

STARBUCKS CORP  
Form 10-Q  
August 02, 2010  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended June 27, 2010

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_ to \_\_\_\_.

Commission File Number: 0-20322

**STARBUCKS CORPORATION**

(Exact Name of Registrant as Specified in its Charter)

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**Washington**  
(State or Other Jurisdiction of

**91-1325671**  
(IRS Employer

**Incorporation or Organization)**

**Identification No.)**

**2401 Utah Avenue South, Seattle, Washington 98134**

(Address of principal executive offices)

**(206) 447-1575**

(Registrant's Telephone Number, including Area Code)

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Title	Shares Outstanding as of July 26, 2010
Common Stock, par value \$0.001 per share	740.1 million

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**STARBUCKS CORPORATION**

**FORM 10-Q**

**For the Quarterly Period Ended June 27, 2010**

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****STARBUCKS CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS***(in millions, except per share amounts)**(unaudited)*

	<b>13 Weeks Ended</b>		<b>39 Weeks Ended</b>	
	<b>Jun 27, 2010</b>	<b>Jun 28, 2009</b>	<b>Jun 27, 2010</b>	<b>Jun 28, 2009</b>
Net revenues:				
Company-operated retail	\$ 2,186.7	\$ 2,013.8	\$ 6,608.5	\$ 6,151.8
Specialty:				
Licensing	330.6	301.0	967.1	918.1
Foodservice and other	94.7	89.1	293.8	282.5
Total specialty	425.3	390.1	1,260.9	1,200.6
<b>Total net revenues</b>	<b>2,612.0</b>	<b>2,403.9</b>	<b>7,869.4</b>	<b>7,352.4</b>
Cost of sales including occupancy costs	1,076.2	1,043.4	3,286.0	3,283.7
Store operating expenses	888.9	821.4	2,613.0	2,577.6
Other operating expenses	77.2	69.2	210.9	205.8
Depreciation and amortization expenses	125.2	133.7	384.3	402.1
General and administrative expenses	132.7	110.3	408.6	319.8
Restructuring charges	20.4	51.6	46.6	279.2
Total operating expenses	2,320.6	2,229.6	6,949.4	7,068.2
Income from equity investees	36.3	29.7	100.1	78.4
<b>Operating income</b>	<b>327.7</b>	<b>204.0</b>	<b>1,020.1</b>	<b>362.6</b>
Interest income and other, net	(1.4)	18.6	28.4	15.6
Interest expense	(7.9)	(8.6)	(24.1)	(30.5)
Earnings before income taxes	318.4	214.0	1,024.4	347.7
Income taxes	109.9	65.8	354.6	109.7
Net earnings including noncontrolling interests	208.5	148.2	669.8	238.0
Net earnings (loss) attributable to noncontrolling interests	0.6	(3.3)	3.1	(2.8)
<b>Net earnings attributable to Starbucks</b>	<b>\$ 207.9</b>	<b>\$ 151.5</b>	<b>\$ 666.7</b>	<b>\$ 240.8</b>
Earnings per share basic	\$ 0.28	\$ 0.20	\$ 0.89	\$ 0.33
Earnings per share diluted	\$ 0.27	\$ 0.20	\$ 0.87	\$ 0.32
Weighted average shares outstanding:				
Basic	746.1	739.4	745.8	737.9
Diluted	766.7	746.7	765.5	741.9
Cash dividends declared per share	\$ 0.13	\$ 0.0	\$ 0.23	\$ 0.0

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*See Notes to Condensed Consolidated Financial Statements.*

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**STARBUCKS CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

