PORTA SYSTEMS CORP Form 10-K March 30, 2007

#### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

#### **FORM 10-K**

(Mark One)

# x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [FEE REQUIRED] For the fiscal year ended <u>December 31, 2006</u>

# o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED] Commission file number 1-8191

#### PORTA SYSTEMS CORP.

(Exact name of registrant as specified in its charter)

Delaware 11-2203988

(State or other jurisdiction of incorporation or organization)

(IRS Employer Identification No.)

6851 Jericho Turnpike, Syosset, New York

11791

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (516) 364-9300 Securities registered pursuant to Section 12(b) of the Act: None Securities registered pursuant to Section 12(g) of the Act:

Common Stock, par value \$.01 per share (Title of Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes o No x

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes o No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10K or any amendment to this Form 10K. x

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated

filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. Check one: Large accelerated filer o Accelerated filer o Non-accelerated filer x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). o Yes x No

State aggregate market value of the voting stock held by non-affiliates of the registrant: \$1,206,434 as of June 30, 2006.

Indicate the number of shares outstanding of each of the registrant's class of common stock, as of the latest practicable date: 10,075,561 shares of Common Stock, par value \$.01 per share, as of March 12, 2007.

#### DOCUMENTS INCORPORATED BY REFERENCE

None

#### **PART I**

# **Item 1. Business**

Porta Systems Corp. develops, designs, manufactures and markets a range of standard and proprietary telecommunications equipment for sale domestically and internationally. Our core products, focused on ensuring communications for service providers worldwide, fall principally into two categories:

<u>Telecommunications connection and protection equipment</u>. These systems are used to connect copper-wired telecommunications networks and to protect telecommunications equipment from voltage surges. We market our copper connection equipment and systems to telephone operating companies and customer premise systems providers in the United States and foreign countries.

<u>Signal processing equipment</u>. These products, which we sell principally for use in defense and aerospace applications, support copper wire-based communications systems.

Through 2004, we offered a third category of products - operations support systems, which we called OSS. We began to scale back our OSS operations in 2003 and we scaled back these operations further through 2006. We currently limit our OSS activities to the performance of contractual maintenance and warranty services which are anticipated to expire in June 2007 (see Note 10 to the Consolidated Financial Statements). The assets and liabilities and results of operations of the OSS division have been segregated and reported separately as discontinued operations on our consolidated financial statements. We are also seeking to sell our existing OSS inventory, and we do not plan to add additional inventory. In addition, we continue to pursue the sale of the OSS technology and remaining inventory. We hope to complete the sale in 2007, but we give no assurances that we will be successful. We do not expect OSS operations to be material in 2007.

We are a Delaware corporation incorporated in 1972 as the successor to a New York corporation of the same name incorporated in 1969. Our principal offices are located at 6851 Jericho Turnpike, Syosset, New York 11791; telephone number, 516-364-9300. References to "we," "us," "our," and words of like import refer to Porta Systems Corp. and its subsidiaries, unless the context indicates otherwise.

# **Forward-Looking Statements**

Statements in this Form 10-K annual report may be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, but are not limited to, statements that express our intentions, beliefs, expectations, strategies, predictions or any other statements relating to our future activities or other future events or conditions. These statements are based on current expectations, estimates and projections about our business based, in part, on assumptions made by management. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may, and probably will, differ materially from what is expressed or forecasted in the forward-looking statements due to numerous factors, including those risks discussed from time to time in this Form 10-K annual report, including the risks described under "Risk Factors" and the matters described under "Management's Discussion and Analysis of Financial Condition and Results of Operations," and in other documents which we file with the Securities and Exchange Commission. In addition, such statements could be affected by risks and uncertainties related to our financial conditions, our relationship with the holder of our senior debt, factors which affect the telecommunications industry, market and customer acceptance, competition, government regulations and requirements and pricing, as well as general industry and market conditions and growth rates, and general economic conditions. Any forward-looking statements speak only as of the date on which they are made, and we do not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date of this Form 10-K.

#### **Products**

<u>Telecommunications Connection Equipment</u>. Our copper connection/protection equipment is used by domestic and international telephone operating companies, by owners of private telecommunications equipment and manufacturers and suppliers of telephone central office and customer premises equipment. Products of the types comprising our telecommunications connection equipment are included as integral parts of all domestic and foreign telephone and telecommunications systems.

Our connection equipment consists of connection/protection blocks, building entrance terminals and protection modules. These products are used by telephone companies and installers of communications and data transmission equipment to interconnect copper-based subscriber lines to switching equipment lines. The protector modules protect central office and customer premises personnel and equipment from electrical surges. The need for protection products has increased as a result of the worldwide move to digital technology, which is extremely sensitive to damage by electrical overloads, and private owners of telecommunications equipment now have the responsibility to protect their equipment, personnel and buildings from damage caused by electrical surges. Line connection/protection equipment usually incorporates protector modules to safeguard equipment and personnel from injury due to power surges. Currently, these products include a variety of connector blocks, protector modules, building entrance terminals and frames used in telephone central switching offices, PBX installations, multiple user facilities and customer premise applications.

We also have developed a range of frames for use in conjunction with our traditional line of connecting/protecting products. Frames for the interconnection of copper circuits are specially designed structures which, when equipped with connector blocks and protectors, interconnect and protect telephone lines and distribute them in an orderly fashion allowing access for repairs and changes in line connections. One of our frame products, the CAM frame, is designed for the optimum placement of connections for telephone lines and connector blocks mounted on the frame.

Our copper connection/protection products are used by many of the regional Bell and international operating companies as well as independent telephone operating companies in the United States, and owners of private telecommunications equipment providing communications and data transmission facilities and equipment. These products are also purchased by equipment manufacturers for integration with their systems. In addition, our telecommunications connection products have been sold to telephone operating companies in various foreign countries. This equipment is compatible with existing telephone systems both within and outside the United States and can generally be used without modification, although we do custom-design modifications to accommodate the specific needs of our customers.

<u>Signal Processing Products</u>. Our signal processing products include data bus systems and wideband transformers. Data bus systems, which are the communication standard for military and aerospace systems, require an extremely high level of reliability and performance. Wideband transformers are required for ground noise elimination in video imaging systems and are used in the television and broadcast, medical imaging and industrial process control industries.

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# Sales by Product Category

The table below shows, for the last three fiscal years, the contribution to sales from continuing operations made by each of our major categories of the telecommunications industry:

	Years Ended December 31, 2006 2005 2004 (Dollars in thousands)							
Line			,	(Donais iii	mousanus)			
Connecting/Protecting								
Equipment	\$ 27,188	83%	\$	21,982	79%	\$	21,545	79%
Signal Processing	5,292	16%		5,710	21%		5,551	21%
Other	338	1%		127	0%		69	0%
Total	\$ 32,818	100%	\$	27,819	100%	\$	27,165	100%

# **Discontinued Operations**

Through 2004, we sold our OSS systems primarily to telephone operating companies in established and developing countries in Asia, South and Central America and Europe. OSS systems focus on the access loop and are components of telephone companies' service assurance and service delivery initiatives. These systems primarily focus on trouble management, line testing, network provisioning, inventory and assignment, and automatic activation, and most currently single ended line qualification for the delivery of xDSL high bandwidth services. Because of continuing losses in this division, combined with difficulties in marketing OSS products in view of our financial condition, commencing in 2003 we began to scale down these activities and in 2006 we limited our OSS activities to the performance of maintenance and warranty services under existing agreements all of which we anticipated will expire by June 30, 2007. Although we are trying to sell the OSS technology and our remaining OSS inventory, we hope to complete the sale in 2007, but we can give no assurance that these efforts will be successful. Additionally, we do not expect OSS operations to be material in 2007. Effective as of June 30, 2006, the assets and liabilities and results of operations of the OSS division have been segregated and reported separately as discontinued operations on our consolidated financial statements. Sales of OSS products and related services were \$333,000 for 2006, \$785,000 for 2005 and \$2,003,000 for 2004.

#### **Markets**

As a telephone company expands the number of its subscriber lines and additional services such as DSL, it may require additional connection equipment to interconnect and protect those lines in its central offices. We provide a line of copper connection equipment for this purpose. Recent trends towards the transmission of high frequency signals on copper lines are sustaining this market.

The increased sensitivity of the newer digital switches to small amounts of voltage requires the telephone company which is upgrading its systems to digital switching systems to also upgrade its central office connection/protection systems in order to meet these more stringent protection requirements. We supply central office connection/protection systems to meet these needs.

During 2006, approximately 83% of our sales were made to customers in this category. Page 3 of 35

Our line of signal processing products is supplied to customers in the military and aerospace industry as well as manufacturers of medical equipment and video systems. The primary communication standard in new military and aerospace systems is the MIL-STD-1553 Command Response Data Bus, an application which requires an extremely high level of reliability and performance. Our wideband transformers are required for ground noise elimination in video imaging systems and are used in the television and broadcast, medical imaging and industrial process control industries. If not eliminated, ground noise caused by poor electrical system wiring or power supplies, results in significant deterioration in system performance, including poor picture quality and process failures in instrumentation. The wideband transformers provide a cost-effective and quick solution to the problem without the need of redesign of the rest of the system. Products are designed to satisfy the specific requirements of each military or aerospace customer.

During 2006, signal processing equipment accounted for approximately 16% of our sales.

#### **Marketing and Sales**

We operate principally through two business units, which are organized by product line, and with each having responsibility for the sales and marketing of its products. We also continue to employ few personnel primarily to perform maintenance and warranty services on OSS systems.

When appropriate to obtain sales in foreign countries, we may enter into business arrangements and technology transfer agreements covering our products with local manufacturers and participate in manufacturing and licensing arrangements with local telephone equipment suppliers.

In the United States and throughout the world, we use independent distributors in the marketing of all copper based products to the regional Bell operating companies and the customer premises equipment market. All distributors marketing copper-based products also market directly competing products. In addition, we continue to promote the direct marketing relationships we developed in the past with telephone operating companies.

British Telecommunications, PLC purchased line connecting/protecting products in the amount of \$9,614,000 (29% of sales) in 2006, \$5,641,000 (20% of sales) in 2005, and \$2,259,000 (8% of sales) in 2004. During these years, we also sold our products to unaffiliated suppliers for resale to British Telecommunications, the most significant of which was Fujitsu Telecommunications Europe LTD, a systems integrator for British Telecommunications, to whom we sold \$8,609,000 (26% of sales) in 2006, \$3,170,000 (11% of sales) in 2005, and \$4,772,000 (18% of sales) in 2004.

Our signal processing products are sold primarily to United States military and aerospace prime contractors, and domestic original equipment manufacturers and end users.

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The following table sets forth, for the last three fiscal years, our sales to customers by geographic region:

Sales from Continuing Operations by Customers' Geographic Region (1)

			Y	ear Ended D	ecember 31,		
	2006			200	5	2004	ļ
				(Dollars in the	housands)		
North America	\$ 12,093	37%	\$	13,277	48%	\$ 12,761	47%
United Kingdom	20,725	63%		14,542	52%	14,217	52%
Asia/Pacific	0	0%		0	0%	0	0%
							less
Other Europe	0	0%		0	0%	29	than 1%
Latin America (excl.							less
Mexico)	0	0%		0	0%	158	than 1%
Total Sales	\$ 32,818	100%	\$	27,819	100%	\$ 27,165	100%

<sup>(1)</sup> For information regarding the amount of sales, operating profit or loss and identifiable assets attributable to each of our divisions and geographic areas, see Note 19 of Notes to the Consolidated Financial Statements.

In selling to customers in many foreign countries, we face inherent risks not normally present in the case of sales to United States customers, including risks associated with currency devaluation, inability to convert local currency into dollars, as well as local tax regulations and political instability.

#### **Manufacturing**

At present, our manufacturing and assembly operations are conducted at facilities located in Syosset, New York and Matamoros, Mexico. From time to time, we also use subcontractors to supplement our production activities and periodically explore the feasibility of conducting operations at lower cost manufacturing facilities located abroad. We are no longer manufacturing or purchasing new inventory for OSS products.

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# **Source and Availability of Components**

We generally purchase the standard components used in the manufacture of our products from a number of suppliers. We attempt to assure ourselves that the components are available from more than one source.

#### Significant Customers

Our five largest customers, consisting of British Telecommunications, Fujitsu and Marconi, systems integrators for British Telecommunications, Teléfonos de Mexico S.A. de C.V. (Telmex) and Graybar, accounted for sales of \$23,333,000, or approximately 70% of sales, for 2006; \$17,431,000, or approximately 61% of sales, for 2005; and \$15,443,000, or approximately 53% of sales, for 2004. Total sales to British Telecommunications, consisting of direct sales and sales to systems integrators for British Telecommunications (including Fujitsu) were \$20,313,000 (62% of sales) for 2006, \$14,046,000 (50%) for 2005 and \$13,662,000 (50%) for 2004. Direct sales to British Telecommunications (exclusive of sales to systems integrators for British Telecommunications), our largest customer for 2006 and 2005, were \$9,614,000, or approximately 29% of sales in 2006, \$5,641,000, or approximately 20% of sales in 2005, and \$2,259,000, or 8% of sales, in 2004. All of these sales to British Telecommunications were sales of connection/protection products. Sales to Telmex were \$2,435,000, or approximately 7% of sales, for 2006, \$3,157,000, or approximately 11% of sales, for 2005 and \$3,139,000, or approximately 11% of sales, for 2004. No other customers account for 10% or more of our sales in 2006, 2005 or 2004.

