SMART ONLINE INC Form 10-Q August 12, 2008

(Mark One)

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

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F	ORM 10-Q	_
Quarterly report pursuant to Section	13 or 15(d) o	f the Securities Exchange Act of 1934
For the quarterly	period ended	June 30, 2008
	OR	
Transition report pursuant to Section	n 13 of 15(d) o	f the Securities Exchange Act of 1934
Commission 1	File Number:	001-32634

SMART ONLINE, INC. (Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

95-4439334 (I.R.S. Employer Identification No.)

2530 Meridian Parkway, 2nd Floor Durham, North Carolina (Address of principal executive offices)

27713 (Zip Code)

 $(919)\ 765\text{-}5000$  (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

 $\begin{array}{ccc} Non-acceleratedo \ (Do \ not \ check \ if \ a \ smaller \ reporting \\ filer & company \end{array} \qquad \begin{array}{cccc} Smaller \\ reporting \\ company \end{array} \quad x$ 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

As of August 8, 2008, there were approximately 18,325,606 shares of the registrant's common stock, par value \$0.001 per share, outstanding.

# **SMART ONLINE, INC.**

# FORM 10-Q

For the Quarterly Period Ended June 30, 2008

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## **PART I - FINANCIAL INFORMATION**

#### **Item 1. Financial Statements**

# SMART ONLINE, INC. CONSOLIDATED BALANCE SHEETS

Assets		June 30, 2008 (unaudited)	]	December 31, 2007
CURRENT ASSETS:				
Cash and Cash Equivalents	\$	183,045	\$	3,473,959
Accounts Receivable, Net	Ψ	742,309	Ψ	815,102
Contract Receivable (See Note 3)		320,000		-
Note Receivable		55,000		55,000
Costs in Excess of Billings		60,437		-
Prepaid Expenses		128,999		90,886
Deferred Financing Costs (See Note 3)		75,307		301,249
Total Current Assets		1,565,097		4,736,196
PROPERTY AND EQUIPMENT, Net		180,370		174,619
LONG-TERM PORTION OF CONTRACT RECEIVABLE (See Note 3)		160,000		-
LONG-TERM PORTION OF NOTE RECEIVABLE		225,000		225,000
INTANGIBLE ASSETS, Net		2,512,746		2,882,055
GOODWILL		2,696,642		2,696,642
OTHER ASSETS		34,751		60,311
TOTAL ASSETS	\$	7,374,606	\$	10,774,823
Liabilities and Stockholders' Equity				
CURRENT LIABILITIES:				
Accounts Payable	\$	478,007	\$	628,370
Notes Payable (See Note 4)		1,859,450		2,287,682
Deferred Revenue (See Note 3)		250,895		329,805
Accrued Liabilities (See Note 3)		403,309		603,338
Total Current Liabilities		2,991,661		3,849,195
LONG-TERM LIABILITIES:				
Long-Term Portion of Notes Payable (See Note 4)		3,340,824		3,313,903
Deferred Revenue (See Note 3)		321,960		247,312
Total Long-Term Liabilities		3,662,784		3,561,215
Total Liabilities		6,654,445		7,410,410
COMMITMENTS AND CONTINGENCIES (See Note 7)				
STOCKHOLDERS' EQUITY:				
Common Stock, \$.001 Par Value, 45,000,000 Shares Authorized, Shares				
Issued and Outstanding:				
June 30, 2008 - 18,347,273; December 31, 2007 - 18,159,768		18,347		18,160
Additional Paid-in Capital		66,690,682		66,202,179
Accumulated Deficit		(65,988,868)		(62,855,926)
Total Stockholders' Equity		720,161		3,364,413
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	7,374,606	\$	10,774,823

The accompanying notes are an integral part of these financial statements.

# SMART ONLINE, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

	Ju	Three Mon		Ended une 30, 2007	Six Months June 30, 2008			nded une 30, 2007
REVENUES:	•	,	·	,	·	,	Ū	,
Subscription Fees	\$	747,068	\$	576,600	\$	1,489,907	\$	1,209,583
Professional Service Fees		953,640		317,900		1,508,884		606,479
License Fees		3,750		280,000		103,750		280,000
Other Revenue		21,320		29,429		45,975		50,254
Total Revenues	\$	1,725,778	\$	1,203,929	\$	3,148,516	\$	2,146,316
COST OF REVENUES	\$	226,293	\$	111,489	\$	412,861	\$	187,909
GROSS PROFIT	\$	1,499,485	\$	1,092,440	\$	2,735,655	\$	1,958,407
OPERATING EXPENSES:								
General and Administrative		1,125,573		1,051,314		2,481,589		2,164,005
Sales and Marketing		752,638		473,668		1,427,469		942,915
Research and Development		745,923		685,915		1,606,372		1,262,610
Total Operating Expenses	\$	2,624,134	\$	2,210,897	\$	5,515,430	\$	4,369,530
LOSS FROM CONTINUING								
OPERATIONS		(1,124,649)		(1,118,457)		(2,779,775)		(2,411,123)
OFFIED BIGOVE (EVIDENCE)								
OTHER INCOME (EXPENSE):		(100.000)		(106 550)		(260.226)		(2(1,505)
Interest Expense, Net		(190,922)		(126,759)		(369,236)		(261,787)
Other Income		13,512		30,478		16,069		143,808
Total Other Income (Expense)	\$	(177,410)	\$	(96,281)	\$	(353,167)	\$	(113,379)
NET LOSS FROM OPERATIONS		(1,302,059)		(1,214,738)		(3,132,942)		(2,524,502)
NET LOSS ATTRIBUTED TO								
COMMON STOCKHOLDERS	\$	(1,302,059)		(1,214,738)	\$	(3,132,942)	\$	(2,524,502)
NET LOSS PER SHARE:				,		,		
Continuing Operations								
Basic and Fully Diluted	\$	(0.07)	\$	(0.07)	\$	(0.17)	\$	(0.15)
Net Loss Attributed to Common								
Stockholders								
Basic and Fully Diluted	\$	(0.07)		(0.07)		(0.17)		(0.15)
SHARES USED IN COMPUTING								
NET LOSS PER SHARE								
Basic and Fully Diluted		18,265,367		17,252,639		18,233,269		16,728,010

The accompanying notes are an integral part of these financial statements.

# SMART ONLINE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

CASH ELOWS EDOM ODED ATING		ree Months Ended ne 30, 2008	Three Months Ended June 30, 2007	Six Months Ended June 30, 2008	Six Months Ended June 30, 2007
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net Loss	\$	(1,302,059)	\$ (1,214,738)	) \$ (3,132,942	(2,524,502)
Adjustments to reconcile Net Loss to	·				
Net Cash used in Operating Activities:					
Depreciation and Amortization		207,893	210,652	415,523	420,418
Amortization of Deferred Financing					
Costs		112,971	112,971	225,942	207,112
Bad Debt Expense		9,532	-	45,000	-
Stock-Based Compensation Expense		89,645	223,285	260,144	380,018
Registration Rights Penalty		-	-	-	(320,632)
Gain on Debt Forgiveness		_	-	-	(4,600)
Gain on Disposal of Assets		-	-	(2,665	-
Changes in Assets and Liabilities:					
Accounts Receivable		(474,056)	(650,160)	(452,207	(686,651)
Costs in Excess of Billings		(60,437)	-	(60,437	) -
Prepaid Expenses		2,645	10,938	(38,113	) 10,035
Other Assets		10,560	-	25,560	(1,760)
Deferred Revenue		85,014	432,027	(4,262	380,476
Accounts Payable		(65,938)	(75,827)	(150,363	(86,495)
Accrued and Other Expenses		(112,874)	1,090	28,517	44,312
Net Cash used in Operating Activities	\$	(1,497,104)	\$ (949,762)	) \$ (2,840,303	) \$ (2,182,269)
CASH FLOWS FROM INVESTING ACTIVITIES:					
Purchases of Furniture and Equipment		(52,363)	(41,217)	) (61,800	(51,976)
Purchase of Tradename		_	(2,033)		(2,033)
Proceeds from Sale of Furniture and			,	,	
Equipment		_	-	12,500	_
Net Cash used in Investing Activities	\$	(52,363)	\$ (43,250)	) \$ (49,300	(54,009)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Repayments on Notes Payable		(2,461)	(305,315	(2,284,526	(1,559,272)
Debt Borrowings		1,383,215	(505,515)	1,883,215	
Issuance of Common Stock		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	-,000,-10	5,748,607
Expenses Related to Form S-1 Filing		_	(101,709)	) -	(101,709)
Net Cash provided by (used in)			(===,, ==,	,	(===,, ==)
Financing Activities	\$	1,380,754	\$ (407,024)	) \$ (401,311	) \$ 5,537,626
NET INCREASE (DECREASE) IN		-,,	(101,000)	, + (:::-,:::-	, , , , , , , , , , , , , , , , , , , ,
CASH AND CASH EQUIVALENTS	\$	(168,713)	\$ (1,400,036)	) \$ (3,290,914	3,301,348
CASH AND CASH EQUIVALENTS,			, (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, . (=,====,>==	, , , , , , , , , , , , , , , , , , , ,
BEGINNING OF PERIOD	\$	351,758	\$ 5,028,289	\$ 3,473,959	\$ 326,905
CASH AND CASH EQUIVALENTS,					
END OF PERIOD	\$	183,045	\$ 3,628,253	\$ 183,045	\$ 3,628,253

