# Edgar Filing: NEW YORK COMMUNITY BANCORP INC - Form 425

NEW YORK COMMUNITY BANCORP INC Form 425 July 29, 2003

Filed by New York Community Bancorp, Inc.

Pursuant to Rule 425 under the Securities Act of 1933

and deemed filed pursuant to Rule 14a-12

of the Securities Exchange Act of 1934

Subject Company: New York Community Bancorp, Inc.

Commission File No. 1-31565

The following is an investor presentation in connection with New York Community Bancorp, Inc.: s proposed merger with Roslyn Bancorp, Inc.:

[LOGO]New York Community

BANCORP, INC.

Combining strengths. Creating value.

[GRAPHIC]

#### Forward-looking Statements and Risk Factors

[LOGO]

New York Community Bancorp, Inc. and Roslyn Bancorp, Inc. will be filing a joint proxy statement / prospectus and other relevant documents concerning the merger with the United States Securities and Exchange Commission (the SEC). WE URGE INVESTORS TO READ THE JOINT PROXY STATEMENT / PROSPECTUS AND ANY OTHER RELEVANT DOCUMENTS TO BE FILED WITH THE SEC, BECAUSE THEY CONTAIN IMPORTANT INFORMATION.

Investors will be able to obtain these documents free of charge at the SEC s web site (www.sec.gov). In addition, documents filed with the SEC by New York Community Bancorp, Inc. will be available without charge from the Investor Relations Department, New York Community Bancorp, Inc., 615 Merrick Avenue, Westbury, NY 11590. Documents filed with the SEC by Roslyn Bancorp, Inc. will be available free of charge from the Investor Relations Department, Roslyn Bancorp, Inc., One Jericho Plaza, Jericho, New York 11753.

The directors, executive officers, and certain other members of management of New York Community Bancorp, Inc., and Roslyn Bancorp, Inc., may be soliciting proxies in favor of the merger from the companies respective shareholders. For information about these directors, executive officers, and members of management, shareholders are asked to refer to the most recent proxy statements issued by the respective companies, which are available on their web sites and at the addresses provided in the preceding paragraph.

#### Forward-looking Statements and Associated Risk Factors

This presentation, and other written materials and oral statements made by management, may contain certain forward-looking statements regarding the companies prospective performance and strategies within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The companies intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, and are including this statement for purposes of said safe harbor provisions.

Forward-looking statements, which are based on certain assumptions and describe future plans, strategies, and expectations of the companies, are generally identified by use of the words plan, believe, expect, intend, anticipate, estimate, project, or other similar expressions. The companies ability to predict results or the actual effects of their plans and strategies is inherently uncertain. Accordingly, actual results may differ materially from anticipated results.

The following factors, among others, could cause the actual results of the merger to differ materially from the expectations stated in this presentation: the ability of the two companies to obtain the required shareholder or regulatory approvals of the merger; the ability to effect the proposed restructuring; the ability of the companies to consummate the merger; the ability to successfully integrate the companies following the merger; a materially adverse change in the financial condition of either company; the ability to fully realize the expected cost savings and revenues; and the ability to realize the expected cost savings and revenues on a timely basis.

Other factors that could cause the actual results of the merger to differ materially from current expectations include a change in economic conditions; changes in interest rates, deposit flows, loan demand, real estate values, and competition; changes in accounting principles, policies, or guidelines; changes in legislation and regulation; and other economic, competitive, governmental, regulatory, geopolitical, and technological factors affecting the companies; operations, pricing, and services.

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The companies undertake no obligation to update these forward-looking statements to reflect events or circumstances that occur after the date on which such statements were made.

### The merger will enhance NYB s franchise, performance, and value.

- Creates the NY Metro region s largest community bank, based on market capitalization and total assets
- ♦ Is immediately 18% accretive to diluted GAAP EPS prior to the \$3.5 billion downsizing of the securities portfolio; when the downsizing is completed, the merger will still produce 10% diluted EPS accretion
- Combines a premier asset generator with a premier deposit accumulator
- Strengthens the Company s capacity for capital generation and capital management initiatives
- Increases deposit share in Brooklyn, Queens, Nassau, and Suffolk markets
- \$3.5 billion downsizing of the securities portfolio reduces leverage at an opportune time
- Joins two companies with significant integration expertise, common operating philosophies, and identical systems platforms
- ♦ Creates a significant opportunity for shareholder value creation

Combining Strengths: The NYB / RSLN Merger	[LOGO]
NYB will be the NY Metro region s largest community bank, based on market cap. (a)	
(in millions)	
INCREASED MARKET CAP	
[CHART]	
(a) The NY Metro region includes Kings, Queens, Richmond, Nassau, and Suffolk counties.	