Distributors of our customer premise equipment are the ultimate purchasers of a significant portion of our products sold in the United States, while sales to foreign telephone operating companies constitute the major portion of our foreign sales. Our contracts with these customers require no minimum purchases by such customers. Significant customers for the signal processing products include major United States aerospace companies, the Department of Defense and original equipment manufacturers in the medical imaging and process control equipment industries. We sell both catalog and custom designed products to these customers. Some contracts are multi-year procurements.

# **Backlog**

At December 31, 2006, our backlog was approximately \$4,050,000 compared with approximately \$4,188,000 at December 31, 2005. Of the December 31, 2006 backlog, approximately \$2,552,000 represented orders from British Telecommunications. We expect to ship substantially all of our December 31, 2006 backlog during 2007.

#### **Intellectual Property Rights**

We own a number of domestic utility and design patents and have pending patent applications for certain of our products. In addition, we have foreign patent protection for a number of our products.

From time to time we enter into licensing and technical information agreements under which we receive or grant rights to produce certain subcomponents used in our products. These agreements are for varying terms and provide for the payment or receipt of royalties or technical license fees. There are no such arrangements as of December 31, 2006.

While we consider patent protection important to the development of our business, we believe that our success depends primarily upon our engineering, manufacturing and marketing skills. Accordingly, we do not believe that a denial of any of our pending patent applications, expiration of any of our patents, a determination that any of the patents which have been granted to us are invalid or the cancellation of any of our existing license agreements would have a material adverse effect on our business.

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#### Competition

The telephone equipment market in which we do business is characterized by intense competition, rapid technological change and a movement to consolidation and private ownership of telecommunications networks. In competing for telephone operating company business, the purchase price of equipment and associated operating expenses have become significant factors, along with product design and long-standing equipment supply relationships. In the customer premises equipment market, we are functioning in a market characterized by distributors and installers of equipment and by price competition.

We compete directly with a number of large and small telephone equipment manufacturers in the United States, with CommScope, Inc., which acquired the business in 2005 from Lucent Technologies, being our principal United States competitor. CommScope's greater resources, extensive research and development facilities, long-standing equipment supply relationships with the operating companies of the regional holding companies and history of manufacturing and marketing products similar in function to those produced by us continue to be significant factors in our competitive environment. Currently, CommScope and a number of companies with greater financial resources than we produce, or have the design and manufacturing capabilities to produce, products competitive with our products. In meeting this competition, we rely primarily on the engineered performance and design characteristics of our products to achieve comparable performance and we endeavor to offer our products at prices that will make our products compete worldwide. However, our ability to compete is hampered by our historical financial condition, our continuing working capital deficit and our reliance on the agreement of the holder of our senior debt to continue to defer the maturity of our senior debt.

In connection with overseas sales of our line connecting/protecting equipment, we have met with significant competition from United States and foreign manufacturers of comparable equipment and we expect this competition to continue. In addition to CommScope, a number of our overseas competitors have significantly greater resources than we do.

#### **Research and Development Activities**

We spent approximately \$1,500,000 in 2006, \$1,400,000 in 2005, and \$1,000,000 in 2004 on research and development activities from continuing operations. Most of the research and development expenses in 2006 related to copper connection/protection products, and were oriented toward development of new products. All research and development was Company-sponsored and is expensed as incurred. During 2006, we increased our research and development efforts in the connection/protection business.

#### **Employees**

As of December 31, 2006 we had 355 employees, of which 48 were employed in the United States, 297 in Mexico, 7 in the United Kingdom, and 3 in China. We believe that our relations with our employees are good, and we have never experienced a work stoppage. Our employees are not covered by collective bargaining agreements except for our hourly employees in Mexico who are covered by a collective bargaining agreement that expires on May 20, 2007. Page 7 of 35

Item 1A. Risk Factors

# We require substantial financing to meet our working capital requirements and we have no access to such financing.

We had a working capital deficit at December 31, 2006 of \$31,646,000. As of December 31, 2006, our current liabilities included \$23,513,000 due to the holder of our senior debt. We do not have sufficient resources to pay the senior debt or to pay principal and interest of \$12,120,000 which was due at December 31, 2006 on the outstanding subordinated notes that became due on July 3, 2001, and we do not expect to generate the necessary cash from our operations to enable us to make those payments. As of December 31, 2006 we had no other source of outside financing. The holder of our senior debt is not advancing funds to us; and, at present our only source of funds is from operations. To the extent that either our operations do not generate sufficient funds to cover our expenses or the holders of our debt demand payments which we are unable to make, it may be necessary for us to seek protection under the Bankruptcy Code. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

# We may enter into an agreement to restructure our debt which would significantly dilute the interest of the holder's of our common stock.

On February 7, 2007, Cheyne Special Situations Fund L.P. purchased our senior debt of approximately \$23,400,000 from SHF IX, LLC and subsequently extended the maturity of the senior debt to October 1, 2007. If the senior debt holder does not extend the maturity of our senior debt beyond October 1, 2007, or if the senior debt holder demands payment of all or a significant portion of the senior debt when due, we will not be able to continue in business, and it is likely that we will seek protection under the Bankruptcy Code. We are engaged in negotiations with the senior debt holder with respect to a restructure of our senior and subordinated debt and we anticipate that any such restructure will result in a very significant dilution in the interests of the holders of our common stock and will require the approval of the holders of our common stock and subordinated debt. If we are unable to obtain the necessary consent, we may be unable to effect a restructure of our debt.

# Our independent registered public accounting firm has included an explanatory paragraph relating to our ability to continue as a going concern in its report on our financial statements.

Because of our stockholders' deficit of \$27,823,000, our working capital deficit of \$31,646,000 as of December 31, 2006 and our dependence upon the continued agreement of our senior debt holder to defer the maturity date of our senior debt, our accounting firm included in its report an explanatory paragraph about our ability to continue as a going concern.

# Our sales in our copper connection/protection segment are based on specific market factors and the requirements of British Telecommunications, which may not continue.

Total sales to British Telecommunications, consisting of direct sales and sales to systems integrators for British Telecommunications (including Fujitsu Telecommunications Europe LTD), were \$20,313,000 (62% of sales) for 2006, \$14,046,000 (50% of sales) for 2005 and \$13,662,000 (50%) for 2004. Almost all of such sales were sales of copper connection products. To the extent that British Telecommunications no longer requires products from us, we may be unable to operate profitably, and it may be necessary for us to seek protection under the Bankruptcy Code.

#### Our sales are dependent upon the requirements of the telecommunications industry.

Our ability to operate profitably will be impaired by any factors which affect the telecommunications industry generally or to the extent that our customers' needs, particularly British Telecommunications, change either as a result

of regulatory conditions or changes in technology or the completion of projects which require our products. In the past, we have suffered losses following the overbuilding by the telecommunications industry and the subsequent reduced demand for telecommunications products generally and our products in particular. We cannot assure you that we will not be affected by similar or other industry-related factors in the future.

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# We are heavily dependent on foreign sales.

Approximately 63% of our sales in 2006, 52% of our sales in 2005 and 52% of our sales in 2004, were made to foreign telephone operating companies, particularly British Telecommunications. In selling to customers in foreign countries, we are exposed to inherent risks not normally present in the case of our sales to United States customers, including risks relating to political and economic changes, including the decline in the value of the dollar against other major currencies. Furthermore, our historical financial condition has impaired and may continue to impair our ability to generate new business in the international market as potential customers express concern about our ability to perform.

#### Because of our small size and our historical financial problems, we may have difficulty competing for business.

We compete directly with a number of large and small domestic and foreign telephone equipment manufacturers, with CommScope, Inc., which acquired the connection/protection business from Lucent Technologies, continuing to be our principal United States competitor. Our competitors have used our historical financial difficulties in successfully competing against us. We anticipate that our working capital deficit and our historical losses, combined with the absence of financing, may continue to place us in a competitive disadvantage.

# We require access to current technological developments.

We rely primarily on the performance and design characteristics of our products in marketing our products, which requires access to state-of-the-art technology in order to be competitive. Our business could be adversely affected if we cannot develop or obtain licenses for state-of-the-art technology. Because of our historical financial problems, we were not able to devote a significant effort to research and development, which could increase our difficulties in making sales of our current products and introducing any significant new products.

#### We rely on certain key employees.

We are dependent upon the continued employment of certain key employees, including our chief executive officer and our operations and technical personnel. Our failure to retain such employees may have a material adverse effect upon our business. If we are unable to provide our customers with necessary service, our ability to operate profitably could be impaired.

#### Because our stock is subject to the penny stock rules, our stockholders may have difficulty in selling our stock.

Because our stock is traded on the OTC Bulletin Board and our stock price is very low, our stock is subject to the Securities and Exchange Commission's penny stock rules, which impose additional sales practice requirements on broker-dealers that sell our stock to persons other than established customers and institutional accredited investors. These rules may affect the ability of broker-dealers to sell our common stock and may affect the ability of our stockholders to sell any common stock they may own.

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# We do not pay dividends on common stock.

The holder of our senior debt has prohibited us from paying any dividends on our common stock.

#### Item 1B.

# **Unresolved Staff Comments**

None.

<u>Item 2.</u> <u>Properties</u>

We currently lease approximately 14,500 square feet of executive, sales, marketing and research and development space and 4,200 square feet of manufacturing space in Syosset, New York. These facilities represent substantially all of our office, plant and warehouse space in the United States. The Syosset, New York leases expire February 2008 and May 2007, respectively. The annual rental payable under these leases is approximately \$305,000 and is subject to customary escalation clauses.

Our wholly-owned United Kingdom subsidiary leases an approximately 11,000 square foot facility in Coventry, England, which facility comprises all of our office, plant and warehouse space. The lease expires in 2011. The aggregate current annual rental is approximately \$91,000 and is subject to customary escalation clauses.

Our wholly-owned Mexican subsidiary owns an approximately 40,000 square foot manufacturing facility, and approximately 50,000 square feet of adjacent land, in Matamoros, Mexico.

We believe our properties are adequate for our needs.

#### Item 3.

**Legal Proceedings** 

None

#### Item 4. Submission of Matters to a Vote of Securities Holders

During the fourth quarter of 2006, no matters were submitted to a vote of our security holders. Page 10 of 35

#### **PART II**

#### Item 5. Market for Registrant's Common Equity and Related Stockholder Matters

Our common stock is traded on the OTC Bulletin Board under the symbol PYTM. The following table sets forth, for 2005 and 2006, the quarterly high and low bid prices for our common stock on the OTC Bulletin Board as provided by the Nasdaq Stock Market, Inc. These prices represent inter-dealer quotations without retail markup, markdown, or commission and may not necessarily represent actual transactions.

	2005				2006			
	]	High		Low	High		Low	
First quarter	\$	0.19	\$	0.12 \$	0.17	\$	0.09	
Second quarter		0.54		0.14	0.15		0.09	
Third quarter		0.23		0.14	0.15		0.06	
Fourth quarter		0.26		0.15	0.18		0.11	

The last reported bid price of our common stock on March 12, 2007 was \$0.18 per share.

We did not declare or pay any cash dividends in 2006 or 2005, and we do not anticipate paying cash dividends in the foreseeable future. Our agreement with the holder of our senior debt prohibits us from paying cash dividends on our common stock.

We did not issue any unregistered securities during 2006.

#### **Equity Compensation Plan Information**

The following table summarizes the equity compensation plans under which our securities may be issued as of December 31, 2006.

#### Equity Compensation Plan Information as of December 31, 2006

Plan Category	Number of securities to be issued upon exercise of outstanding options and Warrants	,	Weighted-average exercise price of outstanding options and warrants	Number of securities remaining available for future issuance under equity compensation plans
Equity compensation plans approved				•
by security holders	322,280	\$	1.33	977,720
Equity compensation plan not				
approved by security holders	-0-		-0-	-0-
	322,280	\$	1.33	977,720

#### Item 6.

#### **Selected Financial Data**

The following selected consolidated financial data has been derived from the Company's audited Consolidated Financial Statements for the five years ended December 31, 2006. See "Management's Discussion and Analysis of Financial Condition and Results of Operations", found in Item 7 of this report, for information regarding discontinued operations, critical accounting policies and items affecting comparability of the amounts below. The selected financial information should be read in conjunction with the Consolidated Financial Statements included in Item 8 of this

report. All current and prior years financial data below has been restated to reflect the discontinued operations of our OSS business.

