

INFOSPACE INC
Form 10-Q
November 06, 2007
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2007

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number: 000-25131

INFOSPACE, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

91-1718107
(I.R.S. Employer
Identification No.)

601 108th Avenue NE, Suite 1200

Bellevue, Washington
(Address of principal executive offices)

98004
(Zip Code)

Registrant's telephone number, including area code: (425) 201-6100

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filer Accelerated filer Non-accelerated filer

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Outstanding at |
|---------------------------------|---------------------------------------|
| Common Stock, Par Value \$.0001 | November 2, 2007 33,264,028 |

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INFOSPACE, INC.

FORM 10-Q

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Table of Contents**Item 1. Financial Statements****INFOSPACE, INC.****UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

(amounts in thousands, except share data)

| | September 30, 2007 | December 31, 2006 |
|---|-----------------------|----------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 113,647 | \$ 163,505 |
| Short-term investments, available-for-sale | 101,125 | 238,444 |
| Accounts receivable, net of allowance of \$969 and \$973 | 35,271 | 67,951 |
| Prepaid expenses and other current assets | 14,408 | 16,130 |
| Assets of discontinued operations | 87,561 | 94,345 |
| Total current assets | 352,012 | 580,375 |
| Property and equipment, net | 33,458 | 30,548 |
| Goodwill and other intangible assets, net | 44,237 | 47,132 |
| Deferred tax assets, net | 99,989 | 100,789 |
| Other long-term assets | 8,908 | 6,995 |
| Total assets | \$ 538,604 | \$ 765,839 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 11,791 | \$ 12,454 |
| Accrued expenses and other current liabilities | 35,478 | 58,415 |
| Short-term deferred revenue | 8,842 | 6,205 |
| Liabilities of discontinued operations | 8,265 | 9,211 |
| Total current liabilities | 64,376 | 86,285 |
| Long-term liabilities | 679 | 989 |
| Total liabilities | 65,055 | 87,274 |
| Commitments and contingencies (Note 5) | | |
| Stockholders' equity: | | |
| Common stock, par value \$.001 authorized, 900,000,000 shares; issued and outstanding, 33,192,903 and 31,392,862 shares | 3 | 3 |
| Additional paid-in capital | 1,548,655 | 1,712,897 |
| Accumulated deficit | (1,076,540) | (1,035,613) |
| Accumulated other comprehensive income | 1,431 | 1,278 |
| Total stockholders' equity | 473,549 | 678,565 |
| Total liabilities and stockholders' equity | \$ 538,604 | \$ 765,839 |

See accompanying notes to unaudited Condensed Consolidated Financial Statements.

Table of Contents**INFOSPACE, INC.****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(amounts in thousands, except per share data)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|-------------|------------------------------------|-------------|
| | 2007 | 2006 | 2007 | 2006 |
| Revenues | \$ 48,748 | \$ 88,346 | \$ 188,767 | \$ 257,095 |
| Operating expenses: | | | | |
| Content and distribution | 16,963 | 46,644 | 84,876 | 132,248 |
| Systems and network operations | 6,722 | 8,111 | 20,079 | 22,670 |
| Product development | 11,713 | 10,852 | 40,322 | 30,246 |
| Sales and marketing | 8,397 | 12,195 | 26,318 | 33,277 |
| General and administrative | 16,903 | 13,499 | 65,517 | 40,028 |
| Depreciation | 4,293 | 3,184 | 13,168 | 9,206 |
| Amortization of intangible assets | 172 | 2,429 | 2,895 | 8,015 |
| Restructuring and other, net | 623 | 57,789 | (1,879) | 57,789 |
| Total operating expenses | 65,786 | 154,703 | 251,296 | 333,479 |
| Operating loss | (17,038) | (66,357) | (62,529) | (76,384) |
| Other income, net | 2,716 | 5,406 | 12,449 | 14,005 |
| Loss from continuing operations before income taxes | (14,322) | (60,951) | (50,080) | (62,379) |
| Income tax benefit | 684 | 12,921 | 2,970 | 13,257 |
| Loss from continuing operations | (13,638) | (48,030) | (47,110) | (49,122) |
| Income from discontinued operations, net of taxes | 1,381 | 1,301 | 6,183 | 6,417 |
| Net loss | \$ (12,257) | \$ (46,729) | \$ (40,927) | \$ (42,705) |
| Loss per share Basic and Diluted | | | | |
| Loss from continuing operations | \$ (0.41) | \$ (1.53) | \$ (1.45) | \$ (1.57) |
| Income from discontinued operations | 0.04 | 0.04 | 0.19 | 0.20 |
| Net loss per share | \$ (0.37) | \$ (1.49) | \$ (1.26) | \$ (1.37) |
| Weighted average shares outstanding used in computing basic and diluted net loss per share | 33,158 | 31,316 | 32,421 | 31,213 |
| Other comprehensive loss: | | | | |
| Net loss | \$ (12,257) | \$ (46,729) | \$ (40,927) | \$ (42,705) |
| Foreign currency translation adjustment | 87 | 105 | 106 | 332 |
| Net unrealized gain on investments | 75 | 289 | 47 | 462 |
| Comprehensive loss | \$ (12,095) | \$ (46,335) | \$ (40,774) | \$ (41,911) |

See accompanying notes to unaudited Condensed Consolidated Financial Statements.

Table of Contents**INFOSPACE, INC.****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(amounts in thousands)**

| | Nine Months Ended | |
|---|-----------------------|-------------|
| | September 30, 2007 | 2006 |
| Operating activities: | | |
| Net loss | \$ (40,927) | \$ (42,705) |
| Adjustments to reconcile net loss to net cash provided by operating activities: | | |
| Income from discontinued operations | (6,183) | (6,417) |
| Depreciation and amortization | 16,063 | 17,221 |
| Stock-based compensation | 28,137 | 13,091 |
| Deferred income taxes | 800 | (9,622) |
| Net gain on sale of assets | (3,148) | |
| Restructuring | 1,369 | 57,783 |
| Other | 193 | 95 |
| Cash provided (used) by changes in operating assets and liabilities: | | |
| Accounts receivable | 32,375 | 9,737 |
| Other receivables | | (1,403) |
| Prepaid expenses and other current assets | 2,647 | 4,172 |
| Other long-term assets | 87 | (947) |
| Accounts payable | 4,369 | 1,192 |
| Accrued expenses and other current and long-term liabilities | (28,551) | (4,007) |
| Deferred revenue | 2,321 | 428 |
| Net cash provided by operating activities | 9,552 | 38,618 |
| Investing activities: | | |
| Purchases of property and equipment | (20,971) | (17,372) |
| Proceeds from the sale of assets | 3,016 | 153 |
| Loan to equity investee | (2,000) | |
| Proceeds from sales and maturities of investments | 265,199 | 261,614 |
| Purchases of investments | (127,834) | (277,283) |
| Net cash provided (used) by investing activities | 117,410 | (32,888) |
| Financing activities: | | |
| Dividend paid | (208,203) | |
| Proceeds from stock option and warrant exercises | 12,947 | 3,061 |
| Proceeds from issuance of stock through employee stock purchase plan | 1,381 | 1,832 |
| Net cash provided (used) by financing activities | (193,875) | 4,893 |
| Discontinued operations: | | |
| Net cash provided by operating activities attributable to discontinued operations | 17,346 | 9,979 |
| Net cash used by investing activities attributable to discontinued operations | (291) | (1,058) |
| Net cash provided by discontinued operations | 17,055 | 8,921 |
| Net increase (decrease) in cash and cash equivalents | (49,858) | 19,544 |
| Cash and cash equivalents: | | |
| Beginning of period | 163,505 | 153,013 |

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| | | |
|---------------|------------|------------|
| End of period | \$ 113,647 | \$ 172,557 |
|---------------|------------|------------|

See accompanying notes to unaudited Condensed Consolidated Financial Statements.

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INFOSPACE, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. The Company and Basis of Presentation

InfoSpace, Inc. (the Company or InfoSpace) develops tools and technologies that assist consumers with finding content and information on the Internet or mobile phone. The Company offers online search services that enable Internet users to locate information, merchants, individuals, and products online. The Company offers search services through its Web sites as well as through the Web properties of distribution partners. The Company also delivers data technology solutions, consulting, and management services for the mobile operator market, including portal, storefront, search, and messaging solutions. In addition, through the third quarter of 2007, the Company provided mobile media content products, including ringtones, graphics, and games to subscribers of its mobile customers.

On September 15, 2007, the Company entered into a definitive agreement to sell its online directory business, including its online yellow and white pages services for \$225 million. The operating results of the directory business have been presented as discontinued operations in the accompanying unaudited Condensed Consolidated Financial Statements for all periods presented.

The accompanying unaudited Condensed Consolidated Financial Statements include all adjustments, consisting of normal recurring adjustments that, in the opinion of management, are necessary to present fairly the financial information set forth herein. Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) have been condensed or omitted pursuant to the rules and regulations of the U.S. Securities and Exchange Commission. Results of operations for the three and nine months ended September 30, 2007 are not necessarily indicative of future financial results. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts may differ, perhaps materially, from these financial estimates.

Investors should read these interim financial statements and related notes in conjunction with the audited financial statements and related notes included in the Company s Annual Report on Form 10-K for the year ended December 31, 2006.

2. Income Taxes

In July 2006, the Financial Accounting Standards Board (FASB) issued FASB Interpretation No. (FIN) 48, *Accounting for Uncertainty in Income Taxes*. FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition.

The Company adopted FIN 48 on January 1, 2007. As a result of the adoption, the Company did not recognize a change in the liability for unrecognized tax benefits. Had the Company recognized a change in the liability for unrecognized tax benefits it would have recorded an adjustment to the January 1, 2007 balance in accumulated deficit. The balance of unrecognized tax benefits at January 1, 2007 was \$18.8 million, which, if recognized, would affect the effective tax rate.

The amount of unrecognized tax benefits may change during the next twelve months; however, any change is not expected to have a material impact on the results of operations or the financial position of the Company.

The Company and certain of its subsidiaries files income tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations by tax authorities for years before 2002, although net operating loss carryforwards and tax credit carryforwards from any year are subject to examination and adjustment for at least three years following the year in which they are fully utilized. As of September 30, 2007, no significant adjustments have been proposed relative to the Company s tax positions.

The Company has recognized immaterial interest and penalties related to unrecognized tax benefits in interest expense and operating expenses, respectively, as of January 1, 2007 and in the three and nine months ended September 30, 2007.

Table of Contents**3. Stock-Based Compensation**

The Company has included the following amounts for stock-based compensation cost, including the cost related to the Employee Stock Purchase Plan (ESPP), in the accompanying unaudited Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2007 and 2006 (in thousands):

| | Three Months Ended | | Nine Months Ended | |
|--------------------------------|-----------------------|-----------------|-----------------------|------------------|
| | September 30, 2007 | 2006 | September 30, 2007 | 2006 |
| Systems and network operations | \$ 1,085 | \$ 478 | \$ 2,283 | \$ 1,119 |
| Product development | 2,767 | 671 | 6,168 | 1,749 |
| Sales and marketing | 2,905 | 1,260 | 6,821 | 3,677 |
| General and administrative | 6,226 | 2,136 | 12,865 | 6,546 |
| Total | \$ 12,983 | \$ 4,545 | \$ 28,137 | \$ 13,091 |

Excluded from the amounts above is stock-based compensation cost related to discontinued operations for the three and nine months ended September 30, 2007 of \$303,000 and \$1.2 million, respectively. For the three and nine months ended September 30, 2006, stock-based compensation cost related to discontinued operations was \$262,000 and \$460,000, respectively.