Supplemental Disclosures of Cash				
Flow Information:				
Cash Paid During the Period for:				
Interest	\$ 190,215	\$ 109,596	\$ 383,064	\$ 182,866
Taxes	\$ 17,350	\$ -	\$ 35,370	\$ _
Supplemental Schedule of Non-cash				
Financing Activities:				
Conversion of Debt to Equity	\$ -	\$ -	\$ 228,546	\$ -

The accompanying notes are an integral part of these financial statements.

# Smart Online, Inc. Consolidated Financial Statements - Unaudited

#### 1. Summary of Business and Significant Accounting Policies

**Description of Business** - Smart Online, Inc. (the "Company") was incorporated in the State of Delaware in 1993. The Company develops and markets software products and services targeted to small businesses. The Company's software products and services are delivered via a Software-as-a-Service ("SaaS") model. The Company sells its SaaS products and services primarily through private label marketing partners. The Company maintains a website for potential partners containing certain corporate information located at www.SmartOnline.com.

*Basis of Presentation* - The accompanying balance sheet as of June 30, 2008 and the statements of operations and cash flows for the three and six months ended June 30, 2008 and 2007 are unaudited. The balance sheet as of December 31, 2007 is obtained from the audited financial statements as of that date. The accompanying statements should be read in conjunction with the audited financial statements and related notes, together with management's discussion and analysis of financial condition and results of operations, contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2007 filed with the Securities and Exchange Commission (the "SEC") on March 25, 2008 (the "2007 Annual Report").

The financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP"). In the opinion of the Company's management, the unaudited statements in this Quarterly Report on Form 10-Q include all normal and recurring adjustments necessary for the fair presentation of the Company's statement of financial position as of June 30, 2008, and its results of operations and cash flows for the three and six months ended June 30, 2008 and 2007. The results for the three months and six months ended June 30, 2008 are not necessarily indicative of the results to be expected for the fiscal year ending December 31, 2008.

The Company continues to incur development expenses to enhance and expand its products by focusing on establishing its Internet-delivered SaaS applications and data resources. All allocable expenses to establish the technical feasibility of the software have been recorded as research and development expense. The ability of the Company to successfully develop and market its products is dependent upon certain factors, including the timing and success of any new services and products, the progress of research and development efforts, results of operations, the status of competitive services and products, and the timing and success of potential strategic alliances or potential opportunities to acquire technologies or assets. Any of these factors may require the Company to seek additional funding sooner than expected.

*Significant Accounting Policies* - In the opinion of the Company's management, the significant accounting policies used for the three months and six months ended June 30, 2008 are consistent with those used for the years ended December 31, 2007 and 2006. Accordingly, please refer to the 2007 Annual Report for the Company's significant accounting policies.

**Reclassifications** - Certain prior year amounts have been reclassified to conform to current year presentation. These reclassifications had no effect on previously reported net income or stockholders' equity.

*Principles of Consolidation* - The accompanying consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries, Smart CRM, Inc. ("Smart CRM"), and Smart Commerce, Inc. ("Smart Commerce"). All significant intercompany accounts and transactions have been eliminated. Subsidiary accounts are included only from the date of acquisition forward.

**Revenue Recognition** - The Company derives revenue from the license of software platforms along with the sale of associated application development services and maintenance, consulting, hosting services, and subscriptions. The

arrangement may include delivery in multiple-element arrangements if the customer purchases a combination of products and/or services. The Company uses the residual method pursuant to American Institute of Certified Public Accountants ("AICPA") Statement of Position 97-2, *Software Revenue Recognition* ("SOP 97-2"), as amended. This method allows the Company to recognize revenue for a delivered element when such element has vendor specific objective evidence ("VSOE") of the fair value of the delivered element. If VSOE cannot be determined or maintained for an element, it could impact revenues as all or a portion of the revenue from the multiple-element arrangement may need to be deferred.

If multiple-element arrangements involve significant development, modification, or customization or if it is determined that certain elements are essential to the functionality of other elements within the arrangement, revenue is deferred until all elements necessary to the functionality are provided by the Company to a customer. The determination of whether the arrangement involves significant development, modification, or customization could be complex and require the use of judgment by management.

Under SOP 97-2, provided the arrangement does not require significant development, modification, or customization, revenue is recognized when all of the following criteria have been met:

1.	persuasive e	evidence	of an	arrangement exists

2. delivery has occurred

3. the fee is fixed or determinable

4. collectibility is probable

If at the inception of an arrangement, the fee is not fixed or determinable, revenue is deferred until the arrangement fee becomes due and payable. If collectibility is deemed not probable, revenue is deferred until payment is received or collection becomes probable, whichever is earlier. The determination of whether fees are collectible requires judgment of management, and the amount and timing of revenue recognition may change if different assessments are made.

Consulting and application development services are accounted for separately from the license of associated software platforms when these services have value to the customer and there is objective and reliable evidence of fair value of each deliverable. When accounted for separately, revenues are recognized as the services are rendered for time and material contracts, and when milestones are achieved and accepted by the customer for fixed price or long-term contracts. The majority of the Company's consulting service contracts are on a time and material basis and are typically billed monthly based upon standard professional service rates.

Application development services are typically fixed price and of a longer term. As such, they are accounted for as long-term construction contracts that require revenue recognition to be based on estimates involving total costs to complete and the stage of completion. The assumptions and estimates made to determine the total costs and stage of completion may affect the timing of revenue recognition, with changes in estimates of progress to completion and costs to complete accounted for as cumulative catch-up adjustments. If the criteria for revenue recognition on construction type contracts are not met, the associated costs of such projects are capitalized and included in costs in excess of billings on the balance sheet until such time as revenue recognition is permitted.

Subscription revenues primarily consist of sales of subscriptions through private label marketing partners to end users, hosting and maintenance fees, and e-commerce website design fees. We typically have a revenue share arrangement with these private label marketing partners in order to encourage them to market our products and services to their customers. Subscriptions are generally payable on a monthly basis and are typically paid via credit card of the individual end user or the aggregating entity. Any payments received in advance of the subscription period are accrued as deferred revenue and amortized over the subscription period. Hosting and maintenance fees are typically billed on a monthly basis to our channel partners.

*Fiscal Year* - The Company's fiscal year ends December 31. References to fiscal 2007, for example, refer to the fiscal year ending December 31, 2007.

*Use of Estimates* - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions in the Company's financial statements and notes thereto. Significant estimates and

assumptions made by management include the determination of the provision for income taxes, the fair market value of stock awards issued, and the period over which revenue is generated. Actual results could differ materially from those estimates.

