

INNOVATIVE SOLUTIONS & SUPPORT INC  
Form 10-Q  
August 09, 2011  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2011

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

[For the transition period from \_\_\_\_\_ to \_\_\_\_\_]

Commission File No. 0-31157

**INNOVATIVE SOLUTIONS AND SUPPORT, INC.**

(Exact name of registrant as specified in its charter)

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**PENNSYLVANIA**  
(State or other jurisdiction  
of incorporation)

**23-2507402**  
(IRS Employer  
Identification No.)

**720 Pennsylvania Drive, Exton, Pennsylvania**  
(Address of principal executive offices)

**19341**  
(Zip Code)

**(610) 646-9800**

(Registrant's telephone number, including area code)

Indicate by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 day. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 3, 2011, there were 16,804,374 shares of the Registrant's Common Stock, with par value of \$.001 per share, outstanding.

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**FORM 10-Q June 30, 2011**

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|                                                                                                                                                                                                                | <b>June 30,<br/>2011</b> | <b>September 30,<br/>2010</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------------|
| <b><u>ASSETS</u></b>                                                                                                                                                                                           |                          |                               |
| Current Assets                                                                                                                                                                                                 |                          |                               |
| Cash and cash equivalents                                                                                                                                                                                      | \$ 42,581,389            | \$ 40,916,346                 |
| Accounts receivable, net                                                                                                                                                                                       | \$ 3,064,685             | 2,529,976                     |
| Inventories                                                                                                                                                                                                    | \$ 4,376,978             | 4,656,392                     |
| Deferred income taxes                                                                                                                                                                                          | \$ 418,853               | 522,352                       |
| Prepaid expenses and other current assets                                                                                                                                                                      | \$ 648,664               | 982,768                       |
| Total current assets                                                                                                                                                                                           | \$ 51,090,569            | 49,607,834                    |
| Property and equipment, net                                                                                                                                                                                    | \$ 7,557,379             | 7,761,538                     |
| Other assets                                                                                                                                                                                                   | \$ 243,517               | 221,150                       |
| Total Assets                                                                                                                                                                                                   | \$ 58,891,465            | \$ 57,590,522                 |
| <b><u>LIABILITIES AND SHAREHOLDERS' EQUITY</u></b>                                                                                                                                                             |                          |                               |
| Current Liabilities                                                                                                                                                                                            |                          |                               |
| Current portion of capitalized lease obligations                                                                                                                                                               | \$ 9,908                 | \$ 9,908                      |
| Accounts payable                                                                                                                                                                                               | \$ 1,091,482             | 543,877                       |
| Accrued expenses                                                                                                                                                                                               | \$ 2,288,975             | 2,585,060                     |
| Deferred revenue                                                                                                                                                                                               | \$ 336,410               | 157,933                       |
| Total current liabilities                                                                                                                                                                                      | \$ 3,726,775             | 3,296,778                     |
| Long-term portion of capitalized lease obligations                                                                                                                                                             | \$ 6,431                 | 15,560                        |
| Deferred revenue                                                                                                                                                                                               | \$                       | 8,688                         |
| Deferred income taxes                                                                                                                                                                                          | \$ 546,993               | 649,929                       |
| Other liabilities                                                                                                                                                                                              | \$ 175,601               | 151,530                       |
| Total Liabilities                                                                                                                                                                                              | \$ 4,455,800             | 4,122,485                     |
| Commitments and contingencies                                                                                                                                                                                  |                          |                               |
| Shareholders' Equity                                                                                                                                                                                           |                          |                               |
| Preferred Stock, 10,000,000 shares authorized, \$.001 par value, of which 200,000 shares are authorized as Class A Convertible stock. No shares issued and outstanding at June 30, 2011 and September 30, 2010 |                          |                               |
| Common stock, \$.001 par value: 75,000,000 shares authorized, 18,276,039 and 18,244,701 issued at June 30, 2011 and September 30, 2010, respectively                                                           |                          |                               |
|                                                                                                                                                                                                                | 18,276                   | 18,245                        |

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|                                                                                   |              |               |
|-----------------------------------------------------------------------------------|--------------|---------------|
| Additional paid-in capital                                                        | 47,094,292   | 46,831,646    |
| Retained earnings                                                                 | 26,614,603   | 25,909,652    |
| Treasury stock, at cost, 1,482,510 shares at June 30, 2011 and September 30, 2010 | (19,291,506) | (19,291,506)  |
| Total Shareholders' Equity                                                        | 54,435,665   | 53,468,037    |
| Total Liabilities and Shareholders' Equity                                        | 58,891,465   | \$ 57,590,522 |

The accompanying notes are an integral part of these statements.

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**INNOVATIVE SOLUTIONS AND SUPPORT, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(unaudited)**

|                                             | Three Months Ending June 30, |              | Nine Months Ending June 30, |               |
|---------------------------------------------|------------------------------|--------------|-----------------------------|---------------|
|                                             | 2011                         | 2010         | 2011                        | 2010          |
| <b>Net sales:</b>                           |                              |              |                             |               |
| Product                                     | \$ 5,887,419                 | \$ 7,295,526 | \$ 19,059,571               | \$ 16,117,839 |
| Engineering - modification and development  | 84,075                       | 518,290      | 187,804                     | 1,676,173     |
| Total net sales                             | 5,971,494                    | 7,813,816    | 19,247,375                  | 17,794,012    |
| <b>Cost of sales</b>                        |                              |              |                             |               |
| Product                                     | 2,779,900                    | 2,890,660    | 8,550,587                   | 8,072,055     |
| Engineering - modification and development  | 32,060                       | 120,150      | 70,442                      | 718,024       |
| Total cost of sales                         | 2,811,960                    | 3,010,810    | 8,621,029                   | 8,790,079     |
| Gross profit                                | 3,159,534                    | 4,803,006    | 10,626,346                  | 9,003,933     |
| <b>Operating expenses:</b>                  |                              |              |                             |               |
| Research and development                    | 1,408,794                    | 1,274,872    | 4,319,228                   | 3,844,282     |
| Selling, general and administrative         | 1,855,675                    | 1,938,411    | 5,794,167                   | 5,965,876     |
| Total operating expenses                    | 3,264,469                    | 3,213,283    | 10,113,395                  | 9,810,158     |
| Operating income (loss)                     | (104,935)                    | 1,589,723    | 512,951                     | (806,225)     |
| Interest income                             | 26,885                       | 69,164       | 119,740                     | 119,774       |
| Interest (expense)                          | (350)                        | (562)        | (1,212)                     | (1,840)       |
| Other income                                | 7                            | -            | 150,010                     | 50,000        |
| Income (loss) before income taxes           | (78,393)                     | 1,658,325    | 781,489                     | (638,291)     |
| Income tax expense (benefit)                | 588                          | 270,293      | 76,538                      | (135,385)     |
| Net income (loss)                           | \$ (78,981)                  | \$ 1,388,032 | \$ 704,951                  | \$ (502,906)  |
| <b>Net income (loss) per common share:</b>  |                              |              |                             |               |
| Basic                                       | \$ (0.00)                    | \$ 0.08      | \$ 0.04                     | \$ (0.03)     |
| Diluted                                     | \$ (0.00)                    | \$ 0.08      | \$ 0.04                     | \$ (0.03)     |
| <b>Weighted Average Shares Outstanding:</b> |                              |              |                             |               |
| Basic                                       | 16,793,529                   | 16,760,759   | 16,793,529                  | 16,752,973    |
| Diluted                                     | 16,793,529                   | 16,799,157   | 16,839,817                  | 16,752,973    |

The accompanying notes are an integral part of these statements.

