

IROBOT CORP  
Form 10-Q  
October 30, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED September 26, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM TO  
COMMISSION FILE NUMBER 001-36414

iROBOT CORPORATION  
(Exact name of registrant as specified in its charter)

Delaware 77-0259 335  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)  
8 Crosby Drive  
Bedford, MA 01730  
(Address of principal executive offices)  
(Zip code)  
(781) 430-3000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the Registrant's Common Stock as of October 26, 2015 was 29,069,589.



Table of Contents

iROBOT CORPORATION

FORM 10-Q

THREE AND NINE MONTHS ENDED SEPTEMBER 26, 2015

INDEX

	Page
<b>PART I: FINANCIAL INFORMATION</b>	
Item 1. Financial Statements	
<u>Consolidated Balance Sheets as of September 26, 2015 and December 27, 2014 (unaudited)</u>	<u>3</u>
<u>Consolidated Statements of Income for the three and nine month periods ended September 26, 2015 and September 27, 2014 (unaudited)</u>	<u>4</u>
<u>Consolidated Statements of Comprehensive Income for the three and nine month periods ended September 26, 2015 and September 27, 2014 (unaudited)</u>	<u>5</u>
<u>Consolidated Statements of Cash Flows for the nine month periods ended September 26, 2015 and September 27, 2014 (unaudited)</u>	<u>6</u>
<u>Notes to Consolidated Financial Statements (unaudited)</u>	<u>7</u>
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>18</u>
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	<u>27</u>
<u>Item 4. Controls and Procedures</u>	<u>27</u>
<b>PART II: OTHER INFORMATION</b>	
<u>Item 1. Legal Proceedings</u>	<u>27</u>
<u>Item 1A. Risk Factors</u>	<u>28</u>
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>29</u>
<u>Item 5. Other Information</u>	<u>29</u>
<u>Item 6. Exhibits</u>	<u>30</u>
<u>Signatures</u>	<u>31</u>
<u>Exhibit Index</u>	<u>32</u>

Table of Contents

iROBOT CORPORATION  
 CONSOLIDATED BALANCE SHEETS  
 (unaudited)

	September 26, 2015	December 27, 2014
	(in thousands)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 176,430	\$ 185,957
Short term investments	35,791	36,166
Accounts receivable, net of allowance of \$66 at September 26, 2015 and \$67 at December 27, 2014	76,314	71,056
Unbilled revenue	580	2,614
Inventory	58,665	47,857
Deferred tax assets	20,338	21,505
Other current assets	8,408	9,704
Total current assets	376,526	374,859
Property and equipment, net	28,553	31,297
Deferred tax assets	7,688	8,409
Goodwill	48,751	48,751
Intangible assets, net	16,529	19,146
Other assets	11,766	10,751
Total assets	\$489,813	\$493,213
<b>LIABILITIES, REDEEMABLE CONVERTIBLE PREFERRED STOCK AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$56,490	\$60,256
Accrued expenses	13,752	18,701
Accrued compensation	11,153	16,235
Deferred revenue and customer advances	2,279	3,849
Total current liabilities	83,674	99,041
Long term liabilities	3,033	3,736
Commitments and contingencies (Note 7)		
Redeemable convertible preferred stock, 5,000,000 shares authorized and none outstanding	—	—
Common stock, \$0.01 par value, 100,000,000 shares authorized; 29,247,802 and 29,644,602 shares issued and outstanding at September 26, 2015 and December 27, 2014, respectively	292	297
Additional paid-in capital	237,260	249,409
Retained earnings	165,680	140,881
Accumulated other comprehensive loss	(126	) (151
Total stockholders' equity	403,106	390,436
Total liabilities, redeemable convertible preferred stock and stockholders' equity	\$489,813	\$493,213
The accompanying notes are an integral part of the consolidated financial statements.		



Table of Contents

iROBOT CORPORATION  
CONSOLIDATED STATEMENTS OF INCOME  
(in thousands, except per share amounts)  
(unaudited)

	Three Months Ended		Nine Months Ended	
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
Revenue	\$143,609	\$143,497	\$410,358	\$397,504
Cost of revenue (1)	73,751	75,608	216,759	215,784
Gross margin	69,858	67,889	193,599	181,720
Operating expenses:				
Research and development (1)	18,122	17,343	55,886	51,522
Selling and marketing (1)	19,379	15,844	60,896	53,911
General and administrative (1)	13,701	12,008	39,195	35,938
Total operating expenses	51,202	45,195	155,977	141,371
Operating income	18,656	22,694	37,622	40,349
Other expense, net	(93	) (374	) (948	) (469
Income before income taxes	18,563	22,320	36,674	39,880
Income tax expense	5,770	7,713	11,875	11,463
Net income	\$12,793	\$14,607	\$24,799	\$28,417
Net income per share				
Basic	\$0.43	\$0.49	\$0.84	\$0.97
Diluted	\$0.42	\$0.48	\$0.82	\$0.94
Number of weighted average common shares used in calculations per share				
Basic	29,654	29,595	29,697	29,439
Diluted	30,117	30,183	30,253	30,169

(1) Total stock-based compensation recorded in the three and nine months ended September 26, 2015 and September 27, 2014 included in the above figures breaks down by expense classification as follows:

	Three Months Ended		Nine Months Ended	
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
Cost of revenue	\$270	\$291	\$662	\$626
Research and development	963	866	2,737	2,425
Selling and marketing	474	319	1,089	860
General and administrative	2,193	2,315	5,974	6,105

The accompanying notes are an integral part of the consolidated financial statements.

Table of ContentsiROBOT CORPORATION  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in thousands)

(unaudited)

	Three Months Ended		Nine Months Ended	
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
Net income	\$12,793	\$14,607	\$24,799	\$28,417
Other comprehensive income, net of tax:				
Unrealized gains/(losses) on investments, net of tax	67	(80	) 25	(171
Total comprehensive income	\$12,860	\$14,527	\$24,824	\$28,246

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

iROBOT CORPORATION  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands)  
(unaudited)

	Nine Months Ended	
	September 26, 2015	September 27, 2014
Cash flows from operating activities:		
Net income	\$24,799	\$28,417
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation and amortization	10,569	9,578
Loss on disposal of assets	201	27
Stock-based compensation	10,462	10,016
Deferred income taxes, net	2,289	793
Tax benefit of excess stock-based compensation deductions	(795	) (2,707
Non-cash director deferred compensation	112	34
Changes in operating assets and liabilities — (use) source		
Accounts receivable	(5,258	) (28,999
Unbilled revenue	2,034	(323
Inventory	(10,965	) (8,678
Other assets	1,296	(5,407
Accounts payable	(1,285	) 4,943
Accrued expenses	(6,127	) 2,859
Accrued compensation	(5,082	) (7,836
Deferred revenue and customer advances	(1,570	) (2,376
Long term liabilities	(703	) (467
Net cash provided by (used in) operating activities	19,977	(126
Cash flows from investing activities:		
Additions of property and equipment	(7,557	) (9,168
Change in other assets	(1,015	) —
Purchases of investments	(17,755	) (24,214
Sales of investments	18,000	7,500
Net cash used in investing activities	(8,327	) (25,882
Cash flows from financing activities:		
Proceeds from stock option exercises	3,385	7,853
Income tax withholding payment associated with restricted stock vesting	(1,295	) (1,532
Stock repurchases	(24,062	) —
Tax benefit of excess stock-based compensation deductions	795	2,707
Net cash provided by (used in) financing activities	(21,177	) 9,028
Net decrease in cash and cash equivalents	(9,527	) (16,980
Cash and cash equivalents, at beginning of period	185,957	165,404
Cash and cash equivalents, at end of period	\$176,430	\$148,424
Supplemental disclosure of cash flow information:		
Cash paid for income taxes	\$8,791	\$15,462
Non-cash investing and financing activities:		
Stock repurchases included in accrued expenses	\$1,156	\$—
Transfer of inventory to property and equipment	\$157	\$637



Additions of property and equipment included in accounts payable	\$754	\$671
--	-------	-------

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

iROBOT CORPORATION

Notes To Consolidated Financial Statements

(unaudited)

1. Description of Business

iRobot Corporation (“iRobot” or the “Company”) develops robotics and artificial intelligence technologies and applies these technologies in producing and marketing robots. The Company’s revenue is primarily generated from product sales.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying consolidated financial statements include those of iRobot and its subsidiaries, after elimination of all intercompany accounts and transactions. In addition, certain prior year amounts have been reclassified to conform to the current year presentation. iRobot has prepared the accompanying unaudited consolidated financial statements in conformity with accounting principles generally accepted in the United States of America.

The accompanying unaudited financial data as of September 26, 2015 and for the three and nine months ended September 26, 2015 and September 27, 2014 have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. However, the Company believes that the disclosures are adequate to make the information presented not misleading. The year-end balance sheet data were derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States. These consolidated financial statements should be read in conjunction with the Company’s audited consolidated financial statements and the notes thereto included in its Annual Report on Form 10-K for the fiscal year ended December 27, 2014, filed with the SEC on February 13, 2015.

In the opinion of management, all adjustments necessary to state fairly the Company's statement of financial position as of September 26, 2015 and results of operations and cash flows for the periods ended September 26, 2015 and September 27, 2014 have been made. The results of operations and cash flows for any interim period are not necessarily indicative of the operating results and cash flows for the full fiscal year or any future periods.