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				Year	Enc	ded Decembe	r 31	,			
		2006		2005		2004		2003		2002	
				(In thousa	ınds,	except per s	hare	data)			
Income Statement Data:											
Sales	\$	32,818	\$	27,819	\$	27,165	\$	16,341	\$	15,003	
Income (loss) from continuing											
operations		2,511		1,855		4,336		(284)		(4,340)	
~ · · · · · · · · · · · · · · · · · · ·											
(Loss) income from discontinued		(220)		(1.045)		(1.661)		(2.072)		226	
operations, net of zero tax		(329)		(1,045)		(1,661)		(3,073)		226	
Net income (loss)		2,182		810		2,675		(3,357)		(4,114)	
ret meome (1933)		2,102		010		2,013		(3,331)		(4,114)	
Per share: Basic net income (loss)											
from continuing operations	\$	0.25	\$	0.18	\$	0.43	\$	(0.08)	\$	(0.44)	
Basic income (loss) from											
discontinued operations		(0.03)		(0.10)		(0.17)		(0.31)		0.02	
D'l-4-1'											
Diluted income (loss) from continuing operations		0.25		0.18		0.43		(0.08)		(0.44)	
continuing operations		0.23		0.16		0.43		(0.08)		(0.44)	
Diluted net income (loss) from											
discontinued operations		(0.03)		(0.10)		(0.17)		(0.31)		0.02	
•		, ,		, , ,		, ,		, ,			
Number of shares used in											
calculating net income (loss) per											
share:		40.056		40074		0.050		0.050		0.050	
Basic		10,076		10,054		9,972		9,972		9,972	
Diluted		10,103		10,093		9,988		9,972		9,972	
					At D	ecember 31,					
		2006		2005	II D	2004		2003		2002	
		2000		2000	(In	thousands)		2000			
					Ì	<u>,                                      </u>					
Total assets	\$	17,784	\$	14,661	\$	14,438	\$	12,355	\$	14,228	
Working capital (deficit)	\$	(31,646)	\$	(33,777)	\$	(34,150)	\$	(36,825)	\$	(34,199)	
Comment daht mestonities in alcuding											
Current debt maturities, including accrued interest	\$	36,169	\$	36,384	\$	36,736	\$	35,479	\$	34,238	
accruca interest	Ψ	30,109	Ψ	30,304	Ψ	30,730	Ψ	33,419	Ψ	34,230	
Long-term debt, excluding current											
maturities	\$	-0-	\$	-0-	\$	-0-	\$	-0-	\$	-0-	
Stockholders' deficit	\$	(27,823)	\$	(30,185)	\$	(30,661)	\$	(33,238)	\$	(29,935)	
D 12 625											
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In December 2003, we decided to scale down our OSS business because of continuing losses combined with difficulties in marketing OSS products in view of our financial condition. The OSS operating segment is reported in our consolidated financial statements as a discontinued operation. Currently, our OSS operating activities are limited to the performance of contractual maintenance and warranty services. In addition, we continue to pursue the sale of the OSS technology and remaining inventory. We hope to complete the sale in 2007, but we give no assurances that we will be successful. We do not expect OSS operations to be material in 2007.

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

# **Critical Accounting Policies and Estimates**

The discussion and analysis of our financial condition and results of operations are based on our consolidated financial statements, which have been prepared in conformity with accounting principles accepted in the United States. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses reported in those financial statements. These judgments can be complex and consequently actual results could differ from those estimates. Among the more significant estimates included in these consolidated financial statements are allowance for doubtful accounts receivable, inventory reserves, goodwill valuation and the deferred tax asset valuation allowance. At December 31, 2006, we had outstanding senior debt of approximately \$23,500,000 and subordinated debt of approximately \$12,100,000. Although we have received an extension to October 1, 2007, if the senior debt is called, we will be unable to pay the note and it would be necessary for us to seek protection under the Bankruptcy Code. Note 1 of Notes to Consolidated Financial Statements, included elsewhere in this annual report on Form 10-K, includes a summary of the significant accounting policies and methods used in the preparation of our consolidated financial statements. Because of our stockholders' deficit of \$27,823,000 and working capital deficit of \$31,646,000 as of December 31, 2006, and because we are dependent upon our senior debt holder continuing to extend the maturity of our senior debt, our independent registered public accounting firm included in its report an explanatory paragraph about our ability to continue as a going concern.

#### **Use of Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Among the more significant estimates included in these consolidated financial statements are the estimated allowance for doubtful accounts receivable, inventory reserves, percentage of completion for long-term contracts, accrued expenses, goodwill valuation and the deferred tax asset valuation allowance. Actual results could differ from the estimates.

#### Allowance for Doubtful Accounts Receivable

We record an allowance for doubtful accounts receivable based on specifically identified amounts that we believe to be uncollectible. We also record additional allowances based on certain percentages of our aged receivables, which are determined based on historical experience and our assessment of the general financial conditions affecting our customer base. If our actual collections experience changes, revisions to our allowance may be required. We have a limited number of customers with individually large amounts due at any given balance sheet date. Any unanticipated change in one of those customers' creditworthiness, or other matters affecting the collectability of amounts due from such customers, could have a material effect on our results of operations in the period in which such changes or events occur. After all attempts to collect a receivable have failed, the receivable is written off against the allowance. Page 13 of 35

#### **Inventory Reserves**

Inventories are stated at the lower of cost (on the average or first-in, first-out methods) or fair market value. Our stated inventory reflects an inventory obsolescence reserve that represents the difference between the cost of the inventory and its estimated market value. This reserve is calculated based on historical usage and forecasted sales. Actual results may differ from our estimates.

#### Goodwill

Goodwill represents the difference between the purchase price and the fair market value of net assets acquired in business combinations treated as purchases. On an annual basis, we test the goodwill for impairment. We determine the market value of the reporting unit by considering the projected cash flows generated from the reporting unit to which the goodwill relates. As of December 31, 2006 and 2005, all of our goodwill related to our signal processing division. We cannot give assurances that further write-downs will not be necessary, although management believes that no additional goodwill impairment charges are necessary at this time. We determined that there was no impairment of goodwill for 2006.

#### **Deferred Income Tax Valuation Allowance**

Deferred taxes result from temporary differences between the tax bases of assets and liabilities and their reported amounts in the financial statements. The temporary differences result from costs required to be capitalized for tax purposes by the United States Internal Revenue Code, and certain items accrued for financial reporting purposes in the year incurred but not deductible for tax purposes until paid. Due to our losses in previous years, a valuation allowance for the entire deferred tax asset was provided, which management believes is still appropriate, due to the uncertainty as to future realization and uncertainties associated with projections of future taxable income and the effects of a potential restructuring.

#### **Other Matters**

#### Senior Debt

Our senior debt matures on October 1, 2007. On February 7, 2007, Cheyne Special Situations Fund L.P purchased our senior debt of approximately \$23,400,000 from SHF IX, LLC and subsequently extended the maturity of the senior debt to October 1, 2007. If the senior debt is not extended beyond October 1, 2007, or if the senior debt holder demands payment of all or a significant portion of the loan when due, we will not be able to continue in business, and it is likely that we will seek protection under the Bankruptcy Code

#### **Interest**

Under the terms of our senior debt agreements, we have not paid or accrued interest on \$22,600,000 of senior debt since March 2002. As a result, our statement of operations does not reflect any interest charges on the senior debt for 2006, 2005 and 2004. The holder of the senior debt has the right at any time to require us to pay interest at a rate of 12%, and in the case of a default, 14%; however, our obligation to pay interest will not require us to pay interest on such senior debt for periods prior to the date that we were required to commence interest payments. We continue to accrue interest on obligations to the holder of our senior debt which were incurred subsequent to March 2002. In addition, our current extension of our senior note provides for interest payments to the senior debt holder of \$181,000 on May 1, 2007, \$312,500 on July 1, 2007 and \$312,500 on October 1, 2007.

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During the past several years we have, on a number of occasions, engaged in negotiations with respect to the sale of one or more of our divisions. None of our discussions resulted in an agreement. We may continue to engage in such negotiations in the future.

# **Discontinued Operations**

In December 2003, we decided to scale down our OSS business because of continuing losses combined with difficulties in marketing OSS products in view of our financial condition. The OSS operating segment is reported as a discontinued operation in our consolidated financial statements for all periods presented. Currently, the OSS operating activities are limited to the performance of contractual maintenance and warranty services under contracts that expire by June 30, 2007. We anticipate that the operations of this division will be entirely phased out by June 30, 2007. We continue to pursue the sale of the OSS technology and remaining inventory. We hope to complete the sale in 2007, but we give no assurances that we will be successful. We do not expect OSS operations to be material in 2007.

# Recent Increase in Copper Sales; Dependence on British Telecommunications

Since the fourth quarter of 2003, we have experienced an increase in our copper connection business primarily as a result of the requirements of British Telecommunications to provide increased DSL service in the United Kingdom and, in 2005, as a result of British Telecommunications' implementation of the local loop unbundling program, demanded by regulators to enable third party providers of telephone service to gain access to British Telecommunications' systems. We anticipate that British Telecommunications will continue to require our copper connection products while it is expanding its DSL service and providing the required local loop unbundling services. During the past three years, sales to British Telecommunications, consisting of both direct sales and sales to systems integrators for British Telecommunications (including Fujitsu), represented an increasing percentage of our total sales, accounting for 62% of sales for 2006, 50% of sales for 2005 and 50% of sales for 2004. Almost all of such sales were sales of copper connection products. We cannot predict how long British Telecommunications will continue to place orders with us. If British Telecommunications and its systems integrators cease or significantly reduce purchases from us, we may be unable to operate profitably, and it may be necessary for us to seek protection under the Bankruptcy Code.

# **Results of Operations**

The following table sets forth our consolidated statements of operations for the three years ended December 31, 2006, 2005 and 2004, as a percentage of sales:

	Years Ended December 31,				
	2006	2005	2004		
Sales	100%	100%	100%		
Cost of sales	67%	63%	59%		
Gross profit	33%	37%	41%		
Selling, general and administrative expenses	17%	18%	16%		
Research and development expenses	5%	5%	4%		
Reorganization expenses	<del>_</del>	3%			
Operating income	11%	11%	21%		
Interest expense (net)	(3)%	(4%)	(5%)		
Income from continuing operations before					
income taxes	8%	7%	16%		
Income tax expense	(1%)	(1%)	(1%)		
Income from continuing operations before					
discontinued operations	8%	7%	16%		

Loss from discontinued operations	(1%)	(4%)	(6%)
Net income	7%	3%	10%

Years Ended December 31, 2006 and 2005

Our sales for 2006 were \$32,818,000 compared to \$27,819,000 in 2005, which is an increase of \$4,999,000 (18%).

Line connection/protection equipment sales for 2006 increased \$5,206,000 (24%) from \$21,982,000 in 2005 to \$27,188,000 in 2006. This increase resulted primarily from sales to British Telecommunications as a result of British Telecommunications' continuing rollout of the availability of DSL lines, and its requirement to provide local loop unbundling service demanded by the regulatory authority in the United Kingdom. During 2006, direct sales to British Telecommunications increased 70% from \$5,641,000 to \$9,614,000, while sales to systems integrators for British Telecommunications increased from \$8,406,000 to \$10,700,000, or 27%, for the same period. Both of these changes were due to a change in product mix from an increase in sales to British Telecommunications of local loop unbundling products and an increase in sales of DSL products to the systems integrators. The direct sales to British Telecommunications do not include sales to Fujitsu and other systems integrators for British Telecommunications.

Signal processing revenue for 2006 compared to 2005 decreased by \$418,000 (7%) from \$5,710,000 to \$5,292,000. The decline in Signal revenue for 2006 resulted primarily from sluggish order rates from the military sector in the first six months of 2006. In addition, the revenue for 2005 was positively impacted by product shipments to customers whose 2004 backlogged orders were not shipped in 2004 due to our cash constraints at that time. Sales for 2006 represent shipments of both current orders and backlog.

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Gross profit decreased from 37% in 2005 to 33% in 2006. The decrease is primarily related to a change in products sold to British Telecommunications from the higher gross profit DSL products to the lower margin local loop unbundling products, short-term manufacturing inefficiencies at our assembly facility in Mexico during the second quarter, and additional freight costs associated with on-time deliveries to customers.

Selling, general and administrative expenses increased by \$395,000 (8%) from \$5,120,000 in 2005 to \$5,515,000 in 2006. These increases resulted primarily from increased expenses in our Line segment for salaries and advertising as our marketing activities for Line were increased during 2006. These increases in Line expenses were partially offset by a decrease in general and administrative expenses relating to a 2005 lease agreement in the United Kingdom which was settled in the fourth quarter of 2005.

Research and development expenses increased by \$146,000 (11%) from \$1,359,000 in 2005 to \$1,505,000 in 2006. This increase resulted primarily from increased spending by our Line connection/protection division of approximately \$120,000 as well as increased spending by our Signal division of approximately \$30,000 to enhance our existing products and develop new products.

As a result of the above, we had an operating income of \$3,814,000 in 2006 versus an operating income of \$3,066,000 in 2005.