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## INNOVATIVE SOLUTIONS AND SUPPORT, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

|                                                                                          | For the Nine Months Ended June 30, |               |
|------------------------------------------------------------------------------------------|------------------------------------|---------------|
|                                                                                          | 2011                               | 2010          |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                             |                                    |               |
| Net (Loss) income                                                                        | \$ 704,951                         | \$ (502,906)  |
| Adjustments to reconcile net (loss) income to net cash provided by operating activities: |                                    |               |
| Depreciation and amortization                                                            | 499,073                            | 632,175       |
| Deposit forfeiture, installation kits                                                    |                                    | 118,660       |
| Share-based compensation expense:                                                        |                                    |               |
| Stock options                                                                            | 110,382                            | 283,412       |
| Nonvested stock awards                                                                   | 147,693                            | 149,946       |
| Tax benefit (charge) from share-based compensation:                                      |                                    |               |
| Nonvested stock awards                                                                   | 4,605                              | 4,939         |
| Loss on disposal of property and equipment                                               |                                    | 1,126         |
| (Increase) decrease in:                                                                  |                                    |               |
| Accounts receivable                                                                      | (534,709)                          | 2,279,264     |
| Inventories                                                                              | 279,414                            | 304,517       |
| Prepaid expenses and other current assets                                                | 305,038                            | 326,393       |
| Other non-current assets                                                                 | (121,238)                          |               |
| Increase (decrease) in:                                                                  |                                    |               |
| Accounts Payable                                                                         | 547,605                            | (216,486)     |
| Accrued expenses                                                                         | (314,320)                          | (517,140)     |
| Income taxes payable                                                                     | 71,372                             | (149,158)     |
| Deferred income tax                                                                      | 563                                | (9,682)       |
| Deferred revenue                                                                         | 169,788                            | (58,809)      |
| Net cash provided by operating activities                                                | 1,870,217                          | 2,646,251     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                             |                                    |               |
| Purchases of property and equipment                                                      | (196,045)                          | (162,173)     |
| Net cash (used in) investing activities                                                  | (196,045)                          | (162,173)     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                             |                                    |               |
| Purchase of treasury stock                                                               |                                    | (21,735)      |
| Repayment of capitalized lease obligations                                               | (9,129)                            | (8,501)       |
| Net cash (used in) financing activities                                                  | (9,129)                            | (30,236)      |
| Net increase in cash and cash equivalents                                                | 1,665,043                          | 2,453,842     |
| Cash and cash equivalents, beginning of year                                             | 40,916,346                         | 35,565,694    |
| Cash and cash equivalents, end of period                                                 | \$ 42,581,389                      | \$ 38,019,536 |
| <b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</b>                                  |                                    |               |
| Cash paid for interest                                                                   | \$ 1,212                           | \$ 1,840      |
| Cash paid for income tax                                                                 | \$ 11,500                          | \$ 121,473    |
| Cash received from income tax refund                                                     | \$                                 | \$ 1,000      |

The accompanying notes are an integral part of these statements.





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**Innovative Solutions and Support, Inc.**  
**Notes to Condensed Consolidated Financial Statements**

**(Unaudited)**

**1. Summary of Significant Accounting Policies**

*Description of the Company*

Innovative Solutions and Support, Inc. (the Company) was incorporated in Pennsylvania on February 12, 1988. The Company's primary business is the design, manufacture and sale of flat panel display systems, flight information computers and advanced monitoring systems for military, government, commercial air transport and corporate aviation markets.

*Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements are presented pursuant to the rules and regulations of the United States Securities and Exchange Commission in accordance with the disclosure requirements for the quarterly report on Form 10-Q and therefore do not include all of the information and footnotes required by generally accepted accounting principles for complete annual financial statements. In the opinion of Company management, the unaudited condensed consolidated financial statements reflect all adjustments (consisting of normal recurring adjustments) necessary to fairly state the results for the interim periods presented. The condensed consolidated balance sheet as of September 30, 2010 is derived from audited financial statements. Operating results for the three and nine months ended June 30, 2011, respectively, may not be necessarily indicative of the results that may be expected for the fiscal year ending September 30, 2011. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes of the Company included in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2010.

The Company's condensed consolidated financial statements include the accounts of the Company's wholly-owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

*Use of Estimates*

Preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates are used in accounting for, among other items, allowance for doubtful accounts, inventory obsolescence, product warranty cost liability, income taxes and contingencies. Actual results could differ materially from those estimates.

***Cash and Cash Equivalents***

Highly liquid investments purchased with an original maturity of three months or less are classified as cash equivalents. Cash equivalents at June 30, 2011 and September 30, 2010 consist of funds invested in money market accounts with financial institutions.

***Property and Equipment***

Property and equipment is stated at cost. Depreciation is provided using an accelerated method over estimated useful lives of the assets (the lesser of three to seven years or over the lease term), except for the manufacturing facility, which is depreciated using the straight-line method over an estimated useful life of thirty-nine years. Major additions and improvements are capitalized, while maintenance and repairs that do not improve or extend the life of assets are charged to expense as incurred.

***Long-Lived Assets***

The Company assesses the impairment of long-lived assets in accordance with Financial Accounting Standards Board (FASB) Accounting Standard Codification (ASC) Topic 360-10, *Property, Plant and Equipment* (ASC Topic 360-10). This statement requires that long-lived assets be reviewed for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. In addition, long-lived assets to be disposed of must be reported at the lower of the carrying amount or fair value less cost to sell. The Company considers historical performance and future estimated results in its evaluation of potential impairment and then compares the carrying amount of the asset to estimated future cash flows expected to result from use of the asset. If the carrying amount of the asset exceeds the estimated expected undiscounted future cash flows, the Company measures the amount of the impairment by comparing the carrying amount of the asset to its fair value. The estimation of fair value is generally

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measured by discounting expected future cash flows. No impairment charges were recorded during the nine months ended June 30, 2011 or 2010.

**Revenue Recognition**

The Company enters into sales arrangements with customers that, in general, provide for the Company to design, develop, manufacture and deliver flight information computers, large flat-panel displays and advanced monitoring systems that measure and display critical flight information, including data relative to aircraft separation, airspeed and altitude, as well as engine and fuel data measurements. The Company's sales arrangements may include multiple deliverables as defined in FASB ASC Topic 605-25 *Multiple-Element Arrangements* (ASC Topic 605-25), which typically include design and engineering services and the production and delivery of the flat panel display and related components. The Company includes any design and engineering services elements in Engineering modification and development sales and any functional upgrades and product elements in Product sales on the accompanying consolidated statement of operations.

Multiple Element Arrangements -

The Company identifies all goods and/or services that are to be delivered separately under such a sales arrangement and allocates revenue to each deliverable (if more than one) based on that deliverable's selling price. The Company then considers the appropriate recognition method for each deliverable; deliverables under multiple element arrangements are typically purchased engineering and design services, product sales and/or the sale of functional upgrades. The Company's multiple element arrangements can typically include defined design and development activities and/or functional upgrades, along with product sales.

The Company utilizes the selling price hierarchy that has been established by FASB Accounting Standards Update (ASU) 2009-13, *Multiple-Deliverable Revenue Arrangements a consensus of the FASB Emerging Issues Task Force* (ASU 2009-13), which requires that the selling price for each deliverable be based on vendor-specific objective evidence if available, third-party evidence if vendor-specific objective evidence is not available, or estimated selling price if neither vendor-specific objective evidence nor third-party evidence is available. To the extent that an arrangement includes a deliverable for which estimated selling price is used, the Company determines the best estimate of selling price by applying the same pricing policies and methodologies that would be used to determine the price to sell the deliverable on a standalone basis.

To the extent that an arrangement contains software elements that are essential to the functionality of tangible products sold in the arrangement, the Company recognizes revenue for the deliverables in accordance with the guidance included in FASB Accounting Standards Update 2009-14, *Revenue Arrangements That Include Software Elements* (ASU 2009-14), ASU 2009-13 and FASB ASC Topic 605, *Revenue Recognition* (ASC Topic 605).

To the extent that an arrangement contains defined design and development activities as an identified deliverable in addition to products (resulting in a multiple element arrangement), the Company recognizes as Engineering Modification and Development (EMD) revenue amounts earned during the design and development phase of the contract following the guidance included in FASB ASC Topic 605-35, *Construction-Type and Production-Type Contracts* (ASC Topic 605-35). To the extent that multiple element arrangements include product sales, revenue is generally recognized once revenue recognition criteria for the product deliverable has been met based on the provisions of ASC

Topic 605.

To the extent that an arrangement contains software components, which include functional upgrades, that are sold on a standalone basis and which the Company has deemed outside the scope of the exception defined by ASU 2009-14, the Company recognizes software revenue in accordance with ASC Topic 985, *Software* (ASC Topic 985).

Single Element Arrangements

*Products* -

To the extent that a single element arrangement provides for product sales and repairs, the Company recognizes revenue once the criteria for the product deliverable has been met based on the provisions of ASC Topic 605. The Company also receives orders for existing equipment and parts. The Company recognizes revenue from the sale of such products upon shipment to the customer.