To estimate the compensation cost that was recognized under Statement of Financial Accounting Standards (SFAS) No. 123(R), *Share-Based Payment*, for the three and nine months ended September 30, 2007 and 2006, the Company used the fair value at date of grant for Restricted Stock Units (RSUs) and the Black-Scholes option-pricing model with the following weighted-average assumptions for its stock option and ESPP incentive plans:

| | Employee Stock Option Plans | | | |
|-------------------------|-----------------------------|-----------|-----------------------|-----------|
| | Three Months Ended | | Nine Months Ended | |
| | September 30, 2007* | 2006 | September 30, 2007 | 2006 |
| Risk-free interest rate | | 5.01% | 4.87% | 4.70% |
| Expected dividend yield | | 0% | 0% | 0% |
| Volatility | | 63% | 50% | 63% |
| Expected life | | 3.4 years | 2.5 years | 2.8 years |

* No stock options were granted for the three months ended September 30, 2007.

| | Employee Stock Purchase Plan | | | |
|-------------------------|------------------------------|----------|-----------------------|----------|
| | Three Months Ended | | Nine Months Ended | |
| | September 30, 2007 | 2006 | September 30, 2007 | 2006 |
| Risk-free interest rate | 5.07% | 4.84% | 5.10% | 4.48% |
| Expected dividend yield | 0% | 0% | 0% | 0% |
| Volatility | 52% | 30% | 46% | 32% |
| Expected life | 6 months | 6 months | 6 months | 6 months |

4. Net Loss Per Share

Basic net loss per share is computed using the weighted average number of common shares outstanding during the period. Diluted earnings per share is computed using the weighted average number of common and potentially dilutive shares outstanding during the period. Potentially dilutive shares consist of the incremental common shares issuable upon the exercise of outstanding stock options and warrants using the treasury stock method. Potentially dilutive shares are excluded from the computation of earnings per share if their effect is antidilutive. The treasury

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stock method calculates the dilutive effect for stock options and warrants with an exercise price less than the average stock price during the period presented. The Company had a net loss for all of the periods presented; therefore, no dilutive stock options or warrants are included in any of the computations of diluted loss per share.

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| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|------------|------------------------------------|------------|
| | 2007 | 2006 | 2007 | 2006 |
| Weighted average common shares outstanding, basic and diluted | 33,158,282 | 31,315,616 | 32,421,274 | 31,213,442 |
| Antidilutive stock option, RSU, and warrant equivalents excluded from dilutive share calculation | 1,411,918 | 1,903,291 | 1,709,854 | 1,809,889 |
| Outstanding stock options with an exercise price more than the average price during the quarter not included in dilutive share calculation | 5,575,426 | 8,099,540 | 5,436,684 | 5,847,103 |

5. Commitments and Contingencies

The following are the Company's contractual commitments associated with its operating lease obligations and revenue share agreements (in thousands):

| | Remainder of 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | Thereafter | Total |
|---|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|------------------|
| Operating lease commitments, net of sublease income | \$ 1,425 | \$ 3,890 | \$ 5,201 | \$ 4,432 | \$ 4,228 | \$ 3,922 | \$ 662 | \$ 23,760 |
| Guaranteed minimum revenue share payments | 3,496 | 5,746 | | | | | | 9,242 |
| Total | \$ 4,921 | \$ 9,636 | \$ 5,201 | \$ 4,432 | \$ 4,228 | \$ 3,922 | \$ 662 | \$ 33,002 |

As of September 30, 2007, the Company has pledged \$4.0 million as collateral for standby letters of credit and bank guaranties for certain of its property leases, which is primarily included in Other long-term assets. For certain of the Company's revenue share agreements with its Online search distribution partners, the Company is required to make non-cancelable guaranteed minimum revenue share payments to those partners over the term of the respective agreements. The Company typically recognizes expense related to the minimum revenue share payments on a straight-line basis over the expected service period.

Litigation

On January 11, 2007, EMI Entertainment World, Inc. (EMI) and its associated music publishers filed a lawsuit against the Company and several alleged subsidiaries or predecessors-in-interest in the United States District Court for the Southern District of New York. The plaintiffs initially charged that the Company breached two ringtone license agreements by underpaying royalties, fraudulently reported the amount of royalties owed, and infringed the plaintiffs' copyrights by making unlicensed use of the plaintiffs' works. The plaintiffs claimed in excess of \$10 million in damages for the alleged breaches of contract, unspecified compensatory and punitive damages for the alleged fraud, and in excess of \$100 million in statutory damages for alleged copyright infringement. After a hearing on a proposed motion to dismiss, EMI filed an amended complaint striking the fraud claim and the correlated requests for compensatory and punitive damages, and reducing the copyright infringement statutory damages claim from in excess of \$100 million to many millions of dollars. The lawsuit is at its initial stages and the Company is conducting its factual investigation. Based on its knowledge to date, the Company believes that the plaintiffs' claims are without merit and that it has meritorious defenses to them and intends to vigorously defend the suit, however, litigation is inherently uncertain and the Company may not prevail in this matter.

Other

From time to time the Company is subject to various other legal proceedings or claims that arise in the ordinary course of business. Although the Company cannot predict the outcome of these matters with certainty, the Company's management does not believe that the disposition of these ordinary course matters will have a material adverse effect on the Company's financial position, results of operations or cash flows.

In the ordinary course of business, the Company may provide indemnifications of varying scope and terms to customers, vendors, partners and other parties. The Company has agreed to hold certain parties harmless against losses arising from a breach of representations or covenants, or other claims made against certain parties. It is not possible to determine the maximum potential amount under these indemnification agreements due to the conditional nature of the Company's obligations and the unique facts and circumstances involved in each particular agreement. Accordingly, the Company has not recorded a liability related to indemnification provisions.

The Company periodically enters into agreements that require minimum performance commitments. The Company's management believes that the likelihood is remote that any such arrangements will have a significant adverse effect on its financial position or liquidity. Accordingly, the

Company has not recorded a liability related to these contingencies.

Table of Contents**6. Restructuring and other, net**

Restructuring charges were \$558,000 and \$1.4 million for the three and nine months ended September 30, 2007. Restructuring charges were \$57.8 million for the three and nine months ended September 30, 2006.

In September 2006, the Company announced that one of its carrier partners intended to develop direct licensing relationships with the major record labels beginning in 2007. The Company anticipated that such direct relationships between the carrier and content providers would have a material negative impact on its revenues and operating results. As a result, the Company committed to a plan to make operational changes to its business to align operational focus and costs with expected future revenues. The plan included a reduction in the Company's workforce and consolidation of facilities. The Company also suspended investment in mobile media content initiatives and, accordingly, as of June 30, 2007 has substantially reduced its mobile media content product offerings. As a result of implementing the plan, the Company has recorded an aggregate charge of \$63.7 million in Restructuring through September 30, 2007.

In future periods, adjustments and additions are expected to be made to the amounts recorded.

Restructuring for the three and nine months ended September 30, 2007 and 2006 consists of the following (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|-----------|------------------------------------|-----------|
| | 2007 | 2006 | 2007 | 2006 |
| Employee separation costs | \$ 240 | \$ 6,321 | \$ 601 | \$ 6,321 |
| Stock-based compensation expense (benefit) | 170 | (1,054) | 102 | (1,054) |
| Losses on contractual commitments | 76 | 5,621 | 549 | 5,621 |
| Impairment of long-lived assets | | 1,019 | 52 | 1,019 |
| Estimated future lease losses | | 1,356 | (84) | 1,356 |
| Impairment of goodwill | | 31,903 | | 31,903 |
| Impairment of definite-lived intangible assets | | 12,623 | | 12,623 |
| Other | 72 | | 149 | |
| | \$ 558 | \$ 57,789 | \$ 1,369 | \$ 57,789 |

At September 30, 2007, the accrued liability associated with the restructuring related charges was \$1.1 million and consisted of the following (in thousands):

| | Employee separation | Contractual commitments | Facility abandonment | Total |
|---|------------------------|----------------------------|-------------------------|-----------|
| Liability at December 31, 2006 | \$ 5,934 | \$ 2,838 | \$ 1,450 | \$ 10,222 |
| Restructuring accrual | 1,147 | 47 | 811 | 2,005 |
| Adjustments | (670) | (360) | (398) | (1,428) |
| Payments in six months ended June 30, 2007 | (4,948) | (1,414) | (1,616) | (7,978) |
| Liability at June 30, 2007 | 1,463 | 1,111 | 247 | 2,821 |
| Restructuring accrual | 303 | | 72 | 375 |
| Adjustments | (63) | (147) | | (210) |
| Payments in three months ended September 30, 2007 | (1,620) | (40) | (201) | (1,861) |
| Liability at September 30, 2007 | \$ 83 | \$ 924 | \$ 118 | \$ 1,125 |

Other, net consists of costs and/or charges that are not directly associated with other revenues or operating expense classifications. Other, net charges of \$65,000 and \$3.2 million of gains for the three and nine months ended September 30, 2007, respectively, consisted of the net gain on sale of assets related to mobile media operations. There were no other, net charges in the three and nine months ended September 30, 2006.

7. Dividend

On May 2, 2007, the Company's Board of Directors declared a special cash distribution by means of a dividend on the Company's common stock of \$6.30 per share. The dividend was paid on May 28, 2007 with respect to all shares of common stock outstanding at the close of business on May 18, 2007. On May 18, 2007, there were 33.1 million shares outstanding and, based on those shares, the total amount of the cash distribution was \$208.2 million.

Additionally, on May 2, 2007, the Company's Board of Directors approved a plan to compensate employees and directors that hold in-the-money options to purchase shares of common stock and RSUs for the reduction in value of these awards due to the special cash distribution. The compensation was a combination of cash and issuance of additional RSUs and the amount

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was based on, among other factors, the average trading price of the Company's stock before and after the ex-dividend date and the in-the-money amount for options to purchase shares of common stock. During the nine months ended September 30, 2007, a cash payment of \$22.3 million was made and recognized as expense for vested in-the-money options and 663,940 RSUs with a fair value of \$15.1 million were granted for unvested in-the-money options and RSUs that will be expensed over the vesting period of such RSUs. The vesting schedules for RSUs granted under this plan are the same as the existing awards for which they are granted.

8. Segment Disclosures

SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*, establishes standards for the way that companies report information about operating segments in annual financial statements. It also establishes standards for related disclosures about products and services, geographic areas, and major customers.

In January 2007, the Company realigned its operations and began to measure its results of reportable segments based on operating income or loss before Depreciation, Amortization of intangible assets, Stock-based compensation expense, Restructuring and other, net. The Company refers to this measure as segment income (loss). Certain indirect expenses are allocated to the reportable business units based on internal measurements. The Company does not allocate certain indirect general and administrative expenses, income taxes, gains (losses) on investments or interest and other income to the reportable business units.

On September 15, 2007, the Company announced that it had entered into a definitive agreement to sell its directory business. The operating results of the directory business have been presented as discontinued operations for all periods presented. Income from discontinued operations includes previously unallocated depreciation, amortization, stock-based compensation expense, income taxes, and other corporate expenses that were attributable to the directory business. See Note 9 for further discussion of this transaction.

For each segment, the historical financial results for 2006 are presented in a manner consistent with the Company's new measures for reportable segments information. The revised financial information for the new segment reporting is not indicative of how the Company operated or managed its business in the past and is different than the segment results previously presented.

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Information on reportable segments currently presented to the Company's chief operating decision maker and a reconciliation to consolidated net loss for the three and nine months ended September 30, 2007 and 2006 are presented below (in thousands). The Company does not account for, and does not report to management, its assets or capital expenditures by segment.

| | Three Months ended | | Nine Months ended | |
|---|-----------------------|--------------------|-----------------------|--------------------|
| | September 30, 2007 | 2006 | September 30, 2007 | 2006 |
| Online search | | | | |
| Revenue | \$ 33,851 | \$ 40,615 | \$ 101,479 | \$ 119,747 |
| Content and distribution expenses | 15,274 | 17,157 | 42,820 | 49,424 |
| Operating expenses | 8,481 | 8,081 | 25,481 | 23,531 |
| Segment income | 10,096 | 15,377 | 33,178 | 46,792 |
| Mobile | | | | |
| Revenue | 14,897 | 47,731 | 87,288 | 137,348 |
| Content and distribution expenses | 1,689 | 29,487 | 42,056 | 82,823 |
| Operating expenses | 15,585 | 24,487 | 54,615 | 68,894 |
| Segment loss | (2,377) | (6,243) | (9,383) | (14,369) |
| Total | | | | |
| Total revenues | 48,748 | 88,346 | 188,767 | 257,095 |
| Total content and distribution expenses | 16,963 | 46,644 | 84,876 | 132,247 |
| Total segment operating expenses | 24,066 | 32,568 | 80,096 | 92,425 |
| Total segment income | 7,719 | 9,134 | 23,795 | 32,423 |
| Corporate | | | | |
| Operating expenses | 6,686 | 7,544 | 44,003 | 20,706 |
| Depreciation | 4,293 | 3,184 | 13,168 | 9,206 |
| Amortization of intangible assets | 172 | 2,429 | 2,895 | 8,015 |
| Stock-based compensation | 12,983 | 4,545 | 28,137 | 13,091 |
| Restructuring and other, net | 623 | 57,789 | (1,879) | 57,789 |
| Other income, net | (2,716) | (5,406) | (12,449) | (14,005) |
| Income tax benefit | (684) | (12,921) | (2,970) | (13,257) |
| Income from discontinued operations | (1,381) | (1,301) | (6,183) | (6,417) |
| Total consolidated net loss | \$ (12,257) | \$ (46,729) | \$ (40,927) | \$ (42,705) |

9. Discontinued Operations

On September 15, 2007, the Company entered into a definitive agreement to sell its online directory business. The results of operations from the directory business are reflected in the unaudited Condensed Consolidated Financial Statements as discontinued operations for all periods presented. Revenue, income before taxes, income tax expense, and income from discontinued operations, net of taxes for the three and nine months ended September 30, 2007 and 2006 are presented below (in thousands):

| | Three Months Ended | | Nine Months Ended | |
|--|-----------------------|----------|-----------------------|-----------|
| | September 30, 2007 | 2006 | September 30, 2007 | 2006 |
| Revenue from discontinued operations | \$ 8,740 | \$ 7,953 | \$ 25,895 | \$ 25,324 |
| Income from discontinued operations before taxes | 2,070 | 2,546 | 9,958 | 11,337 |

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| | | | | |
|---|----------|----------|----------|----------|
| Income tax expense | 689 | 1,245 | 3,775 | 4,920 |
| Income from discontinued operations, net of taxes | \$ 1,381 | \$ 1,301 | \$ 6,183 | \$ 6,417 |

Income from discontinued operations includes previously unallocated depreciation, amortization, stock-based compensation expense, income taxes, and other corporate expenses that were attributable to the directory business.

