

Edgar Filing: HOCKEY CO - Form 10-Q

HOCKEY CO
Form 10-Q
May 12, 2004

=====

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended MARCH 31, 2004

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR
15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number _____ 0 - 19596

THE HOCKEY COMPANY

(Exact name of registrant as specified in its charter)

DELAWARE

13-36-32297

State or other jurisdiction of
incorporation or organization)

(IRS Employer
Identification No.)

3500 BOUL. DE MAISONNEUVE, SUITE 800, MONTREAL, QUEBEC, CANADA

H3Z 3C1

(Address of principal executive offices)

(Zip code)

Registrant's telephone number, including area code (514) 932-1118

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES

NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule12b-2 of the Exchange Act).

YES

NO

Edgar Filing: HOCKEY CO - Form 10-Q

Item 4. Controls and Procedures

PART II OTHER INFORMATION

Item 1. Legal Proceedings

Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities

Item 3. Defaults Upon Senior Securities

Item 4. Submission of Matters to a Vote of Security Holders

Item 5. Other Information

Item 6. Exhibits and Reports on Form 8-K

THE HOCKEY COMPANY
 CONSOLIDATED BALANCE SHEETS
 (In thousands, except share data)

PART I - FINANCIAL INFORMATION
 ITEM 1. FINANCIAL STATEMENTS

| | MARCH 31, 2004 UNAUDITED ----- |
|---|---|
| ASSETS | |
| Current Assets | |
| Cash and cash equivalents..... | \$ 42,056 |
| Accounts receivable, net | 46,348 |
| Inventories (See Note 2)..... | 57,682 |
| Prepaid expenses and other receivables..... | 7,433 |
| Deferred Income taxes..... | 7,828 |
| | ----- |
| Total current assets..... | 161,347 |
| Property, plant and equipment, net of accumulated depreciation (See Note 5)..... | 14,022 |
| Goodwill and excess reorganization intangible (See Note 3a)..... | 70,859 |

Edgar Filing: HOCKEY CO - Form 10-Q

| | |
|---|------------|
| Intangible - Prepaid NHL Royalty (See Note 3b)..... | 31,157 |
| Other assets..... | 7,384 |
| | ----- |
| Total assets..... | \$ 284,769 |
| | ----- |
| LIABILITIES AND STOCKHOLDERS' EQUITY | |
| Liabilities | |
| Accounts payable..... | \$ 6,525 |
| Accrued liabilities..... | 21,526 |
| Accrued restructuring expenses (See Note 9)..... | 282 |
| Income taxes payable..... | 2,158 |
| | ----- |
| Total current liabilities..... | 30,491 |
| Long-term debt (See Notes 1C and 4)..... | 123,993 |
| Loan payable to Parent Company..... | 10,000 |
| Deferred income taxes and other long-term liabilities..... | 4,806 |
| | ----- |
| Total liabilities..... | 169,290 |
| | ----- |
| Stockholders' equity (See Notes 1B and 5):..... | |
| New Common Stock, voting, par value \$0.01 per share, 12,000,000 shares authorized, 5,475,174 and 5,469,174 shares issued and outstanding at March 31, 2004 and December 31, 2003, respectively..... | 50 |
| Common Stock, non-voting, par value \$0.01 per share, Exchangeable into Common Shares of The Hockey Company Holdings Inc., 8,000,000 shares authorized, 6,500,537 and 6,506,537 shares issued and outstanding at March 31, 2004 and December 31, 2003, respectively..... | 65 |
| Warrants for Exchangeable Shares, 159,127 issued and outstanding at March 31, 2004 and December 31, 2003..... | 1,665 |
| Special Dividend Preferred Stock, par value \$0.01 per share, one share authorized, one share issued and outstanding at March 31, 2004 and December 31, 2003, respectively..... | -- |
| Additional paid-in capital - Exchangeable shares..... | 64,591 |
| Additional paid-in capital - Common Stock..... | 47,881 |
| Additional paid-in capital - Stock Options (See Note 6)..... | 34 |
| Deficit..... | (7,166) |
| Accumulated other comprehensive income (See Note 10)..... | 8,359 |
| | ----- |
| Total stockholders' equity..... | 115,479 |
| | ----- |
| Total liabilities and stockholders' equity..... | \$ 284,769 |
| | ----- |

The accompanying notes are an integral part of the unaudited consolidated financial statements.

Edgar Filing: HOCKEY CO - Form 10-Q

| | For the Three Months ended Mar. 31, 2004 | F M |
|--|--|--------|
| Net sales | \$ 42,597 | |
| Cost of goods sold before restructuring charges | 23,043 | |
| Restructuring and unusual charges (See Note 9) | 282 | |
| | ----- | |
| Gross profit | 19,272 | |
| Selling, general and administrative expenses | 18,510 | |
| | ----- | |
| Operating income | 762 | |
| Other expense (income), net | 373 | |
| Interest expense | 3,928 | |
| Foreign exchange loss (gain) | 1,409 | |
| | ----- | |
| (Loss) income before income taxes | (4,948) | |
| Income taxes (recovery) | (1,091) | |
| | ----- | |
| Net (loss) income | (3,857) | |
| Preferred stock dividends (See Note 1B) | - | |
| Accretion of 13% Pay-In-Kind preferred stock (See Note 1B) | - | |
| | ----- | |
| Net (loss) income attributable to common shareholders | \$ (3,857) | |
| | ===== | |
| Basic and diluted (loss) income per share (See Note 5 and 6) | \$ (0.32) | |

The accompanying notes are an integral part of the unaudited consolidated financial statements.