Use of Estimates

The preparation of these financial statements in conformity with accounting principles generally accepted in the United States requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. On an ongoing basis, management evaluates these estimates and judgments, including those related to revenue recognition, sales returns, bad debts, warranty claims, inventory reserves, valuation of investments, valuation of goodwill and intangible assets, assumptions used in valuing stock-based compensation instruments and income taxes. The Company bases these estimates on historical and anticipated results and trends and on various other assumptions that the Company believes are reasonable under the circumstances, including assumptions as to future events. These estimates form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. By their nature, estimates are subject to an inherent degree of uncertainty. Actual results may differ from the Company’s estimates.

Fiscal Year-End

The Company operates and reports using a 52-53 week fiscal year ending on the Saturday closest to December 31. Accordingly, the Company’s fiscal quarters end on the Saturday that falls closest to the last day of the third month of each quarter.

Revenue Recognition

The Company derives its revenue primarily from product sales and, to a lesser extent, government and commercial research and development contracts. The Company sells products directly to customers and indirectly through resellers and distributors. The Company recognizes revenue from sales of robots under the terms of the customer agreement upon transfer of title and risk of loss to the customer, net of estimated returns, provided that collection is

determined to be reasonably assured and no significant obligations remain.

7

---

## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

Beginning in the third quarter of 2015, with the introduction of the Company's first connected robot, each sale of a connected robot represents a multi-element arrangement containing the robot, an app and potential future unspecified software upgrades. Revenue is allocated to the deliverables based on their relative selling prices which have been determined using best estimate of selling price (BESP). Revenue allocated to the app and unspecified software upgrades is then deferred and recognized on a straight-line basis over the period in which the Company expects to provide the upgrades over the estimated life of the robot.

Sales to domestic and Canadian resellers of home robots are typically subject to agreements allowing for limited rights of return, rebates and price protection. The Company also provides limited rights of returns for direct-to-consumer sales generated through its on-line stores. Accordingly, the Company reduces revenue for its estimates of liabilities for these rights of return, rebates and price protection at the time the related sale is recorded. These estimates for rights of return are directly based on specific terms and conditions included in the reseller agreements, historical returns experience and various other assumptions that the Company believes are reasonable under the circumstances. In the case of new product introductions, the estimates for returns applied to the new products are based upon the estimates for the most similar predecessor products until such time that the Company has enough actual returns experience for the new products, which is typically two holiday returns cycles. At that time, the Company incorporates that data into the development of returns estimates for the new products. The Company updates its analysis of returns on a quarterly basis. If actual returns differ significantly from the Company's estimates, or if modifications to individual reseller agreements are entered into that impact their rights of returns, such differences could result in an adjustment to previously established reserves and could have a material impact, either favorably or unfavorably, on the Company's results of operations for the period in which the actual returns become known or the reseller agreement is modified. The Company's international distributor agreements do not currently allow for product returns and, as a result, no reserve for returns is established for this group of customers. The estimates and reserve for rebates and price protection are based on specific programs, expected usage and historical experience. Actual results could differ from these estimates.

Under cost-plus-fixed-fee (CPFF) type contracts, the Company recognizes revenue based on costs incurred plus a pro rata portion of the total fixed fee. Costs incurred include labor and material that are directly associated with individual CPFF contracts plus indirect overhead and general and administrative type costs based upon billing rates submitted by the Company to the Defense Contract Management Agency (DCMA). Annually, the Company submits final indirect billing rates to DCMA based upon actual costs incurred throughout the year. In the situation where the Company's final actual billing rates are greater than the estimated rates currently in effect, the Company records a cumulative revenue adjustment in the period in which the rate differential is collected from the customer. These final billing rates are subject to audit by the Defense Contract Audit Agency (DCAA), which can occur several years after the final billing rates are submitted and may result in material adjustments to revenue recognized based on estimated final billing rates. As of September 26, 2015, fiscal years 2012 through 2014 are open for audit by DCAA. In the situation where the Company's anticipated actual billing rates will be lower than the provisional rates currently in effect, the Company records a cumulative revenue adjustment in the period in which the rate differential is identified. Revenue on firm fixed price (FFP) contracts is recognized using the percentage-of-completion method. For government product FFP contracts, revenue is recognized as the product is shipped or in accordance with the contract terms. Costs and estimated gross margins on contracts are recorded as revenue as work is performed based on the percentage that incurred costs compare to estimated total costs utilizing the most recent estimates of costs and funding. Changes in job performance, job conditions, and estimated profitability, including those arising from final contract settlements and government audits, may result in revisions to costs and income and are recognized in the period in which the revisions are determined. Since many contracts extend over a long period of time, revisions in cost and funding estimates during the progress of work have the effect of adjusting earnings applicable to past performance in the current period. When the current contract estimate indicates a loss, a provision is made for the total anticipated loss in the current period. Revenue earned in excess of billings, if any, is recorded as unbilled revenue. Billings in excess of revenue earned, if any, are recorded as deferred revenue.

## Stock-Based Compensation

The Company accounts for stock-based compensation through recognition of the fair value of the stock-based compensation as a charge against earnings. Stock-based compensation cost for stock options is estimated at the grant date based on each option's fair value as calculated by the Black-Scholes option-pricing model. Stock-based compensation cost for restricted stock awards, time-based restricted stock units and performance-based restricted stock units is measured based on the closing fair market value of the Company's common stock on the date of grant. For performance-based restricted stock units, the compensation costs will be subsequently adjusted for assumptions of achievement during the period in which the assumption of achievement changes, as applicable. The Company recognizes stock-based compensation as expense ratably on a straight-line basis over the requisite service period, net of estimated forfeitures.

## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

## Net Income Per Share

The following table presents the calculation of both basic and diluted net income per share:

	Three Months Ended		Nine Months Ended	
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
	(In thousands, except per share amounts)			
Net income	\$12,793	\$14,607	\$24,799	\$28,417
Weighted-average shares outstanding	29,654	29,595	29,697	29,439
Dilutive effect of employee stock options and restricted shares	463	588	556	730
Diluted weighted-average shares outstanding	30,117	30,183	30,253	30,169
Basic income per share	\$0.43	\$0.49	\$0.84	\$0.97
Diluted income per share	\$0.42	\$0.48	\$0.82	\$0.94

Restricted stock units and stock options representing approximately 0.7 million and 0.4 million shares of common stock for the three month periods ended September 26, 2015 and September 27, 2014, respectively, and approximately 0.5 million and 0.2 million shares of common stock for the nine month periods ended September 26, 2015 and September 27, 2014, respectively, were excluded from the computation of diluted earnings per share for these periods because their effect would have been antidilutive.

## Income Taxes

The Company is subject to taxation in the United States and various states and foreign jurisdictions. The statute of limitations for examinations by the Internal Revenue Service is closed for fiscal years prior to 2012. The statute of limitations for examinations by state tax authorities is closed for fiscal years prior to 2011. Federal carryforward attributes that were generated prior to fiscal year 2012 and state carryforward attributes that were generated prior to fiscal year 2011 may still be adjusted upon examination by the federal or state tax authorities if they either have been or will be used in a period for which the statute of limitations is still open.

Deferred taxes are determined based on the difference between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect in the years in which the differences are expected to reverse. Valuation allowances are provided if, based upon the weight of available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

The Company monitors the realization of its deferred tax assets based on changes in circumstances, for example recurring periods of income for tax purposes following historical periods of cumulative losses, generation of tax credits compared to future utilization of credits, or changes in tax laws or regulations. The Company's income tax provision and its assessment of the ability to realize its deferred tax assets involve significant judgments and estimates. The Company is currently generating state research credits that exceed the amount being utilized. As a result of this trend, a valuation allowance may be needed in the future related to these state tax credits.

The Company recorded a tax provision of \$5.8 million and \$7.7 million for the three month periods ended September 26, 2015 and September 27, 2014, respectively. The \$5.8 million provision for the three month period ended September 26, 2015 resulted in an effective income tax rate of 31.1%. The \$7.7 million provision for the three month period ended September 27, 2014 resulted in an effective income tax rate of 34.6%. The difference between the effective income tax rate of 31.1% for the three month period ended September 26, 2015 and 34.6% for the three month period ended September 27, 2014 was primarily due to an increase in 2014 federal research and development tax credits generated upon the filing of the 2014 federal income tax return during the three month period ended September 26, 2015, partially offset by an increase in state income taxes. The 2014 federal research and development

tax credit was enacted in the fourth fiscal quarter of 2014 and the Company recorded the associated estimated benefit for the full year in that period. As the federal research and development tax credit was not in effect for the three month period ended September 27, 2014 and has not been enacted for 2015, the effective income tax rates for the three month periods ended September 26, 2015 and September 27, 2014 do not include any benefit for the federal research and development tax credit.

## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

The Company recorded a tax provision of \$11.9 million and \$11.5 million for the nine month periods ended September 26, 2015 and September 27, 2014, respectively. The \$11.9 million provision for the nine month period ended September 26, 2015 resulted in an effective income tax rate of 32.4%. The \$11.5 million provision for the nine month period ended September 27, 2014 resulted in an effective income tax rate of 28.7%. The difference between the effective income tax rate of 32.4% for the nine month period ended September 26, 2015 and 28.7% for the nine month period ended September 27, 2014 was primarily due to an increase in state income taxes during the nine month period ended September 26, 2015, as compared to September 27, 2014, and the release of \$2.1 million of valuation allowance related to certain tax attributes of Evolution Robotics, Inc. during the nine month period ended September 27, 2014, partially offset by an increase in 2014 federal research and development tax credits generated upon the filing of the 2014 federal income tax return during the nine month period ended September 26, 2015. The 2014 federal research and development tax credit was enacted in the fourth fiscal quarter of 2014 and the Company recorded the associated estimated benefit for the full year in that period. As the federal research and development tax credit was not in effect for the nine month period ended September 27, 2014 and has not been enacted for 2015, the effective income tax rates for the nine month periods ended September 26, 2015 and September 27, 2014 do not include any benefit for the federal research and development tax credit.