The Company offers its customers extended service contracts for additional fees. These service contract sales are recorded as deferred revenue and recognized as sales on a straight-line basis over the service contract period.

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*Engineering Services -*

The Company may enter into service arrangements to perform specified design and development services related to its products. The Company recognizes revenue from these arrangements as EMD revenue, following the guidance included in ASC Topic 605-35. The Company considers the nature of these service arrangements (including term, size of contract and level of effort) when determining the appropriate accounting treatment for a particular contract. The Company recognizes the revenue from these contracts using either the percentage-of-completion method or completed contract method of accounting.

The Company records revenue relating to these contracts using the percentage-of-completion method when the Company determines that progress toward completion is reasonable and reliably estimable and the contract is long-term in nature. The Company uses the completed contract method for all other contracts.

*Income Taxes*

Income taxes are recorded in accordance with FASB ASC Topic 740, *Income Taxes* (ASC Topic 740), which principally utilizes a balance sheet approach to provide for income taxes. Under this method, the Company recognizes deferred tax assets and liabilities for temporary differences between the financial reporting basis and the tax basis of the Company's assets, liabilities and expected benefits of utilizing net operating loss and tax credit carry-forwards. The impact on deferred taxes of changes in tax rates and laws, if any, are applied to the years during which temporary differences are expected to be settled and are reflected in the consolidated financial statements in the period of enactment.

Deferred tax assets are reduced by valuation allowances if, based on the consideration of all available evidence, it is more likely than not that some portion of the deferred tax asset will not be realized. Significant weight is given to evidence that can be objectively verified. The Company evaluates deferred income taxes on a quarterly basis to determine if valuation allowances are required by considering available evidence. Deferred tax assets are realized by having sufficient future taxable income to allow the related tax benefits to reduce taxes otherwise payable. The sources of taxable income that may be available to realize the benefit of deferred tax assets are future reversals of existing taxable temporary differences, future taxable income exclusive of reversing temporary differences and carry-forwards, taxable income in carry-back years and tax planning strategies that are both prudent and feasible. If the Company were to determine that it would be able to realize its deferred tax assets in the future in excess of the net recorded amount, an adjustment would be made to the valuation allowance which would reduce the provision for income taxes.

The accounting for uncertainty in income taxes requires a more likely than not threshold for financial statement recognition and measurement of tax positions taken or expected to be taken in a tax return. The Company records a liability for the difference between the (i) benefit recognized and measured for financial statement purposes and (ii) the tax position taken or expected to be taken on its tax return. To the extent that its assessment of such tax positions changes, the change in estimate is recorded in the period in which the determination is made. The Company has elected to record any interest or penalties from the uncertain tax position as income tax expense.

The Company files a consolidated United States federal income tax return. The Company prepares and files tax returns based on the interpretation of tax laws and regulations, and records estimates based on these judgments and interpretations. In the normal course of business, the tax returns are subject to examination by various taxing authorities. Such examinations may result in future tax and interest assessments by

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these taxing authorities, and the Company records a liability when it is probable that there will be an assessment. The Company adjusts the estimates periodically because of ongoing examinations by and settlements with the various taxing authorities, as well as changes in tax laws, regulations and precedent. The consolidated tax provision of any given year includes adjustments to prior year income tax accruals that are considered appropriate and any related estimated interest. Management believes that adequate accruals have been made for income taxes. Differences between estimated and actual amounts determined upon ultimate resolution, individually or in the aggregate, are not expected to have a material adverse effect on the Company's consolidated financial position but could possibly be material to our consolidated results of operations or cash flow of any one period.

### ***Research and Development***

Research and development charges incurred for product design, product enhancements and future product development are expensed as incurred. Product development and design charges incurred, related to a specific customer agreement, that are billable are capitalized and then charged to EMD cost of sales as the revenue related to the agreement is recognized.

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***Comprehensive Income***

Pursuant to FASB ASC Topic 220, *Comprehensive Income* (ASC Topic 220), the Company is required to classify items of other comprehensive income by their nature in a financial statement and display the accumulated balance of other comprehensive income separately from retained earnings and additional paid-in capital in the equity section of its condensed consolidated balance sheets. For the nine months ending June 30, 2011 and 2010, comprehensive income consists of net income and there were no items of other comprehensive income for any of the periods presented.

***Fair Value of Financial Instruments***

The Company adopted FASB ASC Topic 820, *Fair Value Measurements and Disclosures* (ASC Topic 820) in the first quarter of fiscal 2009 for financial assets and liabilities. This standard defines fair value as the price at which an asset could be exchanged in a current transaction between knowledgeable, willing parties. A liability's fair value is defined as the amount that would be paid to transfer the liability to a new obligor, not the amount that would be paid to settle the liability with the creditor.

Assets and liabilities measured at fair value are categorized based upon the level of judgment associated with the inputs used to measure their fair value. Hierarchical levels, defined by ASC Topic 820 and directly related to the amount of subjectivity associated with the inputs to fair valuation of these assets and liabilities, are as follows:

Level 1 Unadjusted quoted prices that are available in active markets for the identical assets or liabilities at the measurement date.

Level 2 Other observable inputs available at the measurement date, other than quoted prices included in Level 1, either directly or indirectly, including:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets in non-active markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived principally from or corroborated by other observable market data.

Level 3 Unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

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The following table sets forth by level within the fair value hierarchy the Company's financial assets and liabilities that were accounted for at fair value on a recurring basis as of June 30, 2011 and September 30, 2010, according to the valuation techniques the Company used to determine their fair values.

|                            | Fair Value Measurement on June 30, 2011                                |                                                        |                                                    |
|----------------------------|------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------|
|                            | Quoted Price in<br>Active Markets for<br>Identical Assets<br>(Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Assets                     |                                                                        |                                                        |                                                    |
| Cash and cash equivalents: |                                                                        |                                                        |                                                    |
| Money market funds         | \$ 39,306,143                                                          | \$                                                     | \$                                                 |

|                            | Fair Value Measurement on September 30, 2010                           |                                                        |                                                    |
|----------------------------|------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------|
|                            | Quoted Price in<br>Active Markets for<br>Identical Assets<br>(Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Assets                     |                                                                        |                                                        |                                                    |
| Cash and cash equivalents: |                                                                        |                                                        |                                                    |
| Money market funds         | \$ 36,903,024                                                          | \$                                                     | \$                                                 |



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***Stock-Based Compensation***

The Company accounts for stock-based compensation under FASB ASC Topic 505-50, *Equity-Based Payments to Non-Employees* (ASC Topic 505-50) and FASB ASC Topic 718, *Stock Compensation* (ASC Topic 718), which require the Company to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award using an option pricing model. That cost is recognized over the period during which an employee is required to provide service in exchange for the award.

***Warranty***

The Company offers warranties of various lengths on some products. At the time of shipment, the Company establishes a reserve for estimated costs of warranties based on its best estimate of the amounts necessary to settle future and existing claims using historical data on products sold as of the balance sheet date. The length of the warranty period, the product's failure rates and the customer's usage affects warranty cost. If actual warranty costs differ from the Company's estimated amounts, future results of operations could be adversely affected.

***Concentrations***

***Major Customers and Products***

For the three months ended June 30, 2011, four customers, Eclipse Aerospace, American Airlines, Inc., Federal Express and BAE Systems (USA), accounted for 21%, 19%, 16% and 16% of net sales, respectively. During the nine months ended June 30, 2011, three customers, Eclipse Aerospace Inc., Federal Express and Icelandair, accounted for 20%, 16% and 12% of net sales, respectively.

For the three months ended June 30, 2010, two customers, Eclipse Aerospace, Inc. and Cessna Aircraft Company, each accounted for 19% of net sales. During the nine months ended June 30, 2010 two customers, Lockheed Martin and Cessna Aircraft Company, accounted for 13% and 12% of net sales, respectively.

***Major Suppliers***

The Company currently buys several components from single source suppliers. Although there are a limited number of manufacturers of particular components, the Company believes other suppliers could provide similar components on comparable terms.

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For the three months ended June 30, 2011, the Company had one supplier that individually comprised greater than 10% of the Company's total inventory purchases. During the nine months ended June 30, 2011, the Company had one supplier that individually comprised greater than 10% of the Company's total inventory purchases.

