

ACME COMMUNICATIONS INC  
Form 10-Q  
November 09, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For Quarterly Period Ended September 30, 2004**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**Commission File Number: 000-27105**

**ACME COMMUNICATIONS, INC.**

**(Exact name of registrant as specified in its charter)**

|   |   |
|---|---|
| <b>Delaware</b>   | <b>33-0866283</b>                               |
| <b>(State or other jurisdiction of<br/>incorporation or organization)</b> | <b>(I.R.S. employer<br/>identification no.)</b> |

**2101 E. Fourth Street, Suite 202 A  
Santa Ana, California, 92705  
(714) 245-9499**

**(Address and telephone number of principal executive offices)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes ☒ No ☐

As of November 8, 2004, ACME Communications, Inc. had 16,772,415 shares (including 725,652 shares held in treasury) of common stock outstanding.

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ACME COMMUNICATIONS, INC.

FORM 10-Q

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**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Balance Sheet**

(In Thousands, except for per share data)  
**September 30,**  
**2004**

**December 31**  
**2003**

(unaudited)  
**ASSETS**

**Current assets:**

|   |          |          |
|---|----------|----------|
| Cash and cash equivalents                 | \$ 1,660 | \$ 1,197 |
| Restricted cash                           | 64       | 1,984    |
| Accounts receivable, net                  | 7,767    | 8,037    |
| Current portion of programming rights     | 11,551   | 10,561   |
| Prepaid expenses and other current assets | 1,010    | 850      |

|  |        |        |
|--|--------|--------|
| Total Current Assets                       | 22,052 | 22,629 |
| Property and equipment, net                | 30,610 | 28,774 |
| Programming rights, net of current portion | 20,522 | 17,243 |
| Intangible assets, net                     | 99,790 | 99,016 |
| Other assets                               | 3,360  | 4,250  |

|              |            |            |
|--------------|------------|------------|
| Total Assets | \$ 176,334 | \$ 171,912 |
|--------------|------------|------------|

**LIABILITIES AND STOCKHOLDERS' EQUITY**

**Current liabilities:**

|   |          |          |
|---|----------|----------|
| Accounts payable                              | \$ 6,017 | \$ 5,788 |
| Accrued liabilities                           | 4,210    | 3,276    |
| Current portion of programming rights payable | 13,167   | 10,764   |
| Current portion of obligations under lease    | 45       | 2,048    |
| Income taxes payable                          | 651      | 329      |

|               |        |        |
|---------------|--------|--------|
| Total Current | 24,090 | 22,205 |
|---------------|--------|--------|

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ACME Communications, Inc. and Subsidiaries  
Consolidated Balance Sheet

|  |            |            |
|--|------------|------------|
| Liabilities  |            |            |
| Programming rights payable, net of current portion   | 19,183     | 16,545     |
| Obligations under lease, net of current portion  | 954        | 988        |
| Other liabilities  | 82         | 79         |
| Deferred income taxes  | 9,197      | 7,500      |
| Notes payable under revolving credit facility  | 40,201     | 26,970     |
|  |            |            |
| Total Liabilities  | 93,707     | 74,287     |
|  |            |            |
| Minority Interest  | 629        | --         |
| Stockholders' equity:  |            |            |
| Preferred stock, \$.01 par value; 10,000,000 shares authorized, no shares issued or outstanding  | --         | --         |
| Common stock, \$.01 par value; 50,000,000 shares authorized, 16,772,415 and 16,767,250 shares issued and outstanding at September 30, 2004 and December 31, 2003, respectively | 168        | 168        |
| Additional paid-in capital   | 132,038    | 131,998    |
| Unearned compensation  | --         | (34)       |
| Accumulated deficit  | (45,208)   | (34,507)   |
|  |            |            |
| Less: Treasury stock, at cost; 725,652 shares  | (5,000)    | --         |
|  |            |            |
| Total stockholders' equity   | 81,998     | 97,625     |
| Total liabilities and stockholders' equity   | \$ 176,334 | \$ 171,912 |

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Balance Sheet**

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See the notes to the consolidated financial statements.

1

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Statements of Operations**  
**(Unaudited)**

(In thousands, except per share data)

|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|------------|------------------------------------|------------|
|   | 2004                                | 2003       | 2004                               | 2003       |
|   |                                     |            |                                    | (restated) |
| Net revenues  | \$ 11,329                           | \$ 10,778  | \$ 34,557                          | \$ 32,302  |
| Operating expenses:   |                                     |            |                                    |            |
| Programming, including program amortization   |                                     |            |                                    |            |
| Cost of Service:  | 5,564                               | 4,499      | 15,142                             | 13,292     |
| Other costs of service (excluding depreciation and amortization of \$1,267 and \$1,179 for the three months ended September 30, 2004 and September 30, 2003 respectively, and \$3,840 and \$3,337 for the nine months ended September 30, 2004 and September 30, 2003 respectively) | 1,674                               | 1,593      | 5,426                              | 5,120      |
| Selling, general and administrative expenses  | 4,529                               | 4,705      | 13,892                             | 14,061     |
| Depreciation and amortization   | 1,278                               | 1,196      | 3,877                              | 3,388      |
| Corporate expense   | 949                                 | 797        | 2,768                              | 2,744      |
| Operating expenses  | 13,994                              | 12,790     | 41,105                             | 38,605     |
| Operating loss  | (2,665)                             | (2,012)    | (6,548)                            | (6,303)    |
| Other income (expenses):  |                                     |            |                                    |            |
| Interest income   | 1                                   | 29         | 6                                  | 323        |
| Interest expense  | (889)                               | (1,404)    | (2,448)                            | (12,284)   |
| Loss on early extinguishment of debt  | --                                  | (1,124)    | --                                 | (11,050)   |
| Other, net  | (44)                                | (59)       | (99)                               | (99)       |
| Loss from continuing operations before income taxes and minority interest   | (3,597)                             | (4,570)    | (9,089)                            | (29,413)   |
| Income tax expense, continuing operations   | (814)                               | (731)      | (1,922)                            | (1,514)    |
| Loss from continuing operations before minority interest  | (4,411)                             | (5,301)    | (11,011)                           | (30,927)   |
| Minority interest   | 264                                 | --         | 721                                | --         |
| Loss from continuing operations   | (4,147)                             | (5,301)    | (10,290)                           | (30,927)   |
| Discontinued operations:  |                                     |            |                                    |            |
| Income (loss) from discontinued operations  | --                                  | (3)        | --                                 | 113,995    |
| Income tax expense  | (411)                               | --         | (411)                              | (907)      |
| Income (loss) from discontinued operations  | (411)                               | (3)        | (411)                              | 113,088    |
| Net income (loss)   | \$ (4,558)                          | \$ (5,304) | \$ (10,701)                        | \$ 82,161  |
| Income (loss) per share, basic and diluted:   |                                     |            |                                    |            |
| Continuing operations   | \$ (0.26)                           | \$ (.32)   | \$ (0.62)                          | \$ (1.85)  |
| Discontinued operations   | (0.03)                              | (0.00)     | (0.02)                             | 6.75       |

