

BJS WHOLESALE CLUB INC  
Form 10-Q  
September 11, 2003

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# SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

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## FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For Quarter ended August 2, 2003

Commission File Number 001-13143

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## BJ S WHOLESALE CLUB, INC.

(Exact name of Registrant as specified in its charter)

Delaware  
(State or other jurisdiction of

incorporation or organization)

One Mercer Road

Natick, Massachusetts  
(Address of principal executive offices)

04-3360747  
(I.R.S. Employer

Identification No.)

01760  
(Zip Code)

(508) 651-7400

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(Registrant's telephone number, including area code)

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

The number of shares of the Registrant's common stock outstanding as of August 30, 2003: 69,756,069

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## BJS WHOLESALE CLUB, INC.

## CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

	Thirteen Weeks Ended	
	August 2, 2003	August 3, 2002
	(Dollars in Thousands except Per Share Amounts)	
Net sales	\$ 1,640,544	\$ 1,439,947
Membership fees and other	34,455	32,289
<b>Total revenues</b>	<b>1,674,999</b>	<b>1,472,236</b>
Cost of sales, including buying and occupancy costs	1,511,441	1,306,021
Selling, general and administrative expenses	126,257	102,700
Preopening expenses	1,659	3,515
<b>Operating income</b>	<b>35,642</b>	<b>60,000</b>
Interest income (expense), net	(22)	212
Gain (loss) on contingent lease obligations	422	(1,335)
<b>Income from continuing operations before income taxes</b>	<b>36,042</b>	<b>58,877</b>
Provision for income taxes	13,932	22,527
<b>Income from continuing operations</b>	<b>22,110</b>	<b>36,350</b>
Loss from discontinued operations, net of income tax benefit of \$96 and \$280	(144)	(451)
<b>Net income</b>	<b>\$ 21,966</b>	<b>\$ 35,899</b>
<b>Income per common share:</b>		
Basic earnings per share:		
Income from continuing operations	\$ 0.32	\$ 0.51
Loss from discontinued operations		
<b>Net income</b>	<b>\$ 0.32</b>	<b>\$ 0.51</b>
<b>Diluted earnings per share:</b>		
Income from continuing operations	\$ 0.32	\$ 0.51
Loss from discontinued operations		(0.01)

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Net income	\$ 0.32	\$ 0.50
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Number of common shares for earnings per share computations:		
Basic	69,322,159	70,898,498
Diluted	69,541,598	71,907,531
Pro forma amounts assuming accounting principle changes are applied retroactively:		
Net income	\$ 21,966	\$ 35,758
<hr/>		
Basic and diluted earnings per common share	\$ 0.32	\$ 0.50
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The accompanying notes are an integral part of the financial statements.

## BJS WHOLESALE CLUB, INC.

## CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

	Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002
	(Dollars in Thousands except Per Share Amounts)	
Net sales	\$ 3,082,215	\$ 2,686,316
Membership fees and other	68,027	63,631
<b>Total revenues</b>	<b>3,150,242</b>	<b>2,749,947</b>
Cost of sales, including buying and occupancy costs	2,848,986	2,446,496
Selling, general and administrative expenses	240,173	197,579
Preopening expenses	5,648	6,813
<b>Operating income</b>	<b>55,435</b>	<b>99,059</b>
Interest income (expense), net	(90)	510
Gain (loss) on contingent lease obligations	1,236	(2,752)
<b>Income from continuing operations before income taxes and cumulative effect of accounting principle changes</b>	<b>56,581</b>	<b>96,817</b>
Provision for income taxes	21,802	37,034
<b>Income from continuing operations before cumulative effect of accounting principle changes</b>	<b>34,779</b>	<b>59,783</b>
Loss from discontinued operations, net of income tax benefit of \$195 and \$515	(293)	(830)
<b>Income before cumulative effect of accounting principle changes</b>	<b>34,486</b>	<b>58,953</b>
Cumulative effect of accounting principle changes	(1,253)	
<b>Net income</b>	<b>\$ 33,233</b>	<b>\$ 58,953</b>
<b>Income per common share:</b>		
Basic earnings per share:		
Income from continuing operations before cumulative effect of accounting principle changes	\$ 0.50	\$ 0.84
Loss from discontinued operations		(0.01)
Cumulative effect of accounting principle changes	(0.02)	
<b>Net income</b>	<b>\$ 0.48</b>	<b>\$ 0.83</b>
<b>Diluted earnings per share:</b>		
Income from continuing operations before cumulative effect of accounting principle changes	\$ 0.50	\$ 0.83
Loss from discontinued operations		(0.01)
Cumulative effect of accounting principle changes	(0.02)	
<b>Net income</b>	<b>\$ 0.48</b>	<b>\$ 0.82</b>

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Number of common shares for earnings per share computations:		
Basic	69,305,399	71,122,845
Diluted	69,444,819	72,218,903
Pro forma amounts assuming accounting principle changes are applied retroactively:		
Net income	\$ 34,486	\$ 58,685
Basic earnings per common share	\$ 0.50	\$ 0.83
Diluted earnings per common share	\$ 0.50	\$ 0.81

The accompanying notes are an integral part of the financial statements.