### *Concentration of Credit Risk*

Financial instruments that potentially subject the Company to concentration of credit risk consist principally of cash balances and accounts receivable. The Company invests its excess cash where preservation of principal is the major consideration. The Company's customer base consists principally of companies within the aviation industry. The Company requests advance payments and/or letters of credit from customers that it considers to be credit risks.

The Company has maintained a reserve for doubtful accounts in the amount of \$0.2 million and \$0.2 million, as of June 30, 2011 and September 30, 2010.

### *Recent Accounting Pronouncements*

In January 2010, the FASB issued ASU No. 2010-06, *Fair Value Measurements and Disclosures* (ASU 2010-06) which amends ASC Topic 820, adding new requirements for disclosures for Levels 1 and 2, separate disclosures of purchases, sales, issuances, and settlements relating to Level 3 measurements and clarification of existing fair value disclosures. ASU 2010-06 is effective for interim and annual periods beginning after December 15, 2009 (the Company's fiscal year 2011), except for the requirement to provide Level 3 activity of purchases, sales, issuances and settlements on a gross basis, which will be effective for fiscal years beginning after December 15th, 2010 (the Company's fiscal year 2012). The Company has adopted ASU 2010-06 and has determined that this had no impact on the Company.

In April 2010, the FASB issued ASU No. 2010-17, *Revenue Recognition Milestone Method* (ASU 2010-17) which amends ASC Topic 605, *Revenue Recognition*, providing a consistent framework for applying the milestone method, thus

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adding clarity in practice on its application. The objective of ASU 2010-17 is to provide guidance on defining a milestone and determining when to apply the milestone method of revenue recognition to research and development transactions. ASU 2010-17 is effective for the Company, prospectively, for milestones achieved in fiscal years, and interim periods within those years, beginning on or after June 15, 2010 (the Company's fiscal year 2011). The Company has adopted ASU 2010-17 and has determined that the adoption of ASU 2010-17 had no impact on the Company.

**2. Detail of Certain Balance Sheet Accounts***Inventories*

Inventories are stated at the lower of cost (first-in, first-out) or market, net of reserve for excess and obsolete inventory, and consist of the following:

|                 | June 30,<br>2011 | September 30,<br>2010 |
|-----------------|------------------|-----------------------|
| Raw materials   | \$ 2,708,236     | \$ 2,725,268          |
| Work-in-process | 330,871          | 236,060               |
| Finished goods  | 1,337,871        | 1,695,064             |
|                 | \$ 4,376,978     | \$ 4,656,392          |

*Prepaid expenses and other current assets*

Prepaid expenses and other current assets consist of the following:

|                                     | June 30,<br>2011 | September 30,<br>2010 |
|-------------------------------------|------------------|-----------------------|
| Revenue recognized not yet invoiced | \$ 254,085       | \$ 420,429            |
| Prepaid insurance                   | 149,483          | 298,308               |
| Deferred engineering costs          | 14,014           | 48,237                |
| Income tax asset                    |                  | 29,066                |
| Other                               | 231,082          | 186,728               |
|                                     | \$ 648,664       | \$ 982,768            |

*Property and equipment*

Property and equipment, net consists of the following balances:

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|                                                 | June 30,<br>2011 | September 30,<br>2010 |
|-------------------------------------------------|------------------|-----------------------|
| Computer equipment                              | \$ 2,016,023     | \$ 1,968,365          |
| Corporate airplane                              | \$ 3,082,186     | 3,082,186             |
| Furniture and office equipment                  | \$ 1,074,279     | 1,077,698             |
| Manufacturing facility                          | \$ 5,599,931     | 5,576,466             |
| Equipment                                       | \$ 4,198,511     | 4,070,171             |
| Land                                            | \$ 1,021,245     | 1,021,245             |
|                                                 | 16,992,175       | 16,796,131            |
| Less: Accumulated depreciation and amortization | (9,434,796)      | (9,034,593)           |
|                                                 | \$ 7,557,379     | \$ 7,761,538          |

Depreciation and amortization related to property and equipment was approximately \$128,000 and \$179,000 for the three months ended June 30, 2011 and 2010, respectively.

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Depreciation and amortization related to property and equipment was approximately \$400,000 and \$589,000 for the nine months ended June 30, 2011 and 2010, respectively.

***Other assets***

Other assets consist of the following:

|                                                                    | <b>June 30,<br/>2011</b> | <b>September 30,<br/>2010</b> |
|--------------------------------------------------------------------|--------------------------|-------------------------------|
| Intangible assets, net of accumulated amortization                 |                          |                               |
| of \$356,720 and \$257,850 at June 30, 2011 and September 30, 2010 | \$ 243,517               | \$ 221,150                    |
|                                                                    | \$ 243,517               | \$ 221,150                    |

Intangible assets consist of licensing and certification rights which are amortized over a defined number of units. No impairment charge was recorded in the nine months ended June 30, 2011.

Total intangible amortization expense was approximately \$36,472 and \$23,190 for the three months ended June 30, 2011 and 2010, respectively. Total amortization expense for the nine months ended June 30, 2011 and 2010 was \$98,870 and \$43,140, respectively. Because the intangible assets are being amortized over a defined number of units, the future amortization expense over the next five years cannot be determined at this time.

***Accrued expenses***

Accrued expenses consist of the following:

|                                    | <b>June 30,<br/>2011</b> | <b>September 30,<br/>2010</b> |
|------------------------------------|--------------------------|-------------------------------|
| Warranty                           | \$ 949,931               | \$ 933,270                    |
| Salary, benefits and payroll taxes | 410,893                  | 552,646                       |
| Professional fees                  | 390,704                  | 303,139                       |
| Income taxes payable               | 18,235                   |                               |
| Materials on order                 | 26,770                   | 18,772                        |
| Other                              | 492,442                  | 777,233                       |
|                                    | \$ 2,288,975             | \$ 2,585,060                  |

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The Company provides for the estimated cost of product warranties at the time revenue is recognized. Warranty cost is recorded as cost of sales and the reserve balance is recorded as an accrued expense in the financial statements. While the Company engages in extensive product quality programs and processes, the Company's warranty obligation is affected by product failure rates and the related material, labor and delivery costs incurred in correcting a product failure. If actual product failure rates, material or labor costs differ from the Company's estimates, further revisions to the estimated warranty liability would be required.

Warranty cost and accrual information for the three months ended June 30, 2011 is highlighted below:

|                                                          |    |          |
|----------------------------------------------------------|----|----------|
| Warranty Accrual at March 31, 2011                       | \$ | 946,493  |
| Accrued expense for the three months ended June 30, 2011 |    | 56,257   |
| Warranty cost for the three months ended June 30, 2011   |    | (52,819) |
| Warranty Accrual at June 30, 2011                        | \$ | 949,931  |

Warranty cost and accrual information for the nine months ended June 30, 2011 is highlighted below:

|                                                         |    |           |
|---------------------------------------------------------|----|-----------|
| Warranty Accrual at September 30, 2010                  | \$ | 933,270   |
| Accrued expense for the nine months ended June 30, 2011 |    | 195,581   |
| Warranty cost for the nine months ended June 30, 2011   |    | (178,920) |
| Warranty Accrual at June 30, 2011                       | \$ | 949,931   |

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**3. Income Taxes**

The income tax expense for the three and nine months ended June 30, 2011 was \$1,000 and \$77,000, respectively, compared to income tax expense of \$270,000 and an income tax benefit of \$135,000, respectively, for the three and nine months ended June 30, 2010. The income tax expense for the three months ended June 30, 2011 reflects the cumulative adjustment resulting from an update to the forecast annual effective tax rate, and the income tax expense for the nine months ended June 30, 2011 reflects that adjustment. The income tax expense for the three months ended June 30, 2010 resulted from the pretax income for the quarter. The income tax benefit recorded for the nine months ended June 30, 2010 resulted from the pretax loss for that period.

The effective tax rates for the three months ended June 30, 2011 and 2010 were (1%) and 16%, respectively. The effective tax rate for the three months ended June 30, 2011 was impacted by the pre-tax loss for the quarter and the reforecast of the effective tax rate for the year. The effective tax rate for the three months ended June 30, 2010 was impacted by a decrease in the overall forecast effective tax rate for the year from the previous quarter, and a positive pre-tax income for the quarter compared to prior quarters in that year, and also a decrease in the provision for an uncertain tax position and related liability following the expiration of a related statute of limitations.