*(in millions, except per share data)*

*(unaudited)*

	Jun 27, 2010	Sep 27, 2009
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 1,125.2	\$ 599.8
Short-term investments available-for-sale securities	223.9	21.5
Short-term investments trading securities	46.0	44.8
Accounts receivable, net	282.5	271.0
Inventories	496.6	664.9
Prepaid expenses and other current assets	156.0	147.2
Deferred income taxes, net	280.7	286.6
Total current assets	2,610.9	2,035.8
Long-term investments available-for-sale securities	263.9	71.2
Equity and cost investments	328.9	352.3
Property, plant and equipment, net	2,361.5	2,536.4
Other assets	311.1	253.8
Other intangible assets	69.7	68.2
Goodwill	260.9	259.1
<b>TOTAL ASSETS</b>	<b>\$ 6,206.9</b>	<b>\$ 5,576.8</b>
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 288.2	\$ 267.1
Accrued compensation and related costs	344.3	307.5
Accrued occupancy costs	175.1	188.1
Accrued taxes	69.1	127.8
Insurance reserves	145.5	154.3
Other accrued liabilities	270.1	147.5
Deferred revenue	434.3	388.7
Total current liabilities	1,726.6	1,581.0
Long-term debt	549.4	549.3
Other long-term liabilities	396.3	389.6
Total liabilities	2,672.3	2,519.9
Shareholders' equity:		
Common stock (\$0.001 par value) authorized, 1,200.0 shares; issued and outstanding, 743.7 and 742.9 shares, respectively (includes 3.4 common stock units in both periods)	0.7	0.7
Additional paid-in-capital	162.1	147.0
Other additional paid-in-capital	39.4	39.4
Retained earnings	3,288.3	2,793.2
Accumulated other comprehensive income	30.4	65.4

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Total shareholders' equity	3,520.9	3,045.7
Noncontrolling interests	13.7	11.2
<b>Total equity</b>	<b>3,534.6</b>	<b>3,056.9</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 6,206.9</b>	<b>\$ 5,576.8</b>

*See Notes to Condensed Consolidated Financial Statements.*

**Table of Contents****STARBUCKS CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS***(in millions, unaudited)*

	<b>39 Weeks Ended</b>	
	<b>Jun 27, 2010</b>	<b>Jun 28, 2009</b>
<b>OPERATING ACTIVITIES:</b>		
Net earnings including noncontrolling interests	\$ 669.8	\$ 238.0
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	404.5	423.2
Provision for impairments and asset disposals	60.2	199.0
Deferred income taxes	(15.9)	(48.8)
Equity in income of investees	(67.9)	(45.5)
Distributions of income from equity investees	59.0	19.3
Stock-based compensation	81.9	63.1
Tax benefit from exercise of stock options	10.7	1.1
Excess tax benefit from exercise of stock options	(20.7)	(6.7)
Other	(3.9)	11.0
Cash provided/(used) by changes in operating assets and liabilities:		
Inventories	163.6	(12.4)
Accounts payable	1.3	(60.4)
Accrued taxes	(39.0)	52.9
Deferred revenue	44.8	48.2
Other operating assets	1.3	100.7
Other operating liabilities	25.7	34.0
<b>Net cash provided by operating activities</b>	<b>1,375.4</b>	<b>1,016.7</b>
<b>INVESTING ACTIVITIES:</b>		
Purchases of available-for-sale securities	(459.1)	(7.0)
Maturities and calls of available-for-sale securities	63.5	7.4
Sales of available-for-sale securities	0.0	5.0
Acquisitions, net of cash acquired	(10.6)	0.0
Net purchases of equity, other investments and other assets	(2.7)	(13.6)
Additions to property, plant and equipment, net	(285.6)	(344.2)
Proceeds from sale of property, plant and equipment	4.5	42.1
<b>Net cash used by investing activities</b>	<b>(690.0)</b>	<b>(310.3)</b>
<b>FINANCING ACTIVITIES:</b>		
Proceeds from issuance of commercial paper	0.0	20,965.4
Repayments of commercial paper	0.0	(21,378.5)
Proceeds from short-term borrowings	0.0	1,313.0
Repayments of short-term borrowings	0.0	(1,613.0)
Proceeds from issuance of common stock	90.6	26.6
Excess tax benefit from exercise of stock options	20.7	6.7
Principal payments on long-term debt	(6.5)	(0.5)
Cash dividends paid	(74.8)	0.0
Repurchase of common stock	(169.1)	0.0
Other	(1.2)	(1.2)
<b>Net cash provided/(used) by financing activities</b>	<b>(140.3)</b>	<b>(681.5)</b>
Effect of exchange rate changes on cash and cash equivalents	(19.7)	(2.7)