## Fair Value Measurements

The authoritative guidance for fair value establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

## Financial Assets and Liabilities

The Company's financial assets and liabilities measured at fair value on a recurring basis at September 26, 2015, were as follows:

Description	Fair Value Measurements as of September 26, 2015		
	Level 1 (In thousands)	Level 2	Level 3
<b>Assets:</b>			
Cash and cash equivalents			
Money market funds	\$ 108,100	\$—	\$—
Short term investments			
Corporate and government bonds (1)	—	35,791	—
Total assets measured at fair value	\$ 108,100	\$ 35,791	\$—
<b>Liabilities:</b>			
Accrued expenses			
Derivative instruments (Note 6) (2)	\$—	\$ 16	\$—
Total liabilities measured at fair value	\$—	\$ 16	\$—



## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

The Company's financial assets measured at fair value on a recurring basis at December 27, 2014, were as follows:

Description	Fair Value Measurements as of		
	December 27, 2014		
	Level 1	Level 2	Level 3
	(In thousands)		
Assets:			
Cash and cash equivalents			
Money market funds	\$ 109,843	\$—	\$—
Short term investments			
Corporate and government bonds (1)	—	36,166	—
Total assets measured at fair value	\$ 109,843	\$ 36,166	\$—

The bond investments are valued based on observable market values as of the Company's reporting date. The bond (1) investments are recorded at fair value and marked-to-market at the end of each reporting period. The realized and unrealized gains and losses are included in comprehensive income for that period.

(2) Derivative instruments are valued using an income approach based on the present value of the forward rate less the contract rate multiplied by the notional amount.

## Goodwill

Goodwill is recorded as the difference, if any, between the aggregate consideration paid for an acquisition and the fair value of the net tangible and intangible assets acquired. The Company evaluates goodwill for impairment at the reporting unit level (operating segment or one level below an operating segment) annually or more frequently if the Company believes indicators of impairment exist. In accordance with applicable guidance, the Company is permitted to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the Company concludes that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then a two-step goodwill impairment test is performed.

The first step of the impairment test involves comparing the fair values of the applicable reporting units with their aggregate carrying values, including goodwill. If the carrying amount of a reporting unit exceeds the reporting unit's fair value, the Company performs the second step of the goodwill impairment test to determine the amount of impairment loss. The second step of the goodwill impairment test involves comparing the implied fair value of the affected reporting unit's goodwill with the carrying value of that goodwill. The Company completes the annual impairment evaluation during the fourth quarter of each year.

## Recent Accounting Pronouncements

In July 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2015-11, "Inventory: Simplifying the Measurement of Inventory." ASU No. 2015-11 applies only to inventory for which cost is determined by methods other than last-in, first-out and the retail inventory method, which includes inventory that is measured using first-in, first-out or average cost. Inventory within the scope of this standard is required to be measured at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The new standard will be effective for the Company on January 1, 2017. The Company is currently assessing the potential impact of ASU No. 2015-11 on its consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-05, "Intangibles - Goodwill and Other - Internal-Use Software: Customer's Accounting for Fees Paid in a Cloud Computing Arrangement." Under ASU No. 2015-05, if a cloud computing arrangement includes a software license, the software license element of the arrangement should be accounted for consistent with the acquisition of other software licenses. If a cloud computing arrangement does not include a software license, the arrangement should be accounted for as a service contract. The new standard will be

effective for the Company on January 3, 2016. The Company is currently assessing the potential impact of ASU No. 2015-05 on its consolidated financial statements.

In February 2015, the FASB issued ASU 2015-02, "Consolidation - Amendments to the Consolidation Analysis." ASU No. 2015-02 reduces the number of consolidation models and changes the way reporting entities evaluate a variable interest entity. It

## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2015. Early adoption is permitted. The Company is currently assessing the potential impact of ASU No. 2015-02 on its consolidated financial statements.

In August 2014, the FASB issued ASU No. 2014-15, "Presentation of Financial Statements - Going Concern." ASU No. 2014-15 requires management of public and private companies to evaluate whether there is substantial doubt about the entity's ability to continue as a going concern and, if so, disclose that fact. Management will also be required to evaluate and disclose whether its plans alleviate that doubt. The new standard is effective for annual periods ending after December 15, 2016, and interim periods within annual periods beginning after December 15, 2016. The Company does not believe that the impact of this amendment will be material to the Company's consolidated financial statements.

In June 2014, the FASB issued ASU No. 2014-12, "Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period." ASU No. 2014-12 requires a reporting entity to treat a performance target that affects vesting and that could be achieved after the requisite service period as a performance condition. It is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2015. Early adoption is permitted. The Company is currently assessing the potential impact of ASU No. 2014-12 on its consolidated financial statements.

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers," which provides guidance for revenue recognition. The standard's core principle is that a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The new guidance is effective for annual reporting periods beginning after December 15, 2016, including interim periods within those annual reporting periods. In July 2015, the FASB voted to defer the effective date of the new accounting guidance related to revenue recognition by one year to December 17, 2017 for annual reporting periods beginning after that date and permitted early adoption of the standard, but not before the original effective date of December 15, 2016. The Company is in the process of evaluating the impact that the adoption of the new revenue recognition standard issued in May 2014 will have on its consolidated financial statements and footnote disclosures.

From time to time, new accounting pronouncements are issued by FASB that are adopted by the Company as of the specified effective date. Unless otherwise discussed, the Company believes that recently issued standards, which are not yet effective, will not have a material impact on the Company's consolidated financial statements upon adoption.

### 3. Inventory

Inventory consists of the following:

	September 26, 2015	December 27, 2014
	(In thousands)	
Raw materials	\$7,780	\$9,455
Finished goods	50,885	38,402
	\$58,665	\$47,857

### 4. Stock Option and Incentive Plans

The Company has awards outstanding under three stock incentive plans: the 2005 Stock Option and Incentive Plan (the "2005 Plan"), the Evolution Robotics, Inc. 2007 Stock Plan (the "2007 Plan") and the 2015 Stock Option and Incentive Plan (the "2015 Plan" and together with the 2005 Plan and the 2007 Plan, the "Plans"). The 2015 Plan is the only one of the three plans under which new awards may currently be granted. Under the 2015 Plan, which became effective May 20, 2015, 3,100,000 shares were initially reserved for issuance in the form of incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock awards, restricted stock units, unrestricted stock awards, cash-based awards, performance share awards and dividend equivalent rights. Stock awards returned to the Plans, with the exception of those issued under the 2007 Plan, as a result of their expiration, cancellation or

termination are automatically made available for issuance under the 2015 Plan. Eligibility for incentive stock options is limited to those individuals whose employment status would qualify them for the tax treatment associated with incentive stock options in accordance with the Internal Revenue Code of 1986, as amended. As of September 26, 2015, there were 2,551,119 shares available for future grant under the 2015 Plan.

Awards granted under the Plans are subject to terms and conditions as determined by the compensation committee of the board of directors, including vesting periods. Options granted under the Plans are exercisable in full at any time subsequent to

## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

vesting, generally vest over periods from one to five years, and expire five or ten years from the date of grant or, if earlier, 60 or 90 days from employee termination. The exercise price of stock options is equal to the closing price on the NASDAQ Global Market on the date of grant. Other awards granted under the Plans generally vest over periods from one to three years.

On September 4, 2015, the Company granted to certain employees stock options totaling 77,725 shares of the Company's common stock and 216,478 restricted stock units. Each of the above stock options have a per share exercise price of \$29.60, the closing price of the Company's common stock on NASDAQ on September 4, 2015.

## 5. Accrued Expenses

Accrued expenses consist of the following:

	September 26, 2015	December 27, 2014
	(In thousands)	
Accrued warranty	\$6,876	\$7,769
Accrued rent	677	701
Accrued direct fulfillment costs	781	1,346
Accrued customer deposits	769	702
Accrued sales tax	557	867
Accrued accounting fees	434	167
Accrued sales commissions	304	531
Accrued other	3,354	6,618
	\$13,752	\$18,701

Accrued compensation consists of the following at:

	September 26, 2015	December 27, 2014
	(In thousands)	
Accrued bonus	\$4,714	\$8,455
Accrued other compensation	6,439	7,780
	\$11,153	\$16,235

## 6. Derivative Instruments

The Company is exposed to adverse changes in foreign currency exchange rates, primarily related to sales in the Canadian Dollar and the Euro. As a result, the Company periodically enters into foreign currency forward contracts to minimize the impact of fluctuating exchange rates on results of operations. These derivative instruments have maturities of two months or less and have not qualified for hedge accounting.

Notional amounts and fair values of derivative instruments are as follows:

	Classification	Notional amount		Fair Value	
		September 26, 2015	December 27, 2014	September 26, 2015	December 27, 2014
Foreign currency forward contracts	Accrued expenses	\$3,417	\$—	\$16	\$—

Gains/(losses) associated with derivative instruments are as follows:



## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

Classification	Three Months Ended		Nine Months Ended	
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
Derivatives not designated as hedging instruments				
Gain (loss) recognized in income	Other expense, net \$191	\$—	\$(1	) \$—

(In thousands)

## 7. Commitments and Contingencies

## Lease Obligations

Rental expense under operating leases for the three months ended September 26, 2015 and September 27, 2014 were \$1.2 million and \$1.2 million, respectively, and for the nine months ended September 26, 2015 and September 27, 2014 were \$3.6 million and \$3.6 million, respectively. Future minimum rental payments under operating leases were as follows as of September 26, 2015:

	Operating Leases (In thousands)
Remainder of 2015	\$942
2016	3,873
2017	3,427
2018	2,959
2019	2,925
Thereafter	978
Total minimum lease payments	\$15,104

## Outstanding Purchase Orders

At September 26, 2015, the Company had outstanding purchase orders aggregating approximately \$109 million. These purchase orders, the majority of which are with contract manufacturers for the purchase of inventory in the normal course of business, are for manufacturing and non-manufacturing related goods and services, and are generally cancelable without penalty. In circumstances where we determine that we have financial exposure associated with any of these commitments, we record a liability in the period in which that exposure is identified.