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Assets and liabilities from discontinued operations at September 30, 2007 and December 31, 2006 consist of the following (in thousands):

| | September 30, | December 31, |
|--|---------------|--------------|
| | 2007 | 2006 |
| Accounts receivable | \$ 5,674 | \$ 10,791 |
| Property and equipment, net | 3,240 | 2,664 |
| Goodwill | 60,484 | 60,484 |
| Indefinite-lived intangible assets | 15,400 | 15,400 |
| Other assets | 2,763 | 5,006 |
| Assets of discontinued operations | \$ 87,561 | \$ 94,345 |
| Other current liabilities | 2,875 | 3,821 |
| Deferred tax liabilities, net | 5,390 | 5,390 |
| Liabilities of discontinued operations | \$ 8,265 | \$ 9,211 |

10. Recent Accounting Pronouncements

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities including an amendment to SFAS No. 115, Accounting for Certain Investments in Debt and Equity Securities*. SFAS No. 159 permits entities to measure certain financial assets and financial liabilities at fair value. SFAS No. 159 requires prospective application and is effective for fiscal years beginning after November 15, 2007; however, early adoption is allowed with certain conditions. The Company is currently evaluating the provisions of SFAS No. 159 to determine what effect its adoption on January 1, 2008 will have on the Company's financial position, cash flows, and results of operations.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value and expands disclosure of fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements and accordingly, does not require any new fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company is currently evaluating the provisions of SFAS No. 157 to determine what effect its adoption on January 1, 2008 will have on the Company's financial position, cash flows, and results of operations.

11. Subsequent Events

On October 15, 2007, the Company entered into a definitive agreement to sell its Mobile services business to Motricity, Inc. for \$135 million in cash. Completion of the disposition is subject to customary closing conditions, including regulatory approval. The Company anticipates that the transaction will be completed in the near future.

On October 31, 2007, the Company completed the sale of its directory business to Idearc Inc for \$225 million in cash.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

This report contains forward-looking statements that involve risks and uncertainties. You should not rely on forward-looking statements. The statements in this report that are not purely historical are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. We use words such as anticipate, believe, plan, expect, future, intend, may, will, should, estimate, predict, potential, continue, and similar expressions to identify such forward-looking statements. These forward-looking statements include, but are not limited to:

statements regarding new and future products and services;

statements regarding our future business plans and growth strategy;

the expected demand for and benefits of our online and mobile products and services for our customers and distribution partners;

statements regarding the successful execution of our strategic initiatives, including the sale of our mobile business;

statements regarding seasonality of revenue and concentration of revenue sources;

anticipated benefits from the business and technologies we have acquired or intend to acquire;

anticipated development or acquisition of intellectual property and resulting benefits;

anticipated results of potential or actual litigation;

statements regarding our competitive environment;

statements regarding the impact of governmental regulation;

statements regarding employee hiring and retention, including anticipated reductions in force and headcount;

statements regarding the future payment of dividends;

anticipated revenue and expenses;

statements regarding expected impacts of changes in accounting rules, including the impact on deferred tax benefits;

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statements regarding use of cash, cash needs and ability to raise capital; and

statements regarding potential liability from contractual relationships.

Forward-looking statements are subject to known and unknown risks, uncertainties and other factors that may cause our results, levels of activity, performance, achievements and prospects, and those of the wireless and Internet industries generally, to be materially different from those expressed or implied by such forward-looking statements. These risks, uncertainties and other factors include, among others, those discussed below and in Item 1A. of Part II, Risk Factors , and in our reports filed with the Securities and Exchange Commission, including our annual report on Form 10-K for the year ended December 31, 2006.

Overview

InfoSpace, Inc. (InfoSpace , our or we) develops tools and technologies that assist consumers with finding content and information on the Internet or mobile phone. We offer online search services that enable Internet users to locate information, merchants, individuals, and products online. We offer search services through our Web sites, Dogpile.com, InfoSpace.com, Webcrawler.com, MetaCrawler.com, and Zoo.com, as well as through the Web properties of distribution partners. Partner versions of our search services are generally private-labeled and delivered with each distribution partner s unique requirements.

On September 15, 2007, we entered into a definitive agreement to sell our directory business to Idearc Inc. for \$225 million in cash. The sale was completed on October 31, 2007. The operating results of the directory business have been presented as discontinued operations in our condensed consolidated financial statements.

We also deliver data technology solutions, consulting, and management services for the mobile operator market, including portal, storefront, search, and messaging solutions. In addition, through the third quarter of 2007, we provided mobile media content products, including ringtones, graphics, and games to subscribers of our mobile customers. Through our products, content and service offerings, our mobile operator partners are able to aggregate, configure and customize the services they offer under their own brand and deliver them to their subscribers. In September 2006, as a result of being informed by one of our carrier partners that it intended to develop direct relationships for mobile ringtone content with the major record labels beginning in 2007, we committed to a plan to make operational changes to our business to align operational focus and costs with expected future revenues. The restructuring plan, which was substantially completed as of June 30, 2007, included a reduction in our workforce, consolidation of our facilities, a suspension of our investment in mobile media content initiatives, and a substantial reduction of our mobile media content product offerings.

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On October 15, 2007, we entered into a definitive agreement to sell our Mobile services business to Motricity, Inc. for \$135 million in cash. Closing of the disposition is subject to customary closing conditions, including regulatory approval. We anticipate that the transaction will be completed in the near future.

We were founded in 1996 and are incorporated in the state of Delaware. Our principal corporate office is located in Bellevue, Washington. We also have offices in Westborough, Massachusetts; Woking, United Kingdom; and Papendrecht, The Netherlands. Our common stock is listed on the Nasdaq Global Select Market under the symbol INSP.

In early 2007, as a result of our operational changes described above, we realigned our operations into two business units, Online search and Mobile. As part of that realignment, we changed our segment reporting to better reflect the performance of our company. Given this change in our organizational structure, for each segment the historical financial results for quarters in 2006 are presented in a manner consistent with our new reporting segments. See Note 8 to our unaudited Condensed Consolidated Financial Statements for further information regarding our segments. The revised financial information for the new segment reporting was prepared for comparative purposes and may not be indicative of how we operated or managed our business in the past, and is different than the segment results previously presented.

Company Internet Site and Availability of SEC Filings

Our corporate Internet site is located at www.infospaceinc.com. We make available on that site our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, as well as any amendments to those filings, and other filings we make electronically with the U.S. Securities and Exchange Commission (the SEC). The filings can be found in the Investor Relations section of our site and are available free of charge. Information on our Internet site is not part of this Form 10-Q. In addition, the SEC maintains an Internet site at www.sec.gov that contains reports, proxy and information statements, and other information regarding us and other issuers that file electronically with the SEC.

Overview of Third Quarter 2007 Operating Results

The following is an overview of our operating results for the three months ended September 30, 2007. A more detailed discussion, comparing our operating results for the three and nine months ended September 30, 2007 and 2006, is included under the heading Historical Results of Operations in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

As previously discussed, we entered into a definitive agreement to sell our directory business in September 2007; as a result, we have presented the operating results of the directory business as a discontinued operation.

Revenues for the three months ended September 30, 2007 decreased to \$48.7 million from \$88.3 million in the three months ended September 30, 2006. Total revenues decreased as a result of declines in our Online search revenue from our distribution partners and lower sales of our media products due to our restructuring. Revenue from our Online search business decreased to \$33.9 million in the third quarter of 2007, from \$40.6 million in the third quarter of 2006. This decrease was primarily due to a decrease in revenue from search results delivered through certain distribution partners. During the third quarters of 2007 and 2006, approximately 60% of our search revenue came from our search distribution partners. Revenue from our Mobile business decreased to \$14.9 million in the third quarter of 2007 from \$47.7 million in the third quarter of 2006, primarily attributable to the decrease in sales of our media download products, such as ringtones, graphics and games, which was partially offset by an increase in revenue of \$4.8 million from our Mobile portal, storefront, search, and messaging solutions.

Content and distribution costs for the three months ended September 30, 2007 decreased to \$17.0 million from \$46.6 million in the three months ended September 30, 2006. Online search content and distribution costs for the three months ended September 30, 2007 decreased to \$15.3 million from \$17.2 million in the three months ended September 30, 2006, primarily attributable to a decrease in revenue from search results delivered through our distribution partners. Mobile content and distribution costs for the three months ended September 30, 2007 decreased to \$1.7 million from \$29.5 million in the three months ended September 30, 2006. Mobile content and distribution expense as a percent of Mobile revenue decreased from 61.8% for the third quarter of 2006 to 11.3% for the third quarter of 2007, primarily attributable to the decline in media downloads.

Other operating expenses for the three months ended September 30, 2007 were \$48.2 million, a decrease of \$2.1 million from \$50.3 million in the three months ended September 30, 2006. Other operating expenses include expenses related to Systems and network operations, Product development, Sales and marketing, General and administrative, and Depreciation and Amortization of intangible assets, and exclude Restructuring and other, net. The decrease from the three months ended September 30, 2006 was primarily attributable to decreases in amortization of intangible assets and other operating expenses as a result of our restructuring described above, which were partially offset by increases in stock-based compensation expense relating to stock-based incentives provided to our employees and an increase in depreciation

expense related to the operation of our new data center.

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The decrease in Restructuring and other, net, was a result of the \$57.8 million restructuring charge recorded in the three months ended September 30, 2006, which included impairment for goodwill and other intangible assets, employee separation costs, losses on contractual commitments and costs to consolidate facilities as compared to adjustments to the initial estimate of \$558,000 recorded for the three months ended September 30, 2007.

Other income, net for the three months ended September 30, 2007 was \$2.7 million, as compared to \$5.4 million in the three months ended September 30, 2006. The decrease was primarily attributable to a decrease in interest income on a lower average balance of investments due to the dividend paid during the second quarter of 2007. Additionally, we recorded an income tax benefit of \$684,000 in the third quarter of 2007 as compared to a benefit of \$12.9 million in the third quarter of 2006.

Income from discontinued operations for the three months ended September 30, 2007 was \$1.4 million compared to \$1.3 million in the three months ended September 30, 2006.

Net loss for the three months ended September 30, 2007 was \$12.3 million compared to \$46.7 million in the three months ended September 30, 2006. The increase was primarily attributable to the items noted above.

Critical Accounting Policies and Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations, as well as disclosures included elsewhere in this Form 10-Q, are based upon our unaudited Condensed Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingencies.

The SEC has defined a company's most critical accounting policies as the ones that are the most important to the portrayal of the company's financial condition and results of operations, and which require the company to make its most difficult and subjective judgments, often as a result of the need to make estimates of matters that are inherently uncertain. On an ongoing basis, we evaluate the estimates used, including those related to impairment of goodwill and other intangible assets, useful lives of other intangible assets and property and equipment, contingencies, stock-based compensation and certain other operating expenses, the fair value of assets and liabilities acquired in our business combinations, and whether to provide a valuation allowance for some or all of our deferred tax assets. We base our estimates on historical experience, current conditions and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources as well as identifying and assessing our accounting treatment with respect to commitments and contingencies. Actual results may differ significantly from these estimates under different assumptions, judgments or conditions. We believe the following critical accounting policies involve the more significant judgments and estimates used in the preparation of our consolidated financial statements. We also have other key accounting policies, which involve the use of estimates, judgments and assumptions that are significant to understanding our results. For additional information see Item 8 of Part II Financial Statements and Supplementary Data Note 1: Summary of Significant Accounting Policies of our Annual Report on Form 10-K for the year ended December 31, 2006.

