ALIGN TECHNOLOGY INC Form 10-O

May 03, 2013

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**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

For the quarterly period ended March 31, 2013

OR

... TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission file number: 0-32259

ALIGN TECHNOLOGY, INC.

(Exact name of registrant as specified in its charter)

Delaware 94-3267295 (State or other jurisdiction of (I.R.S. Employer

incorporation or organization) (I.R.S. Employer Identification Number)

2560 Orchard Parkway San Jose, California 95131

(Address of principal executive offices)

(408) 470-1000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer x

Accelerated filer ...

Non-accelerated filer o (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

The number of shares outstanding of the registrant's Common Stock, \$0.0001 par value, as of April 26, 2013 was 81,557,143

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PART I—FINANCIAL INFORMATION
ITEM 1 FINANCIAL STATEMENTS
ALIGN TECHNOLOGY, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share data)
(unaudited)

|   | Three Months Ended           |            |  |
|---|------------------------------|------------|--|
|   | March 31,                    |            |  |
|   | 2013                         | 2012       |  |
| Net revenues  | \$153,580                    | \$135,079  |  |
| Cost of net revenues  | 40,731                       | 34,319     |  |
| Gross profit  | 112,849                      | 100,760    |  |
| Operating expenses:   |                              |            |  |
| Sales and marketing   | 42,281                       | 38,717     |  |
| General and administrative  | 30,348                       | 23,511     |  |
| Research and development  | 11,282                       | 10,526     |  |
| Impairment of goodwill  | 40,693                       |            |  |
| Impairment of long-lived assets                                       | 26,320                       |            |  |
| Total operating expenses  | 150,924                      | 72,754     |  |
| Income (loss) from operations   | (38,075                      | ) 28,006   |  |
| Other expenses, net   | (988                         | ) (812     |  |
| Net income (loss) before provision for income taxes                   | (39,063                      | ) 27,194   |  |
| Provision for income taxes  | 2,920                        | 6,210      |  |
| Net income (loss)   | \$(41,983                    | ) \$20,984 |  |
| Net income (loss) per share:  |                              |            |  |
| Basic   | \$(0.52                      | ) \$0.26   |  |
| Diluted   | \$(0.52                      | ) \$0.26   |  |
| Shares used in computing net income (loss) per share:                 |                              |            |  |
| Basic   | 81,248                       | 79,235     |  |
| Diluted   | 81,248                       | 81,856     |  |
| The accompanying notes are an integral part of these unaudited conden | sed consolidated financial s | tatements  |  |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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ALIGN TECHNOLOGY, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (in thousands) (unaudited)

|  | Three Months Ended |            |   |
|--|--------------------|------------|---|
|  | March 31,          |            |   |
|  | 2013               | 2012       |   |
| Net income (loss)  | \$(41,983          | ) \$20,984 |   |
| Net change in cumulative translation adjustment                                  | (55                | ) 159      |   |
| Change in unrealized gains (losses) on available-for-sale securities, net of tax | 3                  | (12        | ) |
| Other comprehensive income (loss)  | (52                | ) 147      |   |
| Comprehensive income (loss)  | \$(42,035          | ) \$21,131 |   |
|  |                    |            |   |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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# ALIGN TECHNOLOGY, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share data)

(unaudited)