## Guarantees and Indemnification Obligations

The Company enters into standard indemnification agreements in the ordinary course of business. Pursuant to these agreements, the Company indemnifies and agrees to reimburse the indemnified party for losses incurred by the indemnified party, generally the Company's customers, in connection with any patent, copyright, trade secret or other proprietary right infringement claim by any third party with respect to the Company's products. The term of these indemnification agreements is generally perpetual after execution of the agreement. The maximum potential amount of future payments the Company could be required to make under these indemnification agreements is unlimited. The Company has never incurred costs to defend lawsuits or settle claims related to these indemnification agreements. As a result, the Company believes the estimated fair value of these agreements is minimal. Accordingly, the Company has no liabilities recorded for these agreements as of September 26, 2015 and December 27, 2014, respectively.

## Warranty

The Company provides warranties on most products and has established a reserve for warranties based on identified or estimated warranty costs. The reserve is included as part of accrued expenses (Note 5) in the accompanying balance sheets.





## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

Activity related to the warranty accrual was as follows:

	Three Months Ended		Nine Months Ended	
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
	(In thousands)		(In thousands)	
Balance at beginning of period	\$7,081	\$7,602	\$7,769	\$6,497
Provision	1,031	1,679	3,182	5,444
Warranty usage(1)	(1,236	) (1,356	) (4,075	) (4,016
Balance at end of period	\$6,876	\$7,925	\$6,876	\$7,925

(1)Warranty usage includes costs incurred for warranty obligations.

#### Sales Taxes

The Company collects and remits sales tax in jurisdictions in which it has a physical presence or it believes nexus exists, which therefore obligates the Company to collect and remit sales tax. The Company continually evaluates whether it has established nexus in new jurisdictions with respect to sales tax. The Company has recorded a liability for potential exposure in certain states where there is uncertainty about the point in time at which the Company established a sufficient business connection to create nexus. The Company continues to analyze possible sales tax exposure, but does not currently believe that any individual claim or aggregate claims that might arise will ultimately have a material effect on its consolidated results of operations, financial position or cash flows.

#### 8. Industry Segment, Geographic Information and Significant Customers

The Company operates in two reportable segments, the home robots business unit and the defense and security robots business unit. The nature of products and types of customers for the two segments vary significantly. As such, the segments are managed separately.

##### Home Robots

The Company's home robots business unit offers products to consumers through a network of retail businesses throughout the United States, to various countries through international distributors and retailers, and through the Company's on-line store. The Company's home robots business unit includes mobile robots used in the maintenance of households.

##### Defense and Security

The Company's defense and security robots business unit offers products to the U.S. Department of Defense through a small U.S. government-focused sales force and distributors, and to other North American and international entities through small domestic and international sales teams, as well as through North American and international distributors. The Company's defense and security robots are used to increase warfighters', law enforcement's, security forces' and first responders' safety and productivity.

##### Other

The Company's other revenue and cost of revenue result from other smaller business units that do not meet the criteria of a reportable segment, as well as other operational costs not directly attributable to the home robots or defense and security reportable segments included in cost of revenue.

## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

The table below presents segment information about revenue, cost of revenue, gross margin and income before income taxes:

	Three Months Ended		Nine Months Ended	
	(In thousands)			
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014
Revenue:				
Home Robots	\$ 136,513	\$ 132,013	\$ 384,422	\$ 373,283
Defense & Security	6,184	10,667	24,500	21,369
Other (1)	912	817	1,436	2,852
Total revenue	143,609	143,497	410,358	397,504
Cost of revenue:				
Home Robots	64,512	65,135	185,677	186,991
Defense & Security	3,533	4,977	14,700	11,725
Other (2)	5,706	5,496	16,382	17,068
Total cost of revenue	73,751	75,608	216,759	215,784
Gross margin:				
Home Robots	72,001	66,878	198,745	186,292
Defense & Security	2,651	5,690	9,800	9,644
Other	(4,794)	(4,679)	(14,946)	(14,216)
Total gross margin	69,858	67,889	193,599	181,720
Research and development	18,122	17,343	55,886	51,522
Selling and marketing	19,379	15,844	60,896	53,911
General and administrative	13,701	12,008	39,195	35,938
Other expense, net	(93)	(374)	(948)	(469)
Income before income taxes	\$ 18,563	\$ 22,320	\$ 36,674	\$ 39,880

(1) Other revenue results from other smaller business units that do not meet the criteria of a reportable segment.

Other cost of revenue results from other smaller business units that do not meet the criteria of a reportable segment, (2) as well as other operational costs not directly attributable to the home robots or defense and security reportable segments.

#### Geographic Information

For the three months ended September 26, 2015 and September 27, 2014, sales to non-U.S. customers accounted for 55.9% and 63.4% of total revenue, respectively, and sales to non-U.S. customers for the nine months ended September 26, 2015 and September 27, 2014 accounted for 60.3% and 64.2% of total revenue, respectively.

#### Significant Customers

For the three months ended September 26, 2015, the Company generated 16.5% and 11.4%, respectively, of total revenue from two of its international distributors of home robots products and 10.2% from one of its domestic retailers of home robots products. For the three months ended September 27, 2014, the Company generated 17.5% and 14.0%, respectively, of total revenue from two of its international distributors of home robots products.

For the nine months ended September 26, 2015, the Company generated 14.9% and 12.9%, respectively, of total revenue from two of its international distributors of home robot products. For the nine months ended September 27, 2014, the Company generated 19.1% and 13.2%, respectively, of total revenue from two of its international distributors of home robots products.



## iROBOT CORPORATION

## Notes to Consolidated Financial Statements - (Continued)

## 9. Goodwill and Other Intangible Assets

## Goodwill

The carrying amount of the Company's goodwill at September 26, 2015 is \$48.8 million, of which \$41.1 million resulted from the acquisition of Evolution Robotics, Inc. in October 2012 and was assigned to the home robots reporting unit. \$7.7 million resulted from the acquisition of Nekton Research, LLC completed in September 2008 and was assigned to the defense and security reporting unit.

## Other Intangible Assets

Other intangible assets include the value assigned to completed technology and a trade name. The estimated useful lives for all of these intangible assets are three to ten years. The intangible assets are being amortized on a straight-line basis, which is consistent with the pattern that the economic benefits of the intangible assets are expected to be utilized.

Intangible assets at September 26, 2015 and December 27, 2014 consisted of the following:

	September 26, 2015			December 27, 2014			
	Cost	Accumulated Amortization	Net	Cost	Accumulated Amortization	Impairment Loss	Net
	(In thousands)						
Completed technology	\$26,900	\$10,371	\$16,529	\$30,600	\$9,691	1,788	\$19,121
Research contracts	—	—	—	100	100	—	—
Tradename	100	100	—	800	775	—	25
Total	\$27,000	\$10,471	\$16,529	\$31,500	\$10,566	\$1,788	\$19,146

During the three month period ended March 28, 2015, the Company removed fully amortized intangible assets from its consolidated balance sheet. Amortization expense related to acquired intangible assets was \$0.9 million and \$0.9 million for the three months ended September 26, 2015 and September 27, 2014, respectively. Amortization expense related to acquired intangible assets was \$2.6 million and \$2.7 million for the nine months ended September 26, 2015 and September 27, 2014, respectively. The estimated future amortization expense is expected to be as follows:

	(In thousands)
Remainder of 2015	\$864
2016	3,457
2017	3,457
2018	3,457
2019	2,818
Thereafter	2,476
Total	\$16,529

## 10. Subsequent Event

In October 2015, the Company received proceeds of approximately \$5.6 million in conjunction with the sale of a majority of its preferred shares in a cost-method investment. The Company expects to record a pre-tax gain of approximately \$3.0 million, or \$0.06 per share, related to the sale of these preferred shares in the fourth quarter of 2015.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of the financial condition and results of operations of iRobot Corporation should be read in conjunction with the consolidated financial statements and the related notes thereto included elsewhere in this Quarterly Report on Form 10-Q and the audited financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 27, 2014, which has been filed with the SEC. This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the "safe harbor" created by those sections. In particular, statements contained in this Quarterly Report on Form 10-Q, and in the documents incorporated by reference into this Quarterly Report on Form 10-Q, that are not historical facts, including, but not limited to statements concerning new product sales, product development and offerings, Roomba, Scooba, Looj, Braava and Mirra products, PackBot tactical military robots, the Small Unmanned Ground Vehicle, FirstLook, Kobra, Ava, our home robots, defense and security robots and remote presence business units, our competition, our strategy, our market position, market acceptance of our products, seasonal factors, revenue recognition, our profits, growth of our revenues, product life cycle revenue, composition of our revenues, our cost of revenues, units shipped, average selling prices, funding of our defense and security robot development programs, operating expenses, selling and marketing expenses, general and administrative expenses, research and development expenses, compensation costs, our projected income tax rate, our credit and letter of credit facilities, our valuations of investments, valuation and composition of our stock-based awards, and liquidity, constitute forward-looking statements and are made under these safe harbor provisions. Some of the forward-looking statements can be identified by the use of forward-looking terms such as "believes," "expects," "may," "will," "should," "could," "seek," "intends," "plans," "estimates," "anticipates," or other terms. Forward-looking statements involve inherent risks and uncertainties which could cause actual results to differ materially from those in the forward-looking statements, including those risks and uncertainties described in our Annual Report on Form 10-K for the year ended December 27, 2014, as well as elsewhere in this Quarterly Report on Form 10-Q. We urge you to consider the risks and uncertainties discussed in our Annual Report on Form 10-K and in Item 1A contained herein in evaluating our forward-looking statements. We have no plans to update our forward-looking statements to reflect events or circumstances after the date of this Quarterly Report on Form 10-Q. We caution readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made.