Software Development Costs - Statement of Financial Accounting Standard ("SFAS") No. 86, Accounting for the Costs of Software to Be Sold, Leased, or Otherwise Marketed, requires capitalization of certain software development costs subsequent to the establishment of technological feasibility. Based on the Company's product development process, technological feasibility is established upon completion of a working model. Costs related to software development incurred between completion of the working model and the point at which the product is ready for general release have been insignificant. The Company has not capitalized any direct or allocated overhead associated with the development of software products prior to general release.

Impairment of Long-Lived Assets - Long-lived assets and certain identifiable intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by comparing the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured as the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

**Advertising Costs** - The Company expenses all advertising costs as they are incurred. The amounts charged to sales and marketing expense during the second quarter of 2008 and 2007 were \$9,948 and \$12,095, respectively. During the first six months of 2008 and 2007, advertising costs totaling \$12,410 and \$15,669, respectively, were included in sales and marketing expense.

**Net Loss Per Share** - Basic loss per share is computed using the weighted-average number of common shares outstanding during the relevant periods. Diluted loss per share is computed using the weighted-average number of common and dilutive common equivalent shares outstanding during the relevant periods. Common equivalent shares consist of convertible notes, stock options, and warrants that are computed using the treasury stock method.

*Stock-Based Compensation* - The Company adopted SFAS No. 123 (revised 2004), *Share-Based Payment* ("SFAS No. 123R"), which requires companies to expense the value of employee stock options and similar awards and applies to all outstanding and vested stock-based awards.

In computing the impact of stock-based compensation expense, the fair value of each award is estimated on the date of grant based on the Black-Scholes option-pricing model utilizing certain assumptions for a risk free interest rate, volatility, and expected remaining lives of the awards. The assumptions used in calculating the fair value of share-based payment awards represent management's best estimates, but these estimates involve inherent uncertainties and the application of management's judgment. As a result, if factors change and the Company uses different assumptions, the Company's stock-based compensation expense could be materially different in the future. In addition, the Company is required to estimate the expected forfeiture rate and only recognize expense for those shares expected to vest. In estimating the Company's forfeiture rate, the Company analyzed its historical forfeiture rate, the remaining lives of unvested options, and the amount of vested options as a percentage of total options outstanding. If the Company's actual forfeiture rate is materially different from its estimate, or if the Company reevaluates the forfeiture rate in the future, the stock-based compensation expense could be significantly different from what the Company has recorded in the current period.

The following is a summary of the Company's stock-based compensation expense for the periods indicated:

		<b>Three Months Ended</b>				Six Months Ended			
	June	e <b>30, 2008</b>	Jur	ne 30, 2007	Ju	ne 30, 2008	Jui	ne 30, 2007	
Compensation expense									
included in G&A expense									
related to stock options	\$	26,942	\$	154,735	\$	75,204	\$	311,468	

Compensation expense included in G&A expense related to restricted stock awards	62,703	68,550	184,940	68,550
Total SFAS No. 123R Expense \$	89,645	\$ 223,285 \$	260,144	\$ 380,018
8				

The fair value of option grants under the Company's equity compensation plan and other stock option issuances during the three months and six months ended June 30, 2008 and 2007 were estimated using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	Three Month	s Ended	Six Months Ended			
	June 30,	June 30,	June 30,	June 30,		
	2008	2007	2008	2007		
Dividend yield	0.0%	0.0%	0.0%	0.0%		
Expected volatility	40%	150%	50%	150%		
Risk free interest rate	4.45%	4.92%	4.55%	4.92%		
Expected lives (years)	4	5	5	5		

The expected lives of the options represents the estimated period of time until exercise or forfeiture and is based on historical experience of similar awards. Expected volatility is partially based on the historical volatility of the Company's common stock since the end of the prior fiscal year as well as management's expectations for future volatility. The risk free interest rate is based on the published yield available on U.S. treasury issues with an equivalent term remaining equal to the expected life of the option.

Compensation expense is recognized only for option grants and restricted stock awards that are expected to vest. The Company estimates forfeitures at the date of grant based on historical experience and future expectation.

The following is a summary of the stock option activity for the six months ended June 30, 2008:

	Shares	Weighted Average Exercise Price
BALANCE, December 31, 2007	1,644,300 \$	5.07
Granted	20,000	3.15
Forfeited	(1,019,400)	5.74
Exercised	(250,000)	1.43
BALANCE, June 30, 2008	394,900 \$	5.51

Recently Issued Accounting Pronouncements - In March 2008, the Financial Accounting Standards Board issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities ("SFAS No. 161" which amends and expands the disclosure requirements of SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, with the intent to provide users of financial statements with an enhanced understanding of how and why an entity uses derivative instruments, how the derivative instruments and the related hedged items are accounted for, and how the related hedged items affect an entity's financial position, performance, and cash flows. SFAS No. 161 is effective for financial statements for fiscal years and interim periods beginning after November 15, 2008. Management believes that SFAS No. 161 will have no impact on the financial statements of the Company once adopted as the Company currently does not use derivative instruments.

#### 2. SEGMENT INFORMATION

Prior to 2008, the Company operated as two segments. During late 2007 and the first quarter of 2008, management realigned certain production and development functions and eliminated redundant administrative functions and now manages the consolidated business as a single business segment. The Company's chief operating decision maker is its Chief Executive Officer, who reviews financial information presented on a consolidated basis. Accordingly, in

accordance with SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*, the Company has determined that it has a single reporting segment and operating unit structure, specifically the provision of an on-demand suite of integrated business management software services.

During 2007, the two segments were the Company's core operations (the "Smart Online segment") and the operations of the Company's wholly-owned subsidiary Smart Commerce (the "Smart Commerce segment"). The Smart Online segment generated revenues from the development and distribution of Internet-delivered SaaS small business applications through a variety of subscription, integration, and syndication channels. The Smart Commerce segment derived its revenues primarily from subscriptions to the Company's multi-channel e-commerce systems, including domain name registration and e-mail solutions, e-commerce solutions, website design, and website hosting, as well as consulting services. The Company included costs that were not allocated to specific segments, such as corporate general and administrative expenses and share-based compensation expenses, in the Smart Online segment.

#### **ASSETS & LIABILITIES**

#### Accounts Receivable, Net

**3.** 

The Company typically invoices its customers on a monthly basis for professional services and either upfront or annually for licenses. The Company evaluates the need for an allowance for doubtful accounts based on specifically identified amounts that management believes to be uncollectible. Management also records an additional allowance based on management's assessment of the general financial conditions affecting its customer base. If actual collections experience changes, revisions to the allowance may be required. Based on these criteria, management determined that no allowance for doubtful accounts was required as of December 31, 2007, and management has recorded an allowance of \$45,000 as of June 30, 2008.

#### Contract Receivable

From time to time, the Company, as part of its negotiated contracts, has granted extended payment terms to its strategic partners. As payments become due under the terms of the contract, they are invoiced and reclassified as accounts receivable. During the second quarter of 2008, the Company entered into a web services agreement with a new customer that provided for extended payment terms related to both professional services and the grant of a software license. As of June 30, 2008, the Company has classified \$160,000 of this receivable as noncurrent.

#### **Deferred Financing Costs**

To assist the Company in securing a modification to its line of credit with Wachovia Bank, NA ("Wachovia"), Atlas Capital, SA ("Atlas") provided Wachovia with a standby letter of credit. In exchange for Atlas providing Wachovia with the modified letter of credit, on January 15, 2007 the Company issued Atlas a warrant to purchase 444,444 shares of common stock at \$2.70 per share. The fair value of that warrant was \$734,303 as measured using the Black-Scholes option-pricing model at the time the warrant was issued. Such amount was recorded as deferred financing costs and is being amortized to interest expense in the amount of \$37,657 per month over the remaining period of the modified line of credit, which is scheduled to expire in August 2008. In February 2008, the Wachovia line of credit was replaced by a new line of credit with Paragon Commercial Bank ("Paragon") as described in Note 4, "Notes Payable." Atlas agreed to provide Paragon a new standby letter of credit and the Company agreed to amend the Atlas warrant agreement to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if the Company is in default under the terms of the line of credit with Paragon. As of June 30, 2008, the remaining \$75,307 of deferred financing costs which will be fully amortized to interest expense over the third quarter of fiscal 2008 were classified as current assets.