Interest expense, net, for 2006 increased by \$131,000 from \$1,056,000 in 2005 to \$1,187,000 in 2006 primarily because of imputed interest on the amortization of a long term liability in 2006. Such interest excludes interest on our old term loan, in the principal amount of approximately \$23,500,000, as our related loan agreement provides that no interest is due commencing March 1, 2002 through December 31, 2006. At the time interest begins to accrue, the interest is due at a rate of 12% or, in the case of default, 14%.

The tax provisions for 2006 and 2005 were lower than the statutory tax rate principally as a result of the utilization of available net operating loss carryforwards and reductions in the deferred tax reserves.

As the result of the foregoing, the 2006 net income was \$2,182,000, \$0.22 per share (basic and diluted), compared with a net income of \$810,000, \$0.08 per share (basic and diluted) for 2005.

The loss from discontinued operations decreased from \$1,045,000 in 2005 to \$329,000 in 2006 as a result of the reduction in the scope of these operations reflecting the scaling down of these operations which commenced in 2004.

Even though we were profitable in 2006, we cannot assure you that we will be able to operate profitably in the future. If we are unable to operate profitably, it may be necessary for us to seek protection under the Bankruptcy Code.

Years Ended December 31, 2005 and 2004

Our sales for 2005 were \$27,819,000 compared to \$27,165,000 in 2004, an increase of \$654,000 (2%). Page 16 of 35

Line connection/protection equipment sales for 2005 increased approximately \$437,000 (2%) from \$21,545,000 in 2004 to \$21,982,000 in 2005. The slight increased sales level resulted primarily from an increased level of sales to British Telecommunications and systems integrators for British Telecommunications, as a result of British Telecommunications increasing the availability of DSL lines in the United Kingdom. Direct sales to British Telecommunications increased 150% from \$2,259,000 to \$5,641,000. Sales to systems integrators for British Telecommunications decreased from \$11,403,000 to \$8,406,000, or 26%, from 2004 to 2005. Sales increased in the U.S. and other international markets.

Signal processing revenue for 2005 compared to 2004 increased slightly by \$159,000 (3%) from \$5,551,000 to \$5,710,000. The increase in sales in 2005 reflects shipments from the 2004 backlog that we were unable to ship timely in 2004 due to our weak cash position.

Gross profit decreased from 41% in 2004 to 37% in 2005. The line protection/connection margin decreased while signal processing margin stayed the same. The decrease is directly related to a change in products sold to British Telecommunications from the higher gross profit DSL products to the lower margin local loop unbundling products during the second half of 2005.

Selling, general and administrative expenses increased by \$893,000 (21%) from \$4,227,000 in 2004 to \$5,120,000 in 2005. This increase relates primarily to the recording of the lease termination in the UK of approximately \$715,000.

Research and development expenses increased by \$340,000 (33%) from \$1,019,000 in 2004 to \$1,359,000 in 2005. This increase was primarily due to increased spending by our line connection/protection division to enhance our existing line products and develop new products.

In 2005, reorganization expenses were \$877,000. The expenses were for investment banking, legal and accounting, including payment of legal fees and other expenses of the holder of our senior debt, resulting from the requirement of the holder of our senior debt that we restructure our company to provide payments on account of the senior debt.

As a result of the above, we had an operating income of \$3,066,000 in 2005 versus an operating income of \$5,815,000 in 2004.

Interest expense, net, for 2005 decreased by \$237,000 from \$1,317,000 for 2004 to \$1,080,000 in 2005 primarily because of an interest adjustment for interest expense accrued in prior periods. Such interest excludes interest on our old term loan, in the principal amount of approximately \$24,700,000, as our related loan agreement provides that no interest is due commencing March 1, 2002 through December 31, 2006. At the time interest begins to accrue, the interest is due at a rate of 12% or, in the case of default 14%.

The tax provision for 2005 and 2004 is lower than the statutory tax rate principally as a result of the utilization of available net operating loss carryforwards.

The loss from discontinued operations decreased from \$1,661,000 in 2004 to \$1,045,000 in 2005 as a result of the reduction in the scope of these operations reflecting the scaling down of these operations which commenced in 2004, as well as increased difficulty in generating OSS business which is reflected in our decision to scale back these operations.

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As the result of the foregoing, the 2005 net income was \$810,000, \$0.08 per share (basic and diluted), compared with a net income of \$2,675,000, \$0.26 per share (basic and diluted) for 2004.

#### **Liquidity and Capital Resources**

At December 31, 2006, we had cash and cash equivalents of \$2,102,000 compared with \$1,253,000 at December 31, 2005. Our working capital deficit was \$31,646,000 at December 31, 2006, compared to a working capital deficit of \$33,777,000 at December 31, 2005. During 2006 our operations generated net cash of \$2,462,000 as compared with 2005, in which we generated cash of \$1,097,000 from our operations. Of this amount, we made principal payments of \$1,163,000 on account of our senior debt. Our cash flow from operations reflects interest payments of \$169,400 on our senior debt and \$25,000 on account of the senior lender's expenses. Since late 2003, our present senior lenders did not advance us any funds. Since we do not have any borrowing capability as a result of our senior debt position, our only source of funds has been from our operations. To the extent that we are not able to generate sufficient funds to cover our expenses, including payments required by the holder of our senior debt, we may have to consider protection under the Bankruptcy Code.

As of December 31, 2006, our debt includes \$23,513,000 of senior debt which, as a result of an extension effective February 7, 2007, matures on October 1, 2007, and \$6,144,000 principal amount of subordinated notes which became due on July 3, 2001. We were unable to pay the interest payment on the subordinated notes of approximately \$5,976,000 which represents interest accrued from July 2000 through December 2006. As of December 31, 2006, we also had \$385,000 outstanding of 6% convertible debentures which matured July 2, 2002. The interest accrued on the 6% debentures at December 31, 2006 was approximately \$151,000. At December 31, 2006, we did not have sufficient resources to pay either the senior debt or the subordinated debt and it is unlikely that we can generate such cash from our operations in the foreseeable future. Further, the holder of our senior debt has precluded us from making payments on the subordinated debt.

We are addressing our working capital and liquidity problems by seeking a restructure of our senior and subordinated debts as well as a significant amount of unsecured debt. Any restructure of our Company is likely to result in very significant dilution to the holders of our common stock and require the approval of the holders of our common stock and subordinated debt If we do not restructure our debt and the senior lender does not extend the maturity of our senior debt beyond October 1, 2007 or if the holder of our senior debt demands payment of all or a significant portion of the senior debt when due, whether on October 1, 2007 or upon the expiration of a subsequent extension, we will not be able to continue in business, and it is likely that we will seek protection under the Bankruptcy Code.

Because of our present stock price, we cannot raise funds through the sales of our equity securities, and our financial condition prevents us from issuing debt securities. In the event that we are unable to extend our debt obligations or sell one or more of our remaining divisions, we cannot assure you that we will be able to continue in operations. Furthermore, we believe that our financial position is having, and will continue to have, an adverse effect upon our ability to develop new business as competitors and potential customers question our ability both to perform our obligations under any agreements we may enter and to continue in business.

As of December 31, 2006, we did not have any off-balance sheet arrangements that have or are reasonably likely to have a material effect on our current or future financial condition, results of operations, liquidity, or capital resources. Page 18 of 35

The following table summarizes our principal contractual obligations as of December 31, 2006 and the effects such obligations are expected to have on our liquidity and cash flow in future periods.

Payments	Due by	Period(in	thousands)

					M	Iore Than	
Contractual Obligations	1 Year	1	-3 Years	3 -5 Years		5 Years	Total
Total debt, including accrued							
interest	\$ 36,169	\$	— \$	_	- \$	— \$	36,169
Operating leases	591		823	792		1,652	3,858
Deferred compensation							
Obligations	109		290	216		703	1,318
Purchase obligations	4,694			_	_		4,694
Total	\$ 41,563	\$	1,113 \$	1,008	\$	2,355 \$	46,039

#### **Recently Issued Accounting Standards**

See Note 1 to the consolidated financial statements.

#### Item 7A. Ouantitative and Qualitative Disclosure About Market Risk.

We conduct certain operations outside the United States. A substantial portion of our revenue and expenses from our United Kingdom operations are denominated in Sterling. Any Sterling-denominated receipts are promptly converted into United States dollars. We do not engage in any hedging or other currency transactions. For 2006 and 2005, the currency translation adjustment was not significant in relation to our total revenue.

#### <u>Item 8.</u> <u>Financial Statements</u>

The financial statements and supplementary data begin on Page F-1.

#### Item 9. Changes In and Disagreements With Accountants On Accounting and Financial Disclosure.

Not Applicable

#### Item 9A. Controls and Procedures.

#### **Evaluation of disclosure controls and procedures**

An evaluation was performed, under the supervision of, and with the participation of, our management, including our chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on that evaluation, our management, including the chief executive officer and chief financial officer, concluded that our disclosure controls and procedures were not effective for the reasons discussed below related to the weaknesses in our internal control over financial reporting. Disclosure controls and procedures are defined as controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in these reports is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Page 19 of 35

Our management is responsible for establishing and maintaining effective internal controls. Because of its inherent limitations, internal controls may not prevent or detect misstatements. A control system, no matter how well designed and operated, can only provide reasonable, not absolute, assurance that the control system's objectives will be met. Also, projections of any evaluation of effectiveness as to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies and procedures may deteriorate.

A material weakness is a control deficiency or combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. As a result of our evaluation of our disclosure controls and procedures described above, we concluded that there were weaknesses in our disclosure controls and procedures. To address these weaknesses described below, we performed additional analysis and performed other procedures to ensure the consolidated financial statements were prepared in accordance with generally accepted accounting principles. Accordingly, management believes that the consolidated financial statements included in this Annual Report on Form 10-K, fairly present, in all material respects, our financial condition, results of operations and cash flows for the periods presented in accordance with generally accepted accounting principles.

Management's assessment identified the following weaknesses at December 31, 2006 in our internal control over financial reporting and, subsequent to December 31, 2006, we took the following steps to address those weaknesses.

- Our United Kingdom subsidiary has identified a weakness in the segregation of duties, specifically as they relate to cash management. We are implementing measures to segregate certain functions and otherwise improve cash management functions including a division of the function of authorizing and issuing payments. In addition, as a result of a change in personnel in our main office, we were unable to fully implement our existing internal cash management functions at our main office during a portion of 2006, which has been remedied by implementing our preexisting internal control polices.
- As a result of the audit performed by our independent registered public accounting firm, BDO Seidman, LLP, we recorded journal entries which, individually and in the aggregate, were material and evidenced a weakness in our internal control reporting procedures. To address this weakness, we have initiated a review of our training and supervision policies and procedures, particularly with respect to the functions in which adjustment had been made, which includes an evaluation of the specific knowledge and skills required to perform each function, an assessment of the personnel training necessary to perform such function adequately, a plan to ensure that all personnel receive the appropriate level of training, and a review and modification of the supervisory procedures over such personnel.

We believe that the measures we have taken have addressed each matter identified as a material weakness by management and our independent registered public accounting firm. We will continue to monitor the effectiveness of our internal controls and procedures on an ongoing basis and will take further actions, as appropriate. Page 20 of 35

The certification of our chief executive officer and chief financial officer, which is included as Exhibit 31.1 to this Annual Report on Form 10-K, include, in paragraph 4 of such certification, information concerning our disclosure controls and procedures and internal control over financial reporting. Such certifications should be read in conjunction with the information contained in this Item 9A - Controls and Procedures for a more complete understanding of the matters covered by such certification.

Except as otherwise discussed herein, there have been no significant changes in our internal control over financial reporting during the most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. In addition, we are continuing to implement the enhancements to our internal control over financing reporting to address the material weaknesses described above.

#### Item 9B.

# Other Information.

None

# **PART III**

#### Item 10.

#### **Directors and Executive Officers**

Set forth below is information concerning our directors and executive officers:

Name	Positions	Age
Edward B. Kornfeld	Chief executive officer and chief financial officer	63
William V. Carney <sup>1</sup>	Chairman of the board and director	70
Michael A. Tancredi	Senior vice president, secretary, treasurer	
	and director	77
Warren H. Esanu <sup>1,2</sup>	Director	64
Herbert H. Feldman <sup>1,2</sup>	Director	73
Marco M. Elser <sup>2</sup>	Director	48

1 Member of the executive committee

Member of the audit and compensation committees.

Mr. Kornfeld has been an executive officer since 1995. Mr. Kornfeld has been our chief executive officer since April 2006, and president from April 2004 through April 2006 and chief financial officer since October 1995. He was chief operating officer from April 2004 until April 2006. He was senior vice president-operations from 1996 until April 2004 and vice president-finance from October 1995 until 1996. Since June 2002, Mr. Kornfeld has also been a partner of the firm of Tatum CFO Partners, which provides chief financial officer services to medium and large companies; however, he continues to devote full-time effort to our business.