Overview

iRobot designs and builds robots that empower people to do more. For 25 years, we have developed proprietary technology incorporating advanced concepts in navigation, mobility, manipulation and artificial intelligence to build industry-leading robots. Our home care robots perform time-consuming domestic chores, while our defense and security robots perform tasks such as battlefield reconnaissance and bomb disposal, and multi-purpose tasks for law enforcement agencies and first responders, as well as certain commercial users. Our remote presence robots expand the reach of medical care by connecting physicians with patients from anywhere in the world and also provide autonomous telepresence capabilities enabling remote workers to more personally collaborate throughout the workplace. We sell our robots through a variety of distribution channels, including chain stores and other national retailers, through our on-line store, through value-added distributors and resellers, and to the U.S. military and other government agencies worldwide.

As of September 26, 2015, we had 606 full-time employees. We have developed expertise in the disciplines necessary to build durable, high-performance and cost-effective robots through the close integration of software, electronics and hardware. Our core technologies serve as reusable building blocks that we adapt and expand to develop next generation and new products, reducing the time, cost and risk of product development. Our significant expertise in robot design and engineering, combined with our management team's experience in consumer, military and enterprise markets, positions us to capitalize on the expected growth in the market for robots.

Although we have successfully launched consumer and defense and security products, our continued success depends upon our ability to respond to a number of future challenges. We believe the most significant of these challenges

include increasing competition in the markets for both our consumer and defense and security products, and our ability to successfully develop and introduce products and product enhancements into both new and existing markets. During the three month period ended September 26, 2015, we launched our first connected robot, the Roomba 980. The Roomba 980 has navigating and mapping capabilities using VSLAM technology we acquired as part of our acquisition of Evolution Robotics. The Roomba 980 was available exclusively on our website during the three month period ended September 26, 2015. It will be available in select retail locations in the U.S. and in Japan, as well as several European markets during the fourth quarter of 2015.

Table of Contents

During the three and nine month periods ended September 26, 2015, strong growth in our domestic market for home robots products drove increases in our home robots business unit revenue of 3% as compared to the three and nine month periods ended September 27, 2014. Domestic home robots revenue increased 23% and 16% in the three and nine month periods ended September 26, 2015 compared to the three and nine month periods ended September 27, 2014, resulting primarily from our incremental marketing investments. These increases were partially offset by 8% and 4% decreases in our international home robots revenue in the three and nine month periods ended September 26, 2015 compared to the three and nine month periods ended September 27, 2014, largely driven by negative macroeconomic conditions in Japan and Russia. The increase in home robots revenue also includes a \$1.6 million favorable adjustment associated with the release of marketing allowances to a former customer that went unused and for which the statute of limitations has lapsed. Revenue in our defense and security business unit decreased 42% and increased 15% during the three and nine month periods ended September 26, 2015 compared to the three and nine month periods ended September 27, 2014. The increase during the nine month period ended September 26, 2015 was driven primarily by the delivery of robots and spare parts under a contract with the Canadian Department of National Defence.

During the three month period ended September 26, 2015, we recorded a net benefit to revenue and income before income taxes of \$1.3 million related to adjustments to our product returns reserves, compared to a net benefit to revenue and income before income taxes of \$1.5 million during the three month period ended September 27, 2014. During the nine month period ended September 26, 2015, we recorded a net benefit to revenue and income before income taxes of \$5.0 million related to adjustments to our product returns reserves, compared to a net benefit to revenue and income before income taxes of \$3.2 million and \$4.6 million, respectively, during the nine month period ended September 27, 2014. The adjustments recorded in each period resulted from lower product returns experience in the more recent periods relative to the historical averages, which is the basis of our returns reserve.

Additionally, we released \$2.1 million of valuation allowance related to certain tax attributes of Evolution Robotics, Inc. during the nine month period ended September 27, 2014, with no such adjustment in the nine months ended September 26, 2015.

During the three month period ended September 26, 2015, we repurchased 0.7 million shares of common stock for approximately \$20.3 million. During the nine month period ended September 26, 2015, we purchased 0.9 million shares of common stock for approximately \$25.2 million. The repurchases were made pursuant to our stock repurchase programs and all shares were immediately retired.

#### Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting periods. On an ongoing basis, we evaluate our estimates and judgments, in particular those related to revenue recognition (specifically sales returns and other allowances); valuation allowances; assumptions used in valuing goodwill and intangible assets; assumptions used in valuing stock-based compensation instruments; evaluating loss contingencies; and valuation allowances for deferred tax assets. Actual amounts could differ significantly from these estimates. Our management bases its estimates and judgments on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities and the amounts of revenue and expenses that are not readily apparent from other sources. Additional information about these critical accounting policies may be found in the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” section included in our Annual Report on Form 10-K for the fiscal year ended December 27, 2014.

Table of Contents

## Overview of Results of Operations

The following table sets forth our results of operations as a percentage of revenue for the three and nine month periods ended September 26, 2015 and September 27, 2014:

	Three Months Ended		Nine Months Ended		
	September 26, 2015	September 27, 2014	September 26, 2015	September 27, 2014	
Revenue	100.0	% 100.0	% 100.0	% 100.0	%
Cost of revenue	51.4	52.7	52.8	54.3	
Gross margin	48.6	47.3	47.2	45.7	
Operating expenses					
Research and development	12.6	12.1	13.6	13.0	
Selling and marketing	13.5	11.0	14.8	13.6	
General and administrative	9.5	8.4	9.6	9.0	
Total operating expenses	35.6	31.5	38.0	35.6	
Operating income	13.0	15.8	9.2	10.1	
Other expense, net	(0.1)	) (0.2)	) (0.2)	) (0.1)	)
Income before income taxes	12.9	15.6	9.0	10.0	
Income tax expense	4.0	5.4	3.0	2.9	
Net income	8.9	% 10.2	% 6.0	% 7.1	%

## Comparison of Three and Nine Months Ended September 26, 2015 and September 27, 2014

## Revenue

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
Total revenue	\$143,609	\$143,497	\$112	0.1 %	\$410,358	\$397,504	\$12,854	3.2 %

Total revenue for the three months ended September 26, 2015 increased to \$143.6 million, or 0.1%, compared to \$143.5 million for the three months ended September 27, 2014. Revenue increased approximately \$4.5 million, or 3.4%, in our home robots business unit and decreased approximately \$4.5 million, or 42.0%, in our defense and security robots business unit.

The \$4.5 million increase in revenue from our home robots business unit for the three months ended September 26, 2015 was driven primarily by a 1.6% increase in units shipped, and a 3.3% increase in average selling price as compared to the three months ended September 27, 2014. The increase in revenue also includes a \$1.6 million favorable adjustment associated with the release of marketing allowances to a former customer that went unused and for which the statute of limitations has lapsed. In the three months ended September 26, 2015, domestic home robots revenue increased \$11.0 million, or 23.4%, and international home robots revenue decreased \$6.5 million, or 7.6%, as compared to the three months ended September 27, 2014. Total home robots shipped in the three months ended September 26, 2015 were 582,000 units compared to 573,000 units in the three months ended September 27, 2014. The increase in sales of our home robots resulted primarily from increased sales of our Roomba 600 series robots, as well as the launch of the Roomba 980 during the three months ended September 26, 2015.

The \$4.5 million decrease in revenue from our defense and security robots business unit for the three months ended September 26, 2015 was attributable to a \$4.2 million decrease in defense and security product revenue and a \$0.3 million decrease in contract revenue generated under research and development contracts. Total defense and security robots shipped in the three months ended September 26, 2015 were 123 units compared to 52 units in the three months ended September 27, 2014, while average selling price decreased to \$22 thousand in the three months ended



September 26, 2015 from \$86 thousand in the three months ended September 27, 2014. The increase in the number of units shipped and the decrease in average selling price resulted from increased sales of our lower-priced FirstLook robot in the three months ended September 26, 2015 as compared to the three months ended September 27, 2014.

Table of Contents

Total revenue for the nine months ended September 26, 2015 increased to \$410.4 million, or 3.2%, compared to \$397.5 million for the nine months ended September 27, 2014. Revenue increased approximately \$11.1 million, or 3.0%, in our home robots business unit and increased approximately \$3.1 million, or 14.7%, in our defense and security robots business unit.