#### **Accrued Liabilities**

At December 31, 2007, the Company had accrued liabilities totaling \$603,338. This amount consisted primarily of \$204,000 of liability accrued related to the development of the Company's custom accounting application, \$250,000 related to legal reserves (see Note 7, "Commitments and Contingencies"), \$45,308 due a customer for overpayment of its account, \$30,040 of accrued commissions, and \$33,733 of bond interest payable.

At June 30, 2008, accrued liabilities totaled \$403,309. This amount consisted primarily of \$162,333 of liability accrued related to the above noted development of the Company's custom accounting application, \$137,500 related to legal reserves (see Note 7, "Commitments and Contingencies"), and \$55,000 related to taxes payable due to vesting of restricted stock.

#### Deferred Revenue

Deferred revenue comprises the following items:

- ·Subscription Fees short-term and long-term portion of cash received related to one or two year subscriptions for domain names and/or email accounts
- ·License Fees licensing revenue where customers did not meet all the criteria of SOP 97-2. Such deferred revenue will be recognized as cash is received or collectibility becomes probable.

The components of deferred revenue for the periods indicated were as follows:

	•	June 30, 2008	ember 31, 2007
Subscription Fees	\$	292,855	\$ 197,117
License Fees		280,000	380,000
BALANCE	\$	572,855	\$ 577,117
Current Portion	\$	250,895	\$ 329,805
Noncurrent Portion		321,960	247,312
Total	\$	572,855	\$ 577,117

#### 4. NOTES PAYABLE

#### Convertible Notes

On November 14, 2007, in an initial closing, the Company sold \$3.3 million aggregate principal amount of secured subordinated convertible notes due November 14, 2010. In addition, the noteholders committed to purchase on a pro rata basis up to \$5.2 million aggregate principal of secured subordinated notes in future closings upon approval and call by the Company's Board of Directors. The Company is obligated to pay interest on the notes at an annualized rate of 8% payable in quarterly installments commencing on February 14, 2008. The Company is not permitted to prepay the notes without approval of the holders of at least a majority of the principal amount of the notes then outstanding.

On the earlier of the maturity date of November 14, 2010 or a merger or acquisition or other transaction pursuant to which existing stockholders of the Company hold less than 50% of the surviving entity, or the sale of all or substantially all of the Company's assets or capital stock or similar transaction, each noteholder in its sole discretion shall have the option to:

- · convert the principal then outstanding on its note into shares of the Company's common stock, or
- · receive immediate repayment in cash of the note, including any accrued and unpaid interest.

If a noteholder elects to convert its note under these circumstances, the conversion price of notes:

- issued in the initial closing on November 14, 2007 shall be \$3.05; and
- ·issued in any additional closings shall be the lesser of a 20% premium above the average of the closing bid and asked prices of shares of the Company's common stock quoted in the Over-The-Counter Market Summary (or, if the Company's shares are traded on the Nasdaq Stock Market or another exchange, the closing price of shares of the

Company's common stock quoted on such exchange) averaged over five trading days prior to the respective additional closing date.

Payment of the notes will be automatically accelerated if the Company enters voluntary or involuntary bankruptcy or insolvency proceedings.

The notes and the common stock into which they may be converted have not been registered under the Securities Act of 1933, as amended (the "Securities Act"), or the securities laws of any other jurisdiction. As a result, offers and sales of the notes were made pursuant to Regulation D of the Securities Act and only made to accredited investors that were the Company's existing stockholders. The investors include (i) The Blueline Fund ("Blueline"), which originally recommended Philippe Pouponnot, a former director of the Company, for appointment to the Company's Board of Directors; (ii) Atlas, which originally recommended Shlomo Elia, one of the Company's current directors, for appointment to the Board of Directors; (iii) Crystal Management Ltd., which is owned by Doron Roethler, who subsequently became Chairman of the Company's Board of Directors and serves as the noteholders' bond representative; and (iv) William Furr, who is the father of Thomas Furr, one of the Company's directors and executive officers.

In addition, if the Company proposes to file a registration statement to register any of its common stock under the Securities Act in connection with the public offering of such securities solely for cash, subject to certain limitations, the Company shall give each noteholder who has converted its notes into common stock the opportunity to include such shares of converted common stock in the registration. The Company has agreed to bear the expenses for any of these registrations, exclusive of any stock transfer taxes, underwriting discounts, and commissions.

On November 6, 2007, Canaccord Adams Inc. agreed to waive any rights it held under its January 2007 engagement letter with the Company that it may have with respect to the convertible note offering, including the right to receive any fees in connection with the offering.

#### Line of Credit

As of December 31, 2007, the Company owed \$2,052,000 under a line of credit with Wachovia. On February 15, 2008, the Company repaid the full outstanding principal balance of \$2,052,000 and accrued interest of \$2,890.

On February 20, 2008, the Company entered into a revolving credit arrangement with Paragon. The line of credit advanced by Paragon is \$2.47 million and can be used for general working capital. Any advances made on the line of credit must be paid off no later than February 19, 2009, with monthly payments being applied first to accrued interest and then to principal. The interest shall accrue on the unpaid principal balance at the Wall Street Journal's published prime rate minus one half percent. The line of credit is secured by an irrevocable standby letter of credit in the amount of \$2.5 million issued by HSBC Private Bank (Suisse) SA with Atlas, a current stockholder of the Company, as account party. The Company also has agreed with Atlas that in the event of a default by the Company in the repayment of the line of credit that results in the letter of credit being drawn, the Company shall reimburse Atlas any sums that Atlas is required to pay under such letter of credit. At the sole discretion of the Company, these payments may be made in cash or by issuing shares of the Company's common stock at a set per share price of \$2.50.

In consideration for Atlas providing the Paragon letter of credit, the Company agreed to amend the warrant agreement with Atlas to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if the Company is in default under the terms of the line of credit with Paragon.

As of June 30, 2008, the Company had notes payable totaling \$5,200,274. The detail of these notes is as follows:

	S	hort-Term	Long-Term			
<b>Note Description</b>		Portion	Portion	TOTAL	Maturity	Rate
Paragon Commercial						Prime less
Bank Credit Line	\$	1,835,000 \$	-	\$ 1,835,000	Feb '09	0.5%
Various Capital Leases		24,450	40,824	65,274	Various	11-19%
Convertible Notes		-	3,300,000	3,300,000	Nov '10	8.0%

TOTAL \$ 1,859,450 \$ 3,340,824 \$ 5,200,274

### 5. STOCKHOLDERS' EQUITY

#### Common Stock

During the six months ended June 30, 2008, 70,000 shares of restricted stock were issued. These restricted stock awards included 32,000 shares issued to the newly appointed Chief Operating Officer. The Chief Operating Officer received an additional 3,000 shares of restricted stock that had been previously promised to him in connection with his initial hiring in an August 2007 offer letter. Additionally, in June 2008 certain members of the Board of Directors received restricted stock awards that accounted for the remaining 35,000 shares of restricted stock issued during the first half of 2008.

During the first six months of 2008 and in conjunction with their termination of employment, the Company accelerated vesting with respect to 31,250 shares of restricted stock previously issued to the Company's former Chief Financial Officer, former Chief Operating Officer, and former in-house legal counsel. The Company recorded \$92,281 of expense related to the accelerated vesting of these shares including \$31,500 that had been accrued during the fourth quarter of 2007. Additionally, net of the accelerated vesting discussed above, 41,791 shares of restricted stock were accounted for as forfeited during the first six months of 2008 due to resignations and terminations. The forfeited shares included 15,625 shares issued to the former Chief Operating Officer, 10,000 shares issued to the former Chief Financial Officer, 7,500 shares issued to a former director, and 8,666 shares issued to former employees.

In a transaction that closed on February 21, 2007, the Company sold an aggregate of 2,352,941 shares of its common stock to two new investors (the "Investors"). The private placement shares were sold at \$2.55 per share pursuant to a Securities Purchase Agreement (the "SPA") between the Company and each of the Investors. The aggregate gross proceeds to the Company were \$6 million, and the Company incurred issuance costs of approximately \$637,000. Under the SPA, the Company issued the Investors warrants for the purchase of an aggregate of 1,176,471 shares of common stock at an exercise price of \$3.00 per share. These warrants contain a provision for cashless exercise and must be exercised, if at all, by February 21, 2010.