THE HOCKEY COMPANY
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(UNAUDITED)
(In thousands)

| For the Three Months ended Mar. 31, 2004 | F M |
|--|--------|
| ----- | |

Edgar Filing: HOCKEY CO - Form 10-Q

| | |
|---|------------|
| Net (loss) income | \$ (3,857) |
| Foreign currency translation adjustments (loss) | (2,587) |
| | ----- |
| Net comprehensive (loss) income | \$ (6,444) |
| | ===== |

The accompanying notes are an integral part of the unaudited consolidated financial statements.

3

THE HOCKEY COMPANY
CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(In thousands)

| | For the Three Months ended Mar. 31, 2004 |
|--|--|
| | ----- |
| OPERATING ACTIVITIES: | |
| Net income (loss) | \$ (3,857) |
| Adjustments to reconcile net income (loss) to net cash used in operating activities: | |
| Restructuring charges | 282 |
| Depreciation and amortization | 1,048 |
| Amortization of deferred financing costs and debt | 381 |
| Deferred income taxes | (213) |
| Gain on sale of property, plant and equipment | (2) |
| Loss (gain) on foreign exchange | 1,428 |
| Change in operating assets and liabilities: | |
| Accounts receivable | 15,118 |
| Inventories | (8,615) |
| Prepaid expenses | (2,370) |
| Accounts payable and accrued liabilities | 3,661 |
| Income taxes payable | (4,735) |
| | ----- |
| Net cash provided by operating activities | 2,126 |
| | ----- |
| INVESTING ACTIVITIES: | |
| Acquisition (See Note 1F) | (1,325) |
| Purchases of property, plant and equipment | (262) |
| Proceeds from sale of property, plant and equipment | 1 |
| | ----- |
| Net cash provided by (used in) investing activities | (1,586) |

Edgar Filing: HOCKEY CO - Form 10-Q

| | |
|--|-----------|
| FINANCING ACTIVITIES: | |
| Deferred financing costs | (35) |
| Principal payments on debt | - |
| Net cash used in financing activities | (35) |
| Effects of foreign exchange rate changes on cash | (1,058) |
| (Decrease) increase in cash and cash equivalents | (553) |
| Cash and cash equivalents at beginning of period | 42,609 |
| Cash and cash equivalents at end of period | \$ 42,056 |

The accompanying notes are an integral part of the unaudited consolidated financial statements.

4

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

1. DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

A. DESCRIPTION OF BUSINESS, CHANGE OF CORPORATE NAME AND PRINCIPLES OF CONSOLIDATION

The Hockey Company was incorporated in September 1991 and reorganized in April 1997. On February 9, 1999, The Hockey Company filed an amendment to change the name of the Company from SLM International Inc. to The Hockey Company ("THC"). On June 11, 2003, The Hockey Company became a subsidiary of The Hockey Company Holdings Inc., a Canadian public corporation (See Note 1B). The consolidated financial statements include the accounts of THC and its wholly owned subsidiaries (collectively, the "Company"). The Company manufactures hockey equipment and related apparel, as well as recreational skates and other non-hockey products. The hockey equipment and related apparel include hockey uniforms, hockey sticks, goaltender equipment, protective equipment and hockey skates. The Company sells its products world-wide to a diverse customer base consisting of specialty retailers, sporting goods shops, mass merchandisers, teams and international distributors. The Company manufactures in-house at six facilities, four of which are located in Canada and two in Europe. In addition, where it makes business sense, the Company outsources the manufacturing of certain products. The distribution facilities of the Company are located in North America, Finland, Sweden and Germany.

Overall, 34% of the Company's employees are covered by a collective bargaining agreement. The North American, Finish and Swedish agreements expire in 2008, 2005 and June 2004, respectively.

B. INITIAL PUBLIC OFFERING - THE HOCKEY COMPANY HOLDINGS INC.

Edgar Filing: HOCKEY CO - Form 10-Q

On June 11, 2003, The Hockey Company Holdings Inc. ("THC Holdings " or the "Parent Company") completed an initial public offering (the "Offering") and issued 4,500,000 common shares for proceeds of approximately \$47,200 (Cdn\$64,100), net of issue fees and expenses of approximately \$5,800 (Cdn\$7,800). As a result, the Company issued 4,500,000 shares of voting common stock, par value \$0.01 per share, to THC Holdings for proceeds of \$37,100 (Cdn\$50,400). On July 11, 2003, THC Holdings closed on the exercise by the underwriters of their over-allotment option in connection with the initial public offering. The underwriters purchased an additional 429,200 common shares for proceeds of \$4,700 (Cdn\$6,400), net of issue fees and expenses of approximately \$400 (Cdn\$500). As a result, the Company also issued 429,200 shares of voting common stock of the Company to THC Holdings for proceeds of \$4,700 (Cdn\$6,400). THC Holdings' common shares are listed on the Toronto Stock Exchange under the symbol "HCY". On closing of the Offering, the Company entered into a corporate reorganization with THC Holdings.

