,627
<b>OPERATING INCOME</b>	<b>10,328</b>	<b>9,350</b>
<b>OTHER INCOME (EXPENSE)</b>		
Interest income	38	22
Change in purchase consideration	(13)	(26)
Other income (expense)	47	(33)
	72	(37)
<b>INCOME BEFORE INCOME TAXES</b>	<b>10,400</b>	<b>9,313</b>
<b>INCOME TAXES</b>	<b>3,700</b>	<b>3,300</b>
<b>NET INCOME</b>	<b>6,700</b>	<b>6,013</b>
Net Loss (Income) attributable to non-controlling interest	14	(9)
<b>Net Income attributable to Neogen Corporation</b>	<b>6,714</b>	<b>6,004</b>
<b>NET INCOME ATTRIBUTABLE TO NEOGEN CORPORATION PER SHARE</b>		
Basic	\$ 0.28	\$ 0.26
Diluted	\$ 0.28	\$ 0.25

See notes to interim consolidated financial statements

**Table of Contents****NEOGEN CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)**

	<b>Three Months Ended August 31</b>	
	<i>(In thousands, except share and per share amounts)</i>	
	<b>2012</b>	<b>2011</b>
Net Income	\$ 6,700	\$ 6,013
Currency Translation Adjustments	348	(123)
Comprehensive Income	7,048	5,890
Comprehensive Loss (Income) attributable to non-controlling interest	14	(9)
Comprehensive Income attributable to Neogen Corporation	\$ 7,062	\$ 5,881

See notes to interim consolidated financial statements

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## NEOGEN CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF EQUITY (UNAUDITED)

	Common Stock		Additional Paid-in Capital	Accumulated	Retained Earnings	Non-controlling Interest	Total
	Shares	Amount		Other Comprehensive Income (Loss) <i>(In thousands)</i>			
Balance, June 1, 2012	23,620	\$ 3,779	\$ 89,592	(\$ 1,227)	\$ 126,695	\$ 215	\$ 219,054
Issuance of shares of common stock under equity compensation plans, and share based compensation, including \$1,029 of excessive income tax benefit	173	28	2,828				2,856
Issuance of shares under employee stock purchase plan	7	1	256				257
Comprehensive income:							
Net income (loss) for the three months ended August 31, 2012					6,714	(14)	6,700
Foreign currency translation adjustments				348			348
Balance, August 31, 2012	23,800	\$ 3,808	\$ 92,676	(\$ 879)	\$ 133,409	\$ 201	\$ 229,215

See notes to interim consolidated financial statements



**Table of Contents****NEOGEN CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**

	<b>Three Months Ended August 31</b>	
	<i>(In thousands, except share and per share amounts)</i>	
	<b>2012</b>	<b>2011</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net Income	\$ 6,700	\$ 6,013
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	1,626	1,379
Share based compensation	682	600
Excess income tax benefit from the exercise of stock options	(1,029)	(556)
Changes in operating assets and liabilities, net of business acquisitions:		
Accounts receivable	(1,790)	(4,039)
Inventories	35	(2,208)
Prepaid expenses and other current assets	(1,136)	(176)
Accounts payable, accruals and other	(644)	334
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>4,444</b>	<b>1,347</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property and equipment and other assets	(1,923)	(6,827)
Proceeds from the sale of marketable securities	18,428	16,070
Purchases of marketable securities	(28,847)	(25,157)
Payments for business	0	(810)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(12,342)</b>	<b>(16,724)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Increase (decrease) in other long-term liabilities	(287)	(86)
Net proceeds from issuance of common stock	2,494	1,098
Excess income tax benefit from the exercise of stock options	1,029	556
<b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>	<b>3,236</b>	<b>1,568</b>
<b>EFFECT OF EXCHANGE RATE ON CASH</b>	<b>102</b>	<b>(3)</b>
<b>DECREASE IN CASH</b>	<b>(4,560)</b>	<b>(13,812)</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD</b>	<b>49,045</b>	<b>35,844</b>
<b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>	<b>\$ 44,485</b>	<b>\$ 22,032</b>

See notes to interim consolidated financial statements

**Table of Contents****NEOGEN CORPORATION AND SUBSIDIARIES****NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)****1. BASIS OF PRESENTATION**

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (generally accepted accounting principles) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of operations for the three month period ended August 31, 2012 are not necessarily indicative of the results to be expected for the fiscal year ending May 31, 2013. For more complete financial information, these consolidated financial statements should be read in conjunction with the May 31, 2012 audited consolidated financial statements and the notes thereto included in the Company's annual report on Form 10-K for the year ended May 31, 2012.