Revenue Recognition

Our revenues are derived from products and services delivered to our customers across our two segments, Online search and Mobile. In general, we recognize revenues in the period in which the services are performed, products are delivered or the transaction occurs. In certain arrangements, we record deferred revenue for amounts received from customers in advance of the performance of services or upon execution of an agreement and recognize revenues ratably over the term of the agreement or expected customer life. Online search revenue is recorded on a gross basis in accordance with Emerging Issues Task Force Issue 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*. We are the primary obligor in the revenue generating relationships with our search engine and directory listing customers, we separately negotiate each revenue or unit pricing contract independent of any revenue sharing arrangements and assume the credit risk for amounts invoiced to such customers. We, through our meta-search technology, determine the paid search results, content and information directed to our owned and operated Web sites and our distribution partners' Web properties. We earn revenue from our search engine and directory listing customers by providing paid search results generated from our distribution partners' Web properties based on separately negotiated and agreed upon terms with each distribution partner. We recognize amounts due to our distribution partners in the period they are earned and classify such costs as Content and distribution expense in the Consolidated Statement of Operations. For mobile operator customers to whom we license content, we record revenue on a gross basis and the corresponding licensing expense as operating expense. In the event the mobile operator customer directly licenses the content, we record as revenue the service fees we earn.

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Income Taxes

We account for income taxes under the asset and liability method, under which deferred tax assets, including net operating loss carryforwards, and liabilities are determined based on temporary differences between the book and tax basis of assets and liabilities. We periodically evaluate the likelihood of the realization of deferred tax assets, and reduce the carrying amount of the deferred tax assets by a valuation allowance to the extent we believe a portion will not be realized. We consider many factors when assessing the likelihood of future realization of our deferred tax assets, including our recent cumulative earnings experience by taxing jurisdiction, expectations of future taxable income, the carryforward periods available to us for tax reporting purposes, and other relevant factors. The range of possible judgments relating to the valuation of our deferred tax assets is wide.

At December 31, 2006, based on the weight of available evidence, we determined that it was more likely than not that a portion of our deferred tax asset would be realized and, at December 31, 2006, our deferred tax asset, net of the valuation allowance, was \$104.0 million. This amount was based on total deferred assets of \$441.4 million, primarily comprised of \$381.2 million of accumulated net operating loss carryforwards, net of a \$337.4 million valuation allowance. Significant judgment is required in making this assessment, including the evaluation of the impact of our recent operating losses, and it is very difficult to predict when, if ever, our assessment may conclude that the remaining portion of our deferred tax assets is realizable.

Restructuring

In 2006, we committed to a plan to make operational changes to our business, which included a reduction in our workforce and, as part of the workforce reduction, consolidation of our facilities. Charges associated with this restructuring plan are accounted for in accordance with Statement of Financial Accounting Standards (SFAS) No. 146, *Accounting for Costs Associated with Exit or Disposal Activities*. SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. In determining the restructuring charges that we recorded in 2006 we relied on certain assumptions, including planned employee separation dates and estimated income for facilities that we plan to sublease. Changing business conditions may affect the assumptions related to the timing and extent of restructuring activities. We will review the status of these activities on a quarterly basis and, if appropriate, record changes based on updated estimates.

Accounting for Goodwill and Certain Other Intangible Assets

SFAS No. 142, *Goodwill and Other Intangible Assets*, requires that goodwill and intangible assets with indefinite lives be tested for impairment on an annual basis and between annual tests in certain circumstances. Certain circumstances may include testing for impairment in conjunction with restructuring in accordance with SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*. On a quarterly basis, we assess whether business conditions indicate that our goodwill and other intangible assets may not be recoverable.

Goodwill is tested for impairment at the reporting unit level (operating segment or one level below an operating segment). Application of the goodwill impairment test requires judgment, including the identification of reporting units, assigning assets and liabilities to reporting units, assigning goodwill to reporting units, and determining the fair value of each reporting unit. Significant judgments required to estimate the fair value of reporting units include estimating future cash flows, determining appropriate discount rates and other assumptions. Changes in these estimates and assumptions could materially affect the determination of fair value for each reporting unit.

Other intangible assets are tested for impairment by comparing their carrying amounts to their fair values. We measure the fair value of such assets by estimating the future undiscounted cash flows attributable to them, and recognize an impairment if their carrying amounts exceed the estimated fair values. Such evaluations rely on various assumptions, including the timing of future events and market conditions.

As result of entering into a definitive agreement to sell our directory business, we classified goodwill and other intangible assets attributable to our directory business as discontinued operations assets as of September 30, 2007. The goodwill was allocated between discontinued operations and our Online segment by process based on an analysis using a combination of the revenues, direct contribution to profit and cash flows of the directory and search businesses, and our quoted stock price. As of September 30, 2007, we have \$43.9 million of goodwill and \$297,000 of other intangible assets remaining on our balance sheet.

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Allowances for Sales and Doubtful Accounts

Our management must make estimates of potential future sales allowances related to current period revenues for our products and services. We analyze historical adjustments, current economic trends and changes in customer demand and acceptance of our products when evaluating the adequacy of the sales allowances. Estimates must be made and used in connection with establishing the sales allowance in any accounting period.

The allowance for doubtful accounts is a management estimate that considers actual facts and circumstances of individual customers and other debtors, such as financial condition and historical payment trends. We evaluate the adequacy of the allowance utilizing a combination of specific identification of potentially problematic accounts and identification of accounts that have exceeded payment terms.

Stock-Based Compensation

SFAS No. 123(R), *Share-Based Payment*, requires companies to record stock compensation expense for equity-based awards granted, including stock options and restricted stock unit grants, for which expense will be recognized over the service period of the equity-based award based on the fair value of the award at the date of grant.

Calculating stock-based compensation expense relies upon certain assumptions, including the expected term of the stock-based awards, stock price volatility, expected interest rate, number and types of stock-based awards, and the pre-vesting forfeiture rate. If we use different assumptions due to changes in our business or other factors, our stock-based compensation expense could materially vary in the future.

Contingencies

We are subject to various legal proceedings and claims, the outcomes of which are subject to significant uncertainty. SFAS No. 5, *Accounting for Contingencies*, requires that an estimated loss from a loss contingency should be accrued by a charge to income if it is probable that an asset has been impaired or a liability has been incurred and the amount of the loss can be reasonably estimated. Disclosure of a contingency is required if there is at least a reasonable possibility that a loss has been incurred. We evaluate, among other factors, the degree of probability of an unfavorable outcome and the ability to make a reasonable estimate of the amount of loss. Changes in these factors could materially impact our financial position or our results of operations.

In accordance with the provisions of FASB Interpretation No. (FIN) 45, *Guarantors Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*, we assess our indemnifications to determine whether a liability for the fair value of any obligation is required to be recorded. We provide indemnifications of varying scope and terms to customers, vendors, partners, or other parties in the ordinary course of business. As of September 30, 2007, our assessment determined that no liability is required to be recorded.

See Note 5 to our unaudited Condensed Consolidated Financial Statements for further information regarding contingencies.

Historical Results of Operations

For the nine months ended September 30, 2007, our net loss was \$40.9 million. While we achieved profitability for each of the years ended December 31, 2004 and 2005, prior to 2004 and for the year ended December 31, 2006, we incurred annual losses and, as of September 30, 2007, have an accumulated deficit of \$1.1 billion.

In light of the rapidly evolving nature of our business and overall market conditions, we believe that period-to-period comparisons of our revenues and operating expenses are not necessarily meaningful, and you should not rely upon them as indications of our future performance.

Table of Contents**Results of Operations for the Three and Nine Months Ended September 30, 2007 and 2006**

Revenues. We derive revenues from deploying our products and services to customers via the Internet and mobile phones. Under many of our agreements, we earn revenues from a combination of our products and services delivered to customers. Revenues for the three and nine months ended September 30, 2007 and 2006 are presented below (amounts in thousands):

| Revenues | Three Months Ended | | Change from 2006 | Nine Months Ended | | Change from 2006 |
|---------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|------------------------|
| | September 30, 2007 | September 30, 2006 | | September 30, 2007 | September 30, 2006 | |
| Online search | \$ 33,851 | \$ 40,615 | \$ (6,764) | \$ 101,479 | \$ 119,747 | \$ (18,268) |
| Mobile | 14,897 | 47,731 | (32,834) | 87,288 | 137,348 | (50,060) |
| Total | \$ 48,748 | \$ 88,346 | \$ (39,598) | \$ 188,767 | \$ 257,095 | \$ (68,328) |

The decrease in revenue for Online search products and services for the three and nine months ended September 30, 2007 as compared to the three and nine months ended September 30, 2006, is primarily due to a decrease in revenue from search results delivered through certain of our distribution partners.

The decrease in revenue for our Mobile products and services for the three and nine months ended September 30, 2007 as compared to the three and nine months ended September 30, 2006, is primarily due to a decrease in revenues from the sales of our media products, such as ringtones, graphics and games. We are continuing to focus primarily on our Mobile portal, storefront, search, and messaging solutions services, which generated \$13.9 million in revenues in the third quarter of 2007 as compared to \$9.1 million in the third quarter of 2006. On October 15, 2007, we entered into a definitive agreement to sell our Mobile services business to Motricity, Inc. for \$135 million. Beginning in the fourth quarter of 2007, we will classify results from our Mobile services business as discontinued operations.

Seasonality

Our Online search services are historically affected by seasonal fluctuations in Internet usage, which generally declines in the summer months.

Content and Distribution Expenses. Content and distribution expenses consist principally of costs related to revenue sharing arrangements with our Online search distribution partners, as well as online content and data licenses and costs related to royalty and license fees related to our Mobile products for items such as ringtones, graphics and games, and other content or data licenses. Content and distribution expenses in total dollars (in thousands) and as a percent of total revenues for the three and nine months ended September 30, 2007 and 2006 are presented below:

| Content and Distribution Expenses | Three Months Ended | | Change from 2006 | Nine Months Ended | | Change from 2006 |
|-----------------------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|------------------------|
| | September 30, 2007 | September 30, 2006 | | September 30, 2007 | September 30, 2006 | |
| Online search | \$ 15,274 | \$ 17,157 | \$ (1,883) | \$ 42,820 | \$ 49,424 | \$ (6,604) |
| Mobile | 1,689 | 29,487 | (27,798) | 42,056 | 82,823 | (40,767) |
| Total | \$ 16,963 | \$ 46,644 | \$ (29,681) | \$ 84,876 | \$ 132,247 | \$ (47,371) |

| Content and Distribution Expenses | Three Months Ended | | Change from 2006 | Nine Months Ended | | Change from 2006 |
|---------------------------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|------------------------|
| | September 30, 2007 | September 30, 2006 | | September 30, 2007 | September 30, 2006 | |
| As a percent of Online search revenue | 45.1% | 42.2% | 2.9% | 42.2% | 41.3% | 0.9% |
| As a percent of Mobile revenue | 11.3% | 61.8% | -50.5% | 48.2% | 60.3% | -12.1% |
| As a percent of Total revenues | 34.8% | 52.8% | -18.0% | 45.0% | 51.4% | -6.4% |

The decrease in Online search content and distribution expenses for the three and nine months ended September 30, 2007 as compared to the three and nine months ended September 30, 2006, is primarily due to a decrease in revenue from search results delivered through our distribution

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partners. We anticipate that our Online search content and distribution costs will increase in absolute dollars if revenues increase through growth from existing arrangements with our Online search distribution partners or we add new Online search distribution partners. If Online search revenue generated from our distribution partners increases at a greater rate than revenues generated from our own Web sites, content and distribution costs as a percent of revenue will increase.

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The decrease in Mobile content and distribution expenses as a percent of Mobile revenues for the three and nine months ended September 30, 2007 as compared to the three and nine months ended September 30, 2006, is primarily due to a decrease in revenues from the sales of our media products, such as ringtones, graphics and games, for which we pay related content and licensing fees. On October 15, 2007, we entered into a definitive agreement to sell our Mobile services business to Motricity, Inc. for \$135 million. Beginning in the fourth quarter of 2007, we will classify results from our Mobile business as discontinued operations.