The \$11.1 million increase in revenue from our home robots business unit for the nine months ended September 26, 2015 was driven by a 3.9% increase in units shipped and a 1.7% increase in average selling price as compared to the nine months ended September 27, 2014. In the nine months ended September 26, 2015, domestic home robots revenue increased \$20.7 million, or 15.9%, and international home robots revenue decreased \$9.6 million, or 3.9%, as compared to the nine months ended September 27, 2014. Total home robots shipped in the nine months ended September 26, 2015 were 1,665,000 units compared to 1,603,000 units in the nine months ended September 27, 2014. The increase in domestic sales of our home robots resulted primarily from increased sales of our Roomba 800 series and 600 series robots, which was driven largely by our incremental marketing investments during the nine months ended September 26, 2015, while the decrease in our international home robots revenue was largely driven by negative macroeconomic conditions in Japan and Russia. The increase in revenue also includes a \$1.6 million favorable adjustment associated with the release of marketing allowances to a former customer that went unused and for which the statute of limitations has lapsed. Additionally, we recorded a net benefit to revenue of \$5.0 million related to adjustments to our product returns reserves during the nine month period ended September 26, 2015, compared to a net benefit to revenue and income before income taxes of \$3.2 million and \$4.6 million, respectively, during the nine month period ended September 27, 2014. The adjustments recorded in each of these periods resulted from lower product returns experience as compared to estimates used to establish reserves in prior periods, resulting from continued improvements in product quality, especially in the most recently released products.

The \$3.1 million increase in revenue from our defense and security robots business unit for the nine months ended September 26, 2015 was attributable to a \$2.9 million increase in defense and security product revenue and a \$0.2 million increase in contract revenue generated under research and development contracts. The \$2.9 million increase in defense and security product revenue resulted primarily from increased sales of robots. Total defense and security robots shipped in the nine months ended September 26, 2015 were 192 units compared to 130 units in the nine months ended September 27, 2014, while average selling price decreased from \$75 thousand in the nine months ended September 27, 2014 to \$65 thousand in the nine months ended September 26, 2015. The increase in the number of units shipped and the decrease in average selling price resulted from increased sales of our lower-priced FirstLook robot in the nine months ended September 26, 2015 as compared to the nine months ended September 27, 2014.

## Cost of Revenue

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total cost of revenue	\$73,751	\$75,608	\$(1,857)	(2.5)%	\$216,759	\$215,784	\$975	0.5%
As a percentage of total revenue	51.4%	52.7%			52.8%	54.3%		

Total cost of revenue decreased to \$73.8 million in the three months ended September 26, 2015, compared to \$75.6 million in the three months ended September 27, 2014. Cost of revenue decreased \$0.6 million, or 1.0%, in our home robots business unit, and \$1.4 million, or 29.0%, in our defense and security business unit. The decrease in cost of revenue for the three months ended September 26, 2015 in our home robots business unit is primarily due to decreased warranty costs in the three months ended September 26, 2015 compared to the three months ended September 27, 2014. The decrease in cost of revenue for the three months ended September 26, 2015 in our defense and security business unit resulted primarily from the 42.0% decrease in product revenue during the three months ended September 26, 2015 compared to the three months ended September 27, 2014.

Total cost of revenue increased to \$216.8 million in the nine months ended September 26, 2015, compared to \$215.8 million in the nine months ended September 27, 2014. Cost of revenue decreased \$1.3 million, or 0.7%, in our home robots business unit, and increased \$3.0 million, or 25.4%, in our defense and security business unit. The decrease in cost of revenue for the nine months ended September 26, 2015 in our home robots business unit is primarily due to decreased warranty costs in the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014. The increase in cost of revenue for the nine months ended September 26, 2015 in our defense and security business unit resulted from the 14.7% increase in revenue as well as product mix during the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014.

Table of Contents

## Gross Margin

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total gross margin	\$69,858	\$67,889	\$1,969	2.9%	\$193,599	\$181,720	\$11,879	6.5%
As a percentage of total revenue	48.6%	47.3%			47.2%	45.7%		

Gross margin increased \$2.0 million, or 2.9%, to \$69.9 million (48.6% of revenue) in the three months ended September 26, 2015 from \$67.9 million (47.3% of revenue) in the three months ended September 27, 2014. Gross margin as a percentage of revenue in the home robots business unit increased 2.0 percentage points, and decreased 10.4 percentage points in our defense and security business unit. The 2.0 percentage point increase in the home robots business unit resulted from favorable product and customer mix in the three months ended September 26, 2015 compared to the three months ended September 27, 2014, decreased warranty costs in the three months ended September 26, 2015 compared to the three months ended September 27, 2014, as well as the favorable impact of the \$1.6 million adjustment to revenue related to the release of marketing allowances during the three months ended September 26, 2015. The 10.4 percentage point decrease in the defense and security business unit is mostly attributable to the unfavorable overhead leverage associated with the 42.0% decrease in the defense and security robots business unit revenue in the three months ended September 26, 2015 compared to the three months ended September 27, 2014.

Gross margin increased \$11.9 million, or 6.5%, to \$193.6 million (47.2% of revenue) in the nine months ended September 26, 2015 from \$181.7 million (45.7% of revenue) in the nine months ended September 27, 2014. Gross margin as a percentage of revenue in the home robots business unit increased 1.8 percentage points, and decreased 5.1 percentage points in our defense and security business unit. The 1.8 percentage point increase in the home robots business unit resulted from favorable product and customer mix in the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014, decreased warranty costs in the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014, as well as the favorable impact of the \$1.6 million adjustment to revenue related to the reversal of program allowances during the nine months ended September 26, 2015. The 5.1 percentage point decrease in the defense and security business unit is mostly attributable to product mix in the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014.

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total research and development	\$18,122	\$17,343	\$779	4.5%	\$55,886	\$51,522	\$4,364	8.5%
As a percentage of total revenue	12.6%	12.1%			13.6%	13.0%		

Research and development expenses increased \$0.8 million, or 4.5%, to \$18.1 million (12.6% of revenue) in the three months ended September 26, 2015 from \$17.3 million (12.1% of revenue) in the three months ended September 27, 2014. This increase is primarily attributable to increased people-related costs of \$1.3 million associated with increased headcount, especially related to software engineers, partially offset by decreased consulting expenses of \$0.4 million during the three months ended September 26, 2015 compared to the three months ended September 27, 2014. These increases relate to our continued development of new technology and products and enhancements to existing products. Research and development expenses increased \$4.4 million, or 8.5%, to \$55.9 million (13.6% of revenue) in the nine months ended September 26, 2015 from \$51.5 million (13.0% of revenue) in the nine months ended September 27, 2014. This increase is primarily attributable to increased people-related costs of \$4.9 million associated with increased

headcount, especially related to software engineers, offset by decreased consulting expenses of \$0.9 million during the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014. These increases relate to our continued development of new technology and products and enhancements to existing products, as we continue to focus on our navigation, manipulation and cloud computing capabilities.

Table of Contents

## Selling and Marketing

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total selling and marketing	\$19,379	\$15,844	\$3,535	22.3%	\$60,896	\$53,911	\$6,985	13.0%
As a percentage of total revenue	13.5%	11.0%			14.8%	13.6%		

Selling and marketing expenses increased by \$3.5 million, or 22.3%, to \$19.4 million (13.5% of revenue) in the three months ended September 26, 2015 from \$15.8 million (11.0% of revenue) in the three months ended September 27, 2014. This increase resulted from increased marketing investments internationally and domestically of \$1.7 million, increased spend on marketing displays of \$1.2 million primarily related to the launch of Roomba 980, as well as increased people-related costs of \$0.5 million during the three months ended September 26, 2015 compared to the three months ended September 27, 2014.

Selling and marketing expenses increased by \$7.0 million, or 13.0%, to \$60.9 million (14.8% of revenue) in the nine months ended September 26, 2015 from \$53.9 million (13.6% of revenue) in the nine months ended September 27, 2014. This increase resulted primarily from increased marketing investments internationally and domestically of \$6.2 million and increased people-related costs of \$1.2 million, offset by a decrease of \$0.6 million related to external sales commissions during the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014.

## General and Administrative

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total general and administrative	\$13,701	\$12,008	\$1,693	14.1%	\$39,195	\$35,938	\$3,257	9.1%
As a percentage of total revenue	9.5%	8.4%			9.6%	9.0%		

General and administrative expenses increased by \$1.7 million, or 14.1%, to \$13.7 million (9.5% of revenue) in the three months ended September 26, 2015 from \$12.0 million (8.4% of revenue) in the three months ended September 27, 2014. This increase is primarily attributable to a \$1.1 million increase in consulting costs in the three months ended September 26, 2015 compared to the three months ended September 27, 2014.

General and administrative expenses increased by \$3.3 million, or 9.1%, to \$39.2 million (9.6% of revenue) in the nine months ended September 26, 2015 from \$35.9 million (9.0% of revenue) in the nine months ended September 27, 2014. This increase is primarily attributable to a \$2.0 million increase in consulting costs as well as a \$0.7 million increase in people-related costs in the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014.

## Other Expense, Net

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total other expense, net	\$(93)	\$(374)	\$281	(75.1)%	\$(948)	\$(469)	\$(479)	102.1%
As a percentage of total revenue	(0.1)%	(0.2)%			(0.2)%	(0.1)%		

Other expense, net, amounted to \$(0.1) million and \$(0.4) million for the three months ended September 26, 2015 and September 27, 2014, respectively. Other expense, net, amounted to \$(0.9) million and \$(0.5) million for the nine months ended September 26, 2015 and September 27, 2014, respectively. Other expense, net, for the three and nine month periods ended September 26, 2015 and September 27, 2014 consisted primarily of foreign currency exchange losses resulting from foreign currency exchange rate fluctuations, partially offset by interest income. The increased expense in the nine months ended September 26, 2015 compared to the nine months ended September 27, 2014 resulted primarily from the revaluation of receivables denominated in Canadian Dollars and Euros, the majority of which occurred in the first fiscal quarter of 2015.