The Company and each of the Investors also entered into a Registration Rights Agreement (the "Investor RRA") whereby the Company had an obligation to register the shares for resale by the Investors by filing a registration statement within 30 days of the closing of the private placement, and to have the registration statement declared effective 60 days after actual filing, or 90 days after actual filing if the SEC reviewed the registration statement. If a registration statement was not timely filed or declared effective by the date set forth in the Investor RRA, the Company would have been obligated to pay a cash penalty of 1% of the purchase price on the day after the filing or declaration of effectiveness was due, and 0.5% of the purchase price per every 30-day period thereafter, to be prorated for partial periods, until the Company fulfilled these obligations. Under no circumstances could the aggregate penalty for late registration or effectiveness exceed 10% of the aggregate purchase price. Under the terms of the Investor RRA, the Company could not offer for sale or sell any securities until May 22, 2007, subject to certain limited exceptions, unless, in the opinion of the Company's counsel, such offer or sale did not jeopardize the availability of exemptions from the registration and qualification requirements under applicable securities laws with respect to this placement. On March 28, 2007, the Company entered into an amendment to the Investor RRA with each Investor to extend the registration filing obligation date by an additional eleven calendar days. On April 3, 2007, the Company filed the registration statement within the extended filing obligation period, thereby avoiding the first potential penalty. Effective July 2, 2007, the Company entered into another amendment to the Investor RRA to extend the registration effectiveness obligation date to July 31, 2007. On July 31, 2007, the SEC declared the registration statement effective. Accordingly, the Company met all of its requirements under the amended Investor RRA and no penalties were incurred.

As part of the commission paid to Canaccord Adams Inc. ("CA"), the Company's placement agent in the transaction described above, CA was issued a warrant to purchase 35,000 shares of the Company's common stock at an exercise price of \$2.55 per share. This warrant contains a provision for cashless exercise and must be exercised by February 21, 2012. CA and the Company also entered into a Registration Rights Agreement (the "CA RRA"). Under the CA RRA, the shares issuable upon exercise of the warrant were required to be included on the same registration statement the Company was obligated to file under the Investor RRA described above, but CA was not entitled to any penalties for late registration or effectiveness.

As incentive to modify a letter of credit relating to the Wachovia line of credit (see Note 4, "Notes Payable"), the Company entered into a Stock Purchase Warrant and Agreement (the "Warrant Agreement") with Atlas on January 15, 2007. Under the terms of the Warrant Agreement, Atlas received a warrant to purchase up to 444,444 shares of the Company's common stock at \$2.70 per share at the termination of the line of credit or if the Company is in default under the terms of the line of credit with Wachovia. In connection with entering the line of credit with Paragon on

February 20, 2008, the Warrant Agreement was amended to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if the Company is in default under the terms of the line of credit with Paragon. If the warrant is exercised in full, it will result in gross proceeds to the Company of approximately \$1,200,000.

On March 29, 2007, the Company issued 55,666 shares of its common stock to certain investors as registration penalties for its failure to timely file a registration statement covering shares owned by those investors as required pursuant to amendments to registration rights agreements between such investors and the Company. On July 20, 2007, the Company issued 27,427 additional shares as registration penalties to certain investors who did not enter into amendments to certain registration rights agreements.

In January 2008, the Company issued 28,230 shares of common stock to a consulting firm as full payment of the outstanding obligation related to fees accrued for services rendered in conjunction with the 2005 acquisitions of iMart Incorporated and Computility, Inc. At December 31, 2007, these obligations were included in the current portion of notes payable and in accrued liabilities in the amounts of \$228,359 and \$187, respectively.

#### **Equity Compensation Plans**

In June 2007, the Company temporarily limited the issuance of shares of its common stock reserved under the 2004 Equity Compensation Plan to awards of restricted or unrestricted stock and in June 2008 made options available for grant under the plan again. In January 2008, a former officer of the Company exercised options to purchase 69,930 shares of the Company's common stock in a cashless exercise whereby the former officer tendered to the Company 38,462 shares of common stock previously held by the former officer. In June 2008, the same former officer exercised options to purchase 180,070 shares of the Company's common stock in a cashless exercise whereby the former officer tendered to the Company 80,469 shares of the Company's common stock previously held by the former officer. Also in June 2008, a member of the Board of Directors was granted an option to purchase 20,000 shares of common stock under the 2004 Equity Compensation Plan. During the first six months of 2008, options to purchase 1,019,400 shares of common stock at prices ranging from \$1.43 to \$9.82 were forfeited by former employees, officers, directors, and consultants of the Company.

The following table summarizes information about stock options outstanding at June 30, 2008:

				<b>Currently Exercisable</b>		
Exercise	Number of Shares	Average Remaining Contractual	Weighted Average Exercise	Number of		Weighted Average Exercise
Price	Outstanding	Life (Years)	Price	Shares		Price
From \$1.30 to \$1.43	75,000	0.6 \$	1.30	75,000	\$	1.30
From \$2.50 to \$3.50	85,000	7.4 \$	3.19	59,000	\$	3.18
\$5.00	31,200	7.0 \$	5.00	21,200	\$	5.00
\$7.00	75,000	7.3 \$	7.00	75,000	\$	7.00
From \$8.61 to \$9.00	128,500	6.8 \$	8.77	56,200	\$	8.79
\$9.60	200	7.2 \$	9.60	80	\$	9.60

#### **Dividends**

The Company has not paid any cash dividends through June 30, 2008.

#### 6. MAJOR CUSTOMERS AND CONCENTRATION OF CREDIT RISK

The Company derives a significant portion of its revenues from certain customer relationships. The following is a summary of customers that represent greater than ten percent of total revenues for their respective time periods:

## Three Months Ended June 30, 2008

	Revenue Type	Revenues	% of Total Revenues
Customer A	Subscription	\$ 358,607	21%
Customer B	Subscription	\$ 307,913	18%
	License Fees/Professional		
Customer C	Services	\$ 182,068	11%
	Professional		
Customer D	Services	\$ 401,805	23%
	Professional		
Customer E	Services	\$ 348,750	20%
Others	Various	\$ 126,635	7%
Total		\$ 1,725,778	100%

# Three Months Ended

			June 30, 2007	· /	
	Revenue Type	Revenues		% of Total Revenues	
Customer B	Subscription	\$ 336,295		28%	
	Professional				
Customer D	Services	\$ 244,478		20%	
Customer F	License Fees	\$ 280,000		23%	
Others	Various	\$ 343,156		29%	
Total		\$ 1,203,929		100%	

## Six Months Ended June 30, 2008

	Revenue Type		Revenues	% of Total Revenues
<b>Q</b>	0.1	ф	650.041	010
Customer A	Subscription	\$	659,941	21%
Customer B	Subscription	\$	669,003	21%
	License			
	Fees/Professional			
Customer C	Services	\$	398,351	13%
	Professional			
Customer D	Services	\$	784,996	25%
	Professional			
Customer E	Services	\$	348,750	11%
Others	Various	\$	287,475	9%
Total		\$	3,148,516	100%

# Six Months Ended June 30, 2007

		une 50, 2007	
	Revenue Type	Revenues	% of Total Revenues
Customer B	Subscription	\$ 648,279	30%
	Professional		
Customer D	Services	\$ 426,555	20%
Customer F	License Fees	\$ 280,000	13%
Others	Various	\$ 791,482	37%
Total		\$ 2,146,316	100%

As of June 30, 2008, three customers accounted for 54%, 24%, and 20% of net receivables, respectively. As of December 31, 2007, the Company had three customers that accounted for 42%, 28% and 17% of net receivables, respectively.

#### 7. COMMITMENTS AND CONTINGENCIES

Please refer to Part I, Item 3 of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2007 and Part II, Item 1 of the Company's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2008 for a description of material legal proceedings, including the proceedings discussed below.

The Company is subject to claims and suits that arise from time to time in the ordinary course of business.