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Net increase in cash and cash equivalents	525.4	22.2
<b>CASH AND CASH EQUIVALENTS:</b>		
Beginning of period	599.8	269.8
<b>End of period</b>	<b>\$ 1,125.2</b>	<b>\$ 292.0</b>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:</b>		
Net change in short-term borrowings and commercial paper for the period	\$ 0.0	\$ (713.1)
Cash paid during the period for:		
Interest, net of capitalized interest	\$ 16.2	\$ 22.6
Income taxes	\$ 413.2	\$ 100.6

*See Notes to Condensed Consolidated Financial Statements.*

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**STARBUCKS CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*For the 13 Weeks and 39 Weeks Ended June 27, 2010*

*(unaudited)*

**Note 1: Summary of Significant Accounting Policies**

*Financial Statement Preparation*

The unaudited condensed consolidated financial statements as of June 27, 2010, and for the 13-week and 39-week periods ended June 27, 2010 and June 28, 2009, have been prepared by Starbucks Corporation under the rules and regulations of the Securities and Exchange Commission ( SEC ). In the opinion of management, the financial information for the 13-week and 39-week periods ended June 27, 2010 and June 28, 2009 reflect all adjustments and accruals, which are of a normal recurring nature, necessary for a fair presentation of the financial position, results of operations and cash flows for the interim periods. In this Quarterly Report on Form 10-Q ( 10-Q ) Starbucks Corporation is referred to as Starbucks, the Company, we, us or our .

The financial information as of September 27, 2009 is derived from our audited consolidated financial statements and notes for the fiscal year ended September 27, 2009 ( fiscal 2009 ), included in Item 8 in the Fiscal 2009 Annual Report on Form 10-K (the 10-K ). The information included in this 10-Q should be read in conjunction with the footnotes and management's discussion and analysis of the financial statements in the 10-K.

The results of operations for the 13-week and 39-week periods ended June 27, 2010 are not necessarily indicative of the results of operations that may be achieved for the entire fiscal year ending October 3, 2010 ( fiscal 2010 ). Additionally, our 2010 fiscal year will include 53 weeks, with the 53rd week falling in the fourth fiscal quarter.

*Goodwill*

We test goodwill for impairment on an annual basis, or more frequently if circumstances, such as material deterioration in performance or a significant number of store closures, indicate reporting unit carrying values may exceed their fair values. If the carrying amount of goodwill exceeds the implied estimated fair value, an impairment charge to current operations is recorded to reduce the carrying value to the implied estimated fair value.

As a part of Starbucks ongoing operations, we may close certain stores within a reporting unit containing goodwill due to underperformance of the store or inability to renew our lease, among other reasons. We abandon certain assets associated with a closed store including leasehold improvements and other non-transferrable assets. Under US Generally Accepted Accounting Principals ( GAAP ), when a portion of a reporting unit that constitutes a business is to be disposed of, goodwill associated with the business is included in the carrying amount of the business in determining any loss on disposal. Our evaluation of whether the portion of a reporting unit being disposed of constitutes a business occurs on the date of abandonment. Although an operating store meets the accounting definition of a business prior to abandonment, it does not constitute a business on the closure date because the remaining assets on that date do not constitute an integrated set of assets that are capable of being conducted and managed for the purpose of providing a return to investors. As a result, when closing individual stores, we do not include goodwill in the calculation of any loss on disposal of the related assets. As noted above, if store closures are indicative of potential impairment of goodwill at the reporting unit level, we perform an evaluation of our reporting unit goodwill when such closures occur.

*Recent Accounting Pronouncements*

In 2007, the Financial Accounting Standards Board ( FASB ) issued authoritative guidance on accounting and reporting for noncontrolling interests in subsidiaries. The guidance clarifies that a noncontrolling interest in a subsidiary should be accounted for as a component of equity separate from the parent company's equity. It also requires the presentation of both net earnings attributable to noncontrolling interests and net earnings attributable to Starbucks on the face of the consolidated statement of earnings. We adopted the new guidance relating to noncontrolling interests beginning September 28, 2009 on a prospective basis, except for the presentation and disclosure requirements, which were applied retrospectively.