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Statements of Operations**  
**(Unaudited)**

**(In thousands, except per share data)**

|  |           |          |           |         |
|--|-----------|----------|-----------|---------|
| Net income (loss) per share                                  | \$ (0.28) | \$ (.32) | \$ (0.65) | \$ 4.90 |
| Weighted average basic and diluted common shares outstanding | 16,077    | 16,767   | 16,527    | 16,757  |

See the notes to the consolidated financial statements.

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Statements of Stockholders' Equity**  
**(In Thousands)**

**(Unaudited)**

|                                       | <b>Common Stock<br/>Shares</b> | <b>Common Stock<br/>Amount</b> | <b>Additional<br/>Paid-in<br/>Capital</b> | <b>Unearned<br/>Compensation</b> | <b>Accumulated<br/>Deficit</b> | <b>Treasury<br/>Stock</b> | <b>Total<br/>Stockholders'<br/>Equity</b> |
|---------------------------------------|--------------------------------|--------------------------------|---|----------------------------------|--------------------------------|---------------------------|---|
| Balance at December 31, 2003          | 16,767                         | \$ 168                         | \$ 131,998                                | \$ (34)                          | \$ (34,507)                    | \$ --                     | \$ 97,625                                 |
| Exercise of stock options             | 5                              | --                             | 40  | --                               | --                             | --                        | 40  |
| Amortization of deferred compensation | --                             | --                             | --  | 34                               | --                             | --                        | 34  |
| Purchase of treasury stock, at cost   | --                             | --                             | --  | --                               | --                             | (5,000)                   | (5,000)                                   |
| Net loss                              | --                             | --                             | --  | --                               | (10,701)                       | --                        | (10,701)                                  |
| Balance at September 30, 2004         | 16,772                         | \$ 168                         | \$ 132,038                                | \$ --                            | \$ (45,208)                    | \$ (5,000)                | \$ 81,998                                 |

See the notes to the consolidated financial statements.



**ACME Communications, Inc and Subsidiaries**  
**Consolidated Statement of Cash Flows**  
**(unaudited)**

|  | <b>Nine Months Ended<br/>September 30,</b> |             |
|--|--|-------------|
|  | <b>2004</b>                                | <b>2003</b> |
|  | <b>(In thousands)</b>                      |             |
| Cash flows from operating activities:  |  |             |
| Net loss from continuing operations  | \$ (10,290)                                | \$ (30,927) |
| Adjustments to reconcile net loss to net cash used in operating activities:      |  |             |
| Minority interest  | (721)                                      | --          |
| Provision for doubtful accounts receivable                                       | 329  | --          |
| Depreciation and amortization  | 3,877                                      | 3,388       |
| Amortization of program rights   | 9,222                                      | 8,177       |
| Amortization of debt issuance costs  | 578  | 1,028       |
| Amortization of discount on 12% senior secured notes                             | --   | 376         |
| Amortization of deferred compensation  | 34   | 35          |
| Loss on early extinguishment of debt   | --   | 11,050      |
| Deferred taxes   | 1,697                                      | 2,256       |
| Gain on disposal of assets   | --   | (25)        |
| Changes in assets and liabilities:   |  |             |
| Decrease (increase) in accounts receivables                                      | (59)                                       | 142         |
| Increase in prepaid expenses and other current assets                            | (322)                                      | (292)       |
| Decrease (increase) in other assets  | 32   | (77)        |
| Decrease in accounts payable   | 229  | (500)       |
| Increase (decrease) in accrued liabilities                                       | 934  | (7,083)     |
| Decrease in current taxes payable  | (89)                                       | (740)       |
| Payments for programming rights  | (8,231)                                    | (7,984)     |
| Decrease (increase) in other liabilities   | 3  | (35)        |
| Net cash used in operating activities  | (2,777)                                    | (21,211)    |
| Cash flows from investing activities:  |  |             |
| Purchase of property and equipment   | (5,713)                                    | (3,049)     |
| Purchases of and deposits for station interests                                  | (177)                                      | (53)        |
| Net cash used in investing activities  | (5,890)                                    | (3,102)     |
| Cash flows from financing activities:  |  |             |
| Contributions by minority stockholder  | 1,350                                      | --          |
| Borrowings under revolving credit facility                                       | 13,231                                     | 32,375      |
| Payments on revolving credit facility  | --   | (27,316)    |
| Payment of financing costs on credit facility                                    | (374)                                      | (1,022)     |
| Repurchase of senior discount notes  | --   | (246,635)   |
| Cash expenses associated with the redemption of notes                            | --   | (6,240)     |
| Cash restricted as escrow deposits and collateral under capital lease facilities | 1,920                                      | (1,695)     |
| Proceeds from capital lease facilities   | --   | 268         |
| Payments on capital lease obligations  | (2,037)                                    | (6,290)     |