|   | March 31, 2013 | December 31, 2012 |  |  |  |
|---|----------------|-------------------|--|--|--|
| ASSETS  | 2013           | 2012              |  |  |  |
| Current assets:   |                |                   |  |  |  |
| Cash and cash equivalents   | \$328,745      | \$306,386         |  |  |  |
| Restricted cash   | 508            | 1,575             |  |  |  |
| Marketable securities, short-term   | 37,975         | 28,485            |  |  |  |
| Accounts receivable, net of allowance for doubtful accounts and returns of \$1,247                          | ,              | •                 |  |  |  |
| and \$2,484, respectively   | 108,672        | 98,992            |  |  |  |
| Inventories   | 15,442         | 15,122            |  |  |  |
| Prepaid expenses and other current assets   | 35,989         | 35,233            |  |  |  |
| Total current assets  | 527,331        | 485,793           |  |  |  |
| Marketable securities, long-term  | 10,680         | 21,252            |  |  |  |
| Property, plant and equipment, net  | 72,672         | 79,191            |  |  |  |
| Goodwill  | 58,543         | 99,236            |  |  |  |
| Intangible assets, net  | 25,429         | 45,777            |  |  |  |
| Deferred tax assets   | 28,417         | 21,609            |  |  |  |
| Other assets  | 3,173          | 3,454             |  |  |  |
| Total assets  | \$726,245      | \$756,312         |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY  |                |                   |  |  |  |
| Current liabilities:  |                |                   |  |  |  |
| Accounts payable  | \$19,748       | \$19,549          |  |  |  |
| Accrued liabilities   | 64,635         | 74,247            |  |  |  |
| Deferred revenues   | 59,472         | 61,975            |  |  |  |
| Total current liabilities   | 143,855        | 155,771           |  |  |  |
| Other long-term liabilities   | 21,272         | 19,224            |  |  |  |
| Total liabilities   | 165,127        | 174,995           |  |  |  |
| Commitments and contingencies (Note 7)  |                |                   |  |  |  |
| Stockholders' equity:   |                |                   |  |  |  |
| Preferred stock, \$0.0001 par value (5,000 shares authorized; none issued)                                  |                |                   |  |  |  |
| Common stock, \$0.0001 par value (200,000 shares authorized; 81,725 and 80,611                              | 8              | 8                 |  |  |  |
| issued and outstanding in 2013 and 2012, respectively)  | o              | o                 |  |  |  |
| Additional paid-in capital  | 694,334        | 670,732           |  |  |  |
| Accumulated other comprehensive income, net   | 151            | 203               |  |  |  |
| Accumulated deficit   | (133,375       | ) (89,626 )       |  |  |  |
| Total stockholders' equity  | 561,118        | 581,317           |  |  |  |
| Total liabilities and stockholders' equity  | \$726,245      | \$756,312         |  |  |  |
| The accompanying notes are an integral part of these unaudited condensed consolidated financial statements. |                |                   |  |  |  |

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# ALIGN TECHNOLOGY, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

|   | Three Months Ended March 31, |            |
|---|------------------------------|------------|
|   | 2013                         | 2012       |
| CASH FLOWS FROM OPERATING ACTIVITIES:   |                              | Revised*   |
| Net income (loss)   | \$(41,983                    | ) \$20,984 |
| Adjustments to reconcile net income (loss) to net cash provided by operating    |                              |            |
| activities:   |                              |            |
| Deferred taxes  | 931                          | 4,726      |
| Depreciation and amortization   | 3,855                        | 2,753      |
| Amortization of intangibles   | 1,089                        | 1,146      |
| Stock-based compensation  | 6,410                        | 4,863      |
| Excess tax benefit from share-based payment arrangements                        | (7,739                       | ) (8,043   |
| Impairment of goodwill  | 40,693                       | _          |
| Impairment of long-lived assets   | 26,320                       | _          |
| Recovery of doubtful accounts and returns                                       | (1,196                       | ) (119     |
| Other   | (10                          | ) 52       |
| Changes in assets and liabilities:  |                              |            |
| Accounts receivable   | (9,240                       | ) (2,398   |
| Inventories   | (320                         | ) (4,030   |
| Prepaid expenses and other assets   | (586                         | ) (1,530   |
| Accounts payable  | 1,611                        | (3,641)    |
| Accrued and other long-term liabilities   | (7,941                       | ) (9,191   |
| Deferred revenues   | (1,476                       | ) 1,809    |
| Net cash provided by operating activities                                       | 10,418                       | 7,381      |
| CASH FLOWS FROM INVESTING ACTIVITIES:   |                              |            |
| Release of restricted cash  | 1,053                        | 3          |
| Purchase of property, plant and equipment                                       | (5,608                       | ) (12,559  |
| Purchase of marketable securities   | (3,282                       | ) (28,190  |
| Maturities of marketable securities   | 4,366                        | 2,751      |
| Other assets  | 26                           | _          |
| Net cash used in investing activities   | (3,445                       | ) (37,995  |
| CASH FLOWS FROM FINANCING ACTIVITIES:   |                              |            |
| Proceeds from issuance of common stock  | 13,268                       | 10,180     |
| Common stock repurchase   | (2,438                       | ) (2,524   |
| Excess tax benefit from share-based payment arrangements                        | 7,739                        | 8,043      |
| Employees' taxes paid upon the vesting of restricted stock units                | (3,141                       | ) (1,408   |
| Other   | (5                           | ) —        |
| Net cash provided by financing activities                                       | 15,423                       | 14,291     |
| Effect of foreign exchange rate changes on cash and cash equivalents            | (37                          | ) 9        |
| Net increase (decrease) in cash and cash equivalents                            | 22,359                       | (16,314)   |
| Cash and cash equivalents, beginning of the period                              | 306,386                      | 240,675    |
| Cash and cash equivalents, end of the period                                    | \$328,745                    | \$224,361  |
| The accompanying notes are an integral part of these unaudited condensed consol |                              |            |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