**BJ S WHOLESALE CLUB, INC.**  
**CONSOLIDATED BALANCE SHEETS**

	August 2, 2003	February 1, 2003	August 3, 2002
	(Unaudited)		(Unaudited)
	(Dollars in Thousands)		
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 44,919	\$ 32,683	\$ 29,087
Accounts receivable	60,956	63,129	55,085
Merchandise inventories	652,406	631,535	632,165
Current deferred income taxes	18,195	20,697	28,920
Prepaid expenses	16,640	19,026	14,933
	<u>793,116</u>	<u>767,070</u>	<u>760,190</u>
Property at cost:			
Land and buildings	508,342	474,451	462,325
Leasehold costs and improvements	110,465	96,768	81,209
Furniture, fixtures and equipment	454,759	423,114	402,642
	<u>1,073,566</u>	<u>994,333</u>	<u>946,176</u>
Less: accumulated depreciation and amortization	337,138	303,306	292,217
	<u>736,428</u>	<u>691,027</u>	<u>653,959</u>
Property under capital leases			
			3,319
Less: accumulated amortization			2,530
			<u>789</u>
Deferred income taxes			
			6,105
Other assets	23,744	22,860	22,057
	<u>1,553,288</u>	<u>1,480,957</u>	<u>1,443,100</u>
<b>LIABILITIES</b>			
Current liabilities:			
Short-term debt	\$	\$	\$ 15,000
Accounts payable	477,184	420,368	414,148
Accrued expenses and other current liabilities	167,966	182,599	147,352
Accrued federal and state income taxes	27,778	24,968	26,650
Obligations under capital leases due within one year			306
Contingent lease obligations due within one year	13,513	22,093	45,904
	<u>686,441</u>	<u>650,028</u>	<u>649,360</u>
Obligations under capital leases, less portion due within one year			
			1,410
Contingent lease obligations, less portion due within one year	5,296	18,727	51,468
Other noncurrent liabilities	66,161	58,000	52,471
Deferred income taxes	20,679	13,399	

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Commitments and contingencies

**STOCKHOLDERS EQUITY**

Preferred stock, par value \$.01, authorized 20,000,000 shares, no shares issued			
Common stock, par value \$.01, authorized 180,000,000 shares, issued 74,410,190 shares	744	744	744
Additional paid-in capital	60,956	62,218	65,839
Retained earnings	894,925	861,692	789,804
Treasury stock, at cost, 5,071,513, 5,125,517 and 4,220,685 shares	(181,914)	(183,851)	(167,996)
	<u>          </u>	<u>          </u>	<u>          </u>
Total stockholders equity	774,711	740,803	688,391
	<u>          </u>	<u>          </u>	<u>          </u>
Total liabilities and stockholders equity	\$ 1,553,288	\$ 1,480,957	\$ 1,443,100
	<u>          </u>	<u>          </u>	<u>          </u>

The accompanying notes are an integral part of the financial statements.

## BJ S WHOLESALE CLUB, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

	Twenty-Six Weeks Ended	
	August 2,	August 3,
	2003	2002
	(Dollars in Thousands)	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	\$ 33,233	\$ 58,953
Adjustments to reconcile net income to net cash provided by operating activities:		
(Gain) loss on contingent lease obligations	(1,236)	2,752
Provision for store closing costs	488	
Cumulative effect of accounting changes	1,253	
Depreciation and amortization of property	41,576	35,213
Loss on property disposals	295	135
Other noncash items (net)	440	123
Deferred income taxes	10,559	4,772
Tax benefit from exercise of stock options	115	2,113
Increase (decrease) in cash due to changes in:		
Accounts receivable	2,173	6,569
Merchandise inventories	(20,871)	(72,164)
Prepaid expenses	2,386	2,473
Other assets	(1,005)	(896)
Accounts payable	49,093	31,857
Accrued expenses	1,860	(2,685)
Accrued income taxes	2,810	(6,702)
Contingent lease obligations	(20,775)	(11,590)
Other noncurrent liabilities	(1,107)	5,854
	<u>101,287</u>	<u>56,777</u>
Net cash provided by operating activities		
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Property additions	(97,320)	(71,796)
Proceeds from property disposals	32	58
	<u>(97,288)</u>	<u>(71,738)</u>
Net cash used in investing activities		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Borrowing of short-term debt, net		15,000
Repayment of capital lease obligations		(127)
Proceeds from issuance of common stock	514	2,539
Purchase of treasury stock		(61,817)
Changes in book overdrafts	7,723	1,295
	<u>8,237</u>	<u>(43,110)</u>
Net cash provided by (used in) financing activities		
Net increase (decrease) in cash and cash equivalents	12,236	(58,071)
Cash and cash equivalents at beginning of year	32,683	87,158

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Cash and cash equivalents at end of period	\$ 44,919	\$ 29,087
Noncash financing and investing activities:		
Treasury stock issued for compensation plans	\$ 1,937	\$ 7,423
Addition of asset retirement costs	6,477	

The accompanying notes are an integral part of the financial statements.



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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

1. The results for the quarter and six months ended August 2, 2003 are not necessarily indicative of the results for the full fiscal year or any future period because, among other things, the Company's business, in common with the business of retailers generally, is subject to seasonal influences. The Company's sales and operating income have historically been strongest in the fourth quarter holiday season and lowest in the first quarter of each fiscal year.

2. The interim financial statements are unaudited and reflect all normal recurring adjustments considered necessary by the Company for a fair presentation of its financial statements in accordance with generally accepted accounting principles.

3. These interim financial statements should be read in conjunction with the consolidated financial statements and related notes in the Company's Annual Report on Form 10-K for the fiscal year ended February 1, 2003.

4. The components of interest income (expense), net were as follows (amounts in thousands):

	<u>Thirteen Weeks Ended</u>		<u>Twenty-Six Weeks Ended</u>	
	<u>August 2, 2003</u>	<u>August 3, 2002</u>	<u>August 2, 2003</u>	<u>August 3, 2002</u>
Interest income	\$ 74	\$ 218	\$ 97	\$ 469
Capitalized interest	61	137	188	300
Interest expense on debt	(157)	(143)	(375)	(259)
Interest income (expense), net	\$ (22)	\$ 212	\$ (90)	\$ 510

The table above excludes interest expense in discontinued operations of \$46,000 and \$93,000 in the quarter and six months ended August 3, 2002, respectively.