The effective tax rates for the nine months ended June 30, 2011 and 2010 were 10% and 21%, respectively. The effective tax rate differs from the statutory rate for the nine months ended June 30, 2011 primarily because of the favorable impact of various deductible temporary differences forecast in current tax expense and the forecast utilization of research and experimentation tax credit carry-forwards based on the forecast level of pre-tax income. Such items do not generate deferred tax expense because of the Company's maintenance of the valuation allowance. The effective tax rate differs from the statutory rate for the nine months ended June 30, 2010 because of the forecast reversals of various deductible temporary differences that are fully offset by a valuation allowance and the forecast utilization of research and experimentation tax credit carry-forwards based on the forecast level of pre-tax income and a decrease in an uncertain tax position and related liability upon the expiration of a statute of limitations.

In December of 2010, Congress enacted a two-year extension of the Research and Experimentation Tax Credit. This retroactive extension covered amounts paid or incurred from January 1, 2010 to December 31, 2010. The Company recognized the entire impact of this retroactive extension in the first quarter ended December 31, 2010, as required by ASC Topic 740.

The Company maintains a full valuation allowance against its net deferred tax assets, which consist primarily of deductible temporary differences and other carry-forward items. The Company will continue to maintain this valuation allowance until an appropriate level of profitability is sustained to warrant a conclusion that it is more likely than not that a portion of these net deferred tax assets will be realized in future periods. Accordingly, future pre-tax income within the jurisdictions for which the Company maintains a valuation allowance may result in these tax benefits being realized; however, there is no assurance of future pre-tax income.

**4. Capital Stock**

At June 30, 2011, the Company's Articles of Incorporation provide the Company authority to issue 75,000,000 shares of Common Stock and 10,000,000 shares of blank check Preferred Stock.

*Share-based compensation*

The Company accounts for share-based compensation under the provisions of ASC Topic 505-50 and ASC Topic 718, using the modified prospective approach and accounts for share-based compensation applying the fair value method for expensing stock options and non-vested stock awards.

Total share-based compensation expense was approximately \$82,000 and \$147,000 for the three months ended June 30, 2011 and 2010, respectively. The excess (shortfall in) tax benefits recognized as a credit (charge) to additional paid-in capital in the Statement of Shareholders Equity related to share-based compensation arrangements was \$2,000 and \$8,000 for the three months ended June 30, 2011 and 2010, respectively.

Total share-based compensation expense was approximately \$258,000 and \$433,000 for the nine months ended June 30, 2011 and 2010, respectively. The excess (shortfall in) tax benefits recognized as a credit (charge) to additional paid-in capital in the Statement



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of Shareholders Equity related to share-based compensation arrangements was \$5,000 for the nine months ended both June 30, 2011 and 2010. Compensation expense related to share-based awards is recorded in general and administrative expense.

The Company maintains the 1998 Stock Option Plan (the 1998 Plan ), the 2003 Restricted Stock Plan (the Restricted Plan ) and the 2009 Stock-Based Incentive Compensation Plan (the 2009 Plan ) as approved by the Company s shareholders. The 1998 Plan expired November 13, 2008.

***1998 Stock Option Plan***

The 1998 Plan allowed the granting of incentive and nonqualified stock options to employees, officers, directors, and independent contractors and consultants. No stock options were granted to independent contractors or consultants under this Plan. Total compensation expense associated with awards under the 1998 plan was \$26,000 and \$81,000 for the three months ended June 30, 2011 and 2010, respectively. Total compensation expense associated with awards under the 1998 plan was \$92,000 and \$268,000 for the nine months ended June 30, 2011 and 2010, respectively.

Incentive stock options granted under the 1998 Plan have exercise prices that must be at least equal to the fair value of the Common Stock on the grant date. Nonqualified stock options granted under the 1998 Plan have exercise prices that are less than, equal to or greater than the fair value of the Common Stock on the date of grant. The Company had reserved 3,389,000 shares of Common Stock for awards under the 1998 Plan. On November 13, 2008, the 1998 Plan expired and no additional shares were granted under the Plan after that date.

***Restricted Plan***

Total compensation expense under the Restricted Plan was \$0 and \$50,000 for the three months ended June 30, 2011 and 2010, respectively. Total compensation expense associated with the Restricted Plan was \$6,000 and \$150,000 for the nine months ended June 30, 2011 and 2010, respectively. The expense relates to shares that are issued to non-employee members of the Board of Directors on a quarterly basis as compensation. As of June 30, 2011, no shares remain available for grants of restricted stock under the Restricted Plan; however, the Company continues to make such grants to non-employee members of the Board of Directors under the 2009 Plan.

***2009 Stock-Based Incentive Compensation Plan***

The 2009 Plan authorizes the grant of Stock Appreciation Rights ( SARs ), Restricted Stock, Options and other equity-based awards under the 2009 Plan (collectively referred to as Awards ). Options granted under the 2009 Plan may be either incentive stock options as defined in section 422 of the Internal Revenue Code (the Code ), or nonqualified stock options, as determined by the Compensation Committee of the Company s Board of Directors (the Committee ).

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Subject to an adjustment that may be necessary in conjunction with a stock dividend, recapitalization, forward split or reverse split, reorganization, merger, consolidation, spin-off, combination, repurchase or share exchange, extraordinary or unusual cash distribution or other similar corporate transaction or event, the maximum number of shares of Common Stock available for Awards under the 2009 Plan is 1,200,000, all of which may be issued pursuant to Awards of incentive stock options. In addition, the Plan provides that no more than 300,000 shares may be awarded to any employee as a performance-based Award under Section 162(m) of the Code. Total shares of Common Stock available for Awards under the Plan are 1,119,746 and 1,150,000 as of June 30, 2011 and 2010, respectively.

If any Award is forfeited or if any Option terminates, expires or lapses without being exercised, the shares of Common Stock subject to such Award will again be available for future grant. Any shares tendered by a participant in payment of the exercise price of an Option or the tax liability with respect to an Award (including, in any case, shares withheld from any such Award) will not be available for future grant under the 2009 Plan. If there is any change in the Company's corporate capitalization, the Compensation Committee will adjust proportionately and equitably the number and kind of shares of Common Stock which may be issued in connection with future Awards, the number and kind of shares of Common Stock covered by Awards then outstanding under the 2009 Plan, the number and type of shares of Common Stock available under the 2009 Plan, the exercise or grant price of any Award or, if deemed appropriate, make provision for a cash payment with respect to any outstanding Award, provided that no adjustment may be made that would affect adversely the status of any Award that is intended to be a performance-based Award under Section 162(m) of the Code, unless otherwise determined by the Committee. In addition, the Committee may make adjustments in the terms and conditions of any Awards (including any performance goals) in recognition of unusual or nonrecurring events affecting the Company or any subsidiary, or in response to changes in applicable laws, regulations or accounting principles, provided that no adjustment may be made that would adversely affect the status of any Award that is intended to be a performance-based Award under Section 162(m) of the Code, unless otherwise determined by the Committee.

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Total compensation expense under the 2009 plan was approximately \$56,000 and \$15,000 for the three months ended June 30, 2011 and 2010, respectively. Total compensation expense associated with the 2009 plan was \$166,000 and \$0 for the nine months ended June 30, 2011 and 2010, respectively.

***Stock repurchase program***

On February 18, 2011, the Company's Board of Directors approved the Common Stock repurchase program to acquire up to 1,000,000 shares of the Company's outstanding Common Stock. The program will expire on February 10, 2012, unless further extended by the Company's Board of Directors. Purchases of the stock are to be made from time to time, subject to market conditions and at prevailing market prices. No shares were purchased under this plan during the three and nine months ended June 30, 2011.

**5. Income (Loss) per Share**

Income (loss) per share (EPS) is calculated using the principles of ASC Topic 260, *Earnings Per Share* (ASC 260).

For the three month period ended June 30, 2011, there were 253,800 options to purchase Common Stock outstanding excluded from the computation of diluted earnings per share because the effect would be anti-dilutive. For the nine month period ended June 30, 2011, there were 253,800 options to purchase Common Stock outstanding included in the computation of diluted earnings per share.