C. REEBOK INTERNATIONAL LTD. PROPOSED OFFER

On April 7, 2004, Reebok International Ltd. ("Reebok") and THC Holdings entered into a Support Agreement (the "Support Agreement") pursuant to which Reebok agreed to make an offer (the "Offer") to acquire all of THC Holdings' outstanding common shares for Cdn\$21.25 in cash per share, representing an approximate transaction value of \$204,000, plus the assumption of \$125,000 aggregate principal amount of 11 1/4% Senior Secured Notes (the "Notes"). Reebok, through a wholly-owned subsidiary, launched the Offer on April 22, 2004.

The Offer is subject to regulatory approval and satisfaction of certain other conditions, including the valid deposit and non-withdrawal of at least 66 2/3% of the common shares of THC Holdings on a fully-diluted basis. In addition, THC Holdings made arrangements to permit the tender under the Offer of common shares issuable upon the exchange of shares of our non-voting exchangeable common stock as well as common shares issuable upon exercise of stock options or warrants on a conditional basis, effective only upon the take-up of THC Holdings' common shares under the Offer.

In addition, on April 7, 2004, simultaneously with the execution of the Support Agreement, certain principal holders of our non-voting exchangeable common stock and two of THC Holdings' executive officers entered into a Lock-up Agreement with Reebok under which they have agreed to tender the common shares of THC Holdings held or to be held by them into the Offer, subject to limited conditions.

5

THE HOCKEY COMPANY NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (IN THOUSANDS, EXCEPT SHARE DATA)

In addition, pursuant to the Support Agreement, THC Holdings has agreed that, as soon as practicable after certain conditions are met, including Reebok's acquisition of at least 66 2/3% (or such lower percentage, but in any event not lower than or equal to 50%) of the issued and outstanding common shares of THC Holdings pursuant to the Offer, THC Holdings will effect the merger of a newly-formed, wholly-owned subsidiary of THC Holdings with and into the Company (the "Merger"), without a meeting of our stockholders, in accordance with Section 253 of the Delaware General Corporation Law (the "DGCL"). Pursuant to the Merger, each then outstanding share of non-voting exchangeable common stock which had not been conditionally exchanged will be converted into the

Edgar Filing: HOCKEY CO - Form 10-Q

right to receive the same price per share, Cdn\$21.25 in cash, being offered in the Offer, subject to Section 262 of the DGCL regarding appraisal rights.

Under the terms of the Notes, in the event of a change of control, we and Sport Masko Inc. are required to make a joint offer to purchase all of the outstanding Notes at a purchase price equal to 101% of the principal amount thereof plus accrued and unpaid interest, if any, to the date of purchase.

D. BASIS OF PRESENTATION

The accompanying unaudited interim consolidated financial statements appearing in this quarterly report have been prepared in accordance with generally accepted accounting principles for interim financial reporting and with the instructions to Form 10-Q and Article 10 of Regulation S-X, on a basis consistent with the annual financial statements of THC and its subsidiaries, except for the application of accounting pronouncements as discussed below.

In the opinion of management, all normal recurring adjustments necessary for a fair presentation of the Company's Unaudited Consolidated Balance Sheets, Statements of Operations, Statements of Comprehensive Income (Loss) and Statements of Cash Flows for the 2004 and 2003 periods have been included. These unaudited interim consolidated financial statements do not include all of the information and footnotes required by United States generally accepted accounting principles to be included in a full set of financial statements. Results for the interim periods are not necessarily a basis from which to project results for the full year due to the seasonality of the Company's business. Sales of hockey equipment products are generally highly seasonal and in many instances are dependent on weather conditions. This seasonality causes the financial results to vary from quarter to quarter, with sales and earnings usually weakest in the first and second quarters. In addition, the nature of the business requires that in anticipation of the peak selling season for its products, the Company makes relatively large investments in inventory. Relatively large investments in receivables consequently exist during and after such season.

Investments in joint venture operations are accounted for by the equity method.

The Balance Sheet at December 31, 2003 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

These unaudited consolidated financial statements should be read in conjunction with the Company's annual report on Form 10-K, filed with the Securities and Exchange Commission for the year ended December 31, 2003.