Table of Contents

Since the three months ended March 28, 2015, the net loss is relatively minor due to the implementation of forward currency contracts to mitigate exposure.

## Income Tax Expense

	Three Months Ended				Nine Months Ended			
	September 26, 2015	September 27, 2014	Dollar Change	Percent Change	September 26, 2015	September 27, 2014	Dollar Change	Percent Change
	(In thousands)				(In thousands)			
Total income tax expense	\$5,770	\$7,713	\$(1,943)	(25.2)%	\$11,875	\$11,463	\$412	3.6%
As a percentage of pre-tax income	31.1%	34.6%			32.4%	28.7%		

We recorded a tax provision of \$5.8 million and \$7.7 million for the three month periods ended September 26, 2015 and September 27, 2014, respectively. The \$5.8 million provision for the three month period ended September 26, 2015 resulted in an effective income tax rate of 31.1%. The \$7.7 million provision for the three month period ended September 27, 2014 resulted in an effective income tax rate of 34.6%. The difference between the effective income tax rate of 31.1% for the three month period ended September 26, 2015 and 34.6% for the three month period ended September 27, 2014 was primarily due to an increase in 2014 federal research and development tax credits generated upon the filing of the 2014 federal income tax return during the three month period ended September 26, 2015, partially offset by an increase in state income taxes. The 2014 federal research and development tax credit was enacted in the fourth fiscal quarter of 2014 and we recorded the associated estimated benefit for the full year in that period. As the federal research and development tax credit was not in effect for the three month period ended September 27, 2014 and has not been enacted for 2015, the effective income tax rates for the three month periods ended September 26, 2015 and September 27, 2014 do not include any benefit for the federal research and development tax credit.

We recorded a tax provision of \$11.9 million and \$11.5 million for the nine month periods ended September 26, 2015 and September 27, 2014, respectively. The \$11.9 million provision for the nine month period ended September 26, 2015 resulted in an effective income tax rate of 32.4%. The \$11.5 million provision for the nine month period ended September 27, 2014 resulted in an effective income tax rate of 28.7%. The difference between the effective income tax rate of 32.4% for the nine month period ended September 26, 2015 and 28.7% for the nine month period ended September 27, 2014 was primarily due to an increase in state income taxes during the nine month period ended September 26, 2015 as compared to September 27, 2014 and the release of \$2.1 million of valuation allowance related to certain tax attributes of Evolution Robotics, Inc. during the nine month period ended September 27, 2014, partially offset by an increase in 2014 federal research and development tax credits generated upon the filing of the 2014 federal income tax return during the nine month period ended September 26, 2015. The 2014 federal research and development tax credit was enacted in the fourth fiscal quarter of 2014 and we recorded the associated estimated benefit for the full year in that period. As the federal research and development tax credit was not in effect for the nine month period ended September 27, 2014 and has not been enacted for 2015, the effective income tax rates for the nine month periods ended September 26, 2015 and September 27, 2014 do not include any benefit for the federal research and development tax credit.

## Liquidity and Capital Resources

At September 26, 2015, our principal sources of liquidity were cash and cash equivalents totaling \$176.4 million, short-term investments of \$35.8 million and accounts receivable of \$76.3 million.

We manufacture and distribute our products through contract manufacturers and third-party logistics providers. We believe that this approach gives us the advantages of relatively low capital investment and significant flexibility in scheduling production and managing inventory levels. By leasing our office facilities, we also minimize the cash needed for expansion. Accordingly, our capital spending is generally limited to leasehold improvements, computers, office furniture, product-specific production tooling, internal use software and test equipment. In the nine months



ended September 26, 2015 and September 27, 2014, we spent \$7.6 million and \$9.2 million, respectively, on capital equipment.

Our strategy for delivering home robots products to our distributors and retail customers gives us the flexibility to provide container shipments directly to the customer from China and, alternatively, allows our distributors and retail partners to take possession of product on a domestic basis. Accordingly, our home robots product inventory consists of goods shipped to our third-party logistics providers for the fulfillment of distributor, retail and direct-to-consumer sales. Our inventory of defense and security products consists mostly of components, as well as carefully-managed levels of sub-assemblies. Our remote presence inventory consists primarily of completed units for expected future sales and component-level product. Our contract

Table of Contents

manufacturers are also responsible for purchasing and stocking components required for the production of our products, and they typically invoice us when the finished goods are shipped.

The balance of cash, cash equivalents and short-term investments of \$212.2 million at September 26, 2015 is primarily the result of our profitability, as well as our on-going focus on managing working capital. In the nine month period ended September 26, 2015, we generated \$20.0 million of cash from operations. As of September 26, 2015, we did not have any borrowings outstanding under our working capital line of credit and had \$1.5 million in letters of credit outstanding under our revolving letter of credit facility.

Discussion of Cash Flows

Net cash provided by operating activities for the nine months ended September 26, 2015 was \$20.0 million, compared to the \$0.1 million of net cash used in operating activities for the nine months ended September 27, 2014. The net cash provided by operating activities was primarily driven by an increase in cash of \$26.1 million resulting from an increase in accounts receivable and unbilled revenue of \$3.2 million in 2015 compared to an increase of \$29.3 million in 2014 as a result of normal billing and collection activities and timing of the billing in the respective periods; an increase in cash of \$6.7 million resulting from a decrease in other assets of \$1.3 million in 2015 compared to an increase of \$5.4 million in 2014 primarily as the result of a decrease in prepaid taxes of \$0.5 million in 2015 compared to an increase of \$4.8 million in 2014; an increase in cash of \$2.8 million resulting from a decrease in accrued compensation of \$5.1 million in 2015 compared to a decrease of \$7.8 million in 2014 as a result of a larger pay-out of incentive compensation in 2014, and an increase in cash of \$1.9 million resulting from the reclassification of tax benefits of excess stock based compensation deductions from operating activities to financing activities of \$0.8 million in 2015 compared to \$2.7 million in 2014; offset by a decrease in cash of \$15.2 million resulting from a decrease in accounts payable and accrued expenses of \$7.4 million in 2015 compared to an increase of \$7.8 million in 2014 as a result of normal purchasing and vendor payment activities; and a decrease in cash of \$3.6 million resulting from net income of \$24.8 million in 2015 compared to net income of \$28.4 million in 2014.

Net cash used in investing activities for the nine months ended September 26, 2015 was \$8.3 million, a decrease of \$17.6 million compared to the \$25.9 million of net cash used in investing activities for the nine months ended September 27, 2014. Capital additions were \$7.6 million and \$9.2 million for the nine months ended September 26, 2015 and September 27, 2014, respectively. Cash used for strategic investments was \$1.0 million and zero for the nine months ended September 26, 2015 and September 27, 2014, respectively. The net sale of investments was \$0.2 million for the nine months ended September 26, 2015 compared to the net purchase of investments of \$16.7 million for the nine months ended September 27, 2014. This activity varies from period to period based upon the maturity dates of our investments, yields on the types of short instruments in which we invest, and the level of cash available for investment.

Net cash used in financing activities for the nine months ended September 26, 2015 was \$21.2 million, a decrease of \$30.2 million compared to the \$9.0 million of net cash provided by financing activities for the nine months ended September 27, 2014. We generated \$3.4 million and \$7.9 million from the exercise of stock options during the nine months ended September 26, 2015 and September 27, 2014, respectively. We generated \$0.8 million and \$2.7 million of tax benefits from excess stock-based compensation deductions during the nine months ended September 26, 2015 and September 27, 2014, respectively. We spent \$1.3 million and \$1.5 million in the payment of income tax withholdings associated with restricted stock vesting during the nine months ended September 26, 2015 and September 27, 2014, respectively. We spent \$24.1 million and zero to repurchase our stock during the nine months ended September 26, 2015 and September 27, 2014, respectively.

Working Capital Facilities

Credit Facility

We have an unsecured revolving credit facility with Bank of America, N.A., which is available to fund working capital and other corporate purposes. As of September 26, 2015, the total amount of our credit facility was \$75.0 million and the full amount was available for borrowing. The interest on loans under our credit facility accrues, at our election, at either (1) LIBOR plus a margin, currently equal to 1.0%, based on our ratio of indebtedness to

Adjusted EBITDA (the Eurodollar Rate), or (2) the lender's base rate. The lender's base rate is equal to the highest of (1) the federal funds rate plus 0.5%, (2) the lender's prime rate and (3) the Eurodollar Rate plus 1.0%. The credit facility termination date is December 20, 2018.

As of September 26, 2015, we had no outstanding borrowings under our working capital line of credit. This credit facility contains customary terms and conditions for credit facilities of this type, including restrictions on our ability to incur or guaranty additional indebtedness, create liens, enter into transactions with affiliates, make loans or investments, sell assets, pay dividends or make distributions on, or repurchase, our stock, and consolidate or merge with other entities.

In addition, we are required to meet certain financial covenants customary with this type of agreement, including maintaining a maximum ratio of indebtedness to Adjusted EBITDA and a minimum specified interest coverage ratio.

## Table of Contents

This credit facility contains customary events of default, including for payment defaults, breaches of representations, breaches of affirmative or negative covenants, cross defaults to other material indebtedness, bankruptcy and failure to discharge certain judgments. If a default occurs and is not cured within any applicable cure period or is not waived, our obligations under the credit facility may be accelerated.

As of September 26, 2015, we were in compliance with all covenants under the revolving credit facility.

### Letter of Credit Facility

We have an unsecured revolving letter of credit facility with Bank of America, N.A. The credit facility is available to fund letters of credit on our behalf up to an aggregate outstanding amount of \$5 million. We may terminate at any time, subject to proper notice, or from time to time permanently reduce the amount of the credit facility.