Mr. Carney has been chairman of the board since October 1996, a director since 1970 and chief executive officer from October 1996 until March 2006, and a consultant from March 2006 until March 2007. As chairman of the board, Mr. Carney is not an executive officer. He was vice chairman from 1988 to October 1996, senior vice president from 1989 to October 1996, chief technical officer since 1990 and secretary from 1977 to October 1996. He also served as senior vice president-mechanical engineering from 1988 to 1989, senior vice president-connector products from 1985 to 1988, senior vice president-manufacturing from 1984 to 1985 and senior vice president-operations from 1977 to 1984. From December 2002 through March 13, 2006, Mr. Carney worked for us on a part-time basis. Page 21 of 35

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Mr. Tancredi has been a director since 1970, senior vice president and secretary since 1997 and treasurer since 1978. He has been vice president-administration since 1995 having served as vice president-finance and administration from 1989 to 1995 and vice president-finance from 1984 to 1989.

Mr. Esanu has been a director since April 1997 and also served as a director from 1989 to 1996. He was also our chairman of the board from March 1996 to October 1996. He is senior counsel to Katsky Korins LLP, attorneys at law, and was counsel for such firm for more than the past five years. Mr. Esanu is also a senior officer and director of a number of privately held real estate investment and management companies.

Mr. Elser has been a director since 2000 and the managing director of Advicorp, PLC, an investment advisory firm, for more than the past five years. He has also been associated with Northeast Securities, a US-based broker dealer and is responsible for the Italian office, which he founded in 1994.

Mr. Feldman has been a director since 1989. He has been president of Alpha Risk Management, Inc., independent risk management consultants, for more than the past five years.

All of our officers serve at the pleasure of the board of directors. There is no family relationship between any of the executive officers listed above.

We maintain a code of ethics that applies to all of our executive officers, including our principal executive, financial and accounting officers, our directors, our financial managers and all employees. Any waiver of the code must be approved by the Audit Committee and must be disclosed in accordance with SEC rules. We also have a standard of conduct which is applicable to all employees.

#### The Board and Committees of the Board

We are governed by a board of directors currently consisting of five members. The Board has established three committees: the executive committee, the audit committee, the compensation committee. The Board has adopted a written charter for the audit and compensation committee, copies of which are posted on our website at www.portasystems.com. Printed copies of these charters may be obtained, without charge, by contacting the corporate secretary, Mr. Michael A. Tancredi, at 6851 Jericho Turnpike, Syosset, New York 11791. Set forth below is a summary of each of the committees.

#### **Executive Committee**

The executive committee has all power to act between board meeting. As a result, any action that can be taken or approved by the board of directors can be taken or approved by the executive committee, except that the executive committee has no power or authority with respect to amending our certificate of incorporation (except with respect to a certificate of designation to the extent authorized by the board of directors, adopting an agreement of merger or consolidation, recommending to the stockholders a sale or lease of all or substantially all of its property, recommending a dissolution or amending our bylaws. In addition, unless our certificate of incorporation or by-laws or a board resolution expressly provides for it, the executive committee has no power to declare a dividend, or authorize the issuance of stock or merger a wholly-owned subsidiary into us.

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The executive committee is presently comprised of Messrs. Carney, Esanu and Feldman.

#### **Audit Committee**

Our audit committee reviews our financial statements and accounting principles, the scope and results of the annual audit by the independent registered public accounting firm (the "independent auditors"), our internal audit process, and the effectiveness of our internal control over financial reporting. Prior to the filing of each quarterly report on Form 10-Q and annual report on Form 10-K, our audit committee holds a conference call meeting with representatives of our independent auditors and our chief financial officer.

Our audit committee also reviews the qualifications, independence and performance of our independent auditors. In this connection, the audit committee is directly responsible for the appointment, compensation, retention and oversight of the work of our registered public accounting firm engaged (including the resolution of disagreements between management and the auditor regarding financial reporting) for the purpose of preparing or issuing an audit report or performing other audit, review or attest services for us, and our registered public accounting firm reports directly to the audit committee.

Our audit committee is presently comprised of Messrs. Elser, Esanu and Feldman.

Our board of directors has determined that each member of the audit committee is an independent director, using the Nasdaq's standard of independence. The board also has determined that Mr. Elser qualifies as an "audit committee financial expert" under the rules of the SEC.

No members of our audit committee serve on the audit committee of any other public companies.

#### **Compensation Committee**

Our compensation committee oversees the compensation of our chief executive officer and our other executive officers. The committee also serves as the granting and administrative committee under our equity compensation plans.

Our compensation committee is presently comprised of Messrs. Elser, Esanu and Feldman.

#### **Board and Committee Attendance**

The Board and its committees held the following number of meetings during the 2006:

Board of	
directors	10
Audit	
committee	4
Compensation	
committee	3

The meetings include meetings that were held by means of a conference telephone call, but do not include actions taken by unanimous written consent.

Each director attended at least 75% of the total number of meetings of the board and those committees on which he served during the year. Our non-management directors did not meet in executive session during 2006. Page 23 of 35

#### <u>Item 11.</u>

# **Executive Compensation**

#### SUMMARY COMPENSATION TABLES

The following tables set forth below a summary of the dollar values of the total annual compensation provided to each person who served as our chief executive officer and our chief financial officer during (i) 2006 and (ii) 2005 and 2004. During 2006, Mr. Kornfeld served as chief financial officer for the entire year and chief executive officer for a portion of the year, and Mr. Carney served as chief executive officer for part of 2006. No other officer who received compensation of \$100,000 or more during 2006.

#### Information for 2006

				Non-Equity						
				Incentive						
				Stock	Option	Plan	All Other			
Name	Year	Salary	Bonus	Awards	AwardsCo	ompensatiorCo	mpensation	Total		
Edward B. Kornfeld										
chief executive officer										
and chief financial officer	2006 \$	256,250 \$	60,000	-0-	-0-	-0- \$	6,865 \$	323,115		
William V. Carney,										
chief executive officer	2006	25,500	-0-	-0-	\$ 219	-0-	98,544	124,263		

Compensation to Mr. Kornfeld does not include fees of \$48,000 paid in 2006 to Tatum CFO Partners, of which Mr. Kornfeld is a partner, for services rendered to us by Mr. Kornfeld. In addition, Mr. Kornfeld received, included on All Other Compensation, 401K match (\$3,300) and supplemental insurance (\$3,565).

All Other Compensation to Mr. Carney, our Chief Executive Officer through March 13, 2006, includes consulting fees (\$37,500) and fees paid to Mr. Carney as a non-employee member of our board of directors (\$59,855) for March through December. In addition, he received 401K match (\$383) and Supplemental Insurance (\$806). Page 24 of 35

#### Information for 2005 and 2004

			Long-Term					
		Compensatio						
		Annual Compensation			(Awards)			
					Restricted			
					Stock	Options,		
Name and Principal					Awards	SARs	Al	other
Position	Year	Salary		Bonus	(Dollars)	(Number	)Comp	ensation
William V. Carney, chief		·					Ĩ	
executive officer	2005	\$ 128,000	\$	10,000	_	_	-\$	6,256
	2004	122,000		5,000	_	_	_	6,101
Edward B. Kornfeld,								
President, chief								
operating officer and								
chief financial officer	2005	237,000		50,000	_	_	_	6,714
	2004	206,000		15,000	_	_	_	6,639

Compensation to Mr. Kornfeld does not include fees of \$36,000 paid in each of 2005 and 2004 to Tatum CFO Partners, of which Mr. Kornfeld is a partner, for services rendered to us by Mr. Kornfeld.

Set forth below is a chart that shows, for 2005 and 2004, the components of "All Other Compensation" listed in the Summary Compensation Table.

	2005			2004				
	Mr. Carney		M. 1	Kornfeld	Mr. Carney		Mr. Kornfeld	
401(k) Match	\$	2,065	\$	3,150	\$ 1	,910	\$	3,075
Supplemental Insurance		4,191		3,564	4	,191		3,564

#### Internal Revenue Code Section 162(m)

Section 162(m) of the Internal Revenue Code precludes a public corporation from taking a deduction for compensation in excess of \$1 million for its chief executive officer or any of its four other highest paid executive officers, unless certain specific and detailed criteria are satisfied. We do not believe that this provision will effect the deductibility of our compensation to our chief executive officer under his employment agreement.

# COMPENSATION DISCUSSION AND ANALYSIS

#### **Overview**

Our philosophy is to provide a compensation package that attracts and retains executive talent and delivers higher rewards for superior performance and consequences for underperformance. We seek to offer a Page 25 of 35

<sup>&</sup>quot;All Other Compensation" includes a payment to the executive's account pursuant to our 401(k) Plan, group life insurance in amounts greater than that available to all employees and special long term disability coverage.

balanced mix of cash and equity-based compensation designed to align the short- and long-term interests of our executives with that of our stockholders and to encourage executives to act as and on behalf of our stockholders. We seek to attract executive talent by offering competitive base salaries, annual performance incentive opportunities, and the potential for long-term rewards under our long-term incentive program. Achievement of short-term objectives is rewarded through base salary and annual performance incentives, while long-term equity-based incentive grants encourage executives to focus on our long-term goals as well. These incentives are based on financial objectives of importance to us, including revenue and earnings growth, return on invested capital, and creation of shareholder value. Our compensation program also accounts for individual performance, which enables the committee to differentiate among executives and emphasize the link between personal performance and compensation. Our compensation practices reflect our pay-for-performance philosophy.

The key elements of executive compensation are base salary, annual performance incentive awards, and long-term equity-based incentive grants. A table showing the value of total annual compensation provided to the named executive officers is set forth below under "Value of Total Compensation."

During the past years, our business was in a state of flux. Prior to 2004, our financial condition, inability to raise funds for our operations, uncertainty about our future and the problems facing the telecommunications industry as a result of overbuilding in the 1990s made it difficult to develop incentive programs for our executive officers. Further, prior to February 2007, we were under pressure from the holder of our senior debt to restructure the senior debt and/or sell one or more divisions to provide funds to pay the senior lender. As a result, during this period we reduced our senior management and, at present, we have two executive officers, with the positions of chief executive and financial officer being held by one person since March 2006.

During the past three years, we have generated both net income and cash flow from operations on increased revenue. However, because of the uncertainties described in the preceding paragraph, we were limited in the incentives that we could make available to our executive officers and we did not grant options to any of our officers. We expect, however, that in 2007, equity incentives will represent an important aspect of our executive compensation program.

#### **Elements of Executive Compensation**

#### Base Salary

Our compensation committee annually reviews and determines the base salaries of the chief executive officer and other members of senior management, with its determination with respect to the chief executive officer being subject to approval by the entire board. In each case, the committee takes into account the results achieved by the executive, his or her future potential, scope of responsibilities and experience, and competitive salary practices.

#### Performance-Based Annual Incentive Awards

Annual performance incentives are tied to our overall performance, as well as the performance of each executive and of his or her area of responsibility or business unit. An annual bonus is awarded the chief executive officer by the committee based on its evaluation of the effectiveness of the executive for each year. In addition, management sets certain financial and operational objectives for each business unit manager that are designed to promote key company initiatives.

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Incentive award payments are made to the heads of business units based on the business units' performance, ranging from \$0 for meeting the business units' operating income goal to a maximum of \$30,000 of the performance operating income target, pre-established by the committee, with the committee having discretion to grant additional awards based on other factors.

		Funding
Performance Level		Level
Meet of target	No funding	
At least 1%, but less than		
10% above target	\$	5,000
At least 10%, but less than		
15% above target		7,500
At least 15%, but less than		
20% above target		12,500
20% or more above target		30,000

#### Long-Term Incentive Awards

We provide a stock award plan and two stock option plans to award officers and key managers, which are described under "Long-Term Incentive Plans.

#### REVIEW OF ALL COMPONENTS OF CEO COMPENSATION

The compensation committee has reviewed all components of the CEO's compensation, including salary, bonus, equity and long-term incentive compensation, accumulated realized and unrealized stock options, the dollar value to the executive and cost to us of all perquisites and other personal benefits, and under several potential severance and change-in-control scenarios.

#### The Committee's Conclusion

Based on its review, the committee concluded that the CEO's total compensation (and, in the case of the severance and change-in-control scenarios, the potential payouts) in the aggregate to be reasonable and not excessive. It should be noted that when the committee considers any component of the CEO's total compensation, the aggregate amounts and mix of all the components, including accumulated (realized and unrealized) options are taken into consideration in the committee's decisions. At the committee meeting during the year, the CEO's proposed compensation is presented, reviewed and analyzed in the context of all the components of his total compensation. Members then have additional time between meetings to ask for additional information and to raise and discuss further questions, after which a vote is taken.

# REPORT OF THE COMPENSATION COMMITTEE ON EXECUTIVE COMPENSATION

The compensation committee is composed exclusively of non-employee, independent directors. The committee reviews the compensation program for the chief executive officer and other members of senior management, including the executive officers listed on the Summary Compensation Table (the "named executives"), and determines their compensation. In the case of the chief executive officer, the compensation determination made by the committee is also subject to approval by the entire board. The committee also oversees the administration of our employee benefits and benefit plans.