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ACME Communications, Inc and Subsidiaries  
Consolidated Statement of Cash Flows  
(unaudited)

|   |           |           |
|---|-----------|-----------|
| Purchase of treasury stock                            | (5,000)   | --        |
| Proceeds from the issuance of common stock            | 40        | 116       |
| Net cash provided by (used in) financing activities   | 9,130     | (256,439) |
| Increase (decrease) in cash                           | 463       | (280,725) |
| Cash from discontinued operations                     | --        | 279,862   |
| Net increase (decrease) in cash                       | 463       | (890)     |
| Cash at beginning of period                           | 1,197     | 1,860     |
| Cash at end of period                                 | \$ 1,660  | \$ 970    |
| Cash payments for:                                    |           |           |
| Interest  | \$ 1,503  | \$ 17,960 |
| Taxes   | \$ 314    | \$ 1,016  |
| Non-cash transactions:                                |           |           |
| Program rights in exchange for program rights payable | \$ 13,803 | \$ 11,871 |

See the notes to the consolidated financial statements.

**ACME Communications, Inc. and Subsidiaries**  
**Notes to Consolidated Financial Statements**  
**(Unaudited)**

**(1) Formation and Description of the Business**

**Formation & Presentation**

ACME Communications, Inc. (the "Company") was formed on July 23, 1999, in preparation for and in conjunction with an initial public offering of its stock.

On September 27, 1999, the Board of Advisors of ACME Television Holdings, LLC and its members and the Board of Directors of the Company and its stockholder approved a merger and reorganization (the "Reorganization"), whereby the Company became the direct parent of ACME Television Holdings. As a result of the Reorganization, the Company is the ultimate parent of ACME Intermediate Holdings, LLC, ( "ACME Intermediate") and its wholly-owned subsidiary ACME Television, LLC ( "ACME Television"). All transactions contemplated as part of The Reorganization closed on November 5, 1999.

In March 2003, the Company completed the sale of our stations in St. Louis (KPLR-TV) and Portland, OR (KWBP-TV) to subsidiaries of Tribune Company ( "the Tribune Transaction"). The results of these stations and gains on sales are included in discontinued operations for all periods presented.

The Company adopted the provisions of FASB Interpretation No. 46R ( "FIN 46R"), Consolidation of Variable Interest Entities, effective January 1, 2004. On that same date, the Company's joint venture with Emmis Communications to produce *The Daily Buzz*, a weekday morning three-hour television news show, became effective. Under the agreement, the Company made an initial contribution of property and equipment with an agreed fair value and book value of \$750,000 and Emmis is required to contribute the next \$750,000 in capital equipment purchased by the venture. Through September 30, 2004, the amount contributed to-date by Emmis for new capital equipment was \$577,000. Until and unless Emmis completes this equalizing contribution, under FIN 46R, the Company is deemed the primary beneficiary of the venture and accordingly, has consolidated the venture into its financial statements. The creditors of the venture have no recourse against the Company or Emmis. In accordance with FIN 46R, Emmis' share of the net production costs which were funded through capital contributions to the venture during the nine months ended September 30, 2004 of \$721,000 has been reflected as minority interest in the accompanying consolidated statement of operations.

The consolidated financial statements for the periods presented include the consolidated accounts of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated for all periods presented.

**Description of the Business**

ACME Communications, Inc. is a holding company with no independent operations other than through its wholly-owned subsidiary, ACME Television. ACME Television, through its wholly-owned subsidiaries, owns and operates the following nine commercially licensed broadcast television stations located throughout the United States:

| <u>Station</u> | <u>Channel</u> | <u>Marketplace</u>                      | <u>Market Rank<sup>(1)</sup></u> | <u>Network Affiliation</u> |
|----------------|----------------|---|----------------------------------|----------------------------|
| KUWB           | 30             | Salt Lake City, Utah                    | 36                               | WB                         |
| KWBQ           | 19             | Albuquerque-Santa Fe, New Mexico        | 47                               | WB                         |
| KASY           | 50             | Albuquerque-Santa Fe, New Mexico        | 47                               | UPN                        |
| WBDT           | 26             | Dayton, Ohio                            | 56                               | WB                         |
| WBXX           | 20             | Knoxville, Tennessee                    | 59                               | WB                         |
| WTVK           | 46             | Ft. Myers-Naples, Florida               | 68                               | WB                         |
| WIWB           | 14             | Green Bay-Appleton, Wisconsin           | 69                               | WB                         |
| WBUI           | 23             | Champaign-Springfield-Decatur, Illinois | 82                               | WB                         |

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| <u>Station</u> | <u>Channel</u> | <u>Marketplace</u> | <u>Market Rank<sup>(1)</sup></u> | <u>Network Affiliation</u> |
|----------------|----------------|--------------------|----------------------------------|----------------------------|
| WBUW           | 57             | Madison, Wisconsin | 85                               | WB                         |

(1) based on television households per Nielsen Market Research for the 2003 / 2004 season

The Company also owns the rights to acquire construction permits to build three new WB Network affiliates in Lexington, KY, Richmond, VA and Flint-Saginaw-Bay Cities, MI. The acquisition of these construction permits is dependent on the Federal Communications Commission approving the underlying applications. The aggregate purchase price for these three construction permits is approximately \$14.4 million. In June 2004, the Company entered into an agreement with a third party to sell its rights to the construction permit serving the Flint-Saginaw-Bay Cities, MI marketplace (the "Flint CP"). The Federal Communications Commission granted the Flint CP on October 1, 2004 and the Company expects to complete the simultaneous purchase and sale of the Flint CP in the first quarter of 2005.