**2. INVENTORIES**

Inventories are stated at the lower of cost, determined on the first-in, first-out method, or market. The components of inventories follow:

	August 31, 2012	May 31, 2012
	<i>(In thousands)</i>	
Raw Materials	\$ 13,608	\$ 13,997
Work-in-process	2,908	2,110
Finished and purchased goods	18,493	18,885
	\$ 35,009	\$ 34,992

**3. NET INCOME PER SHARE**

The calculation of net income per share attributable to Neogen Corporation follows:

	Three Months Ended August 31	
	2012	2011
Numerator for basic and diluted net income per share:		
Net Income attributable to Neogen shareholders	\$ 6,714	\$ 6,004
Denominator:		
Denominator for basic net income per share:		
Weighted average shares	23,678	23,326
Effect of dilutive stock options and warrants	520	735
Denominator for diluted net income per share	24,198	24,061
Net income attributable to Neogen Corporation per share:		
Basic	\$ 0.28	\$ 0.26
Diluted	\$ 0.28	\$ 0.25

**Table of Contents****4. SEGMENT INFORMATION**

The Company has two reportable segments: Food Safety and Animal Safety. The Food Safety segment produces and markets diagnostic test kits and related products used by food producers and processors to detect harmful natural toxins, foodborne bacteria, allergens and levels of general sanitation. The Animal Safety segment is primarily engaged in the production and marketing of products dedicated to animal health, including a complete line of consumable products marketed to veterinarians and animal health product distributors; the segment also provides genetic identification services. Additionally, Animal Safety produces and markets rodenticides and disinfectants to assist in control of rodents and disease in and around agricultural, food production and other facilities.

Segment information for the three months ended August 31, 2012 and 2011 follows:

	<b>Food Safety</b>	<b>Animal Safety</b>	<b>Corporate and Eliminations (1)</b>	<b>Total</b>
	<i>(In thousands)</i>			
<b>Fiscal 2013</b>				
Net sales to external customers	\$ 26,195	\$ 23,534	\$ 0	\$ 49,729
Operating income (reduction)	7,669	3,243	(584)	10,328
Total assets	89,170	105,769	65,858	260,797
<b>Fiscal 2012</b>				
Net sales to external customers	\$ 23,282	\$ 22,415	\$ 0	\$ 45,697
Operating income (reduction)	7,163	2,743	(556)	9,350
Total assets	68,689	98,231	60,702	227,622

- (1) Includes corporate assets, consisting principally of cash and cash equivalents, marketable securities, deferred assets and overhead expenses not allocated to specific business segments. Also includes the elimination of intersegment transactions.

**Table of Contents****5. EQUITY COMPENSATION PLANS**

Options are generally granted under the employee and director stock option plan for 5 year periods and become exercisable in equal annual installments during that period. Certain non-qualified options are granted for 10 year periods. A summary of stock option activity during the three months ended August 31, 2012 follows:

	Shares	Weighted-Average Exercise Price
Options outstanding at June 1, 2012	1,543,000	\$ 22.34
Granted	0	0.00
Exercised	(183,000)	14.07
Forfeited	(4,000)	27.44
Options outstanding at August 31, 2012	1,356,000	23.45

During the three month period ended August 31, 2012 and 2011, the Company recorded \$682,000 and \$600,000 of compensation expense related to its share-based awards.