5. The following details the calculation of earnings per share from continuing operations before the cumulative effect of accounting changes for the periods presented below (amounts in thousands except per share amounts):

	<u>Thirteen Weeks Ended</u>		<u>Twenty-Six Weeks Ended</u>	
	<u>August 2, 2003</u>	<u>August 3, 2002</u>	<u>August 2, 2003</u>	<u>August 3, 2002</u>
Income from continuing operations before cumulative effect of accounting changes	\$ 22,110	\$ 36,350	\$ 34,779	\$ 59,783

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Weighted-average number of common shares outstanding, used for basic computation	69,322	70,898	69,305	71,123
Plus: Incremental shares from assumed exercise of stock options	220	1,010	140	1,096
Weighted-average number of common and dilutive potential common shares outstanding	69,542	71,908	69,445	72,219
Basic earnings per share	\$ 0.32	\$ 0.51	\$ 0.50	\$ 0.84
Diluted earnings per share	\$ 0.32	\$ 0.51	\$ 0.50	\$ 0.83

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Options to purchase the following shares were outstanding at August 2, 2003 and August 3, 2002, but were not included in the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares for the periods indicated.

	Number of Shares	Weighted-Average Exercise Price
Thirteen weeks ended August 2, 2003	3,091,095	\$ 26.08
Twenty-six weeks ended August 2, 2003	4,244,929	\$ 23.08
Thirteen weeks ended August 3, 2002	764,250	\$ 45.30
Twenty-six weeks ended August 3, 2002	759,250	\$ 45.33

6. The Company accounts for stock-based employee compensation under the recognition and measurement principles of APB Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations. No stock-based employee compensation cost for stock options is reflected in net income, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of the grant. The Company does include stock-based employee compensation cost for restricted stock in net income. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation, to stock-based employee compensation:

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002	August 2, 2003	August 3, 2002
	(Dollars in Thousands except Per Share Amounts)			
Net income, as reported	\$ 21,966	\$ 35,899	\$ 33,233	\$ 58,953
Add: Stock-based employee compensation expense included in reported net income, net of related tax effects	14	11	28	22
Add (deduct): Total stock-based employee compensation income (expense) determined under fair value based method for all awards, net of related tax effects	2,386	(1,766)	1,087	(3,506)
Pro forma net income	\$ 24,366	\$ 34,144	\$ 34,348	\$ 55,469
Earnings per share:				
Basic as reported	\$ 0.32	\$ 0.51	\$ 0.48	\$ 0.83
Basic pro forma	\$ 0.35	\$ 0.48	\$ 0.50	\$ 0.78
Diluted as reported	\$ 0.32	\$ 0.50	\$ 0.48	\$ 0.82
Diluted pro forma	\$ 0.35	\$ 0.48	\$ 0.50	\$ 0.77

In determining stock-based compensation, the Company recognizes forfeitures as they occur. Because of a large number of forfeited options in the second quarter, primarily resulting from a one-time stock option exchange program described in Note 13, the Company reported stock-based employee compensation income in the periods ended August 2, 2003 in the table above. The Company will report future stock-based employee compensation expense over the service period associated with the new options to be issued as part of the one-time stock option program within pro forma net income.



7. The following table summarizes year-to-date activity relating to the Company's obligations for House2Home, Inc. ( House2Home ) leases:

	Twenty-Six	
	Weeks Ended	
	August 2, 2003	August 3, 2002
	(Dollars in Thousands)	
Contingent lease obligations, beginning of year	\$ 40,820	\$ 106,210
Interest accretion charges	664	2,752
Credit for decrease to reserve	(1,900)	
Cash payments	(20,775)	(11,590)
Contingent lease obligations, end of period	<u>\$ 18,809</u>	<u>\$ 97,372</u>

During the six months ended August 2, 2003, the Company settled eight House2Home leases (including three in the second quarter) through lump sum settlements. Based on progress made in settling these leases and an evaluation of its remaining obligations, the Company recorded a \$1.9 million pretax credit (\$1.1 million after tax) in this year's first six months to reduce its contingent lease obligations. These amounts included a \$0.7 million pretax credit (\$0.4 million after tax) in the second quarter. As of August 2, 2003, the Company has settled 35 of the 41 House2Home leases for which it was contingently liable, including the assignment of four leases by House2Home (for which BJS remains contingently liable) to third parties.

As of August 2, 2003, the Company has reserved a total of \$18,809,000 associated with its obligations for the remaining House2Home leases. The Company believes that the liabilities recorded in the financial statements adequately provide for these lease obligations. However, there can be no assurance that the Company's actual liability for its House2Home related obligations will not differ materially from amounts recorded in the financial statements due to a number of factors, including future economic factors which may affect the ability to successfully sublease, assign or otherwise settle liabilities related to the House2Home leases. The Company considers its maximum reasonably possible undiscounted pretax exposure for its House2Home lease obligations to be approximately \$36 million at August 2, 2003.

8. The following table summarizes year-to-date activity relating to the Company's liabilities for three clubs which were closed in November 2002 (dollars in thousands):

Reserve for closed club liabilities, beginning of year	\$ 17,515
Interest accretion charges	488
Cash payments	(1,742)
Write-off of fixed assets	(41)
Reserve for closed club liabilities, end of period	<u>\$ 16,220</u>

Loss from discontinued operations in the quarter and six months ended August 2, 2003 consisted of interest accretion charges associated with lease obligations for the three closed clubs. Loss from discontinued operations in the quarter and six months ended August 3, 2002 represented the operating losses of the three clubs in those periods.



As of August 2, 2003, the Company has reserved a total of \$16,220,000 associated with its liabilities for the closed club leases, \$12,433,000 of which is included in other noncurrent liabilities, with the remainder included in accrued expenses and other current liabilities on the balance sheet. The Company believes that the liabilities recorded in the financial statements adequately provide for these lease obligations. However, there can be no assurance that the Company's actual liability for its closed club obligations will not differ materially from amounts recorded in the financial statements due to a number of factors which may affect the ability to successfully sublease, assign or otherwise settle liabilities related to these properties. The Company considers its maximum reasonably possible undiscounted pretax exposure for its closed club lease obligations to be approximately \$49 million at August 2, 2003.