Combining Strengths: The NYB / RSLN Merger	[LOGO]
NYB will be the NY Metro region s largest community bank, based on total assets.	
(in billions)	
ASSET GROWTH	
[CHART]	
(a) Excludes the projected \$3.5 billion downsizing of the securities portfolio.	
	5

[LOGO]

NYB will be the NY Metro region s second largest thrift depository.

(in billions)

CORE DEPOSIT

**GROWTH** 

# [CHART]

Core / Total Deposits:	38.8%	42.5%	55.8%	62.9%	66.0%	54.3%
Loans / Total Deposits:	150.0%	111.6%	99.2%	104.4%	114.8%	84.1%

[LOGO]

The merger is expected to be 10% accretive to NYB s diluted EPS in 2004.

# DILUTED EPS GROWTH

# [CHART]

- (a) Core earnings; please see reconciliation to GAAP earnings on page 29.
- (b) Company estimates
- (c) Reflects the projected \$3.5 billion reduction in securities, which will reduce pro forma diluted EPS from \$2.72 to \$2.53.

[LOGO]

The merger will join a premier asset generator with a premier deposit accumulator.

(in millions)

NYB

RSLN

A Premier Loan Originator

**A Premier Deposit Accumulator** 

[CHART]
n Total Loan Originations

[CHART]
n Total Deposits

(a) 1H 03 Annualized

[LOGO]

We have significantly grown our preferred loan portfolios.

(in millions)

NYB

RSLN

**Multi-family Loan** 

**Multi-family / Construction Loan** 

Originations

Originations

[CHART]

[CHART]

(a) 1H 03 Annualized

[LOGO]

We both have a profitable, efficient, and risk-averse lending niche.

N	Y	R

- ♦ Rent-controlled /-stabilized buildings generate stable cash flow
- ♦ 5-year fixed / 5-year adjustable term
- ♦ Pre-payment penalties: 5-4-3-2-1 points
- ♦ Average term to refi: 4 years
- ♦ Average loan at 6/30/03: \$2.1 million
- ♦ Average LTV ratio at 6/30/03: 57.1%
- ♦ Minimum debt coverage ratio: 120%
- ♦ No net charge-offs since 1987
- (a) Includes permanent multi-family loans.

#### **RSLN**

- Construction and multi-family rehab loans currently yielding spreads of approximately 300 bns
- ♦ Adjustable rate loans, tied to prime or LIBOR
- Average project takes 18-24 months to complete
- ♦ Average loan-to-value ratio: 60.7% (a)
- Primary relationship with 9 of Long Island s top 10 developers
- No net charge-offs on construction loans originated since 1993

[LOGO]

The quality of our assets consistently exceeds the industry average.

NPAs to Total Assets

[CHART]

NYB RSLN

	12/31/99	12/31/00	12/31/01	12/31/02	6/30/03	12/31/99	12/31/00	12/31/01	12/31/02	6/30/03
n U.S. Thrifts	0.52%	0.53%	0.67%	0.70%	0.62% n U.S. Thrifts	0.52%	0.53%	0.67%	0.70%	0.62%
n NYB	0.17%	0.19	0.19%	0.15%	0.11% n RSLN	0.25%	0.13%	0.53%	0.39%	0.26%

Industry Data Source: SNL Financial

[LOGO]

The level of net charge-offs attests to our underwriting standards.

NCOs to Average Loans

[CHART]

NYB RSLN

	12/31/99	12/31/00	12/31/01	12/31/02	6/30/03	12/31/99	12/31/00	12/31/01	12/31/02	6/30/03
n U.S. Thrifts	0.14%	0.14%	0.18%	0.19%	0.19% n U.S. Thrifts	0.14%	0.14%	0.18%	0.19%	0.19%
n NYB	0.00%	0.00%	0.00%	0.00%	0.00% n RSLN	0.00%	0.02%	0.02%	0.01%	0.01%

Industry Data Source: SNL Financial

Combining Strengths: The NYB / RSLN Merger	[LOGO]
We serve over one million accounts in a high net worth marketplace.	
[MAP]	
[CHART]	
Map Source: Y-Merge.com, a division of SNL Financial	

[LOGO]

The merger will boost NYB s rank among banks in the NY Metro region.

(dollars in millions)

			Deposit	
Rank	k Institution	Deposits <sup>(a)</sup>	Share (a)	Branches (a)
1	J.P. Morgan Chase	\$ 20,281	15.6%	151
2	Citigroup	16,959	13.0	135
3	Astoria Financial	10,878	8.3	83
4	Pro Forma NYB w / RSLN	9,849	7.6	115
5	GreenPoint	9,372	7.2	61
6	North Fork	8,932	6.9	128
7	HSBC	8,857	6.8	95
8	Washington Mutual	8,379	6.4	80
9	FleetBoston	6,283	4.8	107
10	RSLN	5,198	4.0	31
11	NYB	4,651	3.6	84
12	Bank of New York	3,753	2.9	108
13	Independence Community Bancorp	3,656	2.8	35
14	Staten Island Bancorp	2,556	2.0	19
15	Apple Bank for Savings	2,446	1.9	27

Source: SNL DataSource. Deposit data as of June 30, 2002.