The weighted-average fair value of stock options granted during FY-2012, estimated on the date of grant using the Black-Scholes option pricing model was \$10.42 per option. The fair value of stock options granted was estimated using the following weighted-average assumptions. No options were granted in FY-2013 to date.

	FY-13	FY-12
Risk-free interest rate	N/A	1.2%
Expected dividend yield	N/A	0%
Expected stock price volatility	N/A	36.4%
Expected option life	N/A	4.0 years

The Company has an Employee Stock Purchase plan that provides for employee stock purchases at a 5% discount to market price. The discount is expensed as of the date of purchase.

**6. NEW ACCOUNTING PRONOUNCEMENTS**

In June 2011, the FASB issued an accounting standards update titled *Presentation of Comprehensive Income*. This update eliminates the current option to report other comprehensive income and its components in the statement of changes in equity. An entity can elect to present items of net income and other comprehensive income in one continuous statement or in two separate consecutive statements. Each component of net income and each component of other comprehensive income, together with totals for comprehensive income and its two parts, net income and other comprehensive income, must be displayed under either alternative. The Company has complied with the required presentation in this first quarter report; the adoption of the required presentation did not affect the results of the Company's operations, only the presentation of such results.

In September 2011, the FASB issued an accounting standards update titled *Intangibles - Goodwill and Other: Testing Goodwill for Impairment*. This update gives the option of performing a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount and, in some cases, skip the two-step impairment test. This standard is effective for fiscal years beginning after December 15, 2011, and early adoption is permitted. The company performs its qualitative assessment in the fourth quarter of its fiscal year, and at that time will determine which approach to use. It is not expected that the adoption of this update will have a material effect on the Company's consolidated financial statements.

In July 2012, the FASB issued an accounting standard update titled *Intangibles - Goodwill and Other: Testing Indefinite Lived Intangible Assets for Impairment*. This update gives the option of performing a qualitative assessment to determine whether it is more likely than not that the fair value of the intangible amount is less than its carrying amount and, in some cases, skip the quantitative impairment test. This standard is effective for fiscal year beginning after September 15, 2012, and early adoption is permitted. It is not expected that the adoption of this update will have a material effect on the Company's consolidated financial statements.



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**Table of Contents****7. BUSINESS AND PRODUCT LINE ACQUISITIONS**

On April 1, 2010, Neogen Corporation acquired GeneSeek, Inc. of Lincoln, Nebraska, a leading commercial agricultural genetic laboratory. GeneSeek's technology employs high-resolution DNA genotyping for identity and trait analysis in a variety of important animal and agricultural plant species. Consideration for the purchase was \$14,050,000 in cash and secondary payment obligations of up to \$7,000,000. The allocation of the purchase price included accounts receivable of \$1,923,000, inventory of \$1,512,000, fixed assets of \$847,000, current liabilities of \$905,000, deferred tax liabilities of \$2,530,000, secondary payment liabilities of \$3,583,000, and the remainder to goodwill (not deductible for tax purposes) and other intangible assets (with estimated lives of 5-20 years). The allocation was generally based on the fair value of these assets determined using the income approach. These fair value measurements were based on significant inputs not observable in the market and thus represent Level 3 fair value measurements. The secondary payment was based upon future operating results of the GeneSeek business through 2013, and payable annually over a three year period, measured at fair value, and is considered a Level 3 fair value measurement. The Company recorded a charge within other income (expense) of approximately \$787,000 for the year ended May 31, 2011, representing the increase from its original estimate in fair value of the secondary payment liability. As of May 31, 2011, the balance of the secondary payment liability recorded was approximately \$4,370,000. A payment of \$1,856,000 was made in June, 2011 to the former owners of Geneseek, comprised of \$1,537,000 for the first year contingent payment and an additional \$319,000 for inventory purchased post acquisition and settlement of other liabilities. In 2012, the Company reversed \$154,000 of the secondary payment liability, based on a lower calculated second year payout than had been estimated at May 31, 2011 due to lower 2012 earnings. In May 2012, the second year payment of \$1,263,000 was made to the former owners; the balance of the secondary liability recorded at August 31, 2012 was \$1,408,000 for the third and final year of the agreement, expected to be paid in the fourth quarter of fiscal year 2013. The acquisition has been integrated into the Animal Safety segment.