9. During the first quarter ended May 3, 2003, the Company adopted the provisions of Statement of Financial Accounting Standards No. 143, Accounting for Asset Retirement Obligations (SFAS No. 143). SFAS No. 143 requires the Company to recognize future costs for asset retirements to be incurred. The Company recorded a post-tax charge of \$1,253,000, or \$.02 per diluted share, to reflect the cumulative effect of adopting this accounting principle change as of the beginning of the fiscal year, primarily in connection with the future removal of gasoline tanks from its gasoline stations. The effect of this change on the quarter ended August 2, 2003 was to decrease net income by \$170,000 and to decrease year-to-date net income (including the cumulative effect of the accounting change) by \$1,587,000, or \$.02 per diluted share.

Although last year's results were not restated, the pro forma amounts shown at the bottom of the statements of income reflect net income and earnings per share as if SFAS No. 143 had been in effect during each period presented.

As of August 2, 2003, the Company's liability for asset retirement obligations (which is included in other noncurrent liabilities on the balance sheet) was \$8.8 million, of which \$8.1 million was recorded in connection with the cumulative effect of adopting SFAS No. 143.

10. Emerging Issues Task Force Issue No. 02-16, Accounting by a Customer (Including a Reseller) for Certain Consideration Received by a Vendor (EITF 02-16), addresses how a reseller should account for cash consideration received from a vendor. Under this standard, effective for arrangements entered into or modified after December 31, 2002, cash consideration that reimburses costs incurred by the customer to sell the vendor's products should be characterized as a reduction of those costs. If the cash consideration exceeds the costs being reimbursed, the excess should be characterized as a reduction of cost of sales. The adoption of the provisions of EITF 02-16 did not result in any changes in the Company's reported net income, but certain consideration which had been classified as a reduction of selling, general and administrative (SG&A) expenses in prior years is now being recorded as a reduction of cost of sales. This resulted in an increase in SG&A expenses and an offsetting decrease in cost of sales of \$4,945,000 in this year's second quarter and \$4,961,000 in last year's second quarter, and \$8,817,000 in the first six months this year versus \$8,982,000 in last year's comparable period. As permitted by the transition provisions of EITF 02-16, cost of sales and SG&A expenses in last year's statement of income have been recast to conform with this year's presentation.

11. The Company has a \$200 million unsecured credit agreement with a group of banks which expires June 13, 2005. As of August 2, 2003, no borrowings were outstanding under the agreement. The agreement includes a \$50 million sub-facility for letters of credit, of which \$2.3 million was outstanding at August 2, 2003. The Company is required to pay an annual facility fee which is currently 0.15% of the total commitment. Interest on borrowings is payable at the Company's option either at (a) the Eurodollar rate

plus a margin which is currently 0.50% or (b) a rate equal to the higher of (i) the sum of the Federal Funds Effective Rate plus 0.50% or (ii) the agent bank's prime rate. The Company is also required to pay a usage fee in any calendar quarter during which the average daily amount of loans and undrawn or unreimbursed letters of credit outstanding exceeds 33% of the total commitment. The usage fee, if applicable, would currently be at an annual rate of 0.10% of the average daily amount of credit used under the facility during the calendar quarter. The facility fee, Eurodollar margin and usage fee are subject to change based upon the Company's fixed charge coverage ratio. The agreement contains covenants which, among other things, include minimum net worth and fixed charge coverage requirements and a maximum funded debt-to-capital limitation. The Company is required to comply with these covenants on a quarterly basis. Under the credit agreement, the Company may pay dividends or repurchase its own stock in any amount so long as the Company remains in compliance with all other covenants. The Company was in compliance with the covenants and other requirements set forth in its credit agreement at August 2, 2003.

In addition to the credit agreement, the Company maintains a separate \$50 million facility for letters of credit, primarily to support the purchase of inventories, of which \$35.8 million was outstanding at August 2, 2003, and also maintains a \$25 million uncommitted credit line for short-term borrowings, of which no borrowings were outstanding at August 2, 2003.

12. FASB Interpretation No. 46, Consolidation of Variable Interest Entities, addresses consolidation by business enterprises of variable interest entities, which have one or both of the following characteristics:

- 1) The equity investment at risk is not sufficient to permit the entity to finance its activities without additional subordinated financial support from other parties, which is provided through other interests that will absorb some or all of the expected losses of the entity.
- 2) The equity investors lack one or more of certain essential characteristics of a controlling financial interest as stated in this Interpretation.

This Interpretation applies immediately to variable interest entities created after January 31, 2003 and to variable interest entities in which an enterprise obtains an interest after that date. It applies in the first fiscal year or interim period beginning after June 15, 2003 to variable interest entities in which an enterprise holds a variable interest that it acquired before February 1, 2003. The Company believes that the adoption of this Interpretation will result in no material change from its existing reporting.

Statement of Financial Accounting Standards (SFAS) No. 150, Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity, was issued in May 2003. This statement establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. SFAS No. 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective in the Company's third fiscal quarter of 2003. The Company believes that the adoption of this statement will result in no material change from its existing reporting.

13. At the 2003 Annual Meeting of Stockholders of the Company held on May 22, 2003, the Company's stockholders approved an amendment to BJS's 1997 Stock Incentive Plan to permit a one-time stock option exchange program under which outstanding stock options having an exercise price greater than \$29.00 per share will be exchanged for new options. The new options will be exercisable for one-half the number of shares of exchanged options and will have an exercise price equal to the fair market value of the Company's common stock on the date of the grant, which will be at least six months and one day after cancellation of the exchanged options. The Company's directors, President/Chief Executive Officer and Executive Vice Presidents were not eligible to participate in the program.

On May 27, 2003, the expiration date of the Company's exchange offer, the Company accepted for exchange from eligible employees options to purchase an aggregate of 1,307,385 shares of the Company's common stock. These stock options were cancelled as of that date. The Company expects that it will issue, on November 28, 2003, new options to purchase approximately 653,693 shares of the Company's common stock in exchange for the options surrendered in the offer. During the six months following the date of grant of the new options, none of the new options will vest or become exercisable. Beginning on the date that is six months following the date of grant of the new options, the new options will immediately vest to the same extent that the options they replace would have been vested on that date had they not been surrendered. After that date, the new options will have the same vesting schedule as the options they replace. The new options will have a term equal to the remaining term of the options they replace.