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# **Compensation of the Chief Executive Officer**

The committee meets each year in executive session to evaluate the performance of the chief executive officer, the results of which are used to determine his compensation.

In March 2006, the committee approved a 6.0% salary increase for Mr. Kornfeld from \$245,000 to \$260,000, effective April 1, 2006. This increase also recognized Mr. Kornfeld's additional responsibilities as our chief executive officer while continuing to serve as our chief financial officer.

The committee also awarded Mr. Kornfeld a \$60,000 annual incentive payment in November 2006 based on our overall financial performance, as well as his leadership in advancing our strategies of increasing profitable revenue growth through innovation, improving operating effectiveness and strengthening our organizational capabilities. The committee also reviewed perquisites and other compensation paid to Mr. Kornfeld for fiscal 2005, during which he served as president, chief operating officer and chief financial officer, and found these amounts to be reasonable.

#### **Stock Incentive Plans**

We have two stock option plans pursuant to which we may grant options to key employees, including officers. Pursuant to these plans, at December 31, 2006, there were outstanding options to purchase 207,280 shares of common stock from the 1996 plan and 115,000 shares of common stock from the 1999 plan, together with any outstanding options which expire or are terminated prior to the expiration of the applicable plan. Pursuant to these plans, each non-management director received the automatic grant of an five-year option to purchase 5,000 shares (or, if there are not sufficient shares available, the number of available shares divided by the number of non-management directors) of common stock a price per share equal to the average closing price of the common stock for the last ten trading days in April. During 2006, we did not grant either of the named executive officer any options, and neither of the named executive officer exercised any options to purchase shares of our common stock.

We did not make any stock grants to our officers during 2006. The following table sets forth information as to outstanding options held by the officers named in the summary compensation table. No stock appreciation rights were granted.

OPTION AWARDS							
Name	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Unearned Options (#)	Option Exercise Price (\$)	Option Expiration Date		
Mr. Kornfeld	23,000	-0-	-0-	\$1.50	5/7/07		
Mr. Carney	86,250	-0-	-0-	\$1.50	5/7/07		

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During 2005, we did not grant Mr. Carney or Mr. Kornfeld any options, and neither of them exercised any options to purchase shares of our common stock. As of December 31, 2005, Mr. Carney held options to purchase 86,250 shares of common stock and Mr. Kornfeld held options to purchase 23,000 shares of common stock. All of these options are currently exercisable and, because the exercise price is greater than the market price of the common stock, they were not in-the-money options and, accordingly, their options had nominal value at December 31, 2005.

#### **Directors' Compensation**

At January 1, 2006, we paid directors' fees to our non-management directors a fee of \$6,250 per quarter and a meeting fee of \$1,500 per meeting. On March 23, 2006, the directors' fee was increased to \$6,875 per quarter and the meeting fee was increased to \$1,650 per meeting.

The table below summarized the compensation we paid to our non-employee directors for the year ended December 31, 2006:

# **Directors' Summary Compensation Table**

Name	Fees Paid i	n Cash	Option Awar	d(1)	Total
Herbert H. Feldman	\$	55,424	\$	218	\$ 55,642
Marco M. Elser	\$	55,424	\$	218	\$ 55,642
William V. Carney	\$ 97	7,405(2)	\$	218	\$ 97,623
Warren H. Esanu	\$	55,424	\$	218	\$ 55,642

<sup>(1)</sup> Reflects the dollar amount recognized for financial statement reporting purposes for 2006 in accordance with FAS 123R and thus includes amounts from awards granted prior to 2006.

The option awards represent the options to purchase 5,000 shares of common stock which are automatically granted to each non-employee director on May 1 of each year. Prior to 2006, we issued to our non-employee directors shares of common stock in lieu of a portion of the cash compensation due to them for services as a director. All of such shares vested six months after the grant and therefore no awards were outstanding at December 31, 2006.

As of December 31, 2006, each director has the following outstanding options: Messrs. Esanu and Feldman, 40,000 each; Mr. Elser, 30,000; and Mr. Carney, 5,000. Page 29 of 35

<sup>(2)</sup> Represents directors fees of \$59,855 and consulting fees of \$37,550 paid to Mr. Carney during 2006, and does not include compensation to Mr. Carney of \$25,500 for services as our chief executive officer through April, 2006.

#### **Consulting Agreements**

On March 14, 2006, Mr. Carney resigned as an officer but was engaged as a consultant to us in the area of product development through March 13, 2007, at which time his agreement terminated. His compensation was \$50,000 during this period of which \$37,550 was paid in 2006 and the balance in 2007.

#### **Employment Agreements**

We have an employment agreement and a salary continuation agreement with Mr. Kornfeld. The employment agreement has a term which expires August 31, 2008 and continues on a year-to-year basis thereafter unless terminated by either party on not less than 90 days' prior written notice. Salary is determined by the board, except that the salary may not be reduced except as a part of a salary reduction program applicable to all executive officers. In March 2006, Mr. Kornfeld was elected as chief executive officer and his annual salary rate was increased from \$245,000 to \$260,000. Upon death or termination of employment as a result of a disability, Mr. Kornfeld or his estate is to receive a payment equal to three months salary. Upon a termination without cause, Mr. Kornfeld is entitled to receive his then current salary for twelve months plus one month for each full year of service up to a maximum aggregate of 36 months. In the event that Mr. Kornfeld is covered by an executive severance agreement, including the salary continuation agreements (as described below), which provides for payments upon termination subsequent to a "change of control," Mr. Kornfeld would be entitled to the greater of the severance arrangements as described in this paragraph or the severance payments under the executive severance agreements. We also have a month-to-month agreement with Tatum CFO Partners of which Mr. Kornfeld is a partner, pursuant to which we pay Tatum CFO Partners \$1,000 per month for Mr. Kornfeld's services.

The salary continuation agreement provides that, in the event that a change of control occurs and Mr. Kornfeld's employment with us is subsequently terminated by us other than for cause, death or disability, or is terminated by Mr. Kornfeld as a result of a substantial alteration in his duties, compensation or other benefits, the executive shall be entitled to the payment of an amount equal to his monthly salary at the rate in effect as of the date of his termination (or, if higher, as in effect immediately prior to the change in control) plus the pro rata monthly amount of his most recent annual bonus paid immediately before the change of control multiplied by 36. For purposes of the salary continuation agreement, a change of control is defined as one which would be required to be reported in response to the proxy rules under the Securities Exchange Act of 1934, as amended, the acquisition of beneficial ownership, directly or indirectly, by a person or group of persons of our securities representing 25% or more of the combined voting power of our then outstanding securities, or, during any period of two consecutive years, if individuals who at the beginning of such period constituted the board cease for any reason to constitute at least a majority thereof unless the election of each new director was nominated or ratified by at least two-thirds of the directors then still in office who were directors at the beginning of the period. The change of control must occur during the term of the salary continuation agreement, which is currently through August 31, 2008 and is renewed automatically unless we give timely notice prior to January 1 of any year of our election not to renew the agreement. If such a change of control occurs during the effectiveness of the salary continuation agreement, any termination of Mr. Kornfeld during the 18 months following the change of control will result in the payment of the compensation described above

We have an employment agreement with Mr.Tancredi, Senior Vice President, Treasurer and Secretary. The employment agreement has a term which expires July 31, 2008 and continues on a year-to-year basis thereafter unless terminated by either party on not less than 90 days' prior written notice. Salary is determined Page 30 of 35

by the board, except that the salary may not be reduced except as a part of a salary reduction program applicable to all executive officers. Upon death or termination of employment as a result of a disability, Mr. Tancredi or his estate is to receive a payment equal to three months salary. Upon a termination without cause, Mr. Tancredi is entitled to receive his then current salary for twelve months plus one month for each full year of service up to a maximum aggregate of 36 months. Mr. Tancredi's current annual salary is \$92,500.

#### Item 12. Principal Holders of Securities and Security Holdings of Management

The following table and discussion provides information as to the shares of common stock beneficially owned on March 15, 2007, by:

- each director;
- each officer named in the summary compensation table;

each person owning of record or known by us, based on information provided to us by the persons named below, to own beneficially at least 5% of our common stock; and

all directors and executive officers as a group.

	Shares of	
	Common	Percentage of
	Stock	Outstanding
	Beneficially	Common
Name	Owned	Stock
William V. Carney	209,272	2.1%
Michael A. Tancredi	81,768	*
Warren H. Esanu	59,000	1.4%
Herbert H. Feldman	115,631	1.1%
Marco M. Elser	341,376	3.4%
Edward B. Kornfeld	49,317	*
All directors and executive		
officers as a group (6		
individuals)	856,364	8.5%

\* Less than 1%

Except as otherwise indicated, each person has the sole power to vote and dispose of all shares of common stock listed opposite his name.

The number of shares owned by our directors and officers named in the summary compensation table includes shares of common stock which are issuable upon exercise of options and warrants that are exercisable at March 15, 2007 or will become exercisable within 60 days after that date. Set forth below is the number of shares of common stock issuable upon exercise of those options and warrants for each of these directors and officers.

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Name	Shares
William V. Carney	86,250
Michael A. Tancredi	42,530
Warren H. Esanu	54,000
Herbert H. Feldman	56,000
Marco M. Elser	25,000
Edward B. Kornfeld	23,000
All officers and directors as	
a group	286,780

#### **Item 13.**

# **Certain Relationships and Related Transactions**

During 2006, Warren H. Esanu, a director, served as a member of our audit and compensation committees. During 2006, the law firm of Katsky Korins LLP to which Mr. Esanu is senior counsel, provided legal services to us, for which it received fees of \$310,000. Katsky Korins LLP is continuing to render legal services to us during 2007.

#### **Item 14.**

#### **Principal Accountant Fees and Services.**

The following is a summary of the fees for professional services rendered by our independent registered public accountants, BDO Seidman, LLP, for the years ended December 31, 2006 and December 31, 2005:

	Fees				
Fee Category	2006		2005		
Audit fees	\$ 239,400	\$	177,623		
Audit-related fees	12,500		15,031		
Tax fees	30,000		55,899		
Total Fees	\$ 281,900	\$	248,553		

*Audit fees.* Audit fees represent fees for professional services performed by BDO Seidman, LLP for the audit of our annual financial statements and the review of our quarterly financial statements, as well as services that are normally provided in connection with statutory and regulatory filings or engagements.

Audit-related fees. Audit-related fees represent fees for assurance and related services performed by BDO Seidman, LLP that are reasonably related to the performance of the audit or review of our financial statements. The specific service was the audit of our retirement plan.

Tax Fees. Tax fees represent fees for tax compliance services performed by BDO Seidman, LLP.

All other fees. BDO Seidman, LLP did not perform any services other than the services described above.

#### Policy on Audit Committee Pre-Approval of Audit and Permissible Non-Audit Services of Independent Auditors

The Audit Committee's policy is to pre-approve all audit and permissible non-audit services provided by the independent registered public accounting firm. These services may include audit services, audit-related services, tax services and other services. The independent registered public accounting firm and management are required to periodically report to the Audit Committee regarding the extent of services provided by the independent registered public accounting firm in accordance with this pre-approval, and the fees for the services performed to date. The Audit Committee may also pre-approve particular services on a case-by-case basis. All services were pre-approved by the Audit Committee.

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#### **PART IV**

# <u>Item 15.</u> <u>Exhibits, Financial Statements Schedules.</u>

(a) Document filed as part of this Annual Report on Form 10-K:

(i) Financial Statements.

See Index to Consolidated Financial Statements under Item 8 hereof.

(ii) Financial Statement Schedules.

See Schedule II.

Schedules not listed above have been omitted for the reasons that they were inapplicable or not required or the information is given elsewhere in the financial statements.

(b) Exhibits

# ExhibitNo. <u>Description of Exhibit</u>

- 3.1 Certificate of Incorporation of the Company, as amended to date, incorporated by reference to Exhibit 4 (a) of the Company's Annual Report on Form 10-K for the year ended December 31, 1991.
- 3.2 By-laws of the Company, as amended to date, incorporated by reference to Exhibit 3.3 of the Company's Annual Report on Form 10-K for the year ended December 31, 1995.
- 4.1 Amended and Restated Loan and Security Agreement dated as of November 28, 1994, between the Company and Foothill ("Foothill") Capital Corporation, incorporated by reference to Exhibit 2 to the Company's Current Report on Form 8-K dated November 30, 1994.
- 4.2 Amended and Restated Secured Promissory Note dated February 13, 1995, incorporated by reference to Exhibit 4.9 of the Company's Annual Report on Form 10K for the year ended December 31, 1995.
- 4.3 Amendment Number Twenty Seven to the Amended and Restated Loan and Security Agreement between the Company and Cheyne Special Situations Fund L.P., dated as of February 7, 2007.