On June 21, 2011, Neogen Corporation acquired the assets of VeroMara seafood testing laboratory for approximately \$813,000 in cash and a potential secondary payment of approximately \$200,000 from its parent company, GlycoMar Ltd. Formerly based in Oban, Scotland, VeroMara offers commercial testing for the shellfish and salmon aquaculture industries. VeroMara's offerings include tests for shellfish toxins, general foodborne pathogens, including E. coli noroviruses, and salmon husbandry. VeroMara recorded revenues of approximately \$800,000 (U.S.) in its most recently completed fiscal year. The business has been relocated to the Company's location in Ayr, Scotland, which reports within the Food Safety segment.

On May 1, 2012, the Company purchased the assets of the Igenity animal genomics business from Merial Limited. Consideration for the purchase, which was determined through arm's length negotiations, was \$3,200,000 in cash and \$600,000 accrued for secondary consideration. The preliminary purchase price allocation included net current assets of \$335,000, fixed assets of \$340,000 and intangible assets of \$3,125,000. The allocation was generally based on the fair value of these assets determined using the income approach. These fair value measurements were based on significant inputs not observable in the market and thus represent Level 3 fair value measurements. In the past, GeneSeek conducted the genetic testing of samples for Igenity, and Igenity used the information with its extensive bioinformatics system to identify the animal's positive or negative traits. The Igenity business has been moved to GeneSeek's operations in Lincoln, Nebraska, and operates as part of the GeneSeek subsidiary, within the Animal Safety segment.

**8. LONG TERM DEBT**

The Company has a financing agreement with a bank providing for an unsecured revolving line of credit of \$12,000,000, which maturity was extended to September 1, 2014 during the first quarter of fiscal year 2013. There were no advances against this line of credit during FY-2013 and FY-2012 and no balance outstanding at August 31, 2012. Interest is at LIBOR plus 100 basis points (rate under the terms of the agreement was 1.23% at August 31, 2012). Financial covenants include maintaining specified levels of tangible net worth, debt service coverage, and funded debt to EBITDA, each of which the Company was in compliance with at August 31, 2012.

**9. COMMITMENTS AND CONTINGENCIES**

The Company is involved in environmental remediation and monitoring activities at its Randolph, Wisconsin manufacturing facility and accrues for related costs when such costs are determined to be probable and estimable. The Company is currently expensing annual costs of remediation, which have ranged from \$50,000 to \$105,000 per year over the past five years. The Company's estimated liability for these costs of \$916,000 at August 31, 2012 and May 31, 2012, measured on an undiscounted basis over an estimated period of 15 years, is recorded within other long-term liabilities in the consolidated balance sheet.

The Company is subject to certain legal and other proceedings in the normal course of business that, in the opinion of management, should not have a material effect on its future results of operations or financial position.



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**10. STOCK PURCHASE**

In December 2008, the Company's Board of Directors authorized a program to purchase, subject to market conditions, up to 750,000 shares of the Company's common stock. As of August 31, 2012, 74,684 cumulative shares had been purchased in negotiated and open market transactions for a total price, including commissions, of approximately \$923,000. Shares purchased under the program were retired. There have been no purchases in fiscal year 2013 and there were none in 2012.



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**PART I FINANCIAL INFORMATION**

**Item 2. Management's Discussion and Analysis of Financial Conditions and Results of Operations**

The information in this Management's Discussion and Analysis of Financial Condition and Results of Operations contains both historical financial information and forward-looking statements. Neogen does not provide forecasts of future performance. While management is optimistic about the Company's long-term prospects, historical financial information may not be indicative of future financial performance.