## (2) Presentation of Interim Financial Statements

Segment information is not presented because all of the Company's revenues are attributed to a single reportable segment - television broadcasting.

The accompanying consolidated financial statements for the three months and nine months ended September 30, 2004 and 2003 are unaudited and have been prepared in accordance with accounting principles generally accepted in the United States of America, the instructions to this Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, such financial statements include all adjustments (consisting of normal recurring accruals) considered necessary for the fair presentation of the financial position and the results of operations, and cash flows for these periods. As permitted under the applicable rules and regulations of the Securities and Exchange Commission, these financial statements do not include all disclosures and footnotes normally included with annual consolidated financial statements, and accordingly, should be read in conjunction with the consolidated financial statements, and the notes thereto, included in the Company's 2003 Annual Report on Form 10-K/A filed with the SEC on August 11, 2004. The results of operations presented in the accompanying consolidated financial statements are not necessarily indicative of the results that may be expected for the year ending December 31, 2004.

The accompanying consolidated balance sheet as of December 31, 2003 is derived from the audited consolidated financial statements included in the Company's 2003 Annual Report on Form 10-K.

Certain amounts previously reported in 2003 have been reclassified to conform to the 2004 financial statement presentation. In addition, the Company restated and increased its first quarter 2003 net income, included in the accompanying consolidated statement of operations for the nine months ended September 30, 2003, relating to a \$1.4 million deferred tax benefit attributable to its discontinued operations that was not determined until the fourth quarter of 2003.

## (3) Accounting for Stock Options

The Company has adopted Statement of Financial Accounting Standards No. 123 (SFAS No. 123), Accounting for Stock-Based Compensation, which establishes a fair value based method of accounting for stock-based compensation. SFAS No. 123 encourages but does not require entities to adopt its provisions in place of the provisions of Accounting Principles Board Opinion No. 25 (APB No. 25), Accounting for Stock Issued to Employees. SFAS No. 123 permits entities to recognize the expense of all stock-based awards over the vesting period of the awards. The expense is calculated based on the fair value at the date of grant. Alternatively, APB No. 25 requires that the expense of stock-based employee compensation be recognized based on the difference, if any, between the quoted market price of the stock and the amount the employee must pay to acquire the stock. APB No. 25 specifies various dates to be used to determine the quoted market price, depending on whether the terms of the stock-based compensation award are fixed or variable. Under SFAS No. 123 if an entity elects to follow APB No. 25 it must provide pro forma net income disclosure for employee stock option grants made, as if the fair-value-based method defined in SFAS No. 123 had been applied. The Company has elected to apply the provisions of APB No. 25. Had the Company chosen to adopt the provisions of Statement of Financial Accounting Standards No. 123, as amended by SFAS No. 148 Accounting for Stock-Based Compensation Transition and Disclosure, and recognized compensation cost based upon the fair value of all options granted (including those granted at or above fair market value) at the date of grant, the Company's net loss (in thousands) and net loss per share for the three months and nine months ended September 30, 2004 and 2003 would have been:

| Three Months Ended<br>September 30,                |      | Nine Months Ended<br>September 30, |      |
|--|------|------------------------------------|------|
| 2004   | 2003 | 2004                               | 2003 |
| <b>Amounts in thousands, except per share data</b> |      |                                    |      |

## (3) Accounting for Stock Options

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|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |           |
|---|-------------------------------------|------------|------------------------------------|-----------|
|   | (unaudited)                         |            | (unaudited)                        |           |
| Net income (loss), as reported  | \$ (4,558)                          | \$ (5,304) | \$ (10,701)                        | \$ 82,161 |
| Add: Stock-based employee compensation expense<br>included in reported net income (loss)                  | 11                                  | 11         | 34                                 | 35        |
| Deduct: Total stock-based compensation expense determined<br>under fair-value based method for all awards | (496)                               | (1,208)    | (1,524)                            | (3,934)   |
| Pro forma net income (loss)   | \$ (5,043)                          | \$ (6,501) | \$ (12,191)                        | \$ 78,262 |
| Income (loss) per share, basic and diluted:   |                                     |            |                                    |           |
| As reported   | \$ (0.28)                           | \$ (0.32)  | \$ (0.65)                          | \$ 4.90   |
| Pro forma   | \$ (0.31)                           | \$ (0.39)  | \$ (0.74)                          | \$ 4.67   |

**(4) Income Taxes**

The Company adopted the provisions of Statement of Financial Accounting Standards ( SFAS ) No. 142, Goodwill and Other Intangible Assets effective January 1, 2002. Under SFAS No. 142, the Company no longer amortizes goodwill or indefinite lived intangible assets.

Prior to January 1, 2002, the Company recorded deferred tax liabilities relating to the difference in the book basis and tax basis of goodwill and intangibles. The future reversals of those deferred tax liabilities were utilized to support the realization of deferred tax assets (primarily consisting of net operating loss carryforwards) and the corresponding deferred tax benefits recorded by the Company. As a result of the adoption of SFAS No. 142, those deferred tax liabilities will no longer reverse on a scheduled basis and can no longer be utilized to support the realization of deferred tax assets.