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In June 2009, the FASB issued authoritative guidance on the consolidation of variable interest entities ( VIE ), which will be effective for our first fiscal quarter of 2011. The new guidance requires a qualitative approach to identify a controlling financial interest in a VIE, and requires ongoing assessment of whether an entity is a VIE and whether an interest in a VIE makes the holder the primary beneficiary of the VIE. We are evaluating the impact that adoption may have on our consolidated financial statements.

**Table of Contents****Note 2: Restructuring Charges**

In the third quarter of fiscal 2010, we closed 3 International stores and 1 US store as a part of Starbucks store portfolio rationalization which began in fiscal 2008. A total of 913 stores globally have been closed as a part of this effort. The remaining closures will be in the International segment, and we will recognize the associated lease exit costs concurrently with the actual closures.

Restructuring charges by type of cost, by reportable segment and reconciliation of the associated accrued liability (*in millions*):

	By Type of Cost				By Segment		
	Total	Lease Exit and Other Related Costs	Asset Impairments	Employee Termination Costs	US	International	Unallocated Corporate
Total expected costs	\$ 651.0	\$ 283.3	\$ 331.5	\$ 36.2	\$ 484.5	\$ 70.5	\$ 96.0
Costs incurred and charged to expense during the period ended June 27, 2010							
13 weeks	20.4	20.7	0.0	(0.3)	17.0	3.4	0.0
39 weeks	46.6	46.2	0.7	(0.3)	26.1	20.5	0.0
Costs incurred and charged to expense during the period ended June 28, 2009							
13 weeks	51.6	44.1	5.6	1.9	38.4	4.5	8.7
39 weeks	279.2	135.1	125.8	18.3	199.6	21.4	58.2
Cumulative costs incurred to date	646.0	278.3	331.5	36.2	483.2	66.8	96.0
Accrued liability as of September 27, 2009	\$ 104.0	\$ 102.8		\$ 1.2			
Costs incurred, excluding non-cash charges (1)	46.4	46.7		(0.3)			
Cash payments	(57.0)	(56.1)		(0.9)			
Accrued liability as of June 27, 2010 (2)	\$ 93.4	\$ 93.4		\$ 0.0			

- (1) Non-cash charges and credits for lease exit and other related costs primarily represent deferred rent balances recognized as expense credits at the cease-use date.
- (2) The remaining liability relates to lease obligations for stores that were previously closed where Starbucks has been unable to terminate the lease or find subtenants for the unused space.

**Note 3: Acquisitions**

In the first quarter of fiscal 2010, on September 30, 2009, we acquired 100% ownership of our business in France, converting it from a 50% joint venture with Sigla S.A. (Grupo Vips) of Spain to a Company-operated market. We simultaneously sold our 50% ownership interests in the Spain and Portugal markets to Grupo Vips, converting them to licensed markets.

**Note 4: Derivative Financial Instruments****Cash Flow Hedges**

Net derivative losses of \$8.5 million and \$3.9 million, net of taxes, are included in accumulated other comprehensive income as of June 27, 2010 and September 27, 2009, respectively, related to cash flow hedges. Of the net derivative losses accumulated as of June 27, 2010, \$3.1 million pertain to hedging instruments that will be dedesignated within 12 months and will also continue to experience fair value changes before affecting earnings. Ineffectiveness from hedges that were discontinued during the year-to-date periods in fiscal 2010 and 2009 was insignificant. Outstanding contracts will expire within 27 months.

**Net Investment Hedges**

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Net derivative losses of \$21.2 million and \$19.8 million, net of taxes, are included in accumulated other comprehensive income as of June 27, 2010 and September 27, 2009, respectively, related to net investment derivative hedges. Outstanding contracts will expire within 33 months.