Systems and Network Operations Expenses. Systems and network operations expenses consists of expenses associated with the delivery, maintenance and support of our products, services and infrastructure, including personnel expenses, which include salaries, stock-based compensation expense, benefits and other employee related costs, and temporary help and contractors to augment our staffing, communication costs and equipment repair and maintenance. Systems and network operations expenses in total dollars (in thousands) and as a percent of total revenues for the three and nine months ended September 30, 2007 and 2006 are presented below:

| | Three Months Ended | | Change | Nine Months Ended | | Change |
|---|--------------------|---------------|------------|-------------------|---------------|------------|
| | September 30, | September 30, | from | September 30, | September 30, | from |
| | 2007 | 2006 | 2006 | 2007 | 2006 | 2006 |
| Systems and Network Operations Expenses | \$ 6,722 | \$ 8,111 | \$ (1,389) | \$ 20,079 | \$ 22,670 | \$ (2,591) |
| Percent of Total Revenues | 13.8% | 9.2% | 4.6% | 10.6% | 8.8% | 1.8% |

Systems and network operations expenses decreased by \$1.4 million to \$6.7 million for the three months ended September 30, 2007 as compared to \$8.1 million for the three months ended September 30, 2006. The absolute dollar decrease for the three months ended September 30, 2007 as compared to the three months ended September 30, 2006 was primarily attributable to a decrease of \$934,000 in personnel expenses, including employee salaries, temporary help, and contractors, a decrease in professional services of \$574,000, and a \$541,000 decrease in facilities and equipment expenses, as a result of the restructuring implemented in September 2006 as described above. This decrease was partially offset by an increase in stock-based compensation expense of \$608,000.

Systems and network operations expenses decreased by \$2.6 million to \$20.1 million for the nine months ended September 30, 2007 as compared to \$22.7 million for the nine months ended September 30, 2006. The absolute dollar decrease for the nine months ended September 30, 2007 as compared to the nine months ended September 30, 2006 was primarily attributable to a decrease of \$3.6 million in personnel expenses, including employee salaries and benefits, contractors, and temporary help, decreases in professional services of \$828,000, and a \$712,000 decrease in facilities and equipment expenses, as a result of the restructuring implemented in September 2006 as described above. These decreases were partially offset by increases in stock-based compensation expense of \$1.2 million and an increase of \$799,000 in communication costs.

Product Development Expenses. Product development expenses consist principally of personnel expenses, which include salaries, stock-based compensation expense, benefits and other employee related costs, and temporary help and contractors to augment our staffing, research, development, support and ongoing enhancements of our products and services. Product development expenses in total dollars (in thousands) and as a percent of total revenues for the three and nine months ended September 30, 2007 and 2006 are presented below:

| | Three Months Ended | | Change | Nine Months Ended | | Change |
|------------------------------|--------------------|---------------|--------|-------------------|---------------|-----------|
| | September 30, | September 30, | from | September 30, | September 30, | from |
| | 2007 | 2006 | 2006 | 2007 | 2006 | 2006 |
| Product Development Expenses | \$ 11,713 | \$ 10,852 | \$ 861 | \$ 40,322 | \$ 30,246 | \$ 10,076 |
| Percent of Total Revenues | 24.0% | 12.3% | 11.7% | 21.4% | 11.8% | 9.6% |

Product development expenses increased by \$861,000 to \$11.7 million for the three months ended September 30, 2007 as compared to \$10.9 million for the three months ended September 30, 2006. The absolute dollar increase for the three months ended September 30, 2007 as compared to the three months ended September 30, 2006 was primarily attributable to an increase of \$2.1 million in stock-based compensation expense and an increase of \$620,000 in professional service fees, as we continue to invest in the development and enhancement of our products and services. These increases were partially offset by decreases in personnel-related expenses of \$1.5 million, primarily consisting of contractors to augment our staffing and employee salaries and benefits, as a result of the restructuring implemented in September 2006 as described above.

Product development expenses increased by \$10.1 million to \$40.3 million for the nine months ended September 30, 2007 as compared to \$30.2 million for the nine months ended September 30, 2006. The absolute dollar increase for the nine months ended September 30, 2007 as compared to the nine months ended September 30, 2006 was primarily attributable to increase in stock-based compensation expense of \$4.4 million and an increase of \$2.7 million in personnel-related expenses, primarily consisting of contractors to augment our staffing, employee salaries and

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benefits and professional service fees, as we continued to invest in the development and enhancement of our products and services. Additional increases were due to payments of \$1.5 million made to employees related to the cash distribution to shareholders, and an increase in professional service fees of \$2.0 million, related to the use of third parties to assist us in our continued investment in the development and enhancement of our products and services.

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Product development costs may not be consistent with revenue trends as they represent key costs to develop and enhance our product offerings. We believe that investments in technology are necessary to remain competitive, and we anticipate that product development expenses will increase as a percent of revenue as we continue to invest in our products and services.

Sales and Marketing Expenses. Sales and marketing expenses consist principally of personnel costs, which include salaries, stock-based compensation expense, benefits and other employee related costs, and temporary help and contractors to augment our staffing, advertising, market research and promotion expenses. Sales and marketing expenses in total dollars (in thousands) and as a percent of total revenues for the three and nine months ended September 30, 2007 and 2006 are presented below:

| | Three Months Ended September 30, | | Change from | Nine Months Ended September 30, | | Change from |
|------------------------------|-------------------------------------|-----------|----------------|------------------------------------|-----------|----------------|
| | 2007 | 2006 | 2006 | 2007 | 2006 | 2006 |
| Sales and Marketing Expenses | \$ 8,397 | \$ 12,195 | \$ (3,798) | \$ 26,318 | \$ 33,277 | \$ (6,959) |
| Percent of Total Revenues | 17.2% | 13.8% | 3.4% | 13.9% | 12.9% | 1.0% |

Sales and marketing expenses decreased by \$3.8 million to \$8.4 million for the three months ended September 30, 2007 as compared to \$12.2 million for the three months ended September 30, 2006. The absolute dollar decrease for the three months ended September 30, 2007 as compared to the three months ended September 30, 2006 was primarily attributable to a decrease in personnel related expenses, temporary help and contractors totaling \$3.2 million and a decrease of \$1.7 million in marketing and promotional expense, as a result of the restructuring implemented in September 2006 as described above. These decreases were partially offset by an increase in stock-based compensation expense of \$1.6 million.

Sales and marketing expenses decreased by \$7.0 million to \$26.3 million for the nine months ended September 30, 2007 as compared to \$33.3 million for the nine months ended September 30, 2006. The absolute dollar decrease for the nine months ended September 30, 2007 as compared to the nine months ended September 30, 2006 was primarily attributable to a decrease in personnel-related expenses, including contractors, and employee salaries and benefits of \$6.6 million, decreases in marketing and promotional expenses totaling \$4.2 million, and decreases in other employee related expenses of \$1.0 million, as a result of the restructuring implemented in September 2006 as described above. These decreases were partially offset by payments of \$2.1 million made to employees related to the cash distribution to shareholders and an increase in stock-based compensation expense of \$3.1 million.

Sales and marketing expenses may increase in absolute dollars as we continue to invest in marketing initiatives and sales promotions and expand our products, services and distribution channels.

General and Administrative Expenses. General and administrative expenses consist primarily of personnel expenses, which include salaries, stock-based compensation expense, benefits and other employee related costs, professional service fees, which include legal fees, audit fees, SEC compliance costs, and costs related to compliance with the Sarbanes-Oxley Act of 2002; occupancy and general office expenses, and general business development and management expenses. General and administrative expenses in total dollars (in thousands) and as a percent of total revenues for the three and nine months ended September 30, 2007 and 2006 are presented below:

| | Three Months Ended September 30, | | Change from | Nine Months Ended September 30, | | Change from |
|-------------------------------------|-------------------------------------|-----------|----------------|------------------------------------|-----------|----------------|
| | 2007 | 2006 | 2006 | 2007 | 2006 | 2006 |
| General and Administrative Expenses | \$ 16,903 | \$ 13,499 | \$ 3,404 | \$ 65,517 | \$ 40,028 | \$ 25,489 |
| Percent of Total Revenues | 34.7% | 15.3% | 19.4% | 34.7% | 15.6% | 19.1% |

General and administrative expenses increased by \$3.4 million to \$16.9 million for the three months ended September 30, 2007 as compared to \$13.5 million for the three months ended September 30, 2006. The absolute dollar increase for the three months ended September 30, 2007 as compared to the three months ended September 30, 2006 was primarily attributable to increases in stock-based compensation expense of \$4.1 million and increases in professional service fees of \$898,000. These increases were partially offset by a decrease of \$1.4 million related to a charge incurred as a result of an arbitration decision in 2006.

General and administrative expenses increased by \$25.5 million to \$65.5 million for the nine months ended September 30, 2007 as compared to \$40.0 million for the nine months ended September 30, 2006. The absolute dollar increase for the nine months ended September 30, 2007 as compared to the nine months ended September 30, 2006 was primarily attributable to payments made to employees and directors related to the cash distribution to shareholders of \$17.8 million. Additionally, there were increases in stock-based compensation expense of \$6.3 million,

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increases in software license fees of \$1.5 million, and increases in professional services fees of \$538,000.

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Depreciation. Depreciation of property and equipment includes depreciation of network servers and data center equipment, computers, software, office equipment and fixtures, and leasehold improvements. Depreciation of property and equipment totaled \$4.3 million and \$13.2 million for the three and nine months ended September 30, 2007, respectively, compared to \$3.2 million and \$9.2 million for the three and nine months ended September 30, 2006, respectively. Depreciation expense increased primarily as a result of property and equipment recently placed in service in our data center and an increase in internally developed software.

Amortization of Intangible Assets. Amortization of definite-lived intangible assets includes amortization of core technology, customer and content relationships, customer lists and other intangible assets. Amortization of other intangible assets totaled \$172,000 and \$2.9 million during the three and nine months ended September 30, 2007, respectively, compared to \$2.4 million and \$8.0 million during the three and nine months ended September 30, 2006, respectively. The decrease from the three and nine months ended September 30, 2006 to the three and nine months ended September 30, 2007 is primarily attributable to the impairment of definite-lived intangible assets as part of the restructuring plan announced in 2006. The expected future amortization of intangible assets at September 30, 2007 is \$114,000 for the remainder of 2007.

Restructuring and Other, Net. During the three and nine months ended September 30, 2007, we recorded a total restructuring charge of \$558,000 and \$1.4 million, respectively, as part of the restructuring plan announced in 2006. We recorded a total restructuring charge of \$57.8 million in the three and nine months ended September 30, 2006. In future periods, adjustments and additions may be made to the amounts recorded as of September 30, 2007.

Other, net for the three and nine months ended September 30, 2007 consists primarily of the gain on sale of certain assets related to mobile media operations.

Other Income, Net. Other income, net, primarily consists of interest income. The decrease in interest income for the three months ended September 30, 2007, as compared to the three months ended September 30, 2006, was primarily attributable to a lower balance of investments as a result of the \$208.2 million dividend paid in May 2007. The decrease in interest income for the nine months ended September 30, 2007, as compared to the nine months ended September 30, 2006, was primarily attributable to the lower balance of investments as a result of the dividend. We expect interest income to decline due to the reduced balance in investments.

Income Tax Benefit. We recorded an income tax benefit on continuing operations of \$684,000 and \$3.0 million for the three and nine months ended September 30, 2007, respectively. We recorded an income tax benefit on continuing operations of \$12.9 million and \$13.3 million for the three and nine months ended September 30, 2006, respectively. For 2007, the net benefit for income taxes included state and international taxes. For 2006, the provision for income taxes included U.S. federal alternative minimum, state, and international taxes.

Income from Discontinued Operations. On September 15, 2007, we announced that we had entered into a definitive agreement to sell our directory business and have reflected income from the directory business as discontinued operations. Revenue, income before taxes, income tax expense, and income from discontinued operations for the three and nine months ended September 30, 2007 and 2006 are presented below (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|----------|------------------------------------|-----------|
| | 2007 | 2006 | 2007 | 2006 |
| Revenue from discontinued operations | \$ 8,740 | \$ 7,953 | \$ 25,895 | \$ 25,324 |
| Income from discontinued operations before taxes | 2,070 | 2,546 | 9,958 | 11,337 |
| Income tax expense | 689 | 1,245 | 3,775 | 4,920 |
| Income from discontinued operations, net of taxes | \$ 1,381 | \$ 1,301 | \$ 6,183 | \$ 6,417 |

Liquidity and Capital Resources

As of September 30, 2007, we had cash and marketable investments of \$214.8 million, consisting of cash and cash equivalents of \$113.6 million and short-term investments available-for-sale of \$101.1 million. We invest our excess cash in high quality marketable investments. These investments include securities issued by U.S. government agencies, certificates of deposit, money market funds, auction rate securities, and taxable municipal bonds.