<sup>(</sup>a) Deposits, deposit share, and branches listed for the Metro NY region (Kings, Queens, Richmond, Nassau, and Suffolk counties) only.

[LOGO]

Combining Strengths: The NYB / RSLN Merger

On a pro forma basis, NYB ranks among the leading thrifts in its core markets.

	QUEI	QUEENS STATEN ISLAND				NASSAU			
		Total						Total	
		Deposit			Total			Deposit	
Rank	Thrift	Share	Rank	Thrift	Deposit Share	Rank	Thrift	Share	
1	AF	9.86%	1	SIB	32.35%	1	GPT	10.00%	
2	NYB	9.37 <sup>(a)</sup>	2	NYB	21.95	2	AF	9.92	
3	GPT	6.60	3	WM	6.35	2	NYB	9.17 <sup>(a)</sup>	
4	Ridgewood	4.24	4	ICBC	3.84	4	WM	6.21	
5	ICBC	2.79							

<sup>(</sup>a) Pro forma w / RSLN

Source: SNL DataSource. Deposit data as of June 30, 2002.

[LO	(GO
ombining Strengths: The NYB / RSLN Merger	
YB s structure recognizes and capitalizes on the brand equity of its divisional banks.	

New York Community Bancorp, Inc.

[CHART]

[LOGO]

We place an emphasis on community banking.

Name retention engenders customer loyalty

Tradition of personal service appeals to customer base

A SHARED EMPHASIS

**BANKING** 

Longstanding banking relationships are expanded through provision

ON COMMUNITY

of alternative investment products / wealth services

Needs of consumers / small businesses are addressed

Visibility is enhanced by Richmond County Savings and Roslyn Foundation

charitable giving

[LOGO]

We emphasize convenience and exceptional customer service.

Hours: Weekend, extended evening, and early-bird hours

Products & services:
 A full-service menu of traditional banking products and services,

complemented by an extensive range of alternative investment

products

Multiple service channels:
 Bank online, by phone, or by mail

♦ Easy access: Walk-up windows, drive-up bays, ATMs

♦ Staffing: Over 400 licensed retail personnel in addition to a fully

commissioned sales force

Technology: State-of-the-art ATMs and online real time processing

[LOGO]

We rank among the most efficient thrifts in the nation.

Efficiency Ratio

NYB RSLN
[CHART] [CHART]

	1999	2000	2001	2002	1H 03		1999	2000	2001	2002	1H 03
n U.S. Thrifts	63.13%	65.72%	66.42%	62.67%	61.81%	n U.S. Thrifts	63.13%	65.72%	66.42%	62.67%	61.81%
n NYB	29.95%	30.20%(a)	35.03%(a)	25.32%	24.52%	n RSLN	31.57%	33.92%	31.56%	27.65%	26.56%

<sup>(</sup>a) Core efficiency ratio; please see reconciliation to GAAP efficiency ratio on page 29. Industry Data Source: SNL Financial

Con	ombining Strengths: The NYB / RSLN Merger	[LOGO
We .	generate the highest net income per FTE among our local peers.	
	Net Income per FTE <sup>(a)</sup>	
	(in thousands)	
	[CHART]	
(a)	1Q 03 net income annualized; FTE at 3/31/03.	

[LOGO]

Our efficiency stems from several sources.

Emphasis on multi-family / construction lending

Above-average deposits per traditional branch (NYB: \$79

million; RSLN: \$164 million at 6/30/03)
Franchise expansion through M & A
Cost-effective de novo branch expansion

Hub & spoke approach to in-store branching

Profitable third-party alliances

SOURCES OF

**EFFICIENCY** 

[LOGO]

We generate significant revenues through third-party alliances.

Conduit lending:

- ♦ 1-4 family loans
- ♦ Consumer loans

Investment products:

**REVENUE-PRODUCING** 

THIRD-PARTY ALLIANCES

- ♦ Annuities
- ♦ Mutual funds
- ♦ Insurance

Real estate joint ventures

Combining Strengths: The NYB / RSLN Merger	[LOGO]
Pro forma fee and service-related income will rise approximately 37% Y-O-Y in 2003.	
(in millions)	
Fee and Service-related Income	
[CHART]	
(a) 1H 03 Annualized	

[LOGO]