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**Other Derivatives**

To mitigate the translation risk of certain balance sheet items, we enter into certain foreign currency forward contracts that are not designated as hedging instruments. These contracts are recorded at fair value, with the changes in fair value recognized in net interest income and other on the consolidated statements of earnings. Gains and losses from these instruments are largely offset by the financial impact of translating foreign currency denominated payables and receivables, which are also recognized in net interest income and other.

We also enter into certain swap and futures contracts that are not designated as hedging instruments to mitigate the price uncertainty of a portion of our future purchases of dairy products and diesel fuel. These contracts are recorded at fair value, with the changes in fair value recognized in net interest income and other on the consolidated statement of earnings.

The following table presents the effect of derivative instruments on other comprehensive income and earnings for the 13-week and 39-week periods ended (*in millions*):

	Gain/(Loss) recognized in OCI		Gain/(Loss) recognized in earnings	
	13 Weeks Ended	39 Weeks Ended	13 Weeks Ended	39 Weeks Ended
<b>June 27, 2010</b>				
Cash Flow Hedges	\$ (2.2)	\$ (10.7)	\$ (1.4)	\$ (3.8)
Net Investment Hedges	(4.3)	(2.3)	0.0	0.0
Other Derivatives			0.5	9.1
<b>June 28, 2009</b>				
Cash Flow Hedges	\$ (17.4)	\$ 24.2	\$ 1.0	\$ 1.4
Net Investment Hedges	(8.2)	(3.8)	0.0	0.0
Other Derivatives			(25.0)	20.5

Notional amounts of outstanding derivative contracts as of June 27, 2010:

\$655 million in foreign exchange contracts

\$29 million in dairy contracts

**Note 5: Investments** (*in millions*)

		Amortized Cost	Gross Unrealized Holding Gains	Gross Unrealized Holding Losses	Fair Value
<b>June 27, 2010</b>					
Short-term investments:					
Available-for-sale securities	Corporate debt securities	\$ 3.1	\$ 0.0	\$ 0.0	\$ 3.1
Available-for-sale securities	Agency obligations	17.0	0.0	0.0	17.0
Available-for-sale securities	Government treasury securities	203.7	0.1	0.0	203.8
Trading securities		59.2	0.0	0.0	46.0
Total short-term investments		\$ 283.0	\$ 0.1	\$ 0.0	\$ 269.9
Long-term investments:					
Available-for-sale securities	State and local government obligations	\$ 46.5	\$ 0.0	\$ (1.1)	\$ 45.4
Available-for-sale securities	Agency obligations	87.0	0.1	0.0	87.1

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Available-for-sale securities	Corporate debt securities	130.7	1.5	(0.8)	131.4
Total long-term investments		\$ 264.2	\$ 1.6	\$ (1.9)	\$ 263.9

September 27, 2009

Short-term investments:

Available-for-sale securities	Corporate debt securities	\$ 2.5	\$ 0.0	\$ 0.0	\$ 2.5
Available-for-sale securities	Government treasury securities	19.0	0.0	0.0	19.0
Trading securities		58.5	0.0	0.0	44.8
Total short-term investments		\$ 80.0	\$ 0.0	\$ 0.0	\$ 66.3

Long-term investments:

Available-for-sale securities	State and local government obligations	\$ 57.8	\$ 0.0	\$ (2.1)	\$ 55.7
Available-for-sale securities	Corporate debt securities	14.7	0.8	0.0	15.5
Total long-term investments		\$ 72.5	\$ 0.8	\$ (2.1)	\$ 71.2

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The gross unrealized holding losses on the state and local obligations relate to our auction rate securities ( ARS ). We do not intend to sell these securities, nor is it likely we will be required to sell these securities before their anticipated recovery, which may be at maturity.

In the first three quarters of fiscal 2010, two of the ARS were partially called at par value of \$5.0 million and two of the ARS were fully called at a par value of \$6.1 million.