<sup>\*</sup>See Note 1 of Condensed Consolidated Financial Statements.

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ALIGN TECHNOLOGY, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited)
Note 1. Summary of Significant Accounting Policies

#### Basis of presentation

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared by Align Technology, Inc. ("we", "our", or "Align") in accordance with the rules and regulations of the Securities and Exchange Commission (SEC) and contain all adjustments, including normal recurring adjustments, necessary to present fairly our results of operations for the three months ended March 31, 2013 and 2012, our comprehensive income (loss) for the three months ended March 31, 2013 and 2012, our financial position as of March 31, 2013 and our cash flows for the three months ended March 31, 2013 and 2012. The Condensed Consolidated Balance Sheet as of December 31, 2012 was derived from the December 31, 2012 audited financial statements.

The results of operations for the three months ended March 31, 2013 are not necessarily indicative of the results that may be expected for the year ending December 31, 2013 or any other future period, and we make no representations related thereto. The information included in this Quarterly Report on Form 10-Q should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Quantitative and Qualitative Disclosures About Market Risk" and the Consolidated Financial Statements and notes thereto included in Items 7, 7A and 8, respectively, in our Annual Report on Form 10-K for the year ended December 31, 2012.

#### Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("U.S.") requires our management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ materially from those estimates. On an ongoing basis, we evaluate our estimates, including those related to the fair values of financial instruments, long-lived assets and goodwill, useful lives of intangible assets and property and equipment, stock-based compensation, income taxes, and contingent liabilities, among others. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable, the results of which form the basis for making judgments about the carrying values of assets and liabilities.

#### Revision of Prior Period Financial Statements

In connection with the preparation of our consolidated financial statements for the third quarter of 2012, we determined that we had not correctly recognized the excess tax benefits related to stock-based awards in the first quarter of 2012.

In accordance with Staff Accounting Bulletin (SAB) No. 99, "Materiality", and SAB No. 108, "Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements", we evaluated the materiality of the errors from qualitative and quantitative perspectives, and evaluated the quantified errors under both the iron curtain and the roll-over methods. We concluded that the errors were not material to the financial statements for the first quarter of 2012 and revised the presentation of the statement of cash flows for the first quarter of 2012. The following tables summarize the effects of the revision on our Condensed Consolidated Statement of Cash Flows. The revision did not impact our Condensed Consolidated Statement of Operations for the first quarter of 2012.