14. Certain amounts in the prior year's financial statements have been reclassified for comparative purposes.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Thirteen Weeks (Second Quarter) and Twenty-Six Weeks Ended August 2, 2003 versus Thirteen and Twenty-Six Weeks Ended August 3, 2002.**

**Results of Operations**

Net sales for the second quarter ended August 2, 2003 rose 13.9% to \$1.64 billion from \$1.44 billion reported in last year's second quarter. Net sales for the first half of the current year totaled \$3.08 billion, 14.7% higher than last year's comparable period. These increases were due to the opening of new clubs and gasoline stations and to comparable club sales increases. The increase in comparable club sales represented 46% of the increase in total net sales from the second quarter of 2002 to the second quarter of 2003 and 41% of the increase in year-to-date sales. New clubs and gasoline stations accounted for the remainder of the increase. Food accounted for 58% of total food and general merchandise sales in this year's second quarter versus 57% in last year's second quarter. For the year-to-date period, food accounted for 59% of the total food and general merchandise sales this year versus 58% in last year's comparable period. (Household chemicals, which formerly were included in food sales, are now included in general merchandise sales for all periods presented).

Comparable club sales increased by 6.6% over last year in the second quarter, including a 3.6% contribution from gasoline sales, and increased by 6.2% for the first half of the year, including a 4.1% contribution from sales of gasoline. On a comparable club basis, food sales increased by 4.1% in this year's second quarter and by 3.7% year-to-date. General merchandise sales increased by 1.4% in the second quarter and decreased by 0.5% in the year-to-date period. Increased competition, a generally weaker economic climate, disruption caused by club renovations and the planned contraction of the Company's trial membership program all affected comparable club sales in the first half of the year. General merchandise sales, in particular, were unfavorably impacted by unseasonably cold and wet weather in the Northeast in this year's first quarter and through the early stages of June in the second quarter. With the arrival of more favorable weather conditions, and aided by marketing and merchandising initiatives, sales strengthened in June and particularly in July.

Total revenues included membership fees of \$30.9 million in this year's second quarter versus \$29.5 million in last year's comparable period. For the year-to-date period, membership fees were \$61.2 million this year compared with \$58.2 million last year. These increases were due principally to the opening of new clubs. In connection with BJ's entry into the Atlanta market, free first-year memberships were offered in three clubs which opened at the end of last year's first quarter and one club which opened at the end of last year's second quarter in that market. Over the next year, the Company expects to generate incremental income from members in this market who renew their membership for a fee this year. As expected, sales in this market have decreased to a more normalized volume this year than was experienced as a result of the initial free memberships offered last year in the Atlanta market clubs.

Cost of sales (including buying and occupancy costs) was 92.13% of net sales in this year's second quarter versus 90.70% in last year's second quarter. For the first six months, the cost of sales percentage was 92.43% versus 91.07% last year. The vast majority of the increases in the cost of sales ratio was due to decreased merchandise margins and higher sales volume of gasoline, which carries a significantly lower gross margin rate than the overall rate for the rest of BJ's business. Decreases in merchandise margins were due primarily to price reductions on merchandise sales which were in effect during this year's first six months. Sales of air conditioners, which carry above average margins, were also weaker than they were last year, which featured hot weather during the second quarter. Buying and occupancy costs, as a percentage of sales, increased slightly in this year's second quarter and first six months.

Selling, general and administrative ( SG&A ) expenses were 7.70% of net sales in the second quarter versus 7.13% in last year's comparable period. Year-to-date SG&A expenses were 7.79% of net sales this year versus 7.36% last year. The increases in the SG&A ratio were due mainly to increased marketing expenses (particularly in the second quarter), costs associated with club refurbishments, including payroll for setup expenses, and increased credit card processing costs. These factors were partially offset by the increased contribution of gasoline sales, which have low related SG&A costs.

Total SG&A expenses rose by \$23.6 million from the second quarter of 2002 to the second quarter of 2003 and by \$42.6 million from the first half of 2002 to the first half of 2003. Slightly over one-third of these increases were due to the addition of new clubs. Payroll and related benefits accounted for 75% of all SG&A expenses in this year's second quarter and first six months versus 79% in last year's comparable periods. Payroll and related benefits accounted for 56% of the increase in total SG&A expenses from the second quarter of 2002 to the second quarter of 2003, and 55% of the increase in total SG&A expenses from the first six months of 2002 to the first six months of 2003. The percentage of SG&A increases attributable to payroll and related benefits in both periods were lower than usual due primarily to this year's increased marketing expenses, particularly in the second quarter.

Emerging Issues Task Force Issue No. 02-16, Accounting by a Customer (Including a Reseller) for Certain Consideration Received by a Vendor, addresses how a reseller should account for cash consideration received from a vendor. Under this standard, effective for arrangements entered into or modified after December 31, 2002, cash consideration that reimburses costs incurred by the customer to sell the vendor's products should be characterized as a reduction of those costs. If the cash consideration exceeds the costs being reimbursed, the excess should be characterized as a reduction of cost of sales. The adoption of the provisions of EITF 02-16 did not result in any changes in the Company's reported net income, but certain consideration which had been classified as a reduction of SG&A expenses in prior years is now being recorded as a reduction of cost of sales. This resulted in an increase in SG&A expenses and an offsetting decrease in cost of sales of \$4.9 million in this year's second quarter and \$5.0 million in last year's second quarter, and \$8.8 million in the first six months this year versus \$9.0 million in last year's comparable period. As permitted by the transition provisions of EITF 02-16, cost of sales and SG&A expenses in last year's statement of income have been recast to conform with this year's presentation.

Preopening expenses were \$1.7 million in the second quarter this year compared with \$3.5 million in last year's second quarter. Year-to-date preopening expenses totaled \$5.6 million this year versus \$6.8 million last year. In this year's first half, the Company opened four new clubs, including one club in the second quarter. The Company also opened a new cross-dock facility in Jacksonville, Florida, in the first quarter of this year. In last year's first half, eight new clubs were opened, including four in the second quarter.