**Note 6: Fair Value Measurements**

*Assets and Liabilities Measured at Fair Value on a Recurring Basis (in millions):*

	Balance at Jun 27, 2010	Fair Value Measurements at Reporting Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets:</b>				
Trading securities	\$ 46.0	\$ 46.0	\$ 0.0	\$ 0.0
Available-for-sale securities	487.8	203.8	238.6	45.4
Derivatives	1.4	0.0	1.4	0.0
<b>Total</b>	<b>\$ 535.2</b>	<b>\$ 249.8</b>	<b>\$ 240.0</b>	<b>\$ 45.4</b>
<b>Liabilities:</b>				
Derivatives	\$ 17.0	\$ 0.0	\$ 17.0	\$ 0.0
<b>Balance at Sep 27, 2009</b>				
<b>Assets:</b>				
Trading securities	\$ 44.8	\$ 44.8	\$ 0.0	\$ 0.0
Available-for-sale securities	92.7	19.0	18.0	55.7
Derivatives	13.2	0.0	13.2	0.0
<b>Total</b>	<b>\$ 150.7</b>	<b>\$ 63.8</b>	<b>\$ 31.2</b>	<b>\$ 55.7</b>
<b>Liabilities:</b>				
Derivatives	\$ 33.2	\$ 0.0	\$ 33.2	\$ 0.0

*Changes in Level 3 Instruments Measured at Fair Value on a Recurring Basis (in millions):*

	13 Weeks Ended		39 Weeks Ended	
	Jun 27, 2010	Jun 28, 2009	Jun 27, 2010	Jun 28, 2009
Beginning balance	\$ 51.2	\$ 62.6	\$ 55.7	\$ 59.8
Total reduction in unrealized losses included in other comprehensive income	0.4	0.7	1.0	3.5
Realized losses recognized in net earnings	0.0	0.0	(0.2)	0.0
Calls	(6.2)	(7.4)	(11.1)	(7.4)
<b>Ending balance</b>	<b>\$ 45.4</b>	<b>\$ 55.9</b>	<b>\$ 45.4</b>	<b>\$ 55.9</b>

Financial instruments measured using level 3 inputs described above are comprised entirely of our ARS portfolio.



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### *Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis (in millions)*

Effective September 28, 2009, we adopted new fair value measurement guidance for all nonfinancial assets and liabilities recognized or disclosed at fair value in the financial statements on a nonrecurring basis. These assets and liabilities include items such as property, plant and equipment, goodwill and other intangible assets that are measured at fair value resulting from impairment, if deemed necessary.

Starbucks measures certain financial assets, including equity and cost method investments, at fair value on a nonrecurring basis. These assets are recognized at fair value when they are determined to be other-than-temporarily impaired.

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During the 13 and 39 weeks ended June 27, 2010, we recognized fair market value adjustments with a charge to earnings to assets measured at fair value (Level 3) on a non-recurring basis, as follows:

	13 Weeks Ended			39 Weeks Ended		
	Carrying Value before adjustment	Fair value adjustment	Carrying value after adjustment	Carrying Value before adjustment	Fair value adjustment	Carrying value after adjustment
Property, plant and equipment (1)	\$ 9.2	\$ (7.8)	\$ 1.4	\$ 25.6	\$ (21.1)	\$ 4.5
Equity and cost investments (2)	\$ 0.8	\$ (0.2)	\$ 0.6	\$ 10.4	\$ (7.7)	\$ 2.7
Goodwill (3)	\$ 4.1	\$ (1.6)	\$ 2.5	\$ 4.1	\$ (1.6)	\$ 2.5

- (1) The fair value was determined using a discounted cash flow model based on future store revenues and operating costs, using internal projections. The resulting impairment charge was included in store operating expenses.
- (2) The fair value was determined using standard valuation techniques, including discounted cash flows, comparable transactions, and comparable company analyses. The resulting impairment charge was included in other operating expenses.
- (3) The fair value was determined using a discounted cash flow model based on future cash flows for the reporting unit, using internal projections. The resulting impairment charge was included in store operating expenses.

*Fair Value of Other Financial Instruments*

The carrying value of cash and cash equivalents approximates fair value because of the short-term nature of those instruments. The estimated fair value of the \$550 million of 6.25% Senior Notes was approximately \$622 million and \$591 million as of June 27, 2010 and September 27, 2009, respectively.