Table of Contents*Commitments and Pledged Funds*

The following are our contractual commitments associated with our operating lease obligations and revenue share agreements (in thousands):

| | Remainder | | | | | | | |
|---|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------|------------------|
| | of 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | Thereafter | Total |
| Operating lease commitments, net of sublease income | \$ 1,425 | \$ 3,890 | \$ 5,201 | \$ 4,432 | \$ 4,228 | \$ 3,922 | \$ 662 | \$ 23,760 |
| Guaranteed minimum revenue share payments | 3,496 | 5,746 | | | | | | 9,242 |
| Total | \$ 4,921 | \$ 9,636 | \$ 5,201 | \$ 4,432 | \$ 4,228 | \$ 3,922 | \$ 662 | \$ 33,002 |

For certain of our revenue share agreements with our Online search distribution partners, we are required to make non-cancelable guaranteed minimum revenue share payments to those partners over the term of the respective agreements. We typically recognize expense related to the minimum revenue share payments on a straight-line basis over the expected service period.

We have pledged a portion of our cash and cash equivalents as collateral for standby letters of credit and bank guaranties for certain of our property leases. At September 30, 2007, the total amount of collateral pledged under these agreements was \$4.0 million.

Cash Flows

Net cash provided by operating activities consists of net income offset by certain adjustments not affecting current period cash flows, and the effect of changes in our operating assets and liabilities. Our net cash flows are comprised of the following for the nine months ended September 30, 2007 and 2006 (in thousands):

| | Nine Months Ended September 30, | |
|--|--|------------------|
| | 2007 | 2006 |
| Net cash provided by operating activities from continuing operations | \$ 9,552 | \$ 38,618 |
| Net cash provided (used) by investing activities | 117,410 | (32,888) |
| Net cash provided (used) by financing activities | (193,875) | 4,893 |
| Net cash provided by discontinued operations | 17,055 | 8,921 |
| Net increase (decrease) in cash and cash equivalents | \$ (49,858) | \$ 19,544 |

Net cash provided by operating activities was \$9.6 million for the nine months ended September 30, 2007, consisting of our loss from continuing operations of \$47.1 million and cash provided by changes in our operating assets and liabilities of \$41.8 million, consisting of a decrease in accounts receivable, prepaid expenses, other current assets, and other long-term assets and an increase in accounts payable and deferred revenue. Also increasing our operating cash were adjustments not affecting cash flows provided by operating activities of \$46.6 million, consisting of stock-based compensation expense, depreciation, amortization, deferred income taxes, restructuring and other, net. Partially offsetting the increase are changes in our operating assets and liabilities of \$28.6 million primarily consisting of decreases in accrued expenses and other current and long-term liabilities and adjustments not affecting cash flows provided by operating activities of \$3.1 million related to the gain on sale of assets.

Net cash provided by operating activities was \$38.6 million for the nine months ended September 30, 2006, consisting of our loss from continuing operations of \$49.1 million and cash provided by changes in our operating assets and liabilities of \$15.5 million, consisting of a decrease in accounts receivable, prepaid expenses, and other current assets and an increase in accounts payable and deferred revenue. Also increasing our operating cash were adjustments not affecting cash flows provided by operating activities of \$88.2 million, consisting of restructuring, depreciation, amortization, stock-based compensation expense, and other, net. Partially offsetting the increase are changes in our operating assets and liabilities of \$6.4 million primarily consisting of increases in other receivables and other long-term assets, a decrease in accrued expenses and other current and long-term liabilities and adjustments not affecting cash flows provided by operating activities of \$9.6 million related to deferred income taxes.

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Net cash provided by investing activities totaled \$117.4 million for the nine months ended September 30, 2007, primarily consisting of the net decrease in short-term investments of \$137.4 million and proceeds from the sale of assets of \$3.0 million, partially offset by \$21.0 million used to purchase property and equipment and a \$2.0 million loan to an equity investee.

Net cash used by investing activities totaled \$32.9 million for the nine months ended September 30, 2006, primarily consisting of \$17.4 million used to purchase property and equipment, and the net increase in short-term investments of \$15.7 million.

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Net cash used by financing activities totaled \$193.9 million in the nine months ended September 30, 2007, and primarily consisting of the \$208.2 million dividend paid to shareholders in May 2007. Partially offsetting this decrease in cash was cash proceeds of \$14.3 million from the exercise of stock options and warrants and from sales of shares through our employee stock purchase plan.

Net cash provided by financing activities totaled \$4.9 million in the nine months ended September 30, 2006 and consisted of cash proceeds from the exercise of stock options and from sales of shares through our employee stock purchase plan.

Net cash provided by discontinued operations totaled \$17.1 million for the nine months ended September 30, 2007 primarily consisted of income from discontinued operations of \$6.2 million and cash provided by an increase in operating assets and liabilities of discontinued operations of \$11.2 million.

Net cash provided by discontinued operations totaled \$8.9 million for the nine months ended September 30, 2006 primarily consisting of the income from discontinued operations of \$6.4 million and cash provided by an increase in operating assets and liabilities of discontinued operations of \$3.6 million. These increases were partially offset by \$1.1 million to purchase property and equipment.

We plan to use our cash to fund operations, develop technology, advertise, market and distribute our products and application services, and continue the enhancement of our network infrastructure. We may use a portion of our cash for acquisitions, special dividends, or for common stock repurchases.

We believe that existing cash balances, cash equivalents, short-term investments and cash generated from operations will be sufficient to meet our anticipated cash needs for working capital and capital expenditures for at least the next 12 months. However, the underlying assumed levels of revenues and expenses may not prove to be accurate. In addition, we evaluate acquisitions of businesses, products or technologies that complement our business from time to time. Our anticipated cash needs exclude any payments for pending or future litigation matters. Any such transactions may use a portion of our cash and marketable investments. We may seek additional funding through public or private financings or other arrangements prior to such time. Adequate funds may not be available when needed or may not be available on favorable terms. If we raise additional funds by issuing equity securities, dilution to existing stockholders will result. If funding is insufficient at any time in the future, we may be unable to develop or enhance our products or services, take advantage of business opportunities or respond to competitive pressures, any of which could harm our business.

Cash Dividend

On May 2, 2007, our Board of Directors declared a special cash distribution by means of a dividend on the Company's common stock of \$6.30 per share. The dividend was paid on May 28, 2007 with respect to all shares of our common stock outstanding at the close of business on May 18, 2007. On May 18, 2007, there were 33.1 million shares outstanding and, based on those shares, the total amount of the cash distribution was \$208.2 million.

Additionally, on May 2, 2007, our Board of Directors approved a plan to compensate employees and directors that hold in-the-money options to purchase shares of common stock and restricted stock units (RSUs) for the reduction in value of these awards due to the special cash distribution. The compensation was a combination of cash and issuance of RSUs and the amount was based on, among other factors, the average trading price of our stock before and after the ex-dividend date and the in-the-money amount for options to purchase shares of common stock. A cash payment of \$22.3 million was made for vested in-the-money options and 663,940 RSUs with a fair value of \$15.1 million were granted for unvested in-the-money options and RSUs. The vesting schedule for RSUs granted under this plan was the same as the existing awards for which they are granted.

Stock Repurchase Program

On June 8, 2007, our Board of Directors authorized the repurchase of up to \$100 million of our outstanding common stock over the succeeding twelve months. On May 30, 2006, our Board of Directors authorized a stock repurchase plan whereby we were authorized to purchase up to \$100 million of our common stock which expired on May 29, 2007.

We did not purchase any shares under any of these plans during the three and nine months ended September 30, 2007 and 2006.

Recent Accounting Pronouncements

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In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities including an amendment to SFAS No. 115, Accounting for Certain Investments in Debt and Equity Securities*. SFAS No. 159 permits entities to measure certain financial assets and financial liabilities at fair value. SFAS No. 159 requires

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prospective application and is effective for fiscal years beginning after November 15, 2007; however, early adoption is allowed with certain conditions. We are currently evaluating the provisions of SFAS No. 159 to determine what effect its adoption on January 1, 2008 will have on our financial position, cash flows, and results of operations.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value and expands disclosure of fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements and accordingly, does not require any new fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. We are currently evaluating the provisions of SFAS No. 157 to determine what effect its adoption on January 1, 2008 will have on our financial position, cash flows, and results of operations.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our market risks at September 30, 2007 have not changed significantly from those discussed in Item 7A of our Form 10-K for the year ended December 31, 2006 on file with the Securities and Exchange Commission. See also Management's Discussion and Analysis of Financial Condition and Results of Operations section of Item 2 of Part I of this Form 10-Q for additional discussions of our market risks.

Item 4. Controls and Procedures

(a) *Evaluation of disclosure controls and procedures.* Our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. That evaluation is designed to assess whether disclosure controls and procedures are effective to ensure that information we are required to disclose in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosures, and that such information is recorded, processed, summarized, and reported within the time periods specified in Securities and Exchange Commission rules and forms. Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that as of September 30, 2007, our disclosure controls and procedures were not effective due to a material weakness related to the operation of our internal control over financial reporting with respect to the accounting and disclosure for income taxes described below.

Based on our management's evaluation of the effectiveness of our disclosure controls and procedures, our Chief Executive Officer and our Chief Financial Officer concluded that as of December 31, 2006, our disclosure controls and procedures were not effective due to a material weakness related to the operation of our internal control over financial reporting with respect to the accounting and disclosure for income taxes. During the nine months ended September 30, 2007, we have taken steps to improve our internal controls over our income tax accounting process. Those steps include the hiring of a Senior Director of Tax and implementing a more rigorous review process. Management will continue its evaluation of internal control for our income tax accounting process and believes it is taking the necessary steps to remediate any ineffective control contributing to the material weakness in conjunction with our preparation of our financial statements for inclusion in our Annual Report on Form 10-K for the year ending December 31, 2007. Additional review, evaluation and oversight were undertaken on the part of management in order to ensure our consolidated financial statements were prepared in accordance with generally accepted accounting principles and, as a result, management has concluded that the Condensed Consolidated Financial Statements in this Form 10-Q fairly present, in all material respects, our financial positions, results of operations and cash flows for the period presented.

(b) *Changes in internal control over financial reporting.* There was no change in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934).

PART II OTHER INFORMATION

Item 1. Legal Proceedings

See the litigation disclosure under the subheading "Litigation" in Note 5 to our unaudited Condensed Consolidated Financial Statements.

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Item 1A. Risk Factors

RISKS RELATED TO OUR BUSINESS

Our strategic direction is changing, including through the completed sale of our directory business and pending sale of our mobile services business, and our focus on online search may not be successful.

On October 15, 2007, we announced the sale of our mobile business, which is expected to close, subject to customary closing conditions, in the near future. On October 31, 2007, we completed the sale of our directory business. Subsequent to the completion of these two transactions, our business model will center on our online search products and services. There can be no assurance that our focus on online search will produce acceptable results. If we are not successful in implementing or operating under this new business model, our stock price will suffer. Moreover, any other future changes to our business may not prove successful in the short or long term due to a variety of factors, including competition, consumer adoption and demand for products and services, and other factors described in this section, and may have a material negative impact on our financial results.

In addition, we have in the past and may in the future find it advisable to streamline operations and reduce expenses, including, without limitation, such measures as reductions in the workforce, discretionary spending, and/or capital expenditures as well as other steps to reduce expenses. We may streamline operations and reduce expenses as a result of the sale of our directory and mobile business, including reductions in the workforce that remains. Effecting any restructuring or streamlining likely places significant strains on management, our employees, and our operational, financial, and other resources. In addition, such actions could impair our development, marketing, sales and customer support efforts or alter our product development plans. We may also incur liability from early termination or assignment of contracts, potential failure to meet required support levels of our platforms due to loss of employees who maintain such platforms, potential litigation and other effects from such restructuring and streamlining. Such effects from restructuring and streamlining could have a negative impact on our financial results.

A substantial portion of our revenues is dependent on our relationships with a small number of distribution partners who distribute our online search products and services, the loss of which could have a material adverse effect on our financial results.

We rely on our relationships with online search distribution partners, including internet service providers, Web portals and software application providers, for distribution of our online search products and services. We generated approximately 29%, 29% and 39% of our online search revenues through relationships with our top five online search distribution partners for the third, second and first quarters of 2007, respectively. We cannot assure you that these relationships will continue or will result in benefits to us that outweigh the cost of the relationships. One of our challenges is providing our distribution partners with relevant products and services at competitive prices in rapidly evolving markets. Distribution partners may create their own products and services or may seek to license products and services from others that compete with or replace the products and services that we provide. Also, many of our online search distribution partners are developing companies with limited operating histories and evolving business models that may prove unsuccessful even if our products and services are relevant and our prices competitive. If we are not able to maintain our relationships with our online search distribution partners, our financial results would be materially adversely affected.