The Company recorded net interest expense of \$22,000 in this year's second quarter versus net interest income of \$0.2 million in last year's second quarter. Net interest expense for the first six months of this year was \$0.1 million compared with net interest income of \$0.5 million in last year's first six months. These decreases in net interest income were due mainly to lower invested cash balances, net of borrowings.

During the six months ended August 2, 2003, the Company settled eight House2Home leases (including three in the second quarter) through lump sum settlements. Based on progress made in settling these leases and an evaluation of its remaining obligations, the Company recorded a \$1.9 million pretax credit in this year's first six months to reduce its contingent lease obligations, which included a pretax credit of \$0.7 million in the second quarter. These credits were partially offset by year-to-date accretion charges of \$0.7 million, including \$0.3 million in the second quarter. Last year's six-month loss on contingent lease obligations of \$2.8 million, including \$1.3 million in the second quarter, consisted entirely of interest accretion charges.

The Company's income tax provision was 38.5% of pretax income from continuing operations in the first half of 2003 versus 38.3% in last year's first half. Gains and losses from contingent lease obligations are tax effected at an incremental rate of 40%. The Company's ongoing effective income tax provision rate was 38.5% in the first half of 2003 versus 38.0% for the full year in 2002. The increase over the prior year is due to a higher overall effective state income tax rate.

Income from continuing operations was \$22.1 million, or \$.32 per diluted share, in this year's second quarter versus \$36.4 million, or \$.51 per diluted share, in last year's comparable period. For the year-to-date period, income from continuing operations before the cumulative effect of accounting principle changes was \$34.8 million, or \$.50 per diluted share, this year compared with \$59.8 million, or \$.83 per diluted share, last year. The decreases in income this year are attributable mainly to planned investments in merchandising, marketing, technology and club appearance that began in the fourth quarter of 2002 and are expected to continue throughout 2003. The comparisons to last year were affected in particular by the lowering of prices in a number of high-volume categories to enhance the Company's competitive position and by improving quality in the Company's produce, bakery and certain other departments without raising its prices. While comparable club merchandise sales were below plan in the first half of the year, they improved considerably in the latter half of the second quarter. Sales and income from gasoline exceeded plan in both the first and second quarters. As compared to last year, income from gasoline contributed approximately four additional cents per diluted share to income from continuing operations in the first half of this year, including one additional cent per diluted share in the second quarter.

Losses from discontinued operations (net of income tax benefit) in the quarter and six months ended August 2, 2003 were \$144,000 and \$293,000, respectively, and consisted of interest accretion charges associated with lease obligations for three clubs which were closed in November 2002. Losses from discontinued operations (net of income tax benefit) in last year's second quarter and first six months totaled \$451,000 and \$830,000 respectively, and represented the operating losses of the three clubs in that period.

During the first quarter ended May 3, 2003, the Company adopted the provisions of Statement of Financial Accounting Standards No. 143, Accounting for Asset Retirement Obligations. SFAS No. 143 requires the Company to recognize future costs for asset retirements to be incurred. The Company recorded a post-tax charge of \$1.3 million, or \$.02 per diluted share, to reflect the cumulative effect of adopting this accounting principle change as of the beginning of the fiscal year, primarily in connection with the future removal of gasoline tanks from its gasoline stations. The effect of this change on the quarter ended August 2, 2003 was to decrease income before the cumulative effect of accounting principle changes by \$170,000 and to decrease year-to-date net income (including the cumulative effect of the accounting change) by \$1.6 million, or \$.02 per diluted share.

Net income for the second quarter was \$22.0 million, or \$.32 per diluted share, this year versus \$35.9 million, or \$.50 per diluted share, last year. Year-to-date net income was \$33.2 million, or \$.48 per diluted share, this year versus \$59.0 million, or \$.82 per diluted share, last year.

During this year's second quarter, the Company launched BJ's Rewards membership program, which features a 2% rebate of up to \$500 per year on most in-club purchases for an annual fee of \$75. The rebates are recognized as a reduction in sales as incurred. The membership fee is recognized on a straight-line basis over the life of the membership. While this program is expected to have a negative impact on earnings in its first two years, the Company believes that it will promote membership and result in increased sales and earnings in the long term.

The Company operated 144 clubs on August 2, 2003 versus 138 clubs on August 3, 2002.

### Seasonality

The Company's business, in common with the business of retailers generally, is subject to seasonal influences. The Company's sales and operating income have historically been strongest in the fourth quarter holiday season and lowest in the first quarter of each fiscal year.

### Recent Accounting Standards

FASB Interpretation No. 46, Consolidation of Variable Interest Entities, addresses consolidation by business enterprises of variable interest entities, which have one or both of the following characteristics:

- 1) The equity investment at risk is not sufficient to permit the entity to finance its activities without additional subordinated financial support from other parties, which is provided through other interests that will absorb some or all of the expected losses of the entity.
- 2) The equity investors lack one or more of certain essential characteristics of a controlling financial interest as stated in this Interpretation.

This Interpretation applies immediately to variable interest entities created after January 31, 2003 and to variable interest entities in which an enterprise obtains an interest after that date. It applies in the first fiscal year or interim period beginning after June 15, 2003 to variable interest entities in which an enterprise holds a variable interest that it acquired before February 1, 2003. The Company believes that the adoption of this Interpretation will result in no material change from its existing reporting.

Statement of Financial Accounting Standards (SFAS) No. 150, Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity, was issued in May 2003. This statement establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. SFAS No. 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective in the Company's third fiscal quarter of 2003. The Company believes that the adoption of this statement will result in no material change from its existing reporting.