**Safe Harbor and Forward-Looking Statements**

Forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, are made throughout this Quarterly Report on Form 10-Q. For this purpose, any statements contained herein that are not statements of historical fact may be deemed to be forward looking statements. Without limiting the foregoing, the words "believes," "anticipates," "plans," "expects," "seeks," "estimates," and similar expressions are intended to identify forward-looking statements. There are a number of important factors, including competition, recruitment and dependence on key employees, impact of weather on agriculture and food production, identification and integration of acquisitions, research and development risks, patent and trade secret protection, government regulation and other risks detailed from time to time in the Company's reports on file at the Securities and Exchange Commission, that could cause Neogen Corporation's results to differ materially from those indicated by such forward-looking statements, including those detailed in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

In addition, any forward-looking statements represent management's views only as of the day this Quarterly Report on Form 10-Q was first filed with the Securities and Exchange Commission and should not be relied upon as representing management's views as of any subsequent date. While management may elect to update forward-looking statements at some point in the future, it specifically disclaims any obligation to do so, even if its views change.

**Critical Accounting Policies and Estimates**

The discussion and analysis of the Company's financial condition and results of operations are based on the consolidated financial statements that have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires that management make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, management evaluates the estimates, including those related to receivable allowances, inventories, accruals and intangible assets. These estimates are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

There have been no material changes to the critical accounting policies and estimates disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended May 31, 2012.

**Table of Contents****Executive Overview**

Neogen Corporation revenues in the first quarter of FY-13 were \$49.7 million, an increase of \$4.0 million, or 8.8%, compared to \$45.7 million in the first quarter of FY-12. Revenues for the Food Safety segment increased by 12.5% and Animal Safety segment revenues increased by 5.0%, each compared with the first quarter of the prior year. On an organic basis, overall revenues increased by 8.1%, with the remainder of the increase due to the Igenity acquisition, completed in May 2012. Sales to international markets were 41.7% of total revenues, compared to 41.4% in last year's first quarter. Gross margins increased from 50.3% in FY-12 to 53.3% in FY-13, largely the result of a shift in product mix toward diagnostic products in the Food Safety segment, which have higher margins. Additionally, margins improved within the Animal Safety segment due to increased sales of rodenticides and small animal supplements, which are higher margin products within that segment. Operating margins increased to 20.8% in the first quarter, from 20.5% in the prior year, primarily the result of the improved gross margins. Operating expenses increased 18.6%, reflecting the impact of investments made in personnel, primarily in sales and marketing related functions in the 2012 fiscal year, higher legal and professional fees, and increased project costs within research and development.

**Revenues**

Three months ended August 31, 2012 and August 31, 2011:

	Three Months ended August 31,			
	2012	2011	Increase/ (Decrease)	%
	<i>(In thousands)</i>			
<b>Food Safety</b>				
Natural Toxins, Allergens & Drug Residues	\$ 13,741	\$ 11,962	\$ 1,779	14.9
Bacteria & General Sanitation	6,571	6,436	135	2.1
Dehydrated Culture Media & Other	5,883	4,884	999	20.5
	\$ 26,195	\$ 23,282	\$ 2,913	12.5
<b>Animal Safety</b>				
Life Science & Other	\$ 1,876	\$ 2,096	\$ (220)	(10.5)
Vaccines	513	487	26	5.3
Rodenticides & Disinfectants	7,307	6,624	683	10.3
Veterinary Instruments & Other	9,335	9,441	(106)	(1.1)
DNA Testing	4,503	3,767	736	19.5
	\$ 23,534	\$ 22,415	\$ 1,119	5.0
<b>Total Revenues</b>	<b>\$ 49,729</b>	<b>\$ 45,697</b>	<b>\$ 4,032</b>	<b>8.8</b>

During the first quarter of FY-13, Food Safety revenues increased 12.5% in comparison with FY-12. Natural Toxins, Allergens and Drug Residues revenues increased by 14.9%, compared with the prior year quarter. In the first quarter of fiscal 2013, sales of Natural Toxin products were up 21.0% over the prior year due in large part to the occurrence of the abnormally dry, hot weather conditions which prevailed over much of the United States during the summer growing season for grains which resulted in a significant outbreak of aflatoxin. To a lesser degree, cool wet growing conditions in the United Kingdom and Germany resulted in an outbreak of deoxynivalenol, or DON, increasing our test kit sales for that toxin in our Neogen Europe subsidiary. Revenue from allergen test kits increased by 17.5% as our expansive product line, including our new Reveal 3-D test for total milk, continues to gain market share. The market for these products also continues to grow due to increased worldwide concerns over the presence of allergens in finished food products.