For the three month period ended June 30, 2010, there were 359,800 options to purchase Common Stock outstanding included in the computation of diluted earnings per share. For the nine month period ended June 30, 2010, there were 362,500 options to purchase Common Stock outstanding excluded from the computations of diluted earnings per share because the effect would be anti-dilutive.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS**

*This report contains forward looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act ). These forward looking statements are based largely on current expectations and projections about future events and trends affecting the business. In this report, the words believe, may, will, estimate, continue, anticipate, intend, forecast, expect, plan, should, is likely and similar expressions, as they relate to the business or to its management, are intended to identify forward looking statements, but they are not exclusive means of identifying them.*

*The forward looking statements in this report are only predictions and actual events or results may differ materially. In evaluating such statements, a number of risks, uncertainties and other factors could cause actual results, performance, financial condition, cash flows, prospects, and opportunities to differ materially from those expressed in, or implied by, the forward looking statements. These risks, uncertainties and other factors include the following factors:*

- *the impact of general economic trends on the Company's business;*
- *the deferral or termination of programs or contracts for convenience by customers;*
- *difficulties in developing and producing the Company's COCKPIT/IP system or other planned products for product enhancements;*
- *market acceptance of the Company's flat panel display systems, or COCKPIT/IP system or other planned products for product enhancements;*
- *the ability to gain regulatory approval of products in a timely manner;*
- *failure to retain/recruit key personnel;*
- *continued market acceptance of the Company's air data systems and products;*

- *the availability of government funding;*
- *delays in receiving components from third party suppliers;*
- *the competitive environment;*
- *the bankruptcy or insolvency of one or more key customers;*
- *new product offerings from competitors;*
- *protection of intellectual property rights;*
- *the ability to service the international market;*
- *potential future acquisitions; and*
- *other factors disclosed from time to time in the Company's filings with the Securities and Exchange Commission.*

*Except as expressly required by the federal securities laws, the Company undertakes no obligation to publicly update or revise any forward looking statements, whether as a result of new information, future events or otherwise after the date of this report. Results of operations in any past period should not be considered indicative of the results to be expected for future periods. Fluctuations in operating results may also result in fluctuations in the price of the Company's Common Stock.*

*Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this Form 10-Q. The Company does not undertake any obligation to publicly release any revisions to these forward-looking statements to reflect events, circumstances or changes in expectations after the date of this Form 10-Q, or to reflect the occurrence of unanticipated events. The forward-looking statements in this document are intended to be subject to the safe harbor protection provided by Sections 27A of the Securities Act of 1933, as amended (the Securities Act ) and 21E of the Exchange Act. For a discussion identifying some important factors that could cause actual results to vary materially from those anticipated in the forward-looking statements, see the Company's Securities and Exchange Commission filings including, but not limited to, the discussions of Risk Factors contained in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2010.*

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*Investors should also be aware that while the Company, from time to time, communicates with securities analysts, it is against its policy to disclose any material non-public information or other confidential commercial information. Accordingly, shareholders should not assume that the Company agrees with any statement or report issued by any analyst irrespective of the content of the statement or report. Furthermore, the Company has a policy against issuing or confirming financial forecasts or projections issued by others. Thus, to the extent that reports issued by securities analysts contain any projections, forecasts or opinions, such reports are not the responsibility of Innovative Solutions and Support, Inc.*

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**Company Overview**

Innovative Solutions and Support, Inc. (the Company or IS&S ) was founded in 1988. The Company designs, develops, manufactures and sells Flight Information Computers, Flat-Panel Display Systems and advanced monitoring systems that measure and display critical flight information, including data relative to aircraft separation, airspeed, and altitude, as well as engine and fuel data measurements.

IS&S sells its products to the retrofit market and, to a lesser extent, original equipment manufacturers ( OEMs ). Customers include the United States Department of Defense ( DoD ) and other government agencies and their commercial contractors, aircraft operators, aircraft modification centers and various OEMs. Although occasionally IS&S sells its products directly to the DoD, the Company has primarily sold its products to commercial customers for end use in DoD programs. Sales to defense contractors are on commercial terms, although some of the termination and other provisions of government contracts are applicable to these contracts.

Cost-of-sales related to product sales is comprised of material components purchased from suppliers, direct in-house assembly labor, overhead and warranty costs. Many of the components are standard, although certain parts are manufactured to meet IS&S specifications. The overhead portion of cost of sales is comprised primarily of salaries and benefits, building occupancy, supplies and outside service costs related to production management, purchasing, material control and quality control

Cost of sales related to Engineering Modification and Development ( EMD ) is comprised of engineering labor, consulting services, and other cost associated with specific design and development projects.

The Company intends to continue investing in the development of new products that complement current product offerings and will expense associated research and development costs as they are incurred.

Selling, general and administrative expenses consist of sales, marketing, business development, professional services, and salaries and benefits for executive and administrative personnel as well as facility costs, recruiting, legal, accounting, and other general corporate expenses.

IS&S sells its products to agencies of the United States and foreign governments, aircraft operators, aircraft modification centers and original equipment manufacturers. Customers have been and may continue to be affected by adverse economic conditions both in the United States and abroad. Such conditions may cause customers to curtail or delay their spending on both new and existing aircraft. Factors that can impact general economic conditions and the level of spending by customers include, but are not limited to, general levels of consumer spending, increases in fuel and energy costs, conditions in the real estate and mortgage markets, labor and healthcare costs, access to credit, consumer confidence and other macroeconomic factors affecting spending behavior. In addition, spending by government agencies may in the future be further reduced due to declining tax revenues associated with an economic downturn. If customers curtail or delay their spending or are forced to declare bankruptcy or liquidate their operations due to adverse economic conditions, IS&S revenues and results of operations will be adversely affected. However, the Company believes that in a declining economic environment a customer that may have otherwise elected to purchase newly manufactured aircraft will instead be interested in retrofitting existing aircraft as a cost effective alternative, which will create a market opportunity for IS&S products.

**Critical Accounting Policies and Estimates**

The discussion and analysis of financial condition and consolidated results of operations are based upon the Company's condensed consolidated financial statements, which have been prepared in accordance with generally accepted accounting principles in the United States. The preparation of these condensed consolidated financial statements requires estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. On an on-going basis, IS&S evaluates its estimates based upon historical experience and various other assumptions that it believes to be reasonable in the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The Company believes that accounting policies affect the estimates and judgments used in the preparation of its consolidated financial statements. The Annual Report on Form 10-K for the year ended September 30, 2010 contains a discussion of these critical accounting policies. There have been no significant changes in the Company's critical accounting policies since September 30, 2010. See also Note 1 to the Company's unaudited condensed consolidated financial statements for the three and nine month periods ended June 30, 2011 as set forth herein.



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**RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED  
JUNE 30, 2011 AND 2010**

The following table sets forth statement of operations data expressed as a percentage of total net sales for the periods indicated (some items may not add due to rounding):

|                                            | Three Months Ending June 30, |        | Nine Months Ending June 30, |        |
|--------------------------------------------|------------------------------|--------|-----------------------------|--------|
|                                            | 2011                         | 2010   | 2011                        | 2010   |
| <b>Net sales:</b>                          |                              |        |                             |        |
| Product                                    | 98.6%                        | 93.4%  | 99.0%                       | 90.6%  |
| Engineering - modification and development | 1.4%                         | 6.6%   | 1.0%                        | 9.4%   |
| Total net sales                            | 100.0%                       | 100.0% | 100.0%                      | 100.0% |
| <b>Cost of sales</b>                       |                              |        |                             |        |
| Product                                    | 46.6%                        | 37.0%  | 44.4%                       | 45.4%  |
| Engineering - modification and development | 0.5%                         | 1.5%   | 0.4%                        | 4.0%   |
| Total cost of sales                        | 47.1%                        | 38.5%  | 44.8%                       | 49.4%  |
| Gross profit                               | 52.9%                        | 61.5%  | 55.2%                       | 50.6%  |
| <b>Operating expenses:</b>                 |                              |        |                             |        |
| Research and development                   | 23.6%                        | 16.3%  | 22.4%                       | 21.6%  |
| Selling, general and administrative        | 31.1%                        | 24.8%  | 30.1%                       | 33.5%  |
| Total operating expenses                   | 54.7%                        | 41.0%  | 52.5%                       | 55.1%  |
| Operating income (loss)                    | -1.8%                        | 20.3%  | 2.7%                        | -4.5%  |
| Interest income                            | 0.5%                         | 0.9%   | 0.6%                        | 0.3%   |
| Interest (expense)                         | 0.0%                         | 0.0%   | 0.0%                        | 0.0%   |
| Other income                               | 0.0%                         | 0.0%   | 0.8%                        | 0.7%   |
| Income (loss) before income taxes          | -1.3%                        | 21.2%  | 4.1%                        | -3.6%  |
| Income tax expense (benefit)               | 0.0%                         | 3.5%   | 0.4%                        | -0.8%  |
| Net income (loss)                          | -1.3%                        | 17.8%  | 3.7%                        | -2.8%  |

**Three Months Ended June 30, 2011 Compared to the Three Months Ended June 30, 2010**

*Net sales.* Net sales decreased \$1.8 million, or 23.6%, to \$6.0 million for the three months ended June 30, 2011 from \$7.8 million in the three months ended June 30, 2010. For the three months ended June 30, 2011, product sales decreased approximately \$1.4 million and EMD sales decreased approximately \$0.4 million from the same period in the prior year. The decrease in product sales was primarily the result of delays in delivery schedules for backlog orders and delayed or eliminated contract awards. The decrease in EMD sales was primarily the result of delays in contract awards.