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#### Cash flows

|   | Three Months Ended March 31, 2012 |           |          |  |
|---|-----------------------------------|-----------|----------|--|
|   | (in thousands)                    |           |          |  |
|   | Previously Reported Adjustment    |           |          |  |
| Statement of Cash Flows                   |                                   |           |          |  |
| Net cash provided by operating activities | \$15,424                          | \$(8,043) | \$7,381  |  |
| Net cash provided by financing activities | 6,248                             | 8,043     | 14,291   |  |
| Net decrease in cash and cash equivalents | (16,314)                          | _         | (16,314) |  |

#### **Recent Accounting Pronouncements**

In February 2013, the FASB issued ASU 2013-02, "Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income ("AOCI")". This standard requires reporting, in one place, information about reclassifications out of AOCI by component. An entity is required to present, either on the face of the financial statements or in the notes, significant amounts reclassified out of AOCI by the respective line items of net income, but only if the amount is reclassified in its entirety in the same reporting period. For amounts that are not required to be reclassified to net income in their entirety, an entity is required to cross-reference to other currently required disclosures that provide additional detail about those amounts. The information required by this standard must be presented in one place, either parenthetically on the face of the financial statements by income statement line item or in a note. The adoption of this guidance during the period ended March 31, 2013 did not have a material affect to our condensed consolidated financial statements.

#### Note 2. Marketable Securities and Fair Value Measurements

Our short-term and long-term marketable securities as of March 31, 2013 and December 31, 2012 are as follows (in thousands):

#### Short-term

| March 31, 2013                                | Amortized<br>Cost | Unrealized<br>Gains | Unrealized<br>Losses | Fair Value |
|---|-------------------|---------------------|----------------------|------------|
| Corporate bonds                               | 27,145            | 21                  | (2                   | ) 27,164   |
| U.S. dollar dominated foreign corporate bonds | 8,052             | 10                  | _                    | 8,062      |
| Commercial paper                              | 2,749             |                     | _                    | 2,749      |
| Total   | \$37,946          | \$31                | \$(2                 | ) \$37,975 |
|   |                   |                     |                      |            |

### Long-term

| Amortized<br>Cost | Gross<br>Unrealized<br>Gains      | Unrealized Losses                                      | Fair Value  |
|-------------------|-----------------------------------|--|---|
| \$7,592           | \$2                               | \$(4   | ) \$7,590   |
| 2,066             | 2                                 |  | 2,068   |
| 1,023             |                                   | (1   | ) 1,022   |
| \$10,681          | \$4                               | \$(5   | ) \$10,680  |
|                   | Cost<br>\$7,592<br>2,066<br>1,023 | Amortized Unrealized Gains \$7,592 \$2 2,066 2 1,023 — | Amortized Cost         Unrealized Gains         Unrealized Losses           \$7,592         \$2         \$(4           2,066         2         —           1,023         —         (1 |

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#### Short-term

| December 31, 2012                             | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses |   | Fair Value    |
|---|-------------------|------------------------------|-------------------------------|---|---------------|
| Corporate bonds                               | \$18,767          | \$7                          | \$(4                          | ) | \$18,770      |
| Commercial paper                              | 4,646             | 1                            |                               |   | 4,647         |
| U.S. dollar dominated foreign corporate bonds | 5,060             | 9                            | (1                            | ) | 5,068         |
| Total   | \$28,473          | \$17                         | \$(5                          | ) | \$28,485      |
| Long-term                                     |                   |                              |                               |   |               |
| December 31, 2012                             | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses |   | Fair<br>Value |
| Corporate bonds                               | 16,132            | 16                           | (7                            | ) | 16,141        |
| U.S. government agency bonds                  | \$2,069           | \$1                          | \$—                           |   | \$2,070       |
| U.S. dollar dominated foreign corporate bonds | 3,038             | 4                            | (1                            | ) | 3,041         |
| Total   | \$21,239          | \$21                         | \$(8                          | ) | \$21,252      |

For the three months ended March 31, 2013 and 2012, realized losses were immaterial. Unrealized gains and losses for our available for sale securities as of March 31, 2013 and December 31, 2012 were also immaterial. Cash and cash equivalents were not included in the table above as the gross unrealized gains and losses were not material. We have no material short-term or long-term investments that have been in a continuous unrealized loss position for greater than twelve months as of March 31, 2013 and December 31, 2012. Amounts reclassified to earnings from accumulated other comprehensive income related to unrealized gain or losses were immaterial for the three months ended March 31, 2013 and 2012.