Revenue of diagnostic products for Bacteria and General Sanitation detection increased 2.1% in comparison with the prior year quarter, led by the Company's pathogen detection and general environmental sanitation products. There are a number of potential new customers currently evaluating the Company's new ANSR pathogen detection system; this product is expected to positively impact revenues in this product line in the second half of the year. Revenue from dehydrated culture media and other products increased by 20.5% over the prior year quarter, primarily due to the contributions from certain genomics revenues to a number of European customers.

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During the first quarter of FY-13, Animal Safety revenue increased by 5.0% overall in comparison with FY-12. Organic revenue growth was 3.7%, with the remainder the result of the Igenity acquisition, which was made in May 2012. Life Science and Other revenues decreased by 10.5% in comparison with FY-12, primarily due to lower sales to the racing market, where state budget cutbacks have resulted in lab closures and less testing performed.

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Rodenticide and Disinfectant revenues increased by 10.3% in comparison with FY-12, due primarily to a 29.6% increase in rodenticide sales. In the first quarter of FY-12, sales had declined following a strong 4<sup>th</sup> quarter of FY-11 due to a packaging law change for rodenticides which went into effect in the first quarter of FY-12 and, the Company believes, pulled sales which might otherwise have occurred in FY-12 into FY-11. Veterinary instruments and other revenues decreased by 1.1% in comparison with the prior year quarter; the decline is reflective of the loss of business to a large customer in the 2<sup>nd</sup> quarter of FY-12. Partially offsetting this loss were market share gains in our line of small animal supplement products.

Revenues increased at GeneSeek by 19.5% in FY-13 compared to the first quarter of FY 2012 and included revenues from the Igenity acquisition. Exclusive of that acquisition, GeneSeek revenues increased by 12.1%, and reflects increased volume due to the execution of a number of large contracts. The Igenity business is being integrated into Geneseek's business; the bioinformatics acquired in the acquisition is expected to add to Geneseek's product offerings.

Gross margins increased from 50.3% in FY-12 to 53.3% in FY-13, due primarily to the growth in revenue of diagnostic products in the Food Safety segment, resulting in a greater proportion of Food Safety revenues, which have higher gross margins, to the overall Company revenues. Additionally, gross margins increased within the Animal Safety segment due to a shift in product mix resulting from higher sales of rodenticides and small animal supplements, which have higher gross margins. Operating margins increased to 20.8% in the first quarter, from 20.5% in the prior year, primarily the result of the improved gross margins offset partly by increased operating expenses. Operating expenses increased 18.6%, reflecting the impact of investments made in personnel, primarily in sales and marketing related functions, and other infrastructure improvements in the 2012 fiscal year. Additionally, the Company incurred higher legal and professional fees in the quarter, largely in protection of our intellectual property, and increased project costs within research and development to support the new product commercialization efforts.

The total amount included in other income in the first quarter of FY 2013 of \$72,000 represents an increase compared to expense of \$37,000 recognized in the first quarter of FY 2012. A charge of \$13,000 was recorded in the first quarter of 2013 to increase the liability for the Company's expected payout to the former owners of Geneseek, based on its earnings as part of the Company; \$26,000 was recorded in the first quarter of FY 2012.

**Financial Condition and Liquidity**

The overall cash and marketable securities position of the Company was \$74,504,000 at August 31, 2012, compared to \$68,645,000 at May 31, 2012. Approximately \$4,444,000 in cash was generated from operations during the first fiscal quarter of 2013. Net cash proceeds of \$2,494,000 were realized with the exercise of stock options and issuance of shares under the Employee Stock Purchase Plan during the first quarter of FY-13. The Company spent \$1,923,000 for equipment and other non-current assets in the first quarter of 2012. Accounts receivable increased by \$1,790,000 due to the increase in revenues and the timing of receipt of payments from an international distributor; inventory levels were essentially unchanged for the quarter compared to May 31, 2012.