*Cost of sales.* Cost of sales decreased \$0.2 million or 6.6%, to \$2.8 million, or 47.1% of net sales in the three months ended June 30, 2011 from \$3.0 million, or 38.5% of net sales in the three months ended June 30, 2010. The decrease in cost of sales was primarily the result of decreased

net sales, partially offset by a less profitable product mix.

*Research and development.* Research and development expense increased \$0.1 million or 10.5% to \$1.4 million or 23.6% of net sales in the three months ended June 30, 2011 from \$1.3 million or 16.3% of net sales in the three months ended June 30, 2010. The increase in research and development expense in the quarter was primarily because of an increase in project costs associated with new product development consistent with the Company's strategy of continuing to invest in on-going research and development of its core products.

*Selling, general, and administrative.* Selling, general and administrative expense for the three months ended June 30, 2011 and 2010 was \$1.9 million, or 31.1% and 24.8% of net sales, respectively. The increase as a percentage of net sales for the three months ended June 30, 2011, as compared to the three months ended June 30, 2010, is attributable to the lower net sales in the 2011 quarter.

*Interest income.* Interest income was \$27,000 in the three months ended June 30, 2011 compared to \$69,000 in the three months ended June 30, 2010. The decrease in interest income was primarily the result of lower interest rates in the quarter compared to the prior year.

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*Interest expense.* Interest expense was \$350 in the three months ended June 30, 2011 as compared to \$562 in the three months ended June 30, 2010.

*Income tax expense (benefit).* The income tax expense for the three months ended June 30, 2011 was \$1,000 compared to \$270,000 for the three months ended June 30, 2010. The decrease in the income tax expense for the three months ended June 30, 2011 compared to the three months ended June 30, 2010 resulted from the lower actual pre-tax income for the 2011 quarter.

The effective tax rates for the three months ended June 30, 2011 and 2010 were (1%) and 16%, respectively. The effective tax rate for the three months ended June 30, 2011 reflected the pre-tax loss for the quarter and the reforecast of the effective tax rate for the year. The effective tax rate for the three months ended June 30, 2010 reflected a decrease in the forecast effective tax rate for the year from that of the previous quarter and positive pre-tax income for the quarter compared to prior quarters in that year and a reversal of an accrual for an uncertain tax position following the expiration of the related statute of limitations.

*Net (Loss) Income.* As a result of the factors described above, the Company's net loss for the three months ended June 30, 2011 was \$0.08 million. The net income for the three months ended June 30, 2010 was \$1.4 million.

**Nine months ended June 30, 2011 Compared to the Nine months ended June 30, 2010**

*Net sales.* Net sales increased \$1.4 million, or 8.2%, to \$19.2 million for the nine months ended June 30, 2011 from \$17.8 million in the nine months ended June 30, 2010. For the nine months ended June 30, 2011, product sales increased \$2.9 million and EMD sales decreased \$1.5 million from the same period in the prior year. The increase in product sales was primarily the result of new customer sales and the delivery of customer backlog orders, while the decrease in EMD sales was primarily the result of customer delays in new program awards.

*Cost of sales.* Cost of sales decreased \$0.2 million or 1.9%, to \$8.6 million, or 44.8% of net sales in the nine months ended June 30, 2011 from \$8.8 million, or 49.4% of net sales in the nine months ended June 30, 2010. The decrease was primarily the result of a favorable product mix and production efficiencies. The combination of increased net sales, favorable product mix and production efficiencies had a positive impact on gross margin, for the nine months ended June 30, 2011, as compared to the prior year.

*Research and development.* Research and development expense increased \$0.5 million or 12.4% to \$4.3 million or 22.4% of net sales in the nine months ended June 30, 2011 from \$3.8 million or 21.6% of net sales in the nine months ended June 30, 2010. The increase in research and development expense in the nine months ended June 30, 2011 was primarily the result of an increase in project costs associated with new product development.

*Selling, general, and administrative.* Selling, general and administrative expenses decreased \$0.2 million, or 2.9%, to \$5.8 million, or 30.1% of net sales in the nine months ended June 30, 2011 from \$6.0 million or 33.5% of net sales in the nine months ended June 30, 2010. The decrease in selling, general and administrative expense in the nine months ended June 30, 2011 occurred primarily because of continued cost containment efforts. The decrease as a percentage of net sales for the nine months ended June 30, 2011, as compared to the nine months ended June 30,

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2010, was attributable to reduced selling, general and administrative expenses combined with the increase in net sales.

*Interest income.* Interest income was \$120,000 for both nine month periods ended June 30, 2011 and 2010.

*Interest expense.* Interest expense was \$1,212 in the nine months ended June 30, 2011 compared to \$1,840 in the nine months ended June 30, 2010.

*Income tax expense (benefit).* The income tax expense for the nine months ended June 30, 2011 was \$77,000 compared to a benefit of \$135,000 for the nine months ended June 30, 2010. The increase in the income tax expense for the nine months ended June 30, 2011 was the result of pre-tax income for the nine months ended June 30, 2011 compared a pre-tax loss in the same period in the prior year.

The effective tax rates for the nine months ended June 30, 2011 and 2010 were 10% and 21%, respectively. The effective tax rate differs from the statutory rate for the nine months ended June 30, 2011 primarily because of the favorable impact of various deductible temporary differences forecast on current tax expense for the full year and the forecast utilization of research and experimentation tax credit carry-forwards, based on the forecast level of pre-tax income for the year. Such items did not generate deferred tax expense because of the Company's ongoing position of maintaining the full valuation allowance. The effective tax rate differs from the statutory rate for the nine months ended June 30, 2010 because the forecast net reversals of various deductible temporary differences were offset fully by an adjustment to the valuation allowance and the forecast utilization of research and experimentation tax credit carry-forwards, based on the forecast pre-tax income for the year and a decrease in a provision for an uncertain tax position and related liability upon the expiration of a statute of limitations.

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*Net (Loss) Income.* As a result of the factors described above, the Company's net income for the nine months ended June 30, 2011 was \$0.7 million. The net loss for the nine months ended June 30, 2010 was \$0.50 million.

**Liquidity and Capital Resources**

The following table highlights key financial measurements of the Company:

|                                                  | <b>June 30,<br/>2011</b> | <b>September 30,<br/>2010</b> |
|--------------------------------------------------|--------------------------|-------------------------------|
| Cash and cash equivalents                        | \$ 42,581,389            | \$ 40,916,346                 |
| Accounts receivable, net                         | 3,064,685                | 2,529,976                     |
| Current assets                                   | 51,090,569               | 49,607,834                    |
| Current liabilities                              | 3,726,775                | 3,296,778                     |
| Deferred revenue                                 | 336,410                  | 166,621                       |
| Total debt and other non-current liabilities (1) | 738,933                  | 826,927                       |
| Quick ratio (2)                                  | 12.25                    | 13.18                         |
| Current ratio (3)                                | 13.71                    | 15.05                         |

|                                           | <b>Nine Months Ending June 30,</b> |              |
|-------------------------------------------|------------------------------------|--------------|
|                                           | <b>2011</b>                        | <b>2010</b>  |
| <b>Cash flow activities:</b>              |                                    |              |
| Net cash provided by operating activities | \$ 1,870,217                       | \$ 2,646,251 |
| Net cash (used in) investing activities   | (196,045)                          | (162,173)    |
| Net cash (used in) financing activities   | (9,129)                            | (30,236)     |

(1) Excludes deferred revenue

(2) Calculated as: (Cash and cash equivalents and Accounts receivable, net) divided by Current liabilities

(3) Calculated as: Current assets divided by Current liabilities

The Company's main source of liquidity has been cash flow from operating activities which finances inventory, accounts receivable and payroll.