E. ACCOUNTING PRONOUNCEMENTS

In January 2003, FASB issued Interpretation No. 46, CONSOLIDATION OF VARIABLE INTEREST ENTITIES, AN INTERPRETATION OF ACCOUNTING RESEARCH BULLETIN NO. 51 ("FIN 46"). FIN 46 requires the consolidation of variable interest entities ("VIE") in which an enterprise absorbs a majority of the entity's expected losses, receives a majority of the entity's expected residual returns, or both, as a result of ownership, contractual or other financial interests in the entity. Currently, entities are generally consolidated by an enterprise that has a controlling financial interest through ownership of a majority voting interest in the entity. The provisions of FIN 46 are applicable to variable interests in VIE's created after January 31, 2003. For variable interest acquired before February 1, 2003, the provisions of FIN 46 are applicable in the first reporting period ending December 15, 2003. The application of FIN 46 did

Edgar Filing: HOCKEY CO - Form 10-Q

not have a significant effect on the Company's financial position and result of operations.

6

THE HOCKEY COMPANY
 NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
 (IN THOUSANDS, EXCEPT SHARE DATA)

F. ACQUISITIONS

ACQUISITION OF DISTRIBUTOR NORBERT EWALD GmbH IN GERMANY

On January 5, 2004, the Company acquired the assets of Norbert Ewald GmbH (Ewald Sport Service) for a total cost of approximately \$1,300 consisting primarily of inventory.

T'BLADE JOINT VENTURE

On January 16, 2004, the Company purchased a 33 1/3% ownership stake in t'blade Inc., the exclusive marketer and distributor of t'-blade replaceable ice skate blade products and technology in North America, for approximately US \$800 (Cdn \$100), as well as an advance of US\$500 (Cdn \$700). The remaining shares are owned by Graf Canada Ltd. (33 1/3%) and t'blade GmbH (33 1/3%).

G. PRODUCT WARRANTY PROVISION

The Company offers warranties for some of its products. The specific terms and conditions of those warranties vary depending upon the product sold and country in which the Company does business. The Company estimates the costs that may be incurred under its basic limited warranty and records a liability in the amount of such costs at the time product revenue is recognized. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

Changes in the Company's product liability reserve during the period are as follows:

| | 2004 |
|---|----------|
| Balance, at January 1..... | \$ 1,330 |
| Warranties accrued during the period..... | 614 |
| Settlements made during the period..... | (724) |
| Translation adjustments..... | (18) |
| Balance, at March 31..... | \$ 1,202 |
| | ----- |

2. INVENTORIES

Net inventories consist of:

Edgar Filing: HOCKEY CO - Form 10-Q

| | March 31, 2004 ----- | December 31, 2003 ----- |
|----------------------------|-------------------------|----------------------------|
| Finished products | \$ 43,660 | \$ |
| Work in process | 2,456 | |
| Raw materials and supplies | 11,566 | |
| | ----- | ----- |
| | \$ 57,682 | \$ |
| | ----- | ----- |

3A. GOODWILL AND EXCESS RE-ORGANIZATION INTANGIBLE

Goodwill and excess re-organization intangible consist of:

| | March 31, 2004 ----- | December 31, 2003 ----- |
|----------|-------------------------|----------------------------|
| Goodwill | \$ 50,054 | \$ |

7

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

| | March 31, 2004 ----- | December 31, 2003 ----- |
|-----------------------------------|-------------------------|----------------------------|
| Excess re-organization intangible | 20,805 | |
| | ----- | ----- |
| | \$ 70,859 | \$ |
| | ----- | ----- |

3B. INTANGIBLE - PREPAID NHL ROYALTY

Edgar Filing: HOCKEY CO - Form 10-Q

On March 28, 2003, THC Holdings, THC and certain of its subsidiaries entered into a new ten-year License Agreement (the "New NHL License Agreement") with the NHL which became effective on the pre-payment of certain royalties in the amount of \$30,112 from the Offering (including legal expenses of \$112). In addition, THC Holdings also granted to the NHL an option to purchase 75,000 shares of the common stock of THC Holdings at \$11.77 (Cdn\$16.00) per share. The fair value of the options was determined to be approximately \$735. The prepaid NHL Royalty and the fair value of the options will be expensed over the term of the agreement based on the schedule of royalty payments.

Under the terms of the New NHL License Agreement, since by April 1, 2004 the NHL and the NHLPA have not entered into a Collective Bargaining Agreement covering the 2004/2005 NHL season certain guaranteed minimum payments are reduced to zero and the term of the contract is extended automatically for an additional License year.

4. CREDIT FACILITIES AND SECURED LOANS

In May 2000, Jofa AB, a subsidiary of the Company, entered into a loan agreement with Nordea Bank in Sweden to borrow SEK 10,000 (\$1,300). The loan is for four years with annual principal repayments of SEK 2,500 (\$328). The loan was secured by a chattel mortgage on the assets of the subsidiary and bore an interest rate of STIBOR plus 1.25%. During the three months ended March 31, 2004 and 2003 there were no borrowings under the Company's credit agreements. The balance of \$439 was repaid on March 3, 2003.