### Liquidity and Capital Resources

Net cash provided by operating activities was \$101.3 million in the first six months of 2003 versus \$56.8 million in last year's comparable period. Merchandise inventories, net of accounts payable, decreased by \$28.2 million in the first six months of this year versus an increase of \$40.3 million in last year's comparable period. The ratio of accounts payable to merchandise inventories improved from 65.5% in last year's second quarter to 73.1% this year. Average inventories per club at August 2, 2003 decreased by 1.1% from a year earlier. The Company believes that improved utilization of its new inventory replenishment system is resulting in more effective management of its inventories. Cash expenditures for contingent lease obligations were \$9.2 million higher than last year for the first half of the year.

Cash expended for property additions was \$97.3 million in this year's first six months versus \$71.8 million in last year's comparable period. The Company opened four new leased clubs and its new cross-dock facility (which is owned) in the first half of 2003. The refurbishment of thirty existing clubs was also substantially completed in the first half. In the first half of 2002, the Company opened eight new clubs (including one owned club) and purchased one club which was formerly leased. Six new gasoline stations were opened in this year's first half. Seven new

gasoline stations were opened in last year's first half.

The Company's full-year capital expenditures are expected to total approximately \$195 to \$205 million in 2003, based on plans to open a total of 10 or 11 new clubs and 13 or 14 gasoline stations, and to purchase one existing club which is currently leased. Three of the planned new clubs are at owned locations. The timing of actual club and gas station openings and the amount of related expenditures could vary from these estimates due, among other things, to the complexity of the real estate development process.

The Company did not repurchase any shares of its common stock in this year's first six months. As of August 2, 2003, the Company's remaining repurchase authorization was \$90.5 million.

The Company has a \$200 million unsecured credit agreement with a group of banks which expires June 13, 2005. As of August 2, 2003, no borrowings were outstanding under the agreement. The agreement includes a \$50 million sub-facility for letters of credit, of which \$2.3 million was outstanding at August 2, 2003. The Company is required to pay an annual facility fee which is currently 0.15% of the total commitment. Interest on borrowings is payable at the Company's option either at (a) the Eurodollar rate plus a margin which is currently 0.50% or (b) a rate equal to the higher of (i) the sum of the Federal Funds Effective Rate plus 0.50% or (ii) the agent bank's prime rate. The Company is also required to pay a usage fee in any calendar quarter during which the average daily amount of loans and undrawn or unreimbursed letters of credit outstanding exceeds 33% of the total commitment. The usage fee, if applicable, would currently be at an annual rate of 0.10% of the average daily amount of credit used under the facility during the calendar quarter. The facility fee, Eurodollar margin and usage fee are subject to change based upon the Company's fixed charge coverage ratio. The agreement contains covenants which, among other things, include minimum net worth and fixed charge coverage requirements and a maximum funded debt-to-capital limitation. The Company is required to comply with these covenants on a quarterly basis. Under the credit agreement, the Company may pay dividends or repurchase its own stock in any amount so long as the Company remains in compliance with all other covenants. BJS has no credit rating triggers that would accelerate the maturity date of debt if borrowings were outstanding under its credit agreement. The Company was in compliance with the covenants and other requirements set forth in its credit agreement at August 2, 2003.

In addition to the credit agreement, the Company maintains a separate \$50 million facility for letters of credit, primarily to support the purchase of inventories, of which \$35.8 million was outstanding at August 2, 2003, and also maintains a \$25 million uncommitted credit line for short-term borrowings, of which no borrowings were outstanding at August 2, 2003.

During the third quarter of 2002, the Company established reserves for its liability related to leases for three clubs which closed on November 9, 2002. BJS's recorded liabilities are based on the present value of rent liabilities under the three leases, including estimated real estate taxes and common area maintenance charges, reduced by estimated income from the subleasing of these properties. An annual discount rate of 6% was used to calculate the present value of these lease obligations. This rate was based on estimated borrowing rates for the Company that took into consideration the weighted-average period of time over which these obligations are expected to be paid.

A considerable amount of judgment was involved in determining BJS's net liability related to the closed club leases, particularly in estimating potential sublease income. Based on its knowledge of real estate conditions in the local markets and its experience in those markets, the Company assumed an average period of time it would take to sublease the properties and the amount of potential sublease income for each property. Net payments that the Company makes to settle its lease obligations will reduce operating cash

flows in varying amounts over the remaining terms of the leases, which expire at various times up to 2019. Instead of subleasing the properties, the Company may satisfy its obligations through lump sum settlements, which could result in accelerated cash outflows. As of August 2, 2003, the Company has reserved a total of \$16.2 million associated with its liabilities for the closed club leases, \$12.4 million of which is included in other noncurrent liabilities, with the remainder included in accrued expenses and other current liabilities on the balance sheet. The Company believes that payments it will make in connection with these leases will not have a material effect on its future financial condition or cash flows and that the liabilities recorded in the balance sheet adequately provide for its obligations. However, there can be no assurance that the Company's actual liability under the leases will not vary materially from amounts recorded in the financial statements due to a number of factors, including future economic factors which may affect the ability to successfully sublease or assign the properties. The Company considers its maximum reasonably possible undiscounted pretax exposure with respect to the leases for the three closed clubs to be approximately \$49 million at August 2, 2003.

During the first half of 2003 the Company made payments totaling \$20.8 million in connection with its indemnification obligations for House2Home leases. The payments included lump sum settlements for eight leases. Based on the Company's continuing evaluation of its remaining obligations and the progress it has made in settling House2Home leases, the Company reduced its estimated obligations by recording a \$1.9 million pretax gain in the first half of 2003, including a gain of \$0.7 million in the second quarter. As of August 2, 2003, the Company has settled 35 of the 41 House2Home leases for which it was contingently liable, including the assignment of four leases by House2Home (for which BJ's remains contingently liable) to third parties.