**Note 7: Inventories** (in millions)

	Jun 27, 2010	Sep 27, 2009	Jun 28, 2009
Coffee:			
Unroasted	\$ 233.7	\$ 381.6	\$ 451.4
Roasted	85.8	76.7	56.5
Other merchandise held for sale	81.8	116.0	92.2
Packaging and other supplies	95.3	90.6	103.5
Total	\$ 496.6	\$ 664.9	\$ 703.6

As of June 27, 2010, we had committed to purchasing green coffee totaling \$108 million under fixed-price contracts and an estimated \$285 million under price-to-be-fixed contracts. Price-to-be-fixed contracts are green coffee purchase commitments whereby the quality, quantity, delivery period, and other negotiated terms are agreed upon, but the date at which the base C coffee commodity price component will be fixed has not yet been established. For these types of contracts, either the buyer (Starbucks) or the seller has the option to select a date on which to fix the base C coffee commodity price prior to the delivery date. Until prices are fixed, we estimate the total cost of these purchase commitments. We believe, based on relationships established with our suppliers in the past, the risk of non-delivery on these purchase commitments is remote.

**Note 8: Property, Plant and Equipment** (in millions)

	Jun 27, 2010	Sep 27, 2009
Land	\$ 58.0	\$ 58.2
Buildings	265.3	231.5

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Leasehold improvements	3,360.2	3,349.0
Store equipment	1,024.0	1,073.4
Roasting equipment	286.1	282.9
Furniture, fixtures and other	598.2	586.7
Work in progress	154.6	119.2
	5,746.4	5,700.9
Less accumulated depreciation	(3,384.9)	(3,164.5)
Property, plant and equipment, net	\$ 2,361.5	\$ 2,536.4

**Table of Contents****Note 9: Debt** (in millions)

	Jun 27, 2010	Sep 27, 2009
Current portion of long-term debt (included in other accrued liabilities)	\$ 0	\$ 0.2
6.25% Senior Notes (10 year, due Aug 2017)	549.4	549.2
Other long-term debt	0.0	0.1
Long-term debt	549.4	549.3
<b>Total debt</b>	<b>\$ 549.4</b>	<b>\$ 549.5</b>

**Note 10: Other Long-term Liabilities** (in millions)

	Jun 27, 2010	Sep 27, 2009
Deferred rent	\$ 245.3	\$ 266.0
Unrecognized tax benefits	84.1	55.1
Asset retirement obligations	45.1	43.4
Other	21.8	25.1
<b>Total</b>	<b>\$ 396.3</b>	<b>\$ 389.6</b>

**Note 11: Equity**

Components of equity for the 39 weeks ended June 27, 2010 and June 28, 2009 (in millions):

	Shareholders Equity	Noncontrolling Interest	Total Equity
Balance, September 27, 2009	\$ 3,045.7	\$ 11.2	\$ 3,056.9
Net earnings	666.7	3.1	669.8
Unrealized holding gains / (losses) on available-for-sale securities	0.4	0.0	0.4
Unrealized holding gains / (losses) on cash flow hedging instruments	(7.2)	0.0	(7.2)
Unrealized holding gains / (losses) on net investment hedging instruments	(1.4)	0.0	(1.4)
Reclassification adjustment for net (gains) / losses realized in net earnings for available-for-sale securities	0.2	0.0	0.2
Reclassification adjustment for net (gains) / losses realized in net earnings for cash flow hedges	2.5	0.0	2.5
Translation adjustment	(29.5)	0.0	(29.5)
Comprehensive income	631.7	3.1	634.8
Stock-based compensation expense	83.3	0.0	83.3
Exercise of stock options	91.0	0.0	91.0
Sale of common stock	14.0	0.0	14.0
Repurchase of common stock	(173.3)	0.0	(173.3)
Cash dividends declared	(171.5)	0.0	(171.5)
Net distributions to noncontrolling interests	0.0	(0.6)	(0.6)
Balance, June 27, 2010	\$ 3,520.9	\$ 13.7	\$ 3,534.6