Our agreements with most of our online search distribution partners come up for renewal in 2007 and 2008. Such agreements may be terminated or may not be renewed or replaced on favorable terms, which could adversely impact our financial results. In particular, competition is increasing for consumer traffic in the online search market. Recently, we have experienced increased competition from search engine providers seeking to enter into agreements directly with our existing or potential distribution partners, making it increasingly difficult for us to renew agreements with existing major distribution partners or to enter into distribution agreements with new partners on favorable terms. We anticipate that our content and distribution costs for our revenue sharing arrangements with our online search distribution partners will increase as revenues grow and may increase as a percentage of revenues to the extent that there are changes to existing arrangements or we enter into new arrangements on less favorable terms.

If advertisers perceive that they are not receiving quality traffic to their sites through their paid-per-click advertisements, they may reduce or eliminate their advertising through the Internet, which could have a negative material impact on our financial results.

Most of our revenues from our online search business are based on the number of paid clicks on commercial search results served on our own Web sites or our distribution partners' Web properties. Generally, each time a user clicks on a commercial search result, the content provider that provided the commercial search result receives a fee from the advertiser who paid for such commercial click and the content provider pays us a portion of that fee. If the click originated from one of our distribution partners' Web properties, we share a portion of the fee we receive with such partner. If an advertiser receives what it perceives to be a large percentage of clicks for which it needs to pay, but that do not result in the intended objectives of

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such advertiser, the advertiser may reduce or eliminate its advertisements through the content provider that provided the commercial search result to us. This leads to a loss of revenue to our content providers and consequently to fewer fees paid to us. The content provider may also suspend or terminate our ability to provide its content through such distribution partners. The payment of fewer fees to us or the inability to provide content through such distribution partners could have a material negative effect on our financial results.

Failure by us or our search distribution partners to comply with the requirements imposed by our search content providers relating to the distribution of content may require us to modify, terminate or not enter into certain distribution relationships, may cause the content provider to terminate its agreement with us, and may expose us to liability.

If our search distribution partners or we fail to meet the requirements and guidelines promulgated by our major search content providers, we may not be able to continue to provide content to such distribution partners, we may be liable to such content providers for certain damages they may suffer, and such content providers may terminate their agreements with us. In the past, certain of our search content providers had notified us that we were not in compliance with respect to our use of their content or the redistribution of their content by our distribution partners. We have been able to cure such breaches, however, there can be no assurance that if we breach our agreements in the future we will be able to cure the breach. Our agreements with some of our major content providers give such content providers the ability to terminate their agreements with us immediately in the case of certain breaches, regardless of whether such breaches could be cured.

Additionally, agreements with our search content providers may be amended from time to time by both parties or may be subject to different interpretation by either party, which may require the rights we grant to our search distribution partners to be modified to comply with such amendments or interpretations. The agreements with our search distribution partners generally provide that we may modify the rights we grant to them to avoid being in conflict with the agreements with our search content providers. Also, our search content providers have approval processes with respect to the redistribution of their content by our distribution partners. Some of our distribution partners that redistribute such content have not complied with such approval processes, and we no longer provide the applicable content to such partners or such partners no longer redistribute the content. If our search content providers impose additional restrictions, some of our distribution partners may be required to change the manner in which they redistribute the content or cease redistributing the content. If such distribution partners are unable to meet the restrictions, we may need to terminate our agreement with such distribution partners or no longer provide the applicable content to such partners.

The loss or reduction of content that we can make available to our distribution partners, as well as the termination of distribution or content provider agreements, as described above, could have a material adverse effect on our financial results.

A substantial portion of our revenues is attributable to a small number of customers, the loss of any one of which would harm our financial results.

We derive a substantial portion of our revenues from continuing operations (online search and mobile) from a small number of customers. We expect that concentration will continue in the foreseeable future. Our top five customers represented approximately 93%, 90% and 91% of our revenues in the third, second and first quarters of 2007, respectively. Google, Yahoo! and AT&T (formerly, Cingular Wireless) each accounted for more than 10% of our revenues in the three-month period ended September 30, 2007. Our principal agreements with these customers expire in 2011, 2008 and 2008, respectively. Also, some of these customers are competitors of each other, and the way we do business with one of them may not be acceptable to one or some of their competitors with whom we also do business, which may result in such competitors not renewing their agreements with us on favorable terms.

If any of our top customers significantly reduces or eliminates the content or services it receives from us under our existing contracts, or we are unable to renew the contracts on favorable terms, or any of these customers are unwilling to pay us amounts that they owe us, or dispute amounts they owe us or have paid to us, our financial results would materially suffer. In September 2006, we announced that one of our mobile customers plans to develop direct licensing relationships with the major record labels beginning in 2007. The loss of the mobile content portion of our mobile business has had a material negative impact on our revenues. In the third quarter of 2007, substantially all of our revenues from our mobile business were generated from the mobile services we provided to our mobile carrier customers, which mobile services revenue was approximately 28% of our total revenues for the third quarter of 2007. With the recently announced sale of our mobile business, we will present all mobile revenues, and related operating costs, as discontinued operations which will significantly reduce our revenues.

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If our content providers or distribution partners disagree with our estimate of our royalty liability, it could expose us to significant liability and adversely impact our financial results.

Under our agreements with content providers, we calculate our royalty liability based on inputs from various sources of data and have been and are continuously subject to audits by our content providers and distribution partners. If our content providers disagree with the royalty amounts we have calculated that are due to them and we are unable to resolve those disagreements amicably, it may subject us to potential litigation and substantial costs even if it is found that the amounts we determined were due to them were accurate. If a content provider or distribution partner prevails in showing that the royalty amount due to it was not what was intended under our agreement with them and our estimate of the royalty liability was significantly different, it could subject us to significant liability to the affected content provider or distribution partner and have an adverse effect on our financial results. As we announced in January 2007, one of our content providers, EMI Entertainment World, Inc. (EMI), recently instituted litigation against us due to a disagreement, among other things, over the amount of royalties due to them from the content they provide. Although we believe that EMI's claims are without merit and that we have meritorious defenses to them and intend to vigorously defend the suit, there can be no assurance that we will prevail or that other content providers will not also disagree with the royalty amount due to them and initiate their own litigation, which could have a material adverse effect on our financial results.

Our agreements with some of our major distribution partners contain minimum performance commitments, minimum service level requirements or minimum revenue guarantees that we must meet in order to avoid reduction in payments from such customers or payment of revenue shortfalls to such distribution partners.

Under our agreements with some of our major distribution partners, we are required to generate a minimum amount of revenue. If we do not reach these minimums, we may be required to compensate our distribution partner for the difference between the minimum and the shortfall. If such shortfall is substantial, it could have a material adverse effect on our financial results.

Furthermore, we have entered into service level agreements with most of our mobile operator customers and certain other customers. These agreements generally call for specific system up times and 24/7 support and include penalties for non-performance. We may be unable to fulfill these commitments, which could subject us to substantial penalties under those agreements, harm our reputation and result in the loss of customers and distribution partners, which would have an adverse effect on our financial results.

Our mobile services business could suffer and our stock price could be harmed if we fail to close the announced sale of our mobile services business.

On October 15, 2007 we entered into a definitive asset purchase agreement pursuant to which we plan to sell our mobile services business to Motricity, Inc. This agreement is subject to customary closing conditions. In the event that the sale is not completed, the price of our common stock could be negatively affected and we will have incurred substantial transaction expenses for which no ultimate benefit will be received. In addition, the diversion of management attention from our day-to-day business and the unavoidable disruption to our employees and relationships with mobile customers as a result of efforts and uncertainties relating to our anticipated sale to Motricity may weaken our ability to grow revenues and minimize costs if the sale does not occur. Moreover, any delay in closing the planned sale could have an adverse effect on our mobile revenues in the near-term.

We have identified a material weakness in our internal controls as of September 30, 2007 that, if not properly remediated, could result in material misstatements in our financial statements in future periods.

Based on an evaluation of our disclosure controls and procedures as of September 30, 2007, our management has concluded that such disclosure controls and procedures were not effective as of such date due to the existence of a deficiency in the operation of our internal accounting controls, which constituted a material weakness in our internal control over financial reporting. As defined in Public Company Accounting Oversight Board Auditing Standard No. 5, a material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis. The identified deficiency pertained to controls which were not adequately designed to ensure proper accounting and disclosure of deferred income taxes. Because of this material weakness, there is risk that a material misstatement of our annual or quarterly financial statements will not be prevented or detected. We are currently in the process of designing and implementing control procedures to remediate the material weakness. We cannot assure, however, that such remediation efforts will correct the material weakness such that our internal control over financial reporting will be effective. In the event that we do not adequately remedy this material weakness, or if we fail to maintain effective internal controls in future periods, our operating results, financial position and stock price could be adversely affected.

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We have a history of incurring net losses, we may incur net losses in the future, and we may not be able to regain or sustain profitability on a quarterly or annual basis.

We have incurred net losses on an annual basis from our inception through December 31, 2006, except for 2004 and 2005, and, we incurred a net loss in the third, second and first quarters of 2007. As of September 30, 2007, we had an accumulated deficit of \$1.1 billion. We may incur net losses in the future including from our operations, the impairment of goodwill or other intangible assets, losses from acquisitions, restructuring charges or expense related to stock-based compensation and other equity awards. There can be no assurance that we will be able to regain profitability from our continuing operations on a quarterly or annual basis or, if regained, to sustain it.

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Our financial results are likely to continue to fluctuate, which could cause our stock price to be volatile or decline.

Our financial results have varied on a quarterly basis and are likely to fluctuate in the future. These fluctuations could cause our stock price to be volatile or decline. Several factors could cause our quarterly results to fluctuate materially, including:

the loss, termination or reduction in scope of key distribution or content relationships, such as by search distribution partners licensing content directly from content providers;

gains on sales of assets or businesses, potentially followed by reduced profitability in the future when compared to prior quarters with those businesses included or the quarters in which such gains were recognized;

increased costs related to investments for new initiatives, including new products and services and new distribution channels;

cash distributions to our shareholders;

additional restructuring charges we may need to incur in the future;

litigation expense, including settlement claims;

variable demand for our products and services, including seasonal fluctuations, rapidly evolving technologies and markets and consumer preferences;

the impact on revenues or profitability of changes in pricing for our products and services;

the results from shifts in the mix of products and services we provide;

the effects of acquisitions by us, our customers or our distribution partners;

increases in the costs or availability of content for or distribution of our products;

the requirement to expense the fair value of our employee stock options and other equity awards;

the adoption of new laws, rules or regulations, or new court rulings, regarding intellectual property that may adversely affect our ability to continue to acquire content and distribute our products and services, or the ability of our content providers or distribution partners to continue to provide us with their content or distribute our products and services or increase our potential liability;

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impairment in the value of long-lived assets or the value of acquired assets, including goodwill, core technology and acquired contracts and relationships;

the effect of changes in accounting principles or in our accounting treatment of revenues or expenses;

the adoption of new regulations or accounting standards; and

the foreign currency effects from transactions denominated in currencies other than the U.S. dollar.

For these reasons, among others, you should not rely on period-to-period comparisons of our financial results to forecast our future performance. Furthermore, our fluctuating operating results may fall below the expectations of securities analysts or investors, which could cause the trading price of our stock to decline.

Our stock price has been and is likely to continue to be highly volatile.

The trading price of our common stock has been highly volatile. Since we began trading on December 15, 1998, our stock price has ranged from \$3.70 to \$1,385.00 (as adjusted for stock splits). On November 2, 2007, the closing price of our common stock was \$18.83. Our stock price could decline or be subject to wide fluctuations in response to factors such as the other risks discussed in this section and the following, among others:

actual or anticipated variations in quarterly and annual results of operations;

announcements of significant acquisitions, dispositions, charges, changes in or loss of material contracts or other business developments by us, our customers, distribution partners or competitors;

conditions or trends in the search or mobile products and services markets;

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announcements of technological innovations, new products or services, or new customer or partner relationships by us or our competitors;

changes in financial estimates or recommendations by securities analysts;

disclosures of any additional material weaknesses in internal control over financial reporting;

the adoption of new regulations or accounting standards; and

announcements or publicity relating to litigation and similar matters.

In addition, the stock market in general, and the Nasdaq Global Select Market and the market for Internet and technology company securities in particular, have experienced extreme price and volume fluctuations. These broad market and industry factors and general economic conditions may materially and adversely affect our stock price. Our stock has been subject to such price and volume fluctuations in the recent past. Often, class action litigation has been instituted against companies after periods of volatility in the overall market and the price of such companies stock. If such litigation were to be instituted against us, even if we were to prevail, it could result in substantial cost and diversion of management's attention and resources.