The vast majority of House2Home settlements to date have been made through lump sum payments and the Company believes that the remaining six leases are also likely to be settled in the same manner. The Company assessed its liability as of August 2, 2003 based on its estimate of likely lump sum settlements for each remaining property, taking into consideration negotiations in progress. Although the terms of the remaining House2Home leases expire at various times up to 2016, the Company believes that it can settle its obligations on a more accelerated schedule. As of August 2, 2003, the present value of the Company's obligations for the remaining House2Home leases totaled \$18.8 million, including \$13.5 million classified as current liabilities. The Company may still satisfy its obligations by subleasing properties, which could change the timing of cash outflows. The Company believes that remaining payments will not have a material impact on its future financial condition or cash flows and that the liabilities recorded in the financial statements adequately provide for its indemnification obligations. However, there can be no assurance that BJ's actual liability arising from the House2Home leases will not differ materially from amounts recorded in the financial statements due to a number of factors, including future economic factors which may affect the Company's ability to successfully settle its House2Home obligations. The Company considers its maximum reasonably possible undiscounted pretax exposure for its House2Home lease obligations to be approximately \$36 million at August 2, 2003.

The Company has filed proofs of claim against House2Home, Inc. for claims arising under certain agreements between BJ's and House2Home in connection with the Company's spin-off from Waban Inc. in July 1997. These claims arise primarily from BJ's indemnification of The TJX Companies, Inc. with respect to TJX's guarantee of House2Home leases and from the Tax Sharing Agreement dated July 28, 1997 between BJ's and House2Home. House2Home and BJ's have agreed in principle to settle BJ's claims against House2Home. The proposed settlement provides that BJ's will have an unsecured claim of approximately \$33 million, on account of claims under the Tax Sharing Agreement and the 31 lease settlements which have been finalized to date. Under the proposed settlement BJ's will be allowed additional claims when it makes future payments for House2Home leases. (House2Home has stated in its Disclosure Statement filed with the Bankruptcy Court that it expects to pay between 18.5% and 39.1% of its unsecured claims). As part of the settlement, BJ's will be released of all claims that House2Home and its bankruptcy estate may

have against BJs. The agreement in principle is subject to definitive documentation and Bankruptcy Court approval. In addition, the Company has reached an agreement in principle with the Indenture Trustee for House2Home's Convertible Subordinated Notes under which BJs would receive a \$2.5 million payment from the noteholders' share of the House2Home estate in settlement of the Company's claim that certain lease indemnity payments constitute senior debt under the Subordinated Note Indenture. This agreement is also subject to definitive documentation and Bankruptcy Court approval. The Company is unable to determine the amount, if any, of future recoveries under the claims and, therefore, has not recognized such claims in its financial statements.

Cash and cash equivalents totaled \$44.9 million as of August 2, 2003 and no borrowings were outstanding on that date. The Company believes that its current resources, together with anticipated cash flow from operations, will be sufficient to finance its operations through the term of its credit agreement, which expires June 13, 2005. However, the Company may from time to time seek to obtain additional financing.

### **Factors Which Could Affect Future Operating Results**

This report contains a number of forward-looking statements, including statements regarding planned capital expenditures, planned club and gas station openings, BJs Rewards membership program, lease obligations under the Company's indemnification agreement with TJX, lease obligations in connection with three closed clubs and other information with respect to the Company's plans and strategies. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. Without limiting the foregoing, the words believes, anticipates, plans, estimates, expects and similar expressions are intended to identify forward-looking statements. There are a number of important factors that could cause actual events or the Company's actual results to differ materially from those indicated by such forward-looking statements, including, without limitation, economic and weather conditions and state and local regulation in the Company's markets; competitive conditions; the Company's success in settling lease obligations under the Company's indemnification agreement with TJX and in connection with the closing of three of its own clubs; and events which might cause the Company's 1997 spin-off from Waban Inc. not to qualify for tax-free treatment. Each of these and other factors are discussed in more detail in the Company's Annual Report on Form 10-K for the fiscal year ended February 1, 2003.

Any forward-looking statements represent the Company's estimates only as of the day this quarterly report was first filed with the Securities and Exchange Commission and should not be relied upon as representing the Company's estimates as of any subsequent date. While the Company may elect to update forward-looking statements at some point in the future, the Company specifically disclaims any obligation to do so, even if its estimates change.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company believes that its potential exposure to market risk as of August 2, 2003 is not material because of the short contractual maturities of its cash and cash equivalents on that date. No bank debt was outstanding on August 2, 2003. The Company has not used derivative financial instruments.

### **Item 4. Controls and Procedures**

The Company's management, with the participation of the Company's chief executive officer and chief financial officer, evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of August 2, 2003. Based on this evaluation, the Company's chief executive officer and chief financial officer concluded that, as of August 2, 2003, the Company's disclosure controls and procedures were (1) designed to ensure that material



information relating to the Company, including its consolidated subsidiaries, is made known to the Company's chief executive officer and chief financial officer by others within those entities, particularly during the period in which this report was being prepared and (2) effective, in that they provide reasonable assurance that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

No change in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the fiscal quarter ended August 2, 2003 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1 Legal Proceeding**

A discussion of the House2Home bankruptcy proceeding appears in Part I of this Form 10-Q and is incorporated herein by reference.

**Item 6 Exhibits and Reports on Form 8-K**

(a) Exhibits

- 31.1 Chief Executive Officer Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Chief Financial Officer Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Chief Executive Officer Certification pursuant to Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Chief Financial Officer Certification pursuant to Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports on Form 8-K

On August 8, 2003, the Company furnished a Current Report on Form 8-K, dated August 7, 2003, to report under Item 12 information with respect to sales results for the fiscal month, quarter and six months ended August 2, 2003.

On August 19, 2003, the Company furnished a Current Report on Form 8-K, dated August 19, 2003, to report under Item 12 information with respect to financial results for the fiscal quarter and six months ended August 2, 2003.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BJS WHOLESALE CLUB, INC.

(Registrant)

Date: September 11, 2003

/s/ MICHAEL T. WEDGE

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Michael T. Wedge

President and Chief Executive Officer

(Principal Executive Officer)

Date: September 11, 2003

/s/ FRANK D. FORWARD

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Frank D. Forward

Executive Vice President and Chief Financial Officer

(Principal Financial and Accounting Officer)