5. EARNINGS PER SHARE

INCOME (LOSS) PER SHARE FOR THE THREE MONTH PERIODS ARE AS FOLLOWS:

| | For the Three Months ended March 31, 2004 | | For the Three Months ended March 31, 2003 | |
|--|--|------------|--|-----------|
| | Basic | Diluted | Basic | Diluted |
| Net (loss) income attributable to common stockholders | (3,857) | (3,857) | 1,006 | 7,000 |
| Weighted average common and common equivalent shares outstanding: | | | | |
| Common stock | 11,975,711 | 11,975,711 | 7,040,523 | 7,000 |
| Common equivalent shares (a) | 158,892 | 158,892 | 158,912 | 158,912 |
| Total weighted average common and common equivalent shares outstanding | 12,134,603 | 12,134,603 | 7,199,435 | 7,158,912 |
| Basic and diluted income (loss) per common share (b) | \$ (0.32) | \$ (0.32) | \$ 0.14 | \$ 0.09 |

In January 2004, holders of 6,000 non-voting common shares, par value \$0.01 exchangeable into common shares of THC Holdings were exchanged. As a result the Company issued 6,000 voting new common stock, par value \$0.01 to THC Holdings.

Edgar Filing: HOCKEY CO - Form 10-Q

(a) Common equivalent shares include warrants and stock options issuable for little or no cash consideration.

8

THE HOCKEY COMPANY NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (IN THOUSANDS, EXCEPT SHARE DATA)

- (b) Other warrants and stock options are considered in diluted earnings per share when dilutive. For the three months ended March 31, 2003, the Company used the average book value of its common stock in calculating the common equivalent shares as required by Statement of Financial Accounting Standards No. 128 due to the fact that the Company's stock had extremely limited trading volume during the period. For the three months ended March 31, 2004, the Company used the average market price of its Parent Company's common stock to value its common stock.
- (c) Options to purchase 361,110 and 1,302,222 shares of common stock were outstanding at March 31, 2004 and 2003, respectively, but were not included in the computation of diluted earnings per share because the options exercise price was greater than the average market value of the common stock.

6. STOCK OPTIONS

In 2003, prior to the corporate reorganization described in Note 1B, 30,000 additional stock options exercisable for the Company's Common Stock, voting were granted to employees at an average exercise price of \$8.50 per share and 15,000 stock options were forfeited. Subsequent to the corporate reorganization as described in note 1B, all outstanding stock options of the Company were converted to be exercisable for the Company's Common Stock, non-voting.

Prior to 2003, the Company accounted for this plan under Accounting Principles Board Opinion No. 25, ACCOUNTING FOR STOCK ISSUED TO EMPLOYEES, (APB 25) and related Interpretations. No stock-based employee compensation cost was reflected, as all options granted under those plans had an intrinsic value of zero on the date of grant. Effective January 1, 2003, the Company adopted the fair value recognition provisions of FASB Statement No. 123, ACCOUNTING FOR STOCK-BASED COMPENSATION (FAS 123). Under the prospective method of adoption selected by the Company under the provisions of FASB Statement No. 148, ACCOUNTING FOR STOCK-BASED COMPENSATION-TRANSITION AND DISCLOSURE (FAS 148), the recognition provisions will be applied to all employee awards granted, modified, or settled after January 1, 2003.

The expense related to stock-based employee compensation included in the determination of net income for 2004 will be less than that which would have been recognized if the fair value method had been applied to all awards granted after the original effective date of FAS 123. If the company had elected to adopt the fair value recognition provisions of FAS 123 as of its original effective date, pro forma net income and diluted net income per share would be as follows:

THREE MONTHS ENDED MARCH 31

Edgar Filing: HOCKEY CO - Form 10-Q

| | 2004 | 2003 |
|--|------------|----------|
| Net income (loss), as reported | \$ (3,857) | \$ 1,707 |
| ADD: Stock-based employee compensation expense included in reported net income, net of related tax effects. | 8 | 5 |
| | \$ (3,849) | \$ 1,712 |
| DEDUCT: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects. | 86 | \$ 102 |
| Pro forma net income (loss) | \$ (3,935) | \$ 1,610 |
| Earnings (loss) per share: | | |
| Basic, as reported | \$ (.32) | \$ 0.14 |
| Basic and, pro forma | \$ (.32) | \$ 0.13 |
| Diluted, as reported | \$ (.32) | \$ 0.14 |
| Diluted, pro forma | \$ (.32) | \$ 0.13 |

9

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

Pro forma information regarding net income and earnings per share, is required by FAS 123, as amended by FAS 148, and has been determined as if the Company had accounted for its employee stock options under the fair value method of that Statement upon its initial effective date. The fair value for these options was estimated at the date of grant using a Black-Scholes option-pricing model with the following weighted-average assumptions for 2003:

| | 2003 |
|-------------------------|-------|
| Risk-free Interest Rate | 4.85% |
| Expected Dividend Yield | 0 |
| Expected Volatility | 0 |
| Expected Life | 10 |

Edgar Filing: HOCKEY CO - Form 10-Q

7. CONTINGENCIES

The Company is currently undergoing an audit by the Canada Revenue Agency for its 1996 to 2001 taxation years, which includes transfer pricing and other matters. It is not possible at this time to determine the amount of the liability that may arise as a result of this audit and the actual assessment may differ significantly from management's current estimate.

Other than certain legal proceedings arising from the ordinary course of business, which we believe will not have a material adverse effect, either individually or collectively, on the financial position, results of operations or cash flows, there is no other litigation pending or threatened against us.