**(5) Revolving Credit Facility**

On March 21, 2003 the Company completed the Tribune Transaction and concurrently repaid all borrowings under its revolving credit agreement. The Company amended this facility on August 8, 2003 which resulted in extending the term of the agreement until July 31, 2006 and included other changes including revised collateral, interest rates and financial covenants. In February 2004, the Company exercised its option to increase the maximum amount of borrowings under the facility, which is determined by a fixed percentage of appraised station values, to \$50 million. The maximum borrowing amount of the facility was reduced by \$1 million in August 2004 and will be reduced by another \$1 million in August 2005. All remaining outstanding borrowings are due on July 31, 2006. On May 21, 2004, the facility was further amended to allow the Company to repurchase up to \$5 million of its common stock. On August 11, 2004, the agreement was further amended to delete certain financial covenants for the periods ended September 30 and December 31, 2004. The amended agreement continues to contain negative covenants, which, among other restrictions, will require the lenders' approval for certain station acquisitions and dispositions. At September 30, 2004, \$40.2 million was outstanding under the amended facility and the Company was in compliance with all covenants contained in the agreement.

Costs associated with amending the credit facility, including loan fees, related professional fees and unamortized costs relating to the pre-amended facility are included in long-term other assets and are being amortized over the extended term of the facility.

**(6) Senior Discount and Senior Secured Discount Notes**

On April 21, 2003, the Company redeemed all of its 10 7/8% \$175 million Senior Discount Notes and \$41.6 million of its 12% \$71.634 million Senior Secured Discount Notes.

On September 30, 2003, the Company redeemed the remaining \$30 million Senior Secured Discount Notes.

The Company recorded losses of \$1,124,000 and \$11,050,000 for the three months and nine months ended September 30, 2003, respectively, on the extinguishment based on the differences between the reacquisition price and the net carrying amount of the debt (both terms as defined by SFAS No.26).

**(7) Barter and Trade Transactions**

Revenue and expenses associated with barter agreements in which broadcast time is exchanged for programming rights are recorded at the estimated average rate of the airtime exchanged. Barter revenues amount to \$1,087,000 and \$988,000 during the three-month periods ended September 30, 2004 and 2003, respectively and \$3,384,000 and \$3,166,000 for the nine-month periods ended September 30, 2004 and 2003, respectively. Trade transactions, which represent the exchange of advertising time for goods or services, are recorded at the estimated fair value of the products or services received based on comparable cash transactions. Barter and trade revenue is recognized when advertisements are broadcast. Merchandise or services received from airtime trade sales are charged to expense or capitalized and expensed when used.

**(8) Stock Repurchase Plan**

On May 27, 2004, the Company's Board of Directors approved a Stock Repurchase Plan (the "Plan") limited to \$5,000,000 in stock repurchases. Effective June 16, 2004, the Plan operated under Rule 10(b)5-1 of the rules promulgated under the Securities Exchange Act of 1934, allowing the third party administrator to purchase shares in the open market at levels and prices pre-determined by the Company. As of September 30, 2004, the Company had repurchased a total of 725,652 shares of its common stock under the Plan at an aggregate cost of \$5,000,000, or an average per share cost of \$6.89. These repurchased shares have been included as treasury stock in the accompanying financial statements.

**(9) Income (Loss) Per Common Share**

The Company calculates income (loss) per share in accordance with Statement of SFAS No. 128, "Earnings Per Share". SFAS No. 128 requires a presentation of basic earnings per share ("EPS") and diluted EPS. Basic EPS includes no dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution from securities that could share in the earnings of the Company. In calculating diluted EPS, no potential shares of common stock are to be included in the computation when a loss from continuing operations available to common stockholders exists. The statement requires dual presentation of basic and diluted EPS by entities with complex capital structures.



Stock options outstanding amounted to 2,383,048 shares at September 30, 2004 and 2,433,498 shares at September 30, 2003 and were not included in the computation of diluted EPS because there were net losses from continuing operations in all periods presented.

**(10) Discontinued Operations**

In the third quarter of 2004, in conjunction with the completion of its 2003 state income tax returns, the Company determined that its current tax liability at December 31, 2003 relating to the 2003 Tribune Transaction was understated by approximately \$411,000. The expense, if properly recorded in 2003, would have decreased the annual net income per share for 2003 by \$ .02. As the impact to 2003's annual financial statements was not material, the Company recorded additional tax expense of \$411,000 for discontinued operations in the third quarter of 2004.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### *Forward-looking Statements*

*This Quarterly Report on Form 10-Q includes forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. In some cases, you can identify forward-looking statements by terminology such as "may", "would", "will", "could", "should", "expect", "believe", "hopeful", or "might" or the negative of such terms or other comparable terminology. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our and the television broadcast industry's actual results, levels of activity, performance, achievements and prospects to be materially different from those expressed or implied by such forward-looking statements. These risks, uncertainties and other factors include those identified in our 2003 Annual Report on Form 10-K/A filed with the Securities and Exchange Commission on August 11, 2004.*

*We are under no duty to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, after the date of this Quarterly Report on Form 10-Q. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this Quarterly Report on Form 10-Q might not occur.*

The following discussion should be read in conjunction with the Company's consolidated financial statements and related notes included elsewhere in this report on Form 10-Q.

### **Overview**

Our nine television stations are regionally diverse and range in size (based on television households) from the 36th through the 85th largest markets in the nation. All but one of our stations are affiliates of The WB Television Network. Our second station in the Albuquerque-Santa Fe marketplace is a UPN affiliate.

We derive revenues primarily from the sale of advertising time to local, regional and national advertisers. Our revenues depend on popular programming that attracts audiences in the demographic groups targeted by advertisers, allowing us to sell advertising time at satisfactory rates. Our revenues also depend significantly on factors such as the national and local economy and the level of local competition.

Our revenues are generally highest during the fourth quarter of each year, primarily due to increased expenditures by advertisers in anticipation of holiday season consumer spending and an increase in viewership during this period. We generally pay commissions to advertising agencies on local, regional and national advertising and to national sales representatives on national advertising. Our revenues reflect deductions from gross revenues for commissions payable to advertising agencies and national sales representatives.