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- 10.1 Form of Executive Salary Continuation Agreement, incorporated by reference to Exhibit 19 of the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 1985.
- 10.2Lease dated November 6, 2002 between the Company and Long Island Industrial Group LLC., incorporated by reference to Exhibit 10.2 of the Company's Annual Report on Form 10K for the year ended December 31, 2002.
- 10.3 Lease dated May 1, 2002 between the Company and Long Island Industrial Group LLC., incorporated by reference to Exhibit 10.3 of the Company's Annual Report on Form 10K for the year ended December 31, 2002.
- Employment Agreement between the Company and Edward B. Kornfeld dated August 1, 2006.
- 10.5 Employment Agreement between the Company and Michael A. Tancredi dated August 1, 2006.
- 14.1 Code of Ethics of the Company, dated March 23, 2004, incorporated by reference to Exhibit 14.1 of the Company's Annual Report on Form 10K for the year ended December 31, 2003.
- 14.2 Standard of Conduct of the Company.
- 22 Subsidiaries of the Company, incorporated by reference to Exhibit 22.1 of the Company's Annual Report on Form 10K for the year ended December 31, 1995.
- 23 Consent of Independent Registered Public Accounting Firm.
- 31.1 Certification of chief executive officer and chief financial officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of chief executive officer and chief financial officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(b) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PORTA SYSTEMS CORP. Dated: March 29, 2007

By: /s/ Edward B. Kornfeld

Edward B. Kornfeld

Chief Executive Officer and Chief Financial Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the report has been signed by the following persons on behalf of the Registrant and in the capacities and on the dates indicated. Each person whose signature appears below hereby authorizes Edward B. Kornfeld as his true and lawful attorney-in-fact and agent, with full power of substitution and resubstitution for him and in his name, place and stead, in any and all capacities to sign any and all amendments to this report, and to file the same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Signature	Title	Date
/s/Edward B. Kornfeld Edward B. Kornfeld	Chief Executive Officer and Chief Financial Officer (Principal Executive, Financial and Accounting Officer)	March 29, 2007
/s/William V. Carney William V. Carney	Director	March 29, 2007
/s/Warren H. Esanu Warren H. Esanu	Director	March 29, 2007
/s/Michael A. Tancredi Michael A. Tancredi	Director	March 29, 2007
/s/Herbert H. Feldman Herbert H. Feldman	Director	March 29, 2007
/s/Marco Elser Marco Elser	Director	March 29, 2007
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# Exhibit I

# **Item 8. Financial Statements and Supplementary Data**

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# Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders Porta Systems Corp. Syosset, New York

We have audited the accompanying consolidated balance sheets of Porta Systems Corp. and subsidiaries as of December 31, 2006 and 2005, and the related consolidated statements of income and comprehensive income, stockholders' deficit, and cash flows for each of the three years in the period ended December 31, 2006. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Porta Systems Corp. and subsidiaries as of December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2006, in conformity with accounting principles generally accepted in the United States.

The accompanying financial statements have been prepared assuming that the Company will continue as a going concern. As discussed in Note 2 to the consolidated financial statements, the Company has suffered substantial losses from operations in previous years and, as of December 31, 2006, has a stockholders' deficit of \$27,823,000 and a working capital deficit of \$31,646,000 and is dependent on the continued agreement of the holder of its senior debt to defer the maturity date of such debt. These factors raise substantial doubt about the Company's ability to continue as a going concern. Management's plans in regard to these matters are also described in Note 2. The financial statements do not include any adjustments that might result from the outcome of this uncertainty.

As discussed in Note 1 to the consolidated financial statements, effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards No. 123R, "Share-Based Payments" using the modified-prospective transition method.

/s/ BDO SEIDMAN, LLP

BDO SEIDMAN, LLP

Melville, New York March 23, 2007 F-2

# PORTA SYSTEMS CORP. AND SUBSIDIARIES

Consolidated Balance Sheets December 31, 2006 and 2005 (in thousands, except shares and par value)

<u>Assets</u>	2006	2005
Current assets:	2000	2003
Cash and cash equivalents	\$ 2,102	1,253
Accounts receivable - trade, less allowance for doubtful accounts of \$13	 , -	,
in 2006 and 2005	5,417	3,471
Inventories	4,591	4,541
Prepaid expenses and other current assets	697	447
Current assets of discontinued operations	383	530
Total current assets	13,190	10,242
	,	, , , , , , , , , , , , , , , , , , ,
Property, plant and equipment, net	1,571	1,352
Goodwill	2,961	2,961
Other assets	51	48
Long term assets of discontinued operations	11	58
Total assets	\$ 17,784	14,661
<u>Liabilities and Stockholders' Deficit</u>		
Current liabilities:		
Senior debt, including accrued interest	\$ 23,513	24,675
Subordinated notes	6,144	6,144
6% Convertible subordinated debentures	385	385
Accounts payable	6,106	4,011
Accrued expenses and other	2,136	1,591
Other accrued interest payable	6,127	5,180
Liabilities of discontinued operations	425	2,033
Total current liabilities	44,836	44,019
Deferred compensation	771	827
Total liabilities	45,607	44,846
Commitments and contingencies		
Stockholders' deficit:		
Preferred stock, no par value; authorized 1,000,000 shares, none issued	_	_
Common stock, par value \$.01; authorized 20,000,000 shares, issued		
10,084,577 shares in 2006 and 2005	101	101
Additional paid-in capital	76,125	76,124
Accumulated deficit	(97,713)	(99,895)
Accumulated other comprehensive loss:		
Foreign currency translation adjustment	(4,398)	(4,577)
	(25,885)	(28,247)
Treasury stock, at cost, 30,940 shares	(1,938)	(1,938)
Total stockholders' deficit	(27,823)	(30,185)
Total liabilities and stockholders' deficit	\$ 17,784	14,661

See accompanying notes to consolidated financial statements F-3

# PORTA SYSTEMS CORP. AND SUBSIDIARIES

Consolidated Statements of Income and Comprehensive Income Years ended December 31, 2006, 2005 and 2004 (in thousands, except per share amounts)

		2006	2005	2004
Sales	\$	32,818	27,819	27,165
Cost of sales	Ψ	21,984	17,397	16,104
Gross profit		10,834	10,422	11,061
Selling, general and administrative expenses		5,515	5,120	4,227
Research and development expenses		1,505	1,359	1,019
Reorganization expense			877	
Total expenses		7,020	7,356	5,246
Operating income		3,814	3,066	5,815
Interest expense		(1,217)	(1,080)	(1,317)
Interest income		30	24	_
Other income, net		2	5	7
Income from continuing operations before income taxes		2,629	2,015	4,505
Income tax expense		(118)	(160)	(169)
Income from continuing operations		2,511	1,855	4,336
Loss from discontinued operations (net of zero tax)		(329)	(1,045)	(1,661)
Net income	\$	2,182	810	2,675
Other comprehensive income:				
Foreign currency translation adjustments		179	(400)	(98)
y a same any a same any a same a			( /	()
Net comprehensive income	\$	2,361	410	2,577
Basic income (loss) per share of common stock:				
Continuing operations	\$	0.25	0.18	0.43
Discontinuing operations		(0.03)	(0.10)	(0.17)
	\$	0.22	0.08	0.26
Weighted average of shares outstanding		10,076	10,054	9,972
Diluted income (loss) per share of common stock:				
Continuing operations	\$	0.25	0.18	0.43
Discontinuing operations	Ψ	(0.03)	(0.10)	(0.17)
2 1000 mining operations	\$	0.22	0.08	0.26
Weighted average shares of common stock outstanding	7	10,103	10,093	9,988
		· ·		

See accompanying notes to consolidated financial statements F-4

# PORTA SYSTEMS CORP. AND SUBSIDIARIES

Consolidated Statements of Stockholders' Deficit Years ended December 31, 2006, 2005 and 2004 (In thousands)

	_			Accumulated				Total
	Common	n Stock Par	Additional	Other				Stock-
	No. of Shares	Value	Paid-in C Capital	Comprehensiv (Loss)	accumulated Deficit	Treasury Stock		holders' Deficit
Balance at	Shares	Amount	Сарпаі	(LOSS)	Deficit	Stock	Shares	Dench
December 31, 2003	10,003	\$ 100	\$ 76,059	\$ (4,079)\$	(103,380)\$	(1,938)	30,940 \$	(33,238)
Net income	10,005	φ 100 	ψ 70,037 — -	_ (4,075)#	- 2,675	(1,730)	σο,σπο φ	2,675
Foreign currency					2,072			2,075
translation								
adjustment	_			<b>—</b> (98)		_		(98)
Balance at								
December 31, 2004	10,003	100	76,059	(4,177)	(100,705)	(1,938)	30,940	(30,661)
Net income	_				- 810	_		810
Common stock								
issued	81	1	65	_	_	_	_	66
Foreign currency								
translation				(400)				(400)
adjustment	_			<b>—</b> (400)	_		<u> </u>	(400)
Balance at	10.004	101	76 104	(4.577)	(00.005)	(1.020)	20.040	(20.105)
December 31, 2005 Net income	10,084	101	76,124	(4,577)	(99,895) - 2,182	(1,938)	30,940	(30,185) 2,182
Stock	_		_	<u> </u>	2,102	_	<u> </u>	2,102
compensation								
expense	_		_ 1					1
Foreign currency			1					-
translation								
adjustment	_			<b>—</b> 179				179
Balance at								
December 31, 2006	10,084	\$ 101	\$ 76,125	\$ (4,398)\$	(97,713)\$	(1,938)	30,940 \$	(27,823)

See accompanying notes to consolidated financial statements.

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Consolidated Statements of Cash Flows (Note 18) Years ended December 31, 2006, 2005 and 2004 (In thousands)

	2006	2005	2004
Cash flows from operating activities:			
Net income	\$ 2,182	810	2,675
Loss from discontinued operations	329	1,045	1,662
Stock compensation expense	1	_	_
Adjustments to reconcile net income to net cash provided			
by (used in) operating activities:			
Depreciation and amortization	414	410	278
Changes in operating assets and liabilities:			
Accounts receivable	(1,945)	(611)	(1,336)
Inventories	(50)	(320)	(1,811)
Prepaid expenses	(250)	(118)	462
Other assets	(3)	20	(24)
Accounts payable, accrued expenses and other liabilities	3,532	1,164	3,158
Net cash provided by continuing operations	4,210	2,400	5,064
Net cash used in operations of discontinued operations	(1,748)	(1,303)	(3,455)
Net cash provided by (used in) operations	2,462	1,097	1,609
Cash flows from investing activities:			
Capital expenditures, net	(585)	(415)	(228)
Net cash provided by (used in) investing of discontinued			
operations	5	(172)	_
Net cash used in investing activities	(580)	(587)	(228)
Cash flows from financing activities:			
Increase in senior debt	_	_ 337	287
Repayments of senior debt	(1,163)	(1,336)	
Net cash (used in) provided by financing activities	(1,163)	(999)	287
Effect of exchange rate changes on cash and cash			
equivalents	130	(298)	(97)
Increase (decrease) in cash and cash equivalents	849	(787)	1,571
Cash and equivalents - beginning of year	1,253	2,040	469
Cash and cash equivalents - end of year	\$ 2,102	1,253	2,040

See accompanying notes to consolidated financial statements.

# PORTA SYSTEMS CORP. AND SUBSIDIARIES

Notes to Consolidated Financial Statements December 31, 2006 and 2005

# **Summary of Significant Accounting Policies**

# Nature of Operations and Principles of Consolidation

Porta Systems Corp. ("Porta" or the "Company") designs, manufactures and markets systems for the connection, protection, testing and administration of public and private telecommunications lines and networks. The Company has various patents for copper and software based products and systems that support voice, data, image and video transmission. Porta's principal customers are the U.S. regional telephone operating companies and foreign telephone companies.

The accompanying consolidated financial statements include the accounts of Porta and its majority-owned or controlled subsidiaries. All significant intercompany transactions and balances have been eliminated in consolidation.

# Revenue Recognition

**(1)** 

Revenue, is recognized when a product is shipped.

#### Concentration of Credit Risk

Financial instruments, which potentially subject Porta to concentrations of credit risk, consist principally of cash and accounts receivable. At times such cash in banks exceeds the FDIC insurance limit.

#### Cash Equivalents

The Company considers investments with original maturities of three months or less at the time of purchase to be cash equivalents. Cash equivalents consist of commercial paper.

#### Accounts Receivable

Accounts receivable are customer obligations due under normal trade terms. The Company sells its products directly to customers, to distributors and original equipment manufacturers involved in a variety of industries, principally telecommunications and military/aerospace. The Company performs continuing credit evaluations of its customers' financial condition and although it generally does not require collateral, letters of credit may be required from customers in certain circumstances.

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

The Company records an allowance for doubtful accounts receivable based on specifically identified amounts that it believes to be uncollectible. The Company also records additional allowances based on certain percentages of its aged receivables, which are determined based on historical experience and its assessment of the general financial conditions affecting its customer base. If the Company's actual collection experience changes, revisions to its allowance may be required. The Company has a limited number of customers with individually large amounts due at any given balance sheet date.

#### **Inventories**

Inventories are stated at the lower of cost (on the average or first-in, first-out methods) or fair market value. Our stated inventory reflects an inventory obsolescence reserve that represents the difference between the cost of the inventory and its estimated market value. This reserve is calculated based on historical usage and forecasted sales. Actual results may differ from our estimates.