Our fixed-income securities investment portfolio consists of corporate bonds, U.S. government agency bonds, U.S. dollar dominated foreign corporate bonds and commercial paper that have a maximum maturity of two years. The corporate debt and government and agency securities that we invest in are generally deemed to be low risk based on their credit ratings from the major rating agencies. The longer the duration of these securities, the more susceptible they are to changes in market interest rates and bond yields. As interest rates increase, those securities purchased at a lower yield show a mark-to-market unrealized loss. The unrealized losses are due primarily to changes in credit spreads and interest rates. We expect to realize the full value of all these investments upon maturity or sale. As of March 31, 2013 and December 31, 2012, these securities had a weighted average remaining duration of approximately 6 months and 10 months, respectively.

| March 31,  | December 31,                                    |
|------------|---|
| 2013       | 2012  |
| (in        | (in   |
| thousands) | thousands)                                      |
| \$37,975   | \$28,485  |
| 10,680     | 21,252  |
| \$48,655   | \$49,737  |
|            | 2013<br>(in<br>thousands)<br>\$37,975<br>10,680 |

#### Fair Value Measurements

We measure the fair value of our cash equivalents and marketable securities as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. We use the GAAP fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair

value. This hierarchy requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs that may be used to measure fair value:

Level 1—Quoted (unadjusted) prices in active markets for identical assets or liabilities.

Our Level 1 assets consist of money market funds. We did not hold any Level 1 liabilities as of March 31, 2013.

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Level 2—Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the asset or liability.

Our Level 2 assets consist of commercial paper, corporate bonds, foreign bonds, agency bonds, and our Israeli severance funds that are mainly invested in insurance policies. We obtain these fair values for level 2 investments from our asset manager for each of our portfolios. Our custody bank and asset managers independently use professional pricing services to gather pricing data which may include quoted market prices for identical or comparable financial instruments, or inputs other than quoted prices that are observable either directly or indirectly, and we are ultimately responsible for these underlying estimates.

We did not hold any Level 2 liabilities as of March 31, 2013.

Level 3—Unobservable inputs to the valuation methodology that are supported by little or no market activity and that are significant to the measurement of the fair value of the assets or liabilities. Level 3 assets and liabilities include those whose fair value measurements are determined using pricing models, discounted cash flow methodologies or similar valuation techniques, as well as significant management judgment or estimation.

We did not hold any Level 3 assets or liabilities as of March 31, 2013. Non-Recurring Fair Value Measurements

During the first quarter 2013, we recorded an impairment charge to our long-lived assets and goodwill for \$26.3 million and \$40.7 million, respectively, related to our SCCS reporting unit as an event occurred or circumstances changed that led us to perform an impairment analysis between the annual test which required us to determine the fair value of the SCCS reporting unit (Refer to Note 4). These fair value measurements were calculated using unobservable inputs, using the income approach which is classified as Level 3 within the fair value hierarchy. Inputs for the income approach includes the amount and timing of future cash flows based on our most recent operational budgets, strategic plans, terminal growth rates assumptions and other estimates.

The following table summarizes our financial assets measured at fair value on a recurring basis as of March 31, 2013 (in thousands):

| Description                                   | Balance as of<br>March 31, 2013 | Quoted Prices in<br>Active<br>Markets for<br>Identical Assets<br>(Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) |
|---|---------------------------------|--|--|
| Cash equivalents:                             |                                 |  |  |
| Money market funds                            | \$258,819                       | \$258,819  | \$—  |
| Commercial paper                              | 500                             |  | 500  |
| Short-term investments:                       |                                 |  |  |
| Commercial paper                              | 2,749                           | _  | 2,749  |
| Corporate bonds                               | 27,164                          | _  | 27,164   |
| U.S. dollar dominated foreign corporate bonds | 8,062                           | _  | 8,062  |
| Long-term investments:                        |                                 |  |  |
| Corporate bonds                               | 7,590                           | _  | 7,590  |
| U.S. government agency bonds                  | 2,068                           | _  | 2,068  |
| U.S. dollar dominated foreign corporate bonds | 1,022                           |  | 1,022  |