In August 2005, the Company entered into a software assignment and development agreement with the developer of a customized accounting software application. In connection with this agreement, the developer would be paid up to \$512,500 and issued up to 32,395 shares of the Company's common stock based upon the developer attaining certain milestones. As of June 30, 2008, the Company had paid \$429,167 and issued 3,473 shares of common stock related to this obligation.

On October 18, 2007, Robyn L. Gooden filed a purported class action lawsuit in the United States District Court for the Middle District of North Carolina naming the Company, certain of its current and former officers and directors, Maxim Group, LLC, and Jesup & Lamont Securities Corp. as defendants. The lawsuit was filed on behalf of all persons other than the defendants who purchased the Company's securities from May 2, 2005 through September 28, 2007 and were damaged. The complaint asserts violations of federal securities laws, including violations of Section 10(b) of the Exchange Act and Rule 10b-5. The complaint asserts that the defendants made material and misleading statements with the intent to mislead the investing public and conspired in a fraudulent scheme to manipulate trading in the Company's stock, allegedly causing plaintiffs to purchase the stock at an inflated price. The complaint requests certification of the plaintiff as class representative and seeks, among other relief, unspecified compensatory damages including interest, plus reasonable costs and expenses including counsel fees and expert fees. On June 24, 2008, the court entered an order appointing a lead plaintiff for the class action.

During April 2008, the Company received approximately \$95,000 in insurance reimbursement for previously disputed legal expenses primarily related to previously disclosed SEC matters. Additional legal expenses related to the Company's securities litigation matters are currently being reviewed by the insurance carrier. The Company contends that these legal expenses should be reimbursed by the insurance carrier. Because the outcome of this dispute is unclear, the Company has expensed all legal costs incurred with respect to the SEC matters and the Company's 2006 internal investigation, and the Company will account for any insurance reimbursement, should there be any, in the period such amounts are reimbursed.

At this time, the Company is not able to determine the likely outcome of the Company's currently pending legal matters, nor can it estimate its potential financial exposure. Management has made an initial estimate based upon its knowledge, experience and input from legal counsel, and the Company has accrued approximately \$137,500 of legal reserves. Such reserves will be adjusted in future periods as more information becomes available. If an unfavorable resolution of any of these matters occurs, the Company's business, results of operations, and financial condition could be materially adversely affected.

#### SUBSEQUENT EVENTS

8.

Restructuring of Michigan Operations. On July 1, 2008, the Company's management initiated a restructuring program that is aimed at reducing operating, general and administrative expenses in fiscal 2008 by consolidating significant operations in its location in Durham, North Carolina near Research Triangle Park. The plan includes severance of certain of the Company's employees located in Grand Rapids, Michigan.

The Company initiated this program as part of its ongoing efforts to realign certain production and development functions and eliminate redundant administrative functions as well as proactively and prudently manage operating, general and administrative costs. The Company expects to record a one-time restructuring charge of approximately \$53,000 during the third quarter of fiscal 2008, primarily as a result of certain one-time termination benefits that will be provided in connection with the plan as well as costs associated with the continued employment of three employees in Grand Rapids. In addition, the Company has initiated an impairment evaluation of goodwill and intangible assets related to the Grand Rapids operations. The Company has not completed this evaluation and therefore has not determined whether any portion of its recorded goodwill and/or intangible assets balance is impaired.

Suit Against Former Employee. On July 14, 2008, the Company filed a civil action against a former employee in the General Court of Justice, Superior Court Division, Durham County, North Carolina. The complaint alleges that the former employee embezzled funds from the Company in the amount of \$105,600 and asserts claims for conversion and unfair trade practices. The lawsuit seeks recovery for the embezzled funds, plus punitive damages or treble damages, interest, and attorneys' fees.

Appointment of Chief Financial Officer. On July 15, 2008, the Company's Board of Directors unanimously appointed Timothy L. Krist as the Company's Chief Financial Officer. Effective July 9, 2008, the Company notified George Cahill, its Interim Chief Financial Officer, that pursuant to Paragraph 3 of the Consulting Agreement between the Company and Mr. Cahill dated April 22, 2008, the Company was exercising its right to terminate his consulting services. As previously reported, Mr. Cahill was serving in this position on a temporary basis during the Company's search for a permanent Chief Financial Officer.

Convertible Note Financing. On August 12, 2008, the Company exercised its option to sell \$1.5 million aggregate principal amount of additional secured subordinated convertible notes due November 14, 2010 (the "Additional Notes") with substantially the same terms and conditions as the notes issued on November 14, 2007, as described in Note 4, "Notes Payable," above. The Company is obligated to pay interest on the Additional Notes at an annualized rate of 8% payable in quarterly installments commencing on November 12, 2008.

The Additional Notes and the common stock into which they may be converted have not been registered under the Securities Act or the securities laws of any other jurisdiction. As a result, offers and sales of the Additional Notes were made pursuant to Regulation D of the Securities Act and only made to accredited investors that were existing stockholders of the Company. The investors are (i) Atlas, which originally recommended Shlomo Elia, one of the Company's directors, for appointment to the Board of Directors; and (ii) Crystal Management Ltd., which is owned by Doron Roethler, the Company's Chairman of the Board of Directors and bond representative for the noteholders.

The Company plans to use the proceeds to meet ongoing working capital and capital spending requirements.

In connection with the sale of the Additional Notes, the noteholders holding a majority of the aggregate principal amount of the notes outstanding agreed to increase the aggregate principal amount of secured subordinated convertible notes that they are committed to purchase from \$8.5 million to \$15.3 million, of which \$4.8 million is currently outstanding.

*Insurance Reimbursement*. On August 7, 2008, the Company and its prior insurance carrier agreed that the carrier would reimburse it \$300,000 for previously disputed legal expenses primarily related to its previously disclosed SEC matters. The reimbursement covered all disputed Company expenses prior to September 11, 2007 as well as certain enumerated invoices in dispute for the balance of 2007.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Information set forth in this Quarterly Report on Form 10-Q contains various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, or the Exchange Act. Forward-looking statements consist of, among other things, trend analyses, statements regarding future events, future financial performance, our plan to build our business and the related expenses, our anticipated growth, trends in our business, the effect of interest rate fluctuations on our business, the potential impact of current litigation or any future litigation, the potential availability of tax assets in the future and related matters, and the sufficiency of our capital resources, all of which are based on current expectations, estimates, and forecasts, and the beliefs and assumptions of our management. Words such as "expect," "anticipate," "project," "intend," "plan," "estimate," variations of such words, and similar expressions also are intended to identify such forward-looking statements. These forward-looking statements are subject to risks, uncertainties, and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. Readers are directed to risks and uncertainties identified under Part II, Item 1A, "Risk Factors," and elsewhere in this report, for factors that may cause actual results to be different than those expressed in these forward-looking statements. Except as required by law, we undertake no obligation to revise or update publicly any forward-looking statements for any reason.

#### Overview

We develop and market software products and services delivered via a Software-as-a-Service, or SaaS, model and targeted to small businesses. We reach small businesses primarily through arrangements with large corporations that private label our software applications through their corporate websites. We believe these relationships provide a cost and time efficient way to market to a diverse, fragmented, yet very sizeable small business sector.

Prior to 2008, we operated our company as two segments. During late 2007 and the first quarter of 2008, management realigned certain production and development functions and eliminated redundant administrative functions and now manages the consolidated business as a single business segment. During 2007, the two segments were our core operations, or the Smart Online segment, and the operations of our wholly-owned subsidiary Smart Commerce, Inc., or the Smart Commerce segment. The Smart Online segment generated revenues from the development and distribution of Internet-delivered SaaS small business applications through a variety of channels. The Smart Commerce segment derived its revenues primarily from subscriptions to our multi-channel e-commerce systems, including registration and e-mail solutions, e-commerce solutions, website design, and website hosting, as well as consulting services. We included costs that were not allocated to specific segments, such as corporate general and administrative expenses and share-based compensation expenses, in the Smart Online segment. We continue to evaluate the factors that will form the basis of our segmentation going forward.