8. SEGMENT INFORMATION

The Company has two reportable segments: Equipment and Apparel. The Equipment segment derives its revenue from the sale of skates, including ice hockey, roller hockey and figure skates, as well as protective hockey equipment and sticks for both players and goaltenders. The Apparel segment derives its revenue from the sale of hockey apparel, such as authentic and replica hockey jerseys, as well as a high quality line of licensed and branded apparel, baseball style caps and jackets.

MEASUREMENT OF SEGMENT PROFIT OR LOSS AND SEGMENT ASSETS

The accounting policies of the segment are the same as those described in the summary of significant accounting policies. The Company evaluates performance based on gross profit.

INFORMATION ABOUT SEGMENT PROFIT OR LOSS AND SEGMENT ASSETS

| | Equipment | | Apparel | |
|--|---|---|---|---|
| | For the Three Months ended Mar. 31, 2004 | For the Three Months ended Mar. 31, 2003 | For the Three Months ended Mar. 31, 2004 | For the Three Months ended Mar. 31, 2003 |
| Net sales | \$ 27,970 | \$ 25,763 | \$ 14,627 | \$ 12,016 |
| Gross profit | 11,395 | 10,850 | 7,877 | 5,858 |
| Inventory | 40,664 | 35,406 | 17,018 | 16,391 |
| Goodwill and excess reorganizational intangible | 63,073 | 60,096 | 7,786 | 7,237 |
| Intangible - Prepaid NHL Royalty | | | 31,157 | |

Edgar Filing: HOCKEY CO - Form 10-Q

RECONCILIATION OF GROSS PROFIT TO (LOSS) INCOME BEFORE INCOME TAXES

| | For the Three Months ended Mar. 31, 2004 | F M |
|--|--|--------|
| Gross profit | \$ 19,272 | |
| Unallocated amounts: | | |
| Selling, general and administrative expenses | 18,510 | |
| Other expense (income), net | 373 | |
| Interest expense | 3,928 | |
| Foreign exchange loss (gain) | 1,409 | |
| (Loss) income before income taxes | \$ (4,948) | |

9. RESTRUCTURING AND UNUSUAL CHARGES

In January 2004, the Company announced the planned closure effective June 2004 of its Apparel Sewing facility in Cap de la Madeleine, Quebec. The Company will centralize all apparel operations in its Apparel factory in St-Hyacinthe, Quebec in order to maximize the utilization of that facility. Approximately 170 employees from the apparel segment were affected by this decision; accordingly, the Company will incur restructuring costs of approximately \$300 mainly related to severance packages to the affected employees, which were recorded in the three months ended March 31, 2004.

10. FOREIGN CURRENCY

The movement in the accumulated other comprehensive (loss) income of \$(2,587), reported as a component of the stockholders' equity is explained by the weakening of the Canadian Dollar ("CAD"), Swedish krona ("SEK") and Euro ("EUR") in 2004. The exchange rate was 1.3156 CAD for 1 USD, 7.62 SEK for 1 USD and 0.826 EUR for 1 USD as at March 31, 2004 and 1.292 CAD for 1 USD, 7.19 SEK for 1 USD and 0.794 EUR for 1 USD as at December 31, 2003.

11. ROYALTIES AND ENDORSEMENTS

The Company entered into agreements that call for royalty payments generally based on net sales of certain products and product lines. Certain agreements require guaranteed minimum payments over the royalty term. The Company also pays the NHL, CHL, ECHL and AHL certain professional players and teams endorsement fees in exchange for the promotion of the Company's brands. The following is a schedule of the future minimum payment and annual obligations under these contracts.

| | | |
|-----------|----|------|
| 2004..... | \$ | 12,2 |
| 2005..... | | 9,0 |
| 2006..... | | 13,6 |

Edgar Filing: HOCKEY CO - Form 10-Q

| | |
|----------------------|----------|
| 2007..... | 13,7 |
| 2008..... | 12,7 |
| 2009 and beyond..... | 83,0 |
| | ----- |
| | \$ 144,6 |
| | ----- |

On March 24, 2004, the Company signed a sponsorship agreement with the AHL, which will commence at the start of the 2004/2005 hockey season. The agreement is for 10 years made up of a 4 year term plus two additional 3 year terms at

THE HOCKEY COMPANY
 NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
 (IN THOUSANDS, EXCEPT SHARE DATA)

the AHL's option. The agreement calls for royalty payments based on net sales of certain products and requires guaranteed minimum payments over the term of the agreement.

Under the terms of the new NHL License Agreement, since the NHL and the NHLPA have not by April 1, 2004, entered into a Collective Bargaining Agreement covering the 2004/2005 NHL season, certain guaranteed minimum payments under our license agreement are reduced to zero and the terms of the agreement are extended automatically for an additional license year.