Our primary ongoing operating expenses are costs of services, selling, general and administrative expenses, corporate expenses and depreciation and amortization. Costs of services include programming costs, which consist primarily of amortization of broadcast rights relating to syndicated programs, including adjustments to such rights to write down carrying costs to net realizable amounts, as well as costs associated with the production of our morning news show, *The Daily Buzz*, music rights fees and network compensation expense. Other costs of service include advertising expenses, targeted at viewers, which are net of any reimbursement received or due to us for such advertising and promotion from The WB Network, UPN or from other program suppliers, and engineering and transmission related expenses. Selling, general and administrative expenses primarily include salaries, sales commissions to account executives, ratings services expenses, insurance and various related overhead expenses. Corporate expenses reflect costs of corporate management, which includes senior management and other centralized management support staff, along with investor relations expense, professional fees, directors and officers insurance and other related corporate overhead.

The third quarter of 2004 included a significant increase in political advertising demand compared to the third quarter of 2003 in certain of our markets and we expect that total advertising by politicians will reach another record high in calendar 2004. While we do not directly benefit from such political spending, the increased demand for commercial inventory by politicians generally has a positive effect on our ability to increase pricing and market share of non-political advertising expenditures. Non-political advertising growth, however, was slower in our markets compared to the second quarter, which limited our ability to increase market share from displaced non-political advertising.

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Furthermore, The WB Television Network, the performance of which directly affects our group, suffered ratings declines in their 2003 / 2004 broadcast season prime time lineup compared to the 2002 / 2003 broadcast season. Thus far, seven weeks into the 2004 / 2005 season, the WB Network ratings compared to a year ago are flat. However, with the network achieving first or second place ratings in its key demos on three nights of the week, and given some promising new shows that could improve its performance during the rest of the season, we are cautiously optimistic about the prospects for the network to rebound this season. Given the upgrades we have made in our syndicated programming lineup this fall, we expect to demonstrate improved ratings and revenue growth during the fourth quarter of 2004 and into 2005.

In our continued efforts to moderate our operating expenses, in late 2003 we formed a 50/50% joint-venture with Emmis Communications to co-produce, effective January 1, 2004, *The Daily Buzz*, our weekday morning news show. In connection with our adoption of FIN No. 46R, since the joint venture has been determined to be a variable interest entity of which we are the primary beneficiary, we are required to reflect Emmis' contributions, which amount to 50% of the show production costs net of any third party revenue, as minority interest. In substance, however, this minority interest reduces our programming expenses.

## Results of Operations

### The Three Months Ended September 30, 2004 vs. September 30, 2003

Net revenues increased 5% to \$11.3 million for the third quarter of 2004 compared to \$10.8 million for the same period a year ago. This increase reflects our aggregate increased share of market revenues driven by ratings increases over the past year and an estimated growth rate of approximately 1% of broadcast television non-political revenues in our markets compared to the third quarter of 2003.

Programming expenses increased 24% to \$5.6 million compared to \$4.5 million for the third quarter of 2003 due primarily to an increase in program rights write-downs during the quarter of \$590,000 compared to the prior-year quarter and to increased production costs of \$221,000 related to *The Daily Buzz*. Approximately \$264,000 in net programming cost attributable to our venture partner on the *The Daily Buzz* production is included in minority interest for the quarter. Other costs of service increased 5% to \$1.7 million for the third quarter of 2004 compared to \$1.6 million for the third quarter of 2003 relating primarily to increased promotion and engineering costs. Selling, general and administrative costs declined 4% to \$4.5 million for the quarter compared to \$4.7 million a year ago due primarily to reductions in audience measurement costs, incentive compensation and bad debt expense.

Depreciation and amortization for the third quarter increased 7% to \$1.3 million, compared to \$1.2 million in the third quarter of 2003. This increase reflects new depreciation expense on the significant digital transmission related equipment placed into service during 2003.

Corporate expenses increased 19% to \$949,000 for the third quarter of 2004 as compared to \$797,000 for the third quarter of 2003. This increase reflects a significant increase in professional fee relating to our implementation of the provisions of the Sarbanes-Oxley Act net of savings resulting from reduced staffing levels subsequent to the Tribune Transaction in March 2003.

Interest expense, net of interest income, decreased 35% to \$888,000 in the third quarter of 2004 compared to \$1.4 million in the third quarter of 2003. This decrease reflects the eliminated interest on all of our \$175 million 10 7/8% Notes and \$41.7 million of our 12% Notes that were redeemed subsequent on April 21, 2003, net of an increase in interest expense related to our senior credit facility, which had a higher average balance during the third quarter of 2004 compared to the third quarter of 2003.

We recorded a tax expense for continuing operations of \$814,000 during the third quarter of 2004, including a deferred tax expense of \$689,000, compared to a tax expense of \$731,000 in the corresponding quarter of 2003. In 2003 a portion of the tax losses of the continuing operations was utilized against the taxable income from discontinued operations.

Our loss from discontinued operations during the third quarter of 2004 was \$411,000 and relates to an adjustment of an underaccrual in our state tax obligations relating to gains recognized from the Tribune Transaction.

Our net loss for the third quarter of 2004 was \$4.6 million compared to a net loss of \$5.3 million for the third quarter of 2003.

### The Nine Months Ended September 30, 2004 vs. September 30, 2003

Net revenues increased 7% to \$34.6 million for the first nine months of 2004 compared to \$32.3 million for the same period a year ago. This increase reflects our increased share of market revenues driven by ratings increases over the past year and an estimated growth rate of approximately 3% of broadcast television non-political revenues in our markets compared to the first nine months of 2003.