During 2007, we began providing software solutions and services to sizeable small business markets dealing with regulatory demands that could not be met adequately by existing low-cost and easy-to-use software solutions. These efforts have led to the launch of software solutions for partners in the food safety, multi-level marketing, and real estate industries. We are continuing to target other segments in the small business industry that may require such regulatory-focused software solutions and services and to market our experience with developing software solutions and services to meet these needs.

#### **Sources of Revenue**

We derive revenues from the following sources:

· Subscription fees - monthly fees charged to customers for access to our SaaS applications

- · License fees fees charged for perpetual or term licensing of platforms or applications
- · Professional service fees fees related to consulting services that complement our other products and applications
- ·Other revenues revenues generated from non-core activities such as syndication and integration fees, original equipment manufacturer, or OEM, contracts, and miscellaneous other revenues

Our current primary focus is to target those established companies that have both a substantial base of small business customers as well as a recognizable and trusted brand name in specific market segments. Our goal is to enter into partnerships with these established companies whereby they private label our products and offer them to their base of small business customers. We believe the combination of the magnitude of their customer bases and their trusted brand names and recognition will help drive our subscription volume.

Subscription revenues primarily consist of sales of subscriptions through private label marketing partners to end users, hosting and maintenance fees, and e-commerce website design fees. We typically have a revenue share arrangement with these private label marketing partners in order to encourage them to market our products and services to their customers. We make subscription sales either on a subscription or on a "for fee" basis. Applications for which subscriptions are available vary from our own portal to the websites of our partners. Subscriptions are generally payable on a monthly basis and are typically paid via credit card of the individual end user or the aggregating entity. Hosting and maintenance fees are typically billed on a monthly basis to our channel partners. We are focusing our efforts on enlisting new channel partners as well as diversifying with vertical intermediaries in various industries.

Licensing revenue consists of perpetual or term license agreements for the use of the Smart Online platform, the Smart Commerce platform, or any of our applications. We are currently focused on bundling a license component with our other offerings in future transactions.

We generate professional service fees from our consulting services. For example, a partner may request that we re-design its website to better accommodate our products or to improve its own website traffic. We typically bill professional service fees on a time and material basis.

Other revenues primarily consist of non-core revenue sources such as syndication and integration fees, miscellaneous web services, and OEM revenue generated through sales of our applications bundled with products offered by other manufacturers.

#### **Cost of Revenues**

Cost of revenues primarily is composed of salaries associated with maintaining and supporting integration and syndication partners, the cost of domain name and email registrations, and the cost of external hosting facilities associated with maintaining and supporting our partners and end user customers.

#### **Operating Expenses**

Throughout 2008, we expect our primary business initiatives to include increasing subscription revenue, making organizational improvements, and concentrating our development efforts on enhancements and customization of our proprietary platforms and applications.

General and Administrative. General and administrative expenses consist of salaries and related expenses for executive, finance and accounting, legal, human resources, and information technology personnel; professional fees; and other corporate expenses, including facilities costs. We anticipate general and administrative expenses will increase as we add personnel and incur additional professional fees and insurance costs related to the growth of our business and our operations as a public company. We expect to continue to incur material costs in 2008 related to the civil and criminal complaints filed in September 2007, described in detail in Part I, Item 3, "Legal Proceedings," in our Annual Report on Form 10-K for the year ended December 31, 2007, and our implementation of the requirements of Section 404 of the Sarbanes-Oxley Act of 2002, or Sarbanes-Oxley.

*Sales and Marketing*. Historically, we spent limited funds on marketing, advertising, and public relations, particularly due to our business model of partnering with established companies with extensive small business customer bases. In

June 2008, we engaged a public relations firm and, as a result, we expect our public relations costs to increase in the second half of 2008. We also expect sales and marketing expense to increase in the balance of 2008 due to targeting new partnerships, development of channel partner enablement programs, additional sales personnel, and the various percentages of revenues we may be required to pay to future partners as marketing fees.

Research and Development. Historically, we have not capitalized any costs associated with the development of our products and platforms. Statement of Financial Accounting Standard, or SFAS, No. 86, Accounting for the Costs of Computer Software to Be Sold, Leased, or Otherwise Marketed, requires capitalization of certain software development costs subsequent to the establishment of technological feasibility. Because any such costs that would be capitalized following the establishment of technological feasibility would immediately be written off due to uncertain realizability, all such costs have been recorded as research and development costs and expensed as incurred. Because of our proprietary, scalable, and secure multi-user architecture, we are able to provide all customers with a service based on a single version of our application. As a result, we do not have to maintain multiple versions, which enables us to have relatively low research and development expenses as compared to traditional enterprise software business models. We expect that in the future, research and development expenses will increase substantially in absolute dollars, but decrease as a percentage of total revenue as we hire additional personnel, whether internally or by outsourcing, as part of our ongoing commitment to furthering our technical skill set and enhancing and customizing our platforms and applications. In addition, we continue to conduct an evaluation of our technology, security, platforms, and applications in an effort to document and improve upon our current product offerings and determine which applications, if any, should be discontinued. We expect this process to continue through the third quarter of 2008.

Stock-Based Expenses. Our operating expenses include stock-based expenses related to options, restricted stock awards, and warrants issued to employees and non-employees. These charges have been significant and are reflected in our historical financial results. Effective January 1, 2006, we adopted SFAS No. 123 (revised 2004), Share-Based Payment, which resulted and will continue to result in material costs on a prospective basis as long as a significant number of options are outstanding. In June 2007, we limited the issuance of awards under our 2004 Equity Compensation Plan, or the 2004 Plan, to awards of restricted or unrestricted stock. In June 2008, we made options available for grant under the 2004 Plan once again, primarily due to the adverse tax consequences to recipients of restricted stock upon the lapsing of restrictions.

#### **Critical Accounting Policies and Estimates**

Our discussion and analysis of financial condition and results of operations are based upon our consolidated financial statements, which we prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses, and related disclosures of contingent assets and liabilities. "Critical accounting policies and estimates" are defined as those most important to the financial statement presentation and that require the most difficult, subjective, or complex judgments. We base our estimates on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Under different assumptions and/or conditions, actual results of operations may materially differ. We periodically reevaluate our critical accounting policies and estimates, including those related to revenue recognition, provision for doubtful accounts and sales returns, expected lives of customer relationships, useful lives of intangible assets and property and equipment, provision for income taxes, valuation of deferred tax assets and liabilities, and contingencies and litigation reserves. Management has consistently applied the same critical accounting policies and estimates which are fully described in our Annual Report on Form 10-K for the year ended December 31, 2007.

We derive revenue from the licensing of software platforms along with the sale of associated application development services and maintenance, consulting, and hosting services and subscriptions. The arrangement may include delivery in multiple-element arrangements if the customer purchases a combination of products and/or services. We use the residual method pursuant to American Institute of Certified Public Accountants Statement of Position 97-2, *Software Revenue Recognition*, or SOP 97-2, which allows us to recognize revenue for a delivered element when such element has vendor specific objective evidence, or VSOE, of the fair value of the delivered element. If we cannot determine or maintain VSOE for an element, it could impact revenues as all or a portion of the revenue from the multiple-element

arrangement may need to be deferred.

If multiple-element arrangements involve significant development, modification, or customization or if we determine that certain elements are essential to the functionality of other elements within the arrangement, we defer revenue until we provide all elements necessary to the functionality to a customer. The determination of whether the arrangement involves significant development, modification, or customization could be complex and require the use of judgment by our management.

Under SOP 97-2, provided the arrangement does not require significant development, modification, or customization, we recognize revenue when all of the following criteria have been met:

- 1. persuasive evidence of an arrangement exists
- 2. delivery has occurred
- 3. the fee is fixed or determinable
- 4. collectibility is probable

If at the inception of an arrangement, the fee is not fixed or determinable, we defer revenue until the arrangement fee becomes due and payable. If we deem collectibility not probable, we defer revenue until we receive payment or collection becomes probable, whichever is earlier. The determination of whether fees are collectible requires judgment of our management, and the amount and timing of revenue recognition may change if different assessments are made.