### NYB s merger transactions with HAVN and RCBK exceeded expectations.

	Haven	Richmond	NYB	Roslyn
(dollars in millions, except per share data)	Bancorp	County	2002 Results	Bancorp
Announcement Date:	June 27, 2000	March 27, 2001		June 27, 2003
Closing Date:	November 30, 2000	July 31, 2001		4Q 03
Announced Transaction Value:	\$196	\$802		1,569
Assets / Deposits:	\$2,966 / \$2,151 (a)	\$3,213 / \$2,093 <sup>(a)</sup>	\$11,313 / \$5,256	\$10,809 / \$6,085 (a)
Announced Cost Savings:	~25% of Haven	11% of combined	Greatly exceeded	10% of combined
Announced Revenue Enhancements:	None	None	464% core revenue growth recorded from 2000 2002	None
Efficiency Ratio:	$73.9\% (1Q \ 00)^{(a)}$	45.7% (4Q 00) <sup>(a)</sup>	25.3%	26.2% (1Q 03 <sup>(a)</sup>
Projected Diluted EPS (b):	\$0.88 in 02	\$1.14-\$1.19 in 02	\$1.67	\$2.53 in 04°
Projected Accretion:	21.7%	11.8%-16.5%	129.4% <sup>(c)</sup>	10.0%
Projected Diluted Cash EPS (b)(d):	\$1.06 in 02	\$1.19 in 02	\$1.89	\$2.58 in 04
Projected Accretion:	10.8%	16.5%	95.3% (c)	10.8%

- (a) Data from the last company report filed prior to transaction announcement.
- (b) Adjusted to reflect NYB s 4-for-3 stock split on May 21, 2003.
- (c) 2002 NYB results compared to stand-alone Street estimates as of March 2000.
- (d) The Company calculated its diluted cash earnings per share for 2002 by adding back non-cash items of \$30.5 million, or \$0.22 per diluted share, to net income of \$229.2 million, or \$1.67 per diluted share.
- (e) Reflects the projected \$3.5 billion reduction in securities, which will reduce pro forma diluted EPS from \$2.72 to \$2.53.

[LOGO]

The pro forma securities portfolio will be downsized by approximately \$3.5 billion.

#### Plan

Approximately \$3.5 billion downsizing of securities portfolio
Assumed 2.0% pre-tax spread lost on the downsized assets / liabilities
Buyback stock to target 5.25% tangible common ratio at close

# **Projected Results**

Enhanced earnings quality

Reduced interest rate and extension risk

Reduced exposure to market value volatility

\$100+ million of equity freed up

Ø

Improved net interest margin

Reduced leverage at an opportune time

Re-aligned securities portfolio

Creating Value: The NYB / RSLN Merger [LOGO]

The value of NYB s shares has appreciated 2,543% since 11/23/93.

(dollars in millions, except per share data)

" Market capitalization

" Price per share (adjusted for 8 splits including a

4-for-3 stock split on 5/21/03)

" Annual yield produced by \$0.92 per share dividend on

shares purchased at this date

[CHART]

(a) Pro forma w / RSLN

Creating Value: The NYB / RSLN Merger [LOGO]

The merger creates a significant opportunity for share value creation.

	% Appreci	% Appreciation (a)	
	Share Price	Dividend	
NYB November 23, 1993	2,543%	6,215%	
Haven June 27, 2000 <sup>b)</sup>	464	176	
Richmond County March 27, 2001 <sup>b)</sup>	150	130	
Roslyn June 27, 2003 <sup>(b)</sup>	13	10	

<sup>(</sup>a) As of July 14, 2003

<sup>(</sup>b) Reflects appreciation in NYB s price per share and its quarterly cash dividend since the merger transaction was announced.

Creating Value: The NYB / RSLN Merger [LOGO]

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Appendix [LOGO]

### Reconciliation of GAAP and Non-GAAP Measures

- 1. As calculated in accordance with GAAP, the Company s 2000 and 2001 diluted earnings per share were \$0.42 and \$1.01, respectively. The 2000 amount reflected a gain of \$13.5 million recorded in other operating income and a charge of \$24.8 million recorded in operating expenses, resulting in a net charge of \$11.4 million, or \$0.20 per diluted share. The 2001 amount included a gain of \$39.6 million recorded in other operating income and charges of \$23.5 million and \$3.0 million, respectively, recorded in operating expenses and income tax expense, resulting in an after-tax net charge of \$836,000, or \$0.01 per diluted share.
- 2. As calculated in accordance with GAAP, the Company s 2000 and 2001 efficiency ratios were 52.08% and 38.04%, respectively. The Company s 2000 core efficiency ratio excluded a gain of \$13.5 million on the sale of a Bank-owned property from other operating income and a merger-related charge of \$24.8 million from operating expenses. Its 2001 core efficiency ratio excluded a gain of \$39.6 million on the sale of certain assets from other operating income and a merger-related charge of \$23.5 million from operating expenses.

For more information: [LOGO]

NYB RSLN

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7/29/03