# Property, Plant and Equipment

Property, plant and equipment are carried at cost. Leasehold improvements are amortized over the shorter of the term of the lease or the estimated lives of the related assets. Depreciation is computed using the straight-line method over the related assets' estimated lives.

## Goodwill

Goodwill represents the difference between the purchase price and the fair market value of net assets acquired in business combinations. On an annual basis, or more frequently if certain events occur, the Company tests the goodwill for impairment. The Company determines the estimated fair value of the goodwill by considering the projected cash flows generated from the reporting unit to which the goodwill relates. Goodwill at December 31, 2006 and 2005, related only to the Company's signal processing division. The Company determined that there was no goodwill impairment for 2006 or 2005.

#### **Income Taxes**

Deferred income taxes are recognized based on the differences between the tax bases of assets and liabilities and their reported amounts in the financial statements that will result in taxable or deductible amounts in future years, and tax benefits of net operating loss carryforwards. Further, the effects of tax law or rate changes are included in income as part of deferred tax expense or benefit for the period that includes the enactment date. A valuation allowance is recorded to reduce net deferred tax assets to amounts that are more likely than not to be realized (See Note 13.) F-8

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

# Foreign Currency Translation

Assets and liabilities of foreign subsidiaries are translated at year-end rates of exchange, and revenues and expenses are translated at the average rates of exchange for the year. Gains and losses resulting from translation are accumulated in a separate component of stockholders' equity. Gains and losses resulting from foreign currency transactions (transactions denominated in a currency other than the functional currency) are included in operations.

## Research and Development

Costs for research and development activities are expensed as incurred.

# **Shipping and Handling Costs**

Shipping and handling costs are included as a component of cost of sales.

## Net Income Per Share

Basic net income per share is based on the weighted average number of shares outstanding. Diluted net income per share is based on the weighted average number of shares outstanding plus the dilutive effect of potential shares of common stock, as if such shares had been issued.

#### Accounting for Stock Based Compensation

The Company had previously accounted for its stock-based employee compensation plans under the recognition and measurement principles of Accounting Principles Board ("APB") Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations. No stock-based employee compensation cost was reflected in net income, as all options granted under those plans had an exercise price equal to the market value of the Common Stock on the date of grant.

In December 2004, the Financial Accounting Standards Board ("FASB") issued SFAS 123R, "Share-Based Payment," a revision of SFAS 123 which supercedes APB 25 "Accounting for Stock Issued to Employees". As of January 1, 2006, the Company adopted SFAS 123R using the modified prospective transition method. Under that transition method, compensation cost recognized in fiscal 2006 includes (a) compensation cost for all share-based payments granted prior to, but not yet vested as of December 31, 2005, based on the grant-date fair value estimated, and (b) compensation cost for all share-based payments granted subsequent to December 31, 2005, based on the grant-date fair value estimate. Accordingly, the Company's unaudited consolidated financial statements for the prior periods have not been restated to reflect the adoption of SFAS 123R. Because the Company previously adopted only the pro forma disclosure provisions of SFAS 123, it will recognize compensation cost relating to the unvested portion of awards granted prior to the date of adoption, using the same estimate of the grant-date fair value and the same attribution method used to determine the pro forma disclosures under SFAS 123, except that forfeiture rates will be estimated for all options, as required by SFAS 123R. The cumulative effect of applying the forfeiture rates is not material.

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

For the fiscal year ended December 31, 2006, the Company recognized approximately \$1,000 of non-cash compensation expense included in Selling, General and Administrative expense in the Consolidated Statement of Income attributable to stock options granted or vested subsequent to December 31, 2005. The Company used the Black-Scholes valuation model and straight-line amortization of compensation expense over the requisite service period of the grant.

The following is a summary of the assumptions used in fiscal year ended December 31, 2006:

Risk-free interest	
rate	4.35%
Expected	
dividend yield	0%
Expected term	5 years
Expected	
volatility	50%

The risk-free interest rate is based on the US Treasury yield curve at the time of the grant. The expected term of stock options granted is derived from historical data and represents the period of time that stock options are expected to be outstanding. The Company also uses historical data to estimate expected dividend yield and forfeiture rates. The expected volatility is based on historical volatility, implied volatility and other factors impacting the Company.

A summary of stock option transactions is as follows for the fiscal year ended December 31, 2006:

		Weighted-Average Weighted Remaining				
		_	Average	Contractual		Aggregate
	~	Ŀ	Exercise Price	Term		Intrinsic
	Shares		(per share)	(Years)		Value
Options outstanding at						
beginning of period	\$ 337,780	\$	1.39			
Granted	20,000		0.11			
Exercised	-	_	_	-		
Forfeited	35,500		3.30			
Options outstanding at end of						
period	322,280		1.33	2.7	1 5	\$ 4,290
Options exercisable at end of						
period	322,280		1.33	2.7	1 5	\$ 4,290
Options available for future						
grants	977,720					

The weighted average grant-date fair value of stock options granted during the period ended December 31, 2006 was \$0.11 per share. As of December 31, 2006, there were no unrecognized stock-based compensation costs related to options granted under our plans as all options vested during the year. F-10

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

Awards granted prior to the adoption of FASB 123R were accounted for under the provisions of Accounting Principles Board Opinion No 25, "Accounting for Stock Issued to Employees" (APB 25"), and its related interpretations. Under this intrinsic value method there was no compensation expense recognized for the year ended December 31, 2005 because all the options had exercise prices equal to the market value of the underlying stock on the date of grant. The following table details the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Statement ("SFAS") No. 123, Accounting for Stock-Based Compensation, as amended by SFAS No. 148, to stock-based employee compensation.

	Year Ended			
	Dece	ember 31,	Dec	cember 31,
		2005		2004
Net Income (loss) reported	\$	810	\$	2,675
Deduct: Total stock-based				
employee Compensation				
expense determined under				
Far value based method		(2)		(1)
Pro-forma net income	\$	808	\$	2,674
Earnings (loss) per share:				
Basic - as reported	\$	0.08	\$	0.27
Basic pro-forma		0.08		0.27
Diluted - as reported	\$	0.08	\$	0.27
Diluted - pro-forma		0.08		0.27

The following weighted average assumptions were used in the Black-Scholes option-pricing model for grants during fiscal year ended December 31, 2005: term of 5 years, dividend yield of 0.00%, volatility of 50% and risk-free interest rate of 4.35%. For the fiscal year ended December 31, 2004: term of 5 years, dividend yield of 0.00%, volatility of 50% and risk-free interest rate of 4.22%.

# Accounting for the Impairment of Long-Lived Assets

The Company follows SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Long-lived assets other than goodwill are evaluated for impairment when events or changes in circumstances indicate the carrying amount of the assets may not be recoverable through the estimated undiscounted future cash flows from the use of these assets.

#### Reorganization Expenses

Reorganization expenses in 2005 were \$877,000. The expenses were for investment banking, legal and accounting, including payment of legal fees and other expenses of our senior debt holder, resulting from the requirement of our senior debt holder that we restructure our Company to provide payments on account of the senior debt.

#### Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Among the more significant estimates included in these consolidated financial statements are the estimated allowance for doubtful accounts receivable, inventory reserves, accrued expenses, goodwill valuation, stock based compensation and the deferred tax asset valuation allowance. Actual results could differ from the estimates.

#### **New Accounting Pronouncements**

In June 2006, the FASB issued Interpretation No. 48 ("FIN 48"), Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109. The objective of this interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 is effective for the fiscal years beginning after December 15, 2006. The adoption of this statement is not expected to have a material effect on our financial position or results of operations.

In September 2006, FASB issued SFAS No. 157, "Fair Value Measurements," which provides enhanced guidance for using fair value to measure assets and liabilities. SFAS No. 157 establishes a common definition of fair value, provides a framework for measuring fair value under U.S. GAAP and expands disclosures requirements about fair value measurements. SFAS No. 157 is effective for financial statements issued in fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The adoption of this statement is not expected to have a material effect on our financial position or results of operations.

#### (2) Going Concern

As of December 31, 2006, the Company's debt included (a) \$23,513,000 of senior debt, as a result of a February 7, 2007 extension, which matures on October 1, 2007; (b) \$6,144,000 principal amount of subordinated debt, which matured on July 3, 2001; and (c) \$385,000 of 6% Debentures which matured on July 2, 2002. The Company was unable to pay the principal (\$6,144,000) or accrued interest (\$5,976,000) on the subordinated notes or the principal (\$385,000) or interest (\$151,000) on the 6% Debentures. Accordingly, the senior debt and subordinated debt are classified as current liabilities (Notes 7, 8 and 9).

Although the Company has realized profits from operations in each of the last three years, after incurring losses in several previous years, its liquidity is impaired by both its working capital deficit, which was \$31,646,000 at December 31, 2006, as well as its dependence upon the willingness of the holder of its senior debt to continue to extend the maturity of the senior debt.

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

At December 31, 2006, the Company did not have sufficient resources to pay either the holder of the senior debt or the subordinated lenders; and it is unlikely that it can generate such cash from its operations, and the holder of the senior debt continues to preclude the Company from making payments on any subordinated indebtedness, other than accounts payable in the normal course of business. Accordingly, all senior and subordinated debts are classified as current liabilities (Notes 7, 8 and 9).

On February 7, 2007 Cheyne Special Situations Fund L.P ("Cheyne") purchased the Company's senior debt of approximately \$23,400,000 from SHF IX, LLC and subsequently extended the maturity of the senior debt to October 1, 2007. The Company can not give any assurance that the holder of its senior debt will extend the loan beyond October 1, 2007. The Company cannot determine whether the holder of the senior debt will continue to extend the loans. Any adverse event, including declines in business, could have an effect on the decision of the holder of the senior debt to extend or demand payment on the notes. If the holder of the senior debt does not extend the maturity of our senior debt beyond October 1, 2007 or if the holder of the senior debt demands payment of all or a significant portion of the senior debt when due, we will not be able to continue in business, and it is likely that we will seek protection under the Bankruptcy Code.

During the last several years, the Company has taken steps to reduce overhead, including a reduction in personnel and the hiring of lower wage personnel in its Mexico facility. The Company will continue to look to reduce costs while it seeks additional business from new and existing customers. Furthermore, the Company believes that its historic financial position is having an adverse effect upon its ability to develop new business, as competitors and potential customers question its ability both to perform obligations under any agreements it may enter and to continue in business.

These financial statements have been prepared assuming that the Company will continue as a going concern and, accordingly, do not include any adjustments that might result from the outcome of the uncertainties described above.

#### (3) Accounts Receivable

Accounts receivable are customer obligations due under normal trade terms. The Company sells its products directly to customers, to distributors and original equipment manufacturers involved in a variety of industries, principally telecommunications and military/aerospace. The Company performs continuing credit evaluations of its customers' financial condition and although it generally does not require collateral, letters of credit may be required from customers in certain circumstances. Senior management reviews accounts receivable on a monthly basis to determine if any receivables will potentially be uncollectible. Included in the overall allowance for doubtful accounts are any accounts receivable balances that are determined to be uncollectible, along with a general reserve. After all attempts to collect a receivable have failed, the receivable is written off against the allowance. Based on the information available to the Company, it believes the allowance for doubtful accounts as of December 31, 2006 is adequate. However, actual write-offs may differ from the recorded allowance.

# PORTA SYSTEMS CORP. AND SUBSIDIARIES Notes to Consolidated Financial Statements, continued

The allowance for doubtful accounts receivable was \$13,000 as of December 31, 2006 and 2005. The accounts receivable relating to the discontinued operations are included in assets of discontinued operations. (See Note 10.) In 2006, the Company wrote off approximately \$243,000 of fully reserved OSS accounts receivable.

#### (4) <u>Inventories</u>

Inventories from continuing operations consist of the following (net of \$2,345,000 in reserve for 2006 and \$2,583,000 for 2005):

	December 31,			
		2006	2005	
Parts and component	\$	3,637,000	3,022,000	
Work-in-process		543,000	460,000	
Finished goods		411,000	1,059,000	
	\$	4,591,000	4,541,000	

Inventories are stated at the lower of cost (on the average or first-in, first-out methods) or fair market value. Our stated inventory reflects an inventory obsolescence reserve that represents the difference between the cost of the inventory and its estimated market value. This reserve is calculated based on historical usage and forecasted sales. Actual results may differ from our estimates.

# (5) <u>Property, Plant and Equipment</u>

Property, plant and equipment from continuing operations consist of the following:

	December 31		Estimated	
	2006	2005	useful lives	
Land	\$ 132,000	132,000	_	
Buildings	850,000	850,000	20 years	
Machinery and equipment	1,584,000	1,209,000	3-8 years	
Furniture and fixtures	307,000	276,000	5-10 years	
Transportation equipment	63,000	33,000	4 years	
Tools and molds	1,353,000	1,099,000	8 years	
			Lesser of	
			term of lease	
			or estimated	
			useful life of	
Leasehold improvements	251,000	200,000	asset	