12. SUPPLEMENTAL CONDENSED CONSOLIDATED FINANCIAL INFORMATION

THC and Sport Maskas Inc.'s payment obligations under the \$125,000 11 1/4% Senior Secured Note Units due 2009 ("Units") issued on April 3, 2002 are guaranteed by certain subsidiaries of the Company and Sport Maskas Inc.'s wholly-owned subsidiaries (the "Other Guarantors"), excluding the Finnish subsidiaries, and a pledge of the stock of the first-tier Finnish subsidiary. Such guarantees are full, unconditional and joint and several. The security interest in the assets of the Company's Swedish subsidiaries (other than intellectual property) is limited to \$15,000. Under the Company's revolving credit facilities, both Sport Maskas Inc. and Maskas U.S., Inc. are restricted from paying dividends on the common and preferred stock. The following supplemental financial information sets forth, on an unconsolidated basis, balance sheets, statements of operations and statements of cash flows information for THC, Sport Maskas Inc., the Other Guarantors and for the Company's other subsidiaries (the "Non-Guarantor Subsidiaries"), which have been included in the elimination column. The supplemental financial information reflects the investments of THC, Sport Maskas Inc. and the Other Guarantors in the Other Guarantor and Non-Guarantor Subsidiaries using the equity method of accounting. The supplemental financial information also reflects pushdown of the Company's loan with Caisse and its replacement with the Units.

THE HOCKEY COMPANY
 NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
 (IN THOUSANDS, EXCEPT SHARE DATA)

Edgar Filing: HOCKEY CO - Form 10-Q

| AS AT MARCH 31, 2004 | The Hockey Company | Sport Maska Inc. | Other Guarantors | Other/ Eliminations |
|---|-----------------------|---------------------|---------------------|------------------------|
| ASSETS | | | | |
| Cash and cash equivalents | \$ 1 | \$ 22,913 | \$ 11,251 | \$ 7,891 |
| Accounts receivable, net | - | 20,551 | 23,025 | 2,772 |
| Inventories | - | 41,526 | 11,341 | 4,815 |
| Prepaid expenses and other receivables | | 3,425 | 3,676 | 332 |
| Income taxes receivables | 420 | 521 | 6,845 | 42 |
| Intercompany accounts | 92,797 | 21,989 | 3,953 | (118,739) |
| Total current assets | 93,218 | 110,925 | 60,091 | (102,887) |
| Property, plant and equipment, net of accumulated depreciation | - | 10,589 | 1,717 | 1,716 |
| Intangible and other assets | - | 30,872 | 37,558 | 2,429 |
| Other - Prepaid NHL | - | 9,531 | 21,626 | - |
| Other assets | 1,946 | 1,842 | 4,414 | (818) |
| Investments in subsidiaries | 75,610 | - | 45,590 | (121,200) |
| Intercompany accounts | 11,092 | - | 25,000 | (36,092) |
| Total assets | 181,866 | 163,759 | 195,996 | (256,852) |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | |
| Liabilities | | | | |
| Accounts payable and accrued liabilities | 3,239 | 17,486 | 6,366 | 1,242 |
| Income taxes payable | - | 1,845 | 310 | 3 |
| Intercompany accounts | 1,183 | 14,240 | 108,420 | (123,843) |
| Total current liabilities | 4,422 | 33,571 | 115,096 | (122,598) |
| Long-term debt | 36,965 | 61,966 | 25,062 | - |
| Loan payable to Parent company | - | 10,000 | - | - |
| Deferred income taxes and other long-term liabilities | - | 5,034 | 1,581 | (1,809) |
| Intercompany accounts | 25,000 | - | 11,092 | (36,092) |
| Total liabilities | 66,387 | 110,571 | 152,831 | (160,499) |
| Stockholders' equity | | | | |
| Common stock, par value \$0.01 per share | 50 | 40,352 | 5,164 | (45,516) |
| Common stock, non voting | 65 | - | - | - |
| Common stock purchase warrants | 1,665 | - | - | - |
| Additional paid-in capital | 112,506 | - | 34,553 | (34,553) |
| Retained earnings (Deficit) | (7,166) | 5,820 | (1,495) | (4,325) |
| Accumulated other comprehensive income (loss) | 8,359 | 7,016 | 4,943 | (11,959) |
| Total stockholders' equity | 115,479 | 53,188 | 43,165 | (96,353) |
| Total liabilities and | | | | |

Edgar Filing: HOCKEY CO - Form 10-Q

| | | | | |
|----------------------|---------|---------|---------|-----------|
| stockholders' equity | 181,866 | 163,759 | 195,996 | (256,852) |
|----------------------|---------|---------|---------|-----------|