We operate in new and rapidly evolving markets, and our business model continues to evolve, which makes it difficult to evaluate our future prospects.

Our potential for future profitability must be considered in the light of the risks, uncertainties, and difficulties encountered by companies that are in new and rapidly evolving markets and continuing to innovate with new and unproven technologies or services, as well as undergoing significant change. Our online search and mobile products and services are in young industries that have undergone rapid and dramatic changes in their short history. We have also recently announced the sale of our directory and mobile businesses. In addition to the other risks we describe in this section, some of these risks relate to our potential inability to:

attract and retain users to our owned and operated sites;

attract and retain distribution partners for our online search services;

attract and retain content partners;

manage our growth, control expenditures and align costs with revenues;

respond quickly and appropriately to competitive developments, including:

rapid technological change;

alternatives to access the Internet or mobile devices;

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changes in customer requirements;

new products introduced into our markets by our competitors; and

regulatory changes affecting the industries we operate in or the markets we serve both in the United States and foreign countries; and.

if the recently announced sale of our mobile services business does not close, retain and expand our existing mobile customer arrangements, or maintain or expand amount of products and services provided to them under such arrangements, or expand our customer base in markets in which we operate;

If we do not effectively address the risks we face, we may not be able to achieve profitability.

If we fail to detect invalid click activity, we could lose the confidence of advertisers and of our content providers, which could cause our business to suffer.

Poor quality traffic may be a result of invalid click activity. Such invalid click activity occurs, for example, when a person or automated click generation program clicks on a commercial search result to generate fees for the Web property displaying the commercial search result rather than to view the Web page underlying the commercial search result or when a competitor of the advertiser clicks on the advertiser's search result to increase the advertising expense of the advertiser. Some of this invalid click activity is sometimes referred to as click fraud. When such invalid click activity is detected, content providers may refund the fee paid by the advertiser for such invalid clicks. When such invalid click activity is detected as coming from one of our distribution partners' Web properties or our own Web sites, our content providers may refund the fees paid by the advertisers for such invalid clicks, which in turn reduces the amount of fees the content provider pays us. If we or our content providers are unable to effectively detect and stop invalid click activity, advertisers may see a reduced return on

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their advertising investment with the content provider because such invalid clicks do not generate quality traffic to such advertisers, which could lead such advertisers to reduce or terminate their investment in such ads. This could also lead to a loss of advertisers and revenue to our content providers and consequently to fewer fees paid to us. Additionally, if we are unable to detect and stop invalid click activity that may originate from our own Web sites or the Web properties of our distribution partners, our content providers may impose restrictions on our ability to provide their commercial search results on our own Web sites or to our current and future distribution partners, which could have a material negative impact on our financial results.

Although we and our content providers have in place certain systems to assist with the detection of invalid clicks, these systems may not detect all such invalid click activity, including new types of invalid click activity that may appear. From time to time, some of our search content providers may notify us that poor quality traffic may be originating from one of our distribution partners. Although the poor quality traffic may be due to factors other than invalid click activity, if we are unable to resolve or determine what factor may be creating the poor quality traffic, we may terminate our agreement with such distribution partner or stop providing content to such distribution partner from the partner that notified us of such traffic in an attempt to maintain the confidence of our content provider and their advertisers in the overall quality of our traffic.

We depend on third parties for content and certain functionalities within our products and services, and the loss of access to or increased cost of this content or functionalities could cause us to reduce our product and service offerings to customers and could negatively impact our financial results.

We currently create only a relatively small portion of our content and expect to depend on third party content providers going forward as we focus our business on online search. We acquire rights to content from numerous third-party content providers, and our future success is highly dependent upon our ability to maintain relationships with these content providers and enter into new relationships with other content providers. We typically license content under arrangements that require us to pay usage or fixed monthly fees for the use of the content or require us to pay under a revenue-sharing arrangement. In the future, some of our content providers may not give us access to important content or may increase the fees or percentages that they charge us for their content, which could have a material negative effect on our operating results. Additionally, our content license fees may increase to the extent that our revenues related to such products and services increase and may increase as a percent of revenues as a result of price competition and demand for our products and services and the mix of our product sales.

We also license software from third parties that provides us with that ability to provide certain functionalities to our customers as part of our mix of products and services. The arrangements for these licenses usually require us to pay a license fee and, in some cases, a fee based on revenue earned. If we fail to enter into or maintain satisfactory arrangements with search content providers, particularly with our major content providers, or providers of software we utilize in our products and services, our ability to provide a variety of products and services to our customers could be severely limited, which would have a material negative effect on our operating results. Also, even if we maintain agreements with our major content providers or providers of software we utilize in our products and services, such providers may directly contract with our distribution partners as well, reducing the demand by our distribution partners for content or functionalities coming through us, which could adversely impact our financial results. As previously mentioned, we have recently experienced increased competition from search engine providers seeking to enter into agreements directly with our existing or potential distribution partners, making it increasingly difficult for us to renew agreements with existing major distribution partners or to enter into distribution agreements with new partners on favorable terms.

If we are unable to hire, retain and motivate highly qualified employees, including our key employees, we may not be able to successfully manage our business.

Our future success depends on our ability to identify, attract, hire, retain and motivate highly skilled technical, managerial, sales and marketing, and corporate development personnel. Qualified personnel with experience relevant to our online search business are scarce and competition to recruit them is intense. If we fail to successfully hire and retain a sufficient number of highly qualified employees, we may have difficulties in supporting our customers or expanding our business. Realignment of resources, reductions in workforce, including our reduction in workforce related to our restructuring or to the sale of our directory and mobile businesses, or other operational decisions have created and could continue to create an unstable work environment and may have a negative effect on our ability to hire, retain and motivate employees.

Our business and operations are substantially dependent on the performance of our key employees, all of whom, except our chief executive officer, are employed on an at-will basis. If we lose the services of one or more of these key employees and are unable to recruit and retain a suitable successor(s), we may not be able to successfully manage our business or achieve our business objectives. Additionally, the loss of employees as a result of our recently announced sales of our directory and mobile businesses could place significant strain on the remaining employees, including key employees, as well as create uncertainty about their and our future prospects. There can be no assurance that any retention program we initiate will be successful at retaining employees, including key employees.

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In light of current market and regulatory conditions, the value of stock options or restricted stock units granted to employees may cease to provide sufficient incentive to our employees.

Like many technology companies, we use stock options and other equity-based awards to recruit technology professionals and senior level employees. Our stock options, which typically vest over a two-, three- or four-year period, are one of the means by which we have historically attempted to motivate long-term employee performance. Beginning in 2006, the accounting treatment of options required us to expense the fair value of our employee stock options, which may make it difficult or overly expensive for us to issue stock options to our employees in the future. We also face a significant challenge in retaining our employees if the value of these stock options is either not substantial enough or so substantial that the employees leave after their stock options have vested. If our stock price does not increase significantly above the prices of our options, or option programs become impracticable, we may need to issue new options or other equity incentives or increase other forms of compensation to motivate and retain our employees. We have instituted a restricted stock unit program in lieu of issuing stock options to employees, other than executives, because stock options were not currently seen as providing enough incentive to attract or retain employees. We may undertake or seek stockholder approval to undertake other equity-based programs to retain our employees, which may be viewed as dilutive to our stockholders or may increase our compensation costs. Additionally, there can be no assurance that any such programs we undertake, including the restricted stock unit awards, will be successful in motivating and retaining our employees.

Our search and directory products and services may expose us to claims relating to how the content was obtained or distributed.

Our search and directory services link users, either directly through our Web sites or indirectly through the Web properties of our distribution partners, to third party Web pages and content in response to search queries. These services could expose us to legal liability from claims relating to such third-party content and sites, the manner in which these services are distributed by us or our distribution partners, or how the content provided by our third-party content providers was obtained or provided by our content providers. Such claims could include the following: infringement of copyright, trademark, trade secret or other proprietary rights; violation of privacy and publicity rights; unfair competition; defamation; providing false or misleading information; obscenity; and illegal gambling. Regardless of the legal merits of any such claims, they could result in costly litigation, be time consuming to defend and divert management's attention and resources. If there were a determination that we had violated third-party rights or applicable law, we could incur substantial monetary liability, be required to enter into costly royalty or licensing arrangements (if available), or be required to change our business practices. We may also have obligations to indemnify and hold harmless certain of our content or distribution partners for damages they suffer for such violations under our contracts with them. Implementing measures to reduce our exposure to such claims could require us to expend substantial resources and limit the attractiveness of our products and services to our customers. As a result, these claims could result in material harm to our business.

In the past, there have been legal actions brought or threatened against distributors of downloadable applications deemed to be adware or spyware. Additionally, certain bills are pending and some laws have been passed in certain jurisdictions setting forth requirements that must be met before a downloadable application is downloaded to an end user's computer. We partner with some distribution partners that provide adware to their users if the partners adhere to our strict guidelines requiring them, among other things, to disclose to the user what the adware does and to obtain the consent of the user before the application is downloaded. The adware must also be easy to uninstall. We also review the application the partner proposes to use before we distribute our results to them. We also have the right to audit our partners, and if we find that they are not following our guidelines, we can terminate our agreement with them or cease providing content to that downloadable application. Some partners have not been able to meet the new guidelines imposed by us or some of our content providers, and we no longer provide the applicable content or any content, as the case may be, to such partners or certain of their downloadable applications. We work closely with some of our major content providers to try to identify potential distribution partners that do not meet our guidelines or are in breach of our distribution agreements and we work with our distribution partners to ensure they deliver quality traffic. However, there can be no assurance that the measures we implement to reduce our exposure to claims that certain ways in which the content is distributed violate legal requirements will be successful. As stated above, these claims could result in material harm to our business.

Our financial and operating results will suffer if we are unsuccessful at integrating acquired technologies and businesses.

We have acquired a number of technologies and businesses in the past and may engage in further acquisitions in the future. Acquisitions may involve use of cash, potentially dilutive issuances of stock, the potential incurrence of debt and contingent liabilities or amortization expenses related to certain intangible assets. In the past, our financial results have suffered significantly due to impairment charges of goodwill and other intangible assets related to prior acquisitions. Acquisitions also involve numerous risks which could materially and adversely affect our results of operations or stock price, including:

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difficulties in assimilating the operations, products, technology, information systems and personnel of acquired companies which result in unanticipated costs, delays or allocation of resources;

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difficulties in acquiring foreign companies, including risks related to integrating operations across different cultures and languages, currency risks and the particular economic, political and regulatory risks associated with specific countries;

the dilutive effect on earnings per share as a result of incurring operating losses and the amortization of acquired intangible assets for the acquired business;

diverting management's attention from other business concerns;

impairing relationships with our customers or those of the acquired companies, or breaching a significant or material contract due to the consummation of the acquisition;

impairing relationships with our employees or those of the acquired companies;

failing to achieve the anticipated benefits of the acquisitions in a timely manner or at all; and

adverse outcome of litigation matters assumed in or arising out of the acquisitions.

The success of the operations of companies that we have acquired will often depend on the continued efforts of the management and key employees of those acquired companies. Accordingly, we have typically attempted to retain key employees and members of existing management of acquired companies under the overall supervision of our senior management. We have, however, not always been successful in these attempts at retention. Failure to retain key employees of an acquired company may make it more difficult to integrate or manage the business of the acquired company, may reduce the anticipated benefits of the acquisition by increasing costs, causing delays, or otherwise and may expose us to additional competition from companies these employees may join or form.

Our presence in markets outside the United States may be unsuccessful and could result in losses.

We currently provide online search offerings in Europe. We have limited experience in marketing and operating our products and services in international markets, and we may not be able to successfully execute our business model in these markets. Our success in these markets will be directly linked to the success of relationships with our distribution and content partners and other third parties.

As the international markets in which we operate continue to grow, competition in these markets will intensify. Local companies may have a substantial competitive advantage because of their greater understanding of and focus on the local markets. Some of our domestic competitors who have substantially greater resources than we do may be able to more quickly and comprehensively develop and grow in the international markets. Our international presence may also require significant financial investment including, among other things, the expense of developing localized products, the costs of maintaining foreign companies and expenditure of resources in developing distribution and content relationships and the increased costs of supporting remote operations.

Other risks of doing business in international markets include the increased risks and burdens of complying with different legal and regulatory standards, difficulties in managing and staffing foreign operations, limitations on the repatriation of funds and fluctuations of foreign exchange rates.