Inflation and changing prices are not expected to have a material effect on operations, as management believes it has and will be successful in offsetting increased input costs with price increases.

Management believes that the Company's existing cash and marketable securities balances at August 31, 2012, along with available borrowings under its credit facility and cash expected to be generated from future operations, will be sufficient to fund activities for the foreseeable future. However, existing cash and borrowing capacity may not be sufficient to meet the Company's cash requirements to commercialize products currently under development or its plans to acquire other organizations, technologies or products that fit within the Company's mission statement. Accordingly, the Company may choose to issue equity securities or enter into other financing arrangements for a portion of its future financing needs.

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**PART I FINANCIAL INFORMATION**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company has interest rate and foreign exchange rate risk exposure and no long-term fixed rate investments or borrowings. Primary interest rate risk is due to potential fluctuations of exposure to interest rates for variable rate borrowings.

Foreign exchange risk exposure arises because the Company markets and sells its products throughout the world. The Company also could be affected by weak economic conditions in foreign markets that could reduce demand for its products. Additionally, revenues in certain foreign countries as well as certain expenses related to those revenues are transacted in currencies other than the U.S. Dollar. The Company's operating results are primarily exposed to changes in exchange rates between the U.S. Dollar, the British Pound Sterling and the Euro. When the U.S. Dollar weakens against foreign currencies, the dollar value of revenues denominated in foreign currencies increases. When the U.S. Dollar strengthens, the opposite situation occurs. Additionally, previously recognized revenues in the course of collection can be affected positively or negatively by changes in exchange rates. The Company uses derivative financial instruments to help manage the economic impact of fluctuations in certain currency exchange rates. These contracts are adjusted to fair value through earnings.

Neogen has assets, liabilities and operations outside of the United States, which are located in Scotland, Brazil and Mexico where the functional currency is the British Pound Sterling, Brazilian Real and Mexican Peso, respectively. The Company's investments in foreign subsidiaries are considered to be long-term.

**PART I FINANCIAL INFORMATION**

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

An evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of August 31, 2012 was carried out under the supervision and with the participation of the Company's management, including the Chairman & Chief Executive Officer and the Vice President & Chief Financial Officer (the Certifying Officers). Based on the evaluation, the Certifying Officers concluded that the Company's disclosure controls and procedures are effective.

**Changes in Internal Controls Over Financial Reporting**

There was no change to the Company's internal control over financial reporting during the quarter ended August 31, 2012 that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

The Company is subject to certain legal and other proceedings in the normal course of business. In the opinion of management, the outcome of these matters will not have a material effect on its future results of operations or financial position.

**Item 6. Exhibits**

(a) Exhibit Index

10.1 Third Amendment to Credit Agreement between Registrant and JPMorgan Chase dated August 31, 2012.

10.2 Line of Credit Note between Registrant and JPMorgan Chase dated August 31, 2012.

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a).

31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a).

32 Certification pursuant to 18 U.S.C. section 1350

101.INS XBRL Instance Document

101.SCH XBRL Taxonomy Extension Schema Document

101.CAL XBRL Taxonomy Extension Calculation Linkbase Document

101.DEF XBRL Taxonomy Extension Definition Document

101.LAB XBRL Taxonomy Extension Label Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

**Items 1A, 2, 3, 4, and 5 are not applicable or removed or reserved and have been omitted.**

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NEOGEN CORPORATION  
*(Registrant)*

Dated: September 28, 2012

/s/ James L. Herbert  
James L. Herbert  
Chairman & Chief Executive Officer  
(Principal Executive Officer)

Dated: September 28, 2012

/s/ Steven J. Quinlan  
Steven J. Quinlan  
Vice President & Chief Financial Officer  
(Principal Financial Officer and Principal Accounting Officer)