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Programming expenses increased 14% to \$15.1 million compared to \$13.3 million for the first nine months of 2003 due primarily to an increase in program rights write-downs of \$1,027,000 and an increase in production costs related to *The Daily Buzz* of \$478,000. Approximately \$721,000 in cost allocations to our venture partner on the production is included in minority interest for the first nine months of 2004. Other costs of service increased 6% to \$5.4 million compared to \$5.1 million for the corresponding nine-month period a year ago primarily due to increased engineering costs for our upgrade to digital transmissions last year. Selling, general and administrative costs decreased approximately 1% to \$13.9 million compared to \$14.1 million for the third quarter of 2003 due to decreases in audience measurement costs, incentive compensation and bad debt expense.

Depreciation and amortization for the nine months ended September 30, 2004 increased 14% to \$3.9 million, compared to \$3.4 million for the nine months ended September 30, 2003. This increase reflects new depreciation expense on the significant digital transmission related equipment placed into service during 2003.

Corporate expenses increased 1% to \$2.8 million for the first nine months of 2004 as compared to \$2.7 million for the first nine months of 2003. This increase reflects a significant increase in professional fees related to the Company's implementation of provisions of the Sarbanes Oxley Act, net of reduced staffing levels and insurance costs.

Interest expense, net of interest income, decreased 80% to \$2.4 million for the nine months ended September 30, 2004 compared to \$12.0 million for the nine months ended September 30, 2003. This decrease reflects the eliminated interest on all of our \$175 million 10 7/8% Notes and \$41.7 million of our 12% Notes that were redeemed on April 21, 2003, net of an increase in interest expense related to our senior credit facility, which had a higher average balance during the first nine months of 2004 compared to the first nine months of 2003.

We recorded a tax expense for continuing operations of \$1.9 million during the first nine months of 2004 compared to a tax expense of \$1.5 million in the corresponding nine months of 2003. In 2003 a portion of the tax losses of the continuing operations was utilized against the taxable income from discontinued operations.

Our loss from discontinued operations during the nine months ended September 30, 2004 was \$411,000 and relates to and adjustment of an underaccrual in our state tax obligations relating to gains recognized from the Tribune Transaction. Income from discontinued operations, net of tax, during the first nine months of 2003 was approximately \$113.1 million which relates to our St. Louis and Portland stations and includes a pre-tax gain of \$112.6 million on their sale to the Tribune Company.

Our net loss for the first nine months of 2004 was \$10.7 million compared to a net income of \$82.2 million for the first nine months of 2003, which included results of our discontinued operations.

### **Liquidity and Capital Resources**

Cash flow used by operating activities was \$2.8 million for the nine months ended September 30, 2004 compared to cash flow used by operating activities of \$21.2 million for the first nine months of 2003. This significant decrease in cash flow usage of \$18.4 million relates primarily to decreased cash interest payments of approximately \$16.5 million and improved station operating results.

Cash flow used in investing activities during the nine months of 2004 was \$5.9 million compared to \$3.1 million used during the nine months of 2003. This increase in usage relates to higher 2004 capital expenditures, mostly relating to our new tower and transmitter facility for our Madison station and to the upgrade to HDTV capability at three of our stations, to our stock repurchases and to the additional purchase consideration for a full-power satellite station in the Albuquerque-Santa Fe market.

Cash flow provided by financing activities was \$9.1 million for the nine months of 2004 as we received approximately \$1,350,000 from our venture partner in *The Daily Buzz* and increased borrowings under our senior credit facility to fund net losses, capital expenditures and stock repurchases during the period. Cash flow used in financing activities for the first nine months of 2003 was \$256.4 million principally relating to the repayment of all of our 10 7/8% and 12% senior notes and related redemption costs, and increased payments on capital lease obligations, net of increased net borrowings under our revolving credit facility.

Cash provided by discontinued operations during the nine months of 2003 was \$279.9 million which included the net sales proceeds from the Tribune Transaction, net of required capital lease repayments for the sold stations.

On August 8, 2003, we amended our revolving credit agreement. The amendment included the extension of the term of the agreement through July 31, 2006, the revision of certain collateral, the revision of the financial covenants, and the revision of the interest rates to be charged under the agreement. On February 14, 2004, we exercised our option to increase the maximum borrowings under the facility to \$50 million. On May 21, 2004, the facility was further amended to allow us to repurchase up to \$5 million of our common stock. Under the terms of the loan agreement, the maximum borrowings decrease by \$1 million as of August 8, 2004 and August 8, 2005. As of September 30, 2004, approximately \$40.2 million was outstanding under this facility at an average rate of 7.12% per annum and we were in compliance with all the covenants set forth in the agreement. Approximately \$8.8 million of additional borrowings were available under the facility as of September 30, 2004.

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On November 8, 2004 we further amended our senior credit facility to (a) extend the term through November 8, 2008, (b) increase our maximum borrowing amount from \$49 million to \$60 million, (c) allow us to repurchase an additional \$15 million of our common stock and (d) modify certain, and eliminate other of, our financial covenants beginning with the third quarter of 2004. Our newly amended revolving credit agreement continues to contain various restrictive covenants.

Concurrent with the amendment of our senior credit agreement, we also entered into a second lien term loan on November 8, 2004 and on such date we borrowed \$20 million under this facility. The proceeds of this loan were used to reduce the outstanding balances under our senior credit facility. The loan, which contains restrictive covenants similar to our senior credit facility, is payable on an interest-only basis until its maturity on May 8, 2009, and bears an interest rate of 7.0% plus the greater of LIBOR or 2.00%. The combination of this new second lien term loan and the newly amended and restated revolver provides us with greater borrowing capacity and flexibility.