Other assets:

Israeli severance funds 2,265 2,265

\$310,239 \$258,819 \$51,420

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The following table summarizes our financial assets measured at fair value on a recurring basis as of December 31, 2012 (in thousands):

| Description                                     | Balance as of<br>December 31, 2012 | Quoted Prices in<br>Active<br>Markets for<br>Identical Assets<br>(Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) |
|---|------------------------------------|--|--|
| Cash equivalents:                               |                                    |  |  |
| Money market funds                              | \$ 86,166                          | \$86,166   | <b>\$</b> —  |
| Commercial paper                                | 950                                |  | 950  |
| Short-term investments:                         |                                    |  |  |
| Commercial paper                                | 4,647                              | _  | 4,647  |
| Corporate bonds                                 | 18,770                             | _  | 18,770   |
| U.S. government agency bonds                    | 5,068                              | _  | 5,068  |
| Long-term investments:                          |                                    |  |  |
| U.S. government agency bonds                    | 2,070                              |  | 2,070  |
| Corporate bonds                                 | 16,141                             |  | 16,141   |
| U.S. dollar denominated foreign corporate bonds | 3,041                              | _  | 3,041  |
| Other assets:                                   |                                    |  |  |
| Israeli severance funds                         | 2,218                              | _  | 2,218  |
|   | \$ 139,071                         | \$86,166   | \$52,905   |

# Note 3. Balance Sheet Components

# Inventories

Inventories are comprised of (in thousands):

|                 | March 31, | December 31, |
|-----------------|-----------|--------------|
|                 | 2013      | 2012         |
| Raw materials   | \$7,381   | \$7,629      |
| Work in process | 3,196     | 3,889        |
| Finished goods  | 4,865     | 3,604        |
|                 | \$15,442  | \$15,122     |

Work in process includes costs to produce our clear aligner and intra-oral scanner products. Finished goods primarily represent our intra-oral scanners and ancillary products that support our clear aligner products.

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#### Accrued liabilities

Accrued liabilities consist of the following (in thousands):

|                                       | March 31, | December 31, |
|---------------------------------------|-----------|--------------|
|                                       | 2013      | 2012         |
| Accrued payroll and benefits          | \$31,246  | \$39,621     |
| Accrued sales rebate                  | 8,996     | 8,333        |
| Accrued sales tax and value added tax | 4,890     | 5,253        |
| Accrued sales and marketing expenses  | 3,695     | 4,088        |
| Accrued warranty                      | 4,129     | 4,050        |
| Accrued accounts payable              | 2,230     | 2,866        |
| Accrued distributor expenses          | 2,300     | 1,800        |
| Accrued professional fees             | 1,207     | 2,349        |
| Unclaimed merger consideration        | 508       | 1,575        |
| Accrued income taxes                  | 595       | 572          |
| Other                                 | 4,839     | 3,740        |
| Total                                 | \$64,635  | \$74,247     |

## Warranty

We regularly review the accrued balances and update these balances based on historical warranty trends. Actual warranty costs incurred have not materially differed from those accrued. However, future actual warranty costs could differ from the estimated amounts.

#### Clear Aligner

We warrant our Invisalign products against material defects until the Invisalign case is complete. We accrue for warranty costs in cost of net revenues upon shipment of products. The amount of accrued estimated warranty costs is primarily based on historical experience as to product failures as well as current information on replacement costs.

#### Scanners

We warrant our scanners for a period of one year from the date of training and installation. We accrue for these warranty costs which includes materials and labor based on estimated historical repair costs. Extended service packages may be purchased for additional fees.

The following table reflects the change in our warranty accrual during the three months ended March 31, 2013 and 2012, respectively (in thousands):

Three Months Ended March 31, 2013