We account for consulting and application development services separately from the license of associated software platforms when these services have value to the customer and there is objective and reliable evidence of fair value of each deliverable. When accounted for separately, revenues are recognized as the services are rendered for time and material contracts, and when milestones are achieved and accepted by the customer for fixed price or long-term contracts. The majority of our consulting service contracts are on a time and material basis and are typically billed monthly based upon standard professional service rates.

Application development services are typically fixed price and of a longer term. As such, they are accounted for as long-term construction contracts that require revenue recognition to be based on estimates involving total costs to complete and the stage of completion. The assumptions and estimates made to determine the total costs and stage of completion may affect the timing of revenue recognition, with changes in estimates of progress to completion and costs to complete accounted for as cumulative catch-up adjustments. If the criteria for revenue recognition on construction type contracts are not met, the associated costs of such projects are capitalized and included in costs in excess of billings on the balance sheet until such time as revenue recognition is permitted.

We are currently facing legal actions from stockholders that relate to the charges filed against our former Chief Executive Officer described in Part I, Item 3, "Legal Proceedings," in our Annual Report on Form 10-K for the year ended December 31, 2007. At this time, we are not able to determine the likely outcome of our currently pending legal matters, nor can we estimate our potential financial exposure. Management has made an initial estimate based upon its knowledge, experience, and input from legal counsel, and we have accrued approximately \$137,500 of legal reserves. Such reserves will be adjusted in future periods as more information becomes available.

#### Overview of Results of Operations for the Three Months Ended June 30, 2008 and June 30, 2007

Total revenues were \$1,726,000 for the second quarter of 2008 compared to \$1,204,000 for the second quarter of 2007, representing an increase of \$522,000, or 43%. Gross profit increased \$407,000, or 37%, to \$1,499,000 from \$1,092,000. Operating expenses increased \$413,000, or 19%, to \$2,624,000 from \$2,211,000. Net loss grew to \$1,302,000 from \$1,215,000, an increase of \$87,000, or 7%.

The following table shows our consolidated statements of operations data expressed as a percentage of revenue for the periods indicated:

	Three Months Ended June 30, 2008	Three Months Ended June 30, 2007
REVENUES:		
Subscription Fees	44%	49%
Professional Service Fees	55%	26%
License Fees	0%	23%
Other Revenues	1%	2%
Total Revenues	100%	100%
COST OF REVENUES	13%	9%
GROSS PROFIT	87%	91%
OPERATING EXPENSES:		
General and Administrative	65%	87%
Sales and Marketing	44%	39%
Research and Development	43%	57%
Total Operating Expenses	152%	183%
LOSS FROM OPERATIONS	(65%)	(92%)
OTHER INCOME (EXPENSE):		
Interest Income (Expense), Net	(11%)	(11%)
Other Income	1%	3%
Total Other Income (Expense)	(10%)	(8%)
NET INCOME (LOSS)	(75%)	(100%)

#### Comparison of the Results of Operations for the Three Months Ended June 30, 2008 and June 30, 2007

**Revenue.** Total revenues were \$1,726,000 for the second quarter of 2008 compared to \$1,204,000 for the second quarter of 2007 representing an increase of \$522,000, or 43%. This overall increase in revenues was primarily attributable to an increase in revenue from professional service fees.

Professional service fees increased \$636,000, or 200%, from the second quarter of 2007 to the second quarter of 2008. The growth in professional service fees reflects both an increase by adding a new customer as well as on-going monthly professional service fees to existing customers. Because new customers typically contract for significant upfront professional services, professional service fees generally increase in advance of the associated subscription revenues. Professional service fees accounted for approximately 55% of second quarter 2008 revenues as compared to approximately 26% for second quarter 2007. Management expects that professional service fees will continue to represent a greater portion of total revenues for fiscal 2008 as compared to fiscal 2007.

Subscription revenues increased \$170,000, or 29%, to \$747,000 for the second quarter of 2008 from \$577,000 for the second quarter of 2007. This increase was primarily due to new partners that were added during the second half of 2007.

License fee revenue decreased from \$280,000 in the second quarter of 2007 to \$4,000 for the second quarter of 2008. The 2007 license revenue relates to a single perpetual license issued during the second quarter of 2007.

Other revenue totaled \$21,000 for the second quarter of 2008 as compared to \$29,000 for the same period in 2007. This revenue is generated from non-core activities. We expect these revenue streams to continue to be insignificant in the future as we continue our strategy of focusing on growth of our subscription and license revenues.

#### **Cost of Revenues**

Cost of revenues increased \$115,000, or 103%, to \$226,000 in the second quarter of 2008 from \$111,000 in the second quarter of 2007, primarily as a result of hosting, call center costs, and other fees associated with our increased subscription customer base.

#### **Operating Expenses**

Operating expenses increased \$413,000, or 19%, to \$2,624,000 for the second quarter of 2008 from \$2,211,000 during the second quarter of 2007. This increase was due to increases in general and administrative, sales and marketing, and development expenses of approximately 7%, 59%, and 9%, respectively.

General and Administrative - General and administrative expenses increased by \$75,000, or 7%, to \$1,126,000 for the second quarter of 2008 from \$1,051,000 in the same quarter of 2007. The increase in the 2008 period is primarily attributable to increases in legal and professional fees, contract labor fees and recruiting costs associated with our search for a new Chief Financial Officer, and accruals for taxes associated with the vesting of restricted stock awards. Following the resignation of our former Chief Financial Officer in the first quarter of 2008, we engaged a contract Interim Chief Financial Officer and initiated a search for a new full-time Chief Financial Officer resulting in a \$30,000 increase in recruiting fees. During 2007, we began granting restricted stock, but failed to report certain taxes in connection with the vesting of the restricted stock. We accrued \$55,000 during the second quarter of 2008 to cover the estimated tax obligations and fees. We are self-reporting to the Internal Revenue Service regarding this matter and are implementing procedures to ensure full tax compliance going forward. These increases were partially offset by a \$134,000 reduction in stock-based compensation expense resulting from our decision in June 2007 to limit future stock option grants.

*Sales and Marketing* - Sales and marketing expense increased to \$753,000 in the second quarter of 2008 from \$474,000 in the second quarter of 2007, an increase of \$279,000, or 59%. This increase is primarily attributable to revenue sharing arrangements related to subscription customers added during the last half of 2007.

Research and Development - Research and development expense increased to \$746,000 in the second quarter of 2008 from \$686,000 in the second quarter of 2007, an increase of approximately \$60,000, or 9%. This increase primarily is due to an \$18,000 increase in development wages (net of labor costs included in costs in excess of billings on our balance sheet) as we added and trained approximately 11 new employees in North Carolina in preparation for the restructuring of our Michigan operations in July 2008 (see "Recent Developments" below), a \$23,000 increase in travel associated with training new personnel, and a \$17,000 increase in professional development expense. These increases were partially offset by a \$9,000 decrease in outside consulting fees. We expect research and development expenses to decrease in the third quarter of 2008 as a result of the Michigan restructuring, including the elimination of 11 Michigan development positions.

#### **Other Income (Expense)**

We incurred net interest expense of \$191,000 during the second quarter of 2008 compared to net interest expense of \$127,000 during the comparable 2007 quarter. Interest expense totaled \$191,000 and \$181,000 during the second quarters of 2008 and 2007, respectively, while interest income decreased from \$54,000 in the second quarter of 2007 to \$0 in the second quarter of 2008. The second quarter 2007 interest income was higher due to the interest earned on the cash proceeds of the February 2007 private placement described in Note 5, "Stockholders' Equity," to the consolidated financial statements in this report.

# Overview of Results of Operations for the Six Months Ended June 30, 2008 and June 30, 2007

The following table shows our consolidated statements of operations data expressed as a percentage of revenue for the periods indicated:

	Six Months Ended June 30, 2008	Six Months Ended June 30, 2007
REVENUES:		
Subscription Fees	47%	57%
Professional Service Fees	48%	28%
License Fees	3%	13%
Other Revenues	2%	2%
Total Revenues	100%	100%
COST OF REVENUES	13%	9%
GROSS PROFIT	87%	91%
OPERATING EXPENSES:		
General and Administrative	79%	101%
Sales and Marketing	45%	44%
Development	51%	59%
Total Operating Expenses	175%	204