We expect that any future acquisitions (and related capital expenditures) of television stations, including either or both of the Lexington, KY or Richmond, VA construction permits, would be financed through borrowings or possibly through additional equity financings. Although we believe it would be a secondary alternative, we also have the ability to sell select stations in the event of unforeseen credit difficulties, such as might be experienced if there were further declines in the U.S. economy or in advertising demand. There is no guarantee that such other means of raising capital will be at terms acceptable to us, and accordingly current stockholders could be adversely affected by such financings. We expect to fund operating losses, existing lease repayments and current projected capital expenditures principally from borrowings under our newly amended and restated revolving credit facility.

### Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to broadcast rights, bad debts, intangible assets, income taxes, and contingencies and litigation. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. Our critical accounting policies are fully disclosed in our annual report on Form 10-K/A filed with the SEC on August 11, 2004. There have been no material changes to these policies during the nine months ended September 30, 2004.

### Impact of Recent Accounting Pronouncement

In February 2003, the FASB issued Interpretation No. 46, *Consolidation of Variable Interest Entities* ( FIN 46 ), which addresses the consolidation by business enterprises of variable interest entities, which have one or both of the following characteristics: (1) the equity investment at risk is not sufficient to permit the entity to finance its activities without additional financial support from other parties, or (2) the equity investors lack one or more of the following essential characteristics of a controlling financial interest: (a) the direct or indirect ability to make decisions about the entity's activities through voting or similar rights, (b) the obligation to absorb the expected losses of the entity if they occur, or (c) the right to receive the expected residual returns of the entity if they occur. FIN 46 will have a significant effect on existing practice because it requires existing variable interest entities to be consolidated if those entities do not effectively disburse risks among parties involved. In addition, FIN 46 contains detailed disclosure requirements. FIN 46 applies immediately to variable interest entities created after January 31, 2003, and to variable interest entities in which an enterprise obtains an interest after that date. On December 24, 2003, the FASB issued FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Rate Entities* ( FIN 46R ). FIN 46R requires the Company to apply FIN 46 or FIN 46R to all entities that are considered Special Purpose Entities (as defined by FIN 46) by the end of the first reporting period that ends after December 15, 2003. We do not have any relationships with Special Purpose Entities. In addition, FIN 46R applies to all other variable interest entities created prior to February 1, 2003 by the end of the first reporting period that ends after March 15, 2004 (our three months ended March 31, 2004). The Company evaluated its investments and agreements in effect at December 31, 2003 and determined that there was no impact on its accounting for those due to the application of FIN 46R. On January 1, 2004, the Company formed a venture with Emmis Communications to jointly produce *The Daily Buzz*, a weekday morning news program. This venture has been determined to be a variable interest entity and the Company is the primary beneficiary. Accordingly, the venture has been consolidated in the accompanying financial statements.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company's credit facility has a variable interest rate. Accordingly, the Company's interest expense could be materially affected by future fluctuations in the applicable interest rate. At September 30, 2004, the Company had outstanding borrowings of \$40.2 million under its credit facility at an effective annual borrowing rate of 7.12%. Based on the outstanding borrowings at September 30, 2004, a 1% increase in our effective borrowing rate would increase our annual interest expense by approximately \$402,000.

### Item 4. Controls and Procedures

Disclosure controls and procedures are designed to ensure that information required to be disclosed in our periodic reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the required time periods. As of September 30, 2004, the end of the period covered by this report, the Company carried out an evaluation under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer of the effectiveness of our disclosure controls and procedures. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that such controls and procedures were effective. The Company reviews its disclosure controls and procedures on an ongoing basis and may from time to time make changes aimed at enhancing their effectiveness and to ensure that they evolve with the Company's business. Subsequent to its original filing, the Company discovered an error in its Quarterly Report on Form 10-Q for the period ended June 30, 2004 that occurred as a result of certain portions of the EDGAR-filed version not being updated from the internal word processing document. The Company has since changed its procedures for assuring that the Company's internal word processing is accurately converted to the EDGAR formatted filing required by the SEC.





**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

The Company is from time to time involved in litigation incidental to the conduct of its business. The Company maintains comprehensive general liability and other insurance, which it believes to be adequate for the purpose. The Company is not currently a party to any lawsuit or proceeding that management believes would have a material adverse affect on its financial condition or results of operations.

**Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities**

A summary of ACME Communications, Inc.'s purchases of its Common Stock during the three months ended September 30, 2004 under its completed \$5.0 million stock repurchase program authorized by its Board of Directors and announced on June 7, 2004 is as follows:

| <u>Period</u>          | <u>Total Number<br/>of Shares<br/>Purchased</u> | <u>Average Price<br/>Paid per Share</u> | <u>Maximum Dollar<br/>Value of Shares<br/>that May Yet Be<br/>Purchased Under<br/>the Plan</u> |
|------------------------|---|---|--|
| July 1 - 31, 2004      | 296,537   | \$6.80                                  | --   |
| August 1 - 31, 2004    | --  | --                                      | --   |
| September 1 - 30, 2004 | --  | --                                      | --   |
| Total                  | 296,537   | \$6.80                                  | --   |

The above purchases completed the stock repurchase plan.

**Item 6. Exhibits**

- 10.1 Amendment Number 3 dated August 11, 2004 to the Amended and Restated Loan and Security Agreement dated August 8, 2003.
- 31.1 Certification of Chief Executive Officer pursuant to Rules 13a-14(a) under the Securities and Exchange Act of 1934, as amended.
- 31.2 Certification of Chief Financial Officer pursuant to Rules 13a-14(a) under the Securities and Exchange Act of 1934, as amended.
- 32 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 8, 2004

ACME Communications, Inc.  
By:

/s/ THOMAS D. ALLEN  
Thomas D. Allen  
Executive Vice President &  
Chief Financial Officer

**EXHIBIT INDEX**

| <b><u>Exhibit<br/>Number</u></b> | <b><u>Description</u></b>  |
|----------------------------------|--|
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