***Operating activities***

Cash provided by operating activities was \$1.9 million for the nine months ended June 30, 2011 compared to cash provided by operating activities of \$2.6 million for the nine months ended June 30, 2010. The decrease was primarily the result of net income of \$0.7 million and an increase to accounts payable of \$0.5 million, partially offset by an increase in accounts receivable of \$0.5 million for the nine months ended

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June 30, 2011 versus a decrease in accounts receivable of \$2.3 million, partially offset by a net loss of \$0.5 million and a decrease to accounts payable of \$0.2 million in the prior year.

The cash provided by operating activities during the nine months ended June 30, 2011 resulted primarily from net income of \$0.7 million, an increase in accounts payable, decrease in prepaid expenses and decrease in inventories of \$0.5 million, \$0.3 million and \$0.3 million, respectively, partially offset by an increase in accounts receivable of \$0.5 million.

### *Investing activities*

Cash used in investing activities was \$196,000 and \$162,000 for the nine months ended June 30, 2011 and 2010, respectively, which consisted primarily of the purchase of production and laboratory test equipment.

### *Financing activities*

Net cash used in financing activities was \$9,000 for the nine months ended June 30, 2011 which consisting of repayment of capitalized lease obligations. Net cash used in financing activities was \$30,000 for the nine months ended June 30, 2010 which consisted of \$22,000 for the repurchase of common stock and \$8,000 for the repayment of capitalized lease obligations.

Future capital requirements depend upon numerous factors, including market acceptance of the Company's products, the timing and rate of expansion of business, acquisitions, joint ventures and other factors. IS&S has experienced increases in expenditures since its inception consistent with growth in operations, personnel and product line and anticipates that expenditures will continue to increase in the foreseeable future. The Company believes that its cash and cash equivalents will provide sufficient capital to fund operations for at least the next twelve months. However, the Company may need to raise additional funds through public or private financings or other arrangements in order to support more rapid expansion than anticipated either through acquisitions or organic growth. Further, IS&S may need to develop and introduce new or enhanced products, to respond to competitive pressures, to invest in or acquire businesses or technologies or to respond to unanticipated requirements or developments. If additional funds are raised through the issuance of equity securities, dilution to existing shareholders may result. If insufficient funds are available, the Company may not be able to introduce new products or to compete effectively.

Table of Contents**Backlog**

As of June 30, 2011 and September 30, 2010, the backlog was \$26.6 million and \$32.3 million, respectively. The \$5.7 million decrease in backlog was the result of \$15.8 million in new business orders offset by \$18.9 million of recognized revenues and \$2.6 million of de-bookings. Air Data product backlog as of June 30, 2011 decreased \$0.3 million from September 30, 2010; Flat Panel Display Systems backlog as of June 30, 2011 decreased \$5.4 million from September 30, 2010. To the extent new business orders do not continue to equal or exceed recognized revenue from the Company's existing backlog, future operating results may be impacted negatively.

Backlog activity for the nine months ended June 30, 2011 (in thousands):

| Balance at<br>September 30,<br>2010 | Additional<br>Bookings | Recognized<br>in Revenue | Balance at<br>June 30,<br>2011 |
|-------------------------------------|------------------------|--------------------------|--------------------------------|
| \$ 32,338                           | \$ 13,541              | \$ 19,247                | \$ 26,632                      |

Backlog activity for the three months ended June 30, 2011 (in thousands):

| Balance at<br>March 31,<br>2011 | Additional<br>Bookings | Recognized<br>in Revenue | Balance at<br>June 30,<br>2011 |
|---------------------------------|------------------------|--------------------------|--------------------------------|
| \$ 25,252                       | \$ 7,351               | \$ 5,971                 | \$ 26,632                      |

**Off-Balance Sheet Arrangements**

IS&S does not participate in transactions that generate relationships with unconsolidated entities or financial partnerships, such as special purpose entities ( SPEs ) or variable interest entities ( VIEs ), which would have been established for the purpose of facilitating off-balance sheet arrangements or other limited purposes. As of June 30, 2011 and September 30, 2010, the Company was not involved with any unconsolidated SPEs or VIEs.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company's operations are exposed to market risks primarily as a result of changes in interest rates. The Company does not use derivative financial instruments for speculative or trading purposes. The Company's exposure to market risk for changes in interest rates relates to its cash equivalents. The Company's cash equivalents consist of funds invested in money market accounts which bear interest at a variable rate. The Company does not participate in interest rate hedging; therefore, a change in interest rates earned on the cash equivalents would impact interest income and cash flows, but would not impact the fair market value of the related underlying instruments. Assuming that the balances during the

three and nine months ending June 30, 2011 were to remain constant and no actions were taken to alter the existing interest rate sensitivity, a hypothetical 1% increase in variable interest rates would have affected interest income by approximately \$105,000 and \$316,000, respectively, with a resulting impact on cash flows of approximately \$105,000 and \$316,000, for the three and nine months ended June 30, 2011 respectively.

**Item 4. Controls and Procedures**

(a) An evaluation was performed under the supervision and with the participation of the Company's management, including its Chief Executive Officer, or CEO, and Chief Financial Officer, or CFO, of the effectiveness of the Company's disclosure controls and procedures, as such term is defined under Rule 13a-15e under the Exchange Act as of June 30, 2011. Based on that evaluation, the Company's management, including the CEO and CFO, concluded that the Company's disclosure controls and procedures were sufficiently effective to provide reasonable assurance that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act, were recorded, processed, summarized and reported as specified in Securities and Exchange Commission rules and forms and that such information is accumulated and communicated to the Company's management, including the CEO and CFO, or persons



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performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

(b) There were no changes in the Company's internal control over financial reporting identified in connection with the evaluation of such controls that occurred during the Company's most recent fiscal quarter that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

In the ordinary course of business, IS&S is at times subject to various legal proceedings and claims. The Company does not believe any such matters that are currently pending will have a material adverse effect on the results of operations or financial position.

On January 5, 2011, Jeffrey L. Burtch, the Chapter 7 Trustee for AE Liquidation, Inc. (formerly Eclipse Aviation Corporation), served a complaint on IS&S for avoidance actions against IS&S on behalf of AE Liquidation, Inc. for the avoidance of seven payments totaling \$321,095 as allegedly preferential transfers paid to the Company during the 90 days preceding the filing of the bankruptcy petition of Eclipse Aviation Corporation on November 25, 2008. The Company asserted meritorious defenses to these avoidance actions. The parties have now reached an agreement, subject to Court approval, under which the Company has paid \$17,000 and waived its claim in the bankruptcy proceeding in settlement of the case in its entirety. There can be no assurance that the settlement will be finalized until it is approved by the Court.

**Item 1A. Risk Factors**

There are no material changes to the risk factors described under Item 1A of our Form 10-K for the year ended September 30, 2010.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None

**Item 3. Defaults upon Senior Securities**

None

**Item 4. Removed and reserved**

**Item 5. Other Information**

None

**Item 6. Exhibits**

(a) Exhibits

31.1\* Certification of Chief Executive Officer Pursuant to Rule 13a-14(a)

31.2\* Certification of Chief Financial Officer Pursuant to Rule 13a-14(a)

32.1 Certification Pursuant to U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101.1 XBRL Instance Document

101.2 XBRL Taxonomy Extension Schema Document

101.3 XBRL Taxonomy Extension Calculation Linkbase Document

101.4 XBRL Taxonomy Extension Definition Linkbase Document

101.5 XBRL Taxonomy Extension Label Linkbase Document

101.6 XBRL Taxonomy Extension Presentation Linkbase Document

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\* Filed herewith

Furnished herewith



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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**INNOVATIVE SOLUTIONS AND SUPPORT, INC.**

Date: August 5, 2011

By:

*/s/* RONALD C. ALBRECHT  
RONALD C. ALBRECHT  
CHIEF FINANCIAL OFFICER