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Balance, September 28, 2008	\$ 2,490.9	\$ 18.3	\$ 2,509.2
Net earnings	240.8	(2.8)	238.0
Unrealized holding gains / (losses) on available-for-sale securities	3.0	0.0	3.0
Unrealized holding gains / (losses) on cash flow hedging instruments	14.9	0.0	14.9
Unrealized holding gains / (losses) on net investment hedging instruments	(2.4)	0.0	(2.4)
Reclassification adjustment for net (gains) / losses realized in net earnings for cash flow hedges	(0.6)	0.0	(0.6)
Translation adjustment	(15.5)	0.0	(15.5)
Comprehensive income	240.2	(2.8)	237.4
Stock-based compensation expense	63.9	0.0	63.9
Exercise of stock options	3.0	0.0	3.0
Sale of common stock	20.0	0.0	20.0
Net distributions to noncontrolling interests	0.0	0.0	0.0
Balance, June 28, 2009	\$ 2,818.0	\$ 15.5	\$ 2,833.5

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In addition to 1.2 billion shares of authorized common stock with \$0.001 par value per share, the Company has authorized 7.5 million shares of preferred stock, none of which was outstanding as of June 27, 2010.

During the third quarter, Starbucks Board of Directors declared a quarterly cash dividend to shareholders of \$0.13 per share to be paid on August 20, 2010, to shareholders of record on the close of business on August 4, 2010. The accrued dividend payable is recorded in other accrued liabilities on the consolidated balance sheet.

Components of accumulated other comprehensive income, net of tax (*in millions*):

	Jun 27, 2010	Sep 27, 2009
Net unrealized gains / (losses) on available-for-sale securities	\$ (0.2)	\$ (0.8)
Net unrealized gains / (losses) on hedging instruments	(29.7)	(23.7)
Translation adjustment	60.3	89.9
Accumulated other comprehensive income	\$ 30.4	\$ 65.4

**Note 12: Employee Stock Plans**

As of June 27, 2010, there were 35.6 million shares of common stock available for issuance pursuant to future equity-based compensation awards and employee stock purchase plans ( ESPP ).

Stock-based compensation expense recognized in the consolidated statement of earnings (*in millions*):

	13 Weeks Ended		39 Weeks Ended	
	Jun 27, 2010	Jun 28, 2009	Jun 27, 2010	Jun 28, 2009
Options	\$ 18.9	\$ 16.6	\$ 56.1	\$ 47.7
Restricted stock units ( RSUs )	9.6	3.9	25.8	10.4
ESPP	0.0	0.1	0.0	5.0
Total stock-based compensation	\$ 28.5	\$ 20.6	\$ 81.9	\$ 63.1

Value of awards granted and exercised during the period:

	13 Weeks Ended		39 Weeks Ended	
	Jun 27, 2010	Jun 28, 2009	Jun 27, 2010	Jun 28, 2009
Estimated fair value per option granted	\$ 9.49	\$ 4.93	\$ 8.50	\$ 3.54
Weighted average option grant price	\$ 26.92	\$ 12.90	\$ 22.23	\$ 8.78
Weighted average price per options exercised	\$ 12.98	\$ 9.09	\$ 12.33	\$ 6.17
Weighted average RSU grant price	\$ 25.92	\$ 11.66	\$ 22.22	\$ 8.71

Stock option and RSU transactions from September 27, 2009 through June 27, 2010 (*in millions*):

	Stock Options	RSUs
Options outstanding/Nonvested RSUs, September 27, 2009	63.6	4.4
Options/RSUs granted	14.7	2.3
Options exercised/RSUs vested	(6.5)	(0.5)
Options/RSUs forfeited/expired	(6.7)	(0.5)

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Options outstanding/Nonvested RSUs, June 27, 2010	65.1	5.7
Total unrecognized stock-based compensation expense, net of forfeitures, as of June 27, 2010	\$ 90	\$ 54

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**Note 13: Earnings Per Share**

Calculation of net earnings per common share ( EPS ) basic and diluted (*in millions, except EPS*):