We pay a fee on letters of credit issued under the credit facility of up to 1.5% per annum of the outstanding letters of credit. The maturity date for letters of credit issued under the credit facility must be no later than 365 days following the maturity date of the credit facility.

As of September 26, 2015, we had letters of credit outstanding of \$1.5 million under our revolving letter of credit facility. The credit facility contains customary terms and conditions for credit facilities of this type, including restrictions on our ability to incur or guaranty additional indebtedness, create liens, enter into transactions with affiliates, make loans or investments, sell assets, pay dividends or make distributions on, or repurchase, our stock, and consolidate or merge with other entities. In addition, we are required to meet certain financial covenants customary with this type of agreement, including maintaining a maximum ratio of indebtedness to Adjusted EBITDA and a minimum specified ratio of EBIT to interest expense.

The credit facility also contains customary events of default, including for payment defaults, breaches of representations, breaches of affirmative or negative covenants, cross defaults to other material indebtedness, bankruptcy, and failure to discharge certain judgments. If a default occurs and is not cured within any applicable cure period or is not waived, the lender may accelerate the obligations under the credit facility.

As of September 26, 2015, we were in compliance with all covenants under the revolving letter of credit facility.

### Working Capital and Capital Expenditure Needs

We currently have no material cash commitments, except for normal recurring trade payables, expense accruals and operating leases, all of which we anticipate funding through working capital, funds provided by operating activities and our existing working capital line of credit. We do not currently anticipate significant investment in property, plant and equipment, and we believe that our outsourced approach to manufacturing provides us with flexibility in both managing inventory levels and financing our inventory. We believe our existing cash and cash equivalents, short-term investments, cash provided by operating activities, and funds available through our working capital line of credit will be sufficient to meet our working capital and capital expenditure needs over at least the next twelve months. In the event that our revenue plan does not meet our expectations, we may eliminate or curtail expenditures to mitigate the impact on our working capital. Our future capital requirements will depend on many factors, including our rate of revenue growth, the expansion of our marketing and sales activities, the timing and extent of spending to support product development efforts, the timing of introductions of new products and enhancements to existing products, the acquisition of new capabilities or technologies, and the continuing market acceptance of our products and services. Moreover, to the extent that existing cash and cash equivalents, short-term investments, cash from operations, and cash from short-term borrowing are insufficient to fund our future activities, we may need to raise additional funds through public or private equity or debt financing. As part of our business strategy, we may consider additional acquisitions of companies, technologies and products, which could also require us to seek additional equity or debt financing. Additional funds may not be available on terms favorable to us or at all.

### Contractual Obligations

Our principal commitments generally consist of obligations under our working capital line of credit, leases for office space and minimum contractual obligations for services and certain components. Other obligations primarily consist of software licensing arrangements.

### Off-Balance Sheet Arrangements

As of September 26, 2015, we had no off-balance sheet arrangements as defined in Item 303(a)(4) of Regulation S-K.

Recently Issued Accounting Pronouncements

See Footnote 2 to the Consolidated Financial Statements for a discussion of recently issued accounting pronouncements.

Table of Contents

Item 3. Quantitative and Qualitative Disclosure About Market Risk

Interest Rate Sensitivity

At September 26, 2015, we had unrestricted cash and cash equivalents of \$176.4 million and short term investments of \$35.8 million. The unrestricted cash and cash equivalents are held for working capital purposes. We do not enter into investments for trading or speculative purposes. Some of the securities in which we invest, however, may be subject to market risk. This means that a change in prevailing interest rates may cause the fair market value of the investment to fluctuate. To minimize this risk in the future, we intend to maintain our portfolio of cash equivalents in a variety of securities, commercial paper, money market funds, debt securities and certificates of deposit. Due to the short-term nature of these investments, we believe that we do not have any material exposure to changes in the fair value of our investment portfolio as a result of changes in interest rates. As of September 26, 2015, all of our cash and cash equivalents were held in demand deposits and money market accounts.

Our exposure to market risk also relates to the increase or decrease in the amount of interest expense we must pay on any outstanding debt instruments, primarily certain borrowings under our working capital line of credit. The advances under the working capital line of credit bear a variable rate of interest determined at the time of the borrowing. At September 26, 2015, we had letters of credit outstanding of \$1.5 million under our revolving letter of credit facility.

Exchange Rate Sensitivity

We maintain sales and business operations in foreign countries. As such, we have exposure to adverse changes in exchange rates associated with operating expenses of our foreign operations, but we believe this exposure to be immaterial. Additionally, we accept orders for home robots products in currencies other than the U.S. dollar. We regularly monitor the level of non-U.S. dollar accounts receivable balances to determine if any actions, including possibly entering into foreign currency forward contracts, should be taken to minimize the impact of fluctuating exchange rates on our results of operations. Our international revenue is primarily denominated in U.S. dollars and therefore any fluctuations in the Canadian Dollar, the Euro or any other non-U.S. dollar currencies will have minimal direct impact on our international revenue. However, as the U.S. dollar strengthens or weakens against other currencies, our international distributors may be impacted, which could affect their profitability and our ability to maintain current pricing levels on our international consumer products.

Item 4. Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934, as amended, or the Exchange Act) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report were effective at a reasonable assurance level in ensuring that information required to be disclosed by us in reports that we file or submit under the Exchange Act (i) is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms; and (ii) accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely discussions regarding required disclosure. We believe that a control system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the control system are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

There was no change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) that occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Part II. Other Information

Item 1. Legal Proceedings

From time to time and in the ordinary course of business, we are subject to various claims, charges and litigation. The outcome of litigation cannot be predicted with certainty and some lawsuits, claims or proceedings may be disposed of unfavorably to us, which could materially affect our financial condition or results of operations.



Table of Contents

Item 1A. Risk Factors

We operate in a rapidly changing environment that involves a number of risks that could materially affect our business, financial condition or future results, some of which are beyond our control. In addition to the other information set forth in this report, the risks and uncertainties that we believe are most important for you to consider are discussed in Part I, “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 27, 2014, which could materially affect our business, financial condition or future results. Additional risks and uncertainties not presently known to us, which we currently deem immaterial or which are similar to those faced by other companies in our industry or business in general, may also impair our business operations. There are no material changes to the Risk Factors described in our Annual Report on Form 10-K for the fiscal year ended December 27, 2014.



Table of Contents

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following is a summary of our repurchases of our common stock during the three months ended September 26, 2015:

Period	(a) Total number of Shares Purchased (1)	(b) Average Price Paid per Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (2)	(d) Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
Fiscal month beginning June 28, 2015 and ended July 25, 2015	—	\$—	—	\$50,000,000
Fiscal month beginning July 26, 2015 and ended August 22, 2015	246,989	29.91	246,989	42,600,000
Fiscal month beginning August 23, 2015 and ended September 26, 2015	448,400	28.75	448,400	29,700,000
Total	695,389	\$29.16	695,389	\$29,700,000

(1) Consists of shares of our common stock. All repurchases were made in open market transactions and pursuant to our previously-announced stock repurchase program.

(2) On March 19, 2015, we announced the adoption of our stock repurchase program. Under the program, we may purchase up to \$50 million of our common stock from May 1, 2015 to April 30, 2016.

## Item 5. Other Information

Our policy governing transactions in our securities by our directors, officers, and employees permits our officers, directors, funds affiliated with our directors, and certain other persons to enter into trading plans complying with Rule 10b5-1 under the Securities Exchange Act of 1934, as amended. We have been advised that certain of our officers and directors (including Colin Angle, Chief Executive Officer, Russell Campanello, EVP, Human Resources & Corporate Communications, and Glen Weinstein, EVP, Chief Legal Officer) have entered into trading plans (each a “Plan” and collectively, the “Plans”) covering periods after the date of this quarterly report on Form 10-Q in accordance with Rule 10b5-1 and our policy governing transactions in our securities. Generally, under these trading plans, the individual relinquishes control over the transactions once the trading plan is put into place. Accordingly, sales under these plans may occur at any time, including possibly before, simultaneously with, or immediately after significant events involving our company.

We anticipate that, as permitted by Rule 10b5-1 and our policy governing transactions in our securities, some or all of our officers, directors and employees may establish trading plans in the future. We intend to disclose the names of our executive officers and directors who establish a trading plan in compliance with Rule 10b5-1 and the requirements of our policy governing transactions in our securities in our future quarterly and annual reports on Form 10-Q and 10-K filed with the Securities and Exchange Commission. We, however, undertake no obligation to update or revise the information provided herein.

Table of Contents

Item 6. Exhibits

Exhibit Number	Description
10.1*	Separation Agreement by and between the Registrant and Paolo Pirjanian, dated July 2, 2015
31.1*	Certification Pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934
31.2*	Certification Pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934
32.1**	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101*	The following materials from the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 26, 2015 formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Income, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Cash Flows, and (v) related notes to these financial statements

---

\* Filed herewith

\*\* Furnished herewith

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

iROBOT CORPORATION

Date: October 30, 2015

By: /s/ Alison Dean  
Alison Dean  
Executive Vice President and Chief Financial Officer  
(Duly Authorized Officer and Principal Financial  
Officer)

31

---

Table of Contents

EXHIBIT INDEX

Exhibit Number	Description
10.1*	Separation Agreement by and between the Registrant and Paolo Pirjanian, dated July 2, 2015
31.1*	Certification Pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934
31.2*	Certification Pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934
32.1**	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101*	The following materials from the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 26, 2015 formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Income, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Cash Flows, and (v) related notes to these financial statements

---

\* Filed herewith

\*\* Furnished herewith