13

THE HOCKEY COMPANY
 NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
 (IN THOUSANDS, EXCEPT SHARE DATA)

| AS AT DECEMBER 31, 2003 | The Hockey Company | Sport Maska Inc. | Other Guarantors | Other/ Eliminati |
|--|--------------------|-------------------|-------------------|------------------|
| ASSETS | | | | |
| Cash and cash equivalents | \$ 1 | \$ 27,933 | \$ 6,345 | \$ |
| Accounts receivable, net | - | 27,409 | 32,485 | |
| Inventories | - | 35,350 | 11,024 | |
| Prepaid expenses | - | 2,425 | 2,582 | |
| Deferred income taxes and other receivables | 420 | 531 | 6,613 | |
| Intercompany accounts | 91,227 | 17,318 | 1,415 | (10) |
| Total current assets | 91,648 | 110,966 | 60,464 | (9) |
| Property, plant and equipment, net of accumulated depreciation | - | 11,448 | 1,813 | |
| Intangible and other assets | 2,056 | 43,126 | 63,516 | |
| Investments in subsidiaries | 71,192 | - | 41,220 | (11) |
| Intercompany accounts | 11,092 | - | 25,000 | (3) |
| Total assets | \$ 175,988 | \$ 165,540 | \$ 192,013 | \$ (24) |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | |
| Liabilities | | | | |
| Accounts payable and accrued liabilities | \$ 1,458 | \$ 13,266 | \$ 7,881 | \$ |
| Income taxes payable | - | 5,070 | 1,765 | |
| Intercompany accounts | 1,181 | 13,462 | 103,680 | (11) |
| Total current liabilities | 2,639 | 31,798 | 113,326 | (11) |
| Long-term debt | 36,939 | 61,940 | 25,065 | |
| Loan payable to Parent company | - | 10,000 | - | |
| Deferred income taxes and other long-term liabilities | - | 4,842 | 1,643 | (|
| Intercompany accounts | 25,000 | - | 11,092 | (3) |
| Total liabilities | 64,578 | 108,580 | 151,126 | (15) |
| Stockholders' equity | | | | |

Edgar Filing: HOCKEY CO - Form 10-Q

| | | | | |
|--|------------|------------|------------|--------|
| Common stock, voting | 50 | 41,076 | 5,254 | (4 |
| Common stock, non voting | 65 | | | |
| Warrants for exchangeable shares | 1,665 | - | - | |
| Additional paid-in capital | 112,498 | - | 34,553 | (3 |
| Retained earnings (deficit) | (3,310) | 14,662 | (1,619) | (1 |
| Accumulated other comprehensive income | 442 | 1,222 | 2,699 | |
| Total stockholders' equity | 111,410 | 56,960 | 40,887 | (8 |
| Total liabilities and stockholders' equity | \$ 175,988 | \$ 165,540 | \$ 192,013 | \$ (24 |

14

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

| FOR THE YEAR 3 MONTHS ENDED MARCH 31, 2004 | The Hockey Company | Sport Maska Inc. | Other Guarantors | Other/ Eliminations |
|---|-----------------------|---------------------|---------------------|------------------------|
| Net sales | - | 26,953 | 24,450 | (8,806 |
| Cost of goods sold | - | 18,543 | 15,733 | (11,233 |
| Restructuring and unusual charges | - | 282 | - | - |
| Gross profit | - | 8,128 | 8,717 | 2,427 |
| Selling, general and administrative expenses | 32 | 8,250 | 8,700 | 1,528 |
| Operating income (loss) | (32) | (122) | 17 | 899 |
| Other (income) expense, net [1] | 3,502 | 625 | (877) | (2,877 |
| Interest expense | 342 | 1,910 | 1,615 | 61 |
| Foreign exchange (gain) loss | (19) | 953 | 475 | - |
| Income (loss) before income taxes | (3,857) | (3,610) | (1,196) | 3,715 |
| Income taxes | - | (908) | (505) | 322 |
| Net income (loss) | (3,857) | (2,702) | (691) | 3,393 |

[1] Other (income) expense, net for The Hockey Company and Other Guarantors includes equity in net (loss) income of subsidiaries of \$(3,499) and 623, respectively.

15

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

Edgar Filing: HOCKEY CO - Form 10-Q

| FOR THE YEAR 3 MONTHS ENDED MARCH 31, 2003 | The Hockey Company | Sport Maska Inc. | Other Guarantors | Oth Elimi |
|---|-----------------------|---------------------|---------------------|--------------|
| Net sales | \$ - | \$ 22,296 | \$ 23,846 | \$ |
| Cost of goods sold | - | 14,403 | 14,916 | |
| Gross profit | - | 7,893 | 8,930 | |
| Selling, general and administrative expenses | 3 | 6,462 | 8,388 | |
| Operating income (loss) | (3) | 1,431 | 542 | |
| Other (income) expense, net [1] | (2,241) | (641) | (343) | |
| Interest expense | 513 | 2,034 | 1,494 | |
| Foreign exchange (gain) loss | 18 | (4,454) | 58 | |
| Income (loss) before income taxes | 1,707 | 4,492 | (667) | |
| Income taxes | - | 696 | 2 | |
| Net income (loss) | \$ 1,707 | \$ 3,796 | \$ (669) | \$ |

[1] Other (income) expense, net for The Hockey Company and Other Guarantors includes equity in net income of subsidiaries of \$2,244 and 344, respectively.

16

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

| FOR THE YEAR 3 MONTHS ENDED MARCH 31, 2004 | The Hockey Company | Sport Maska Inc. | Other Guarantors | Oth Elimi |
|---|-----------------------|---------------------|---------------------|--------------|
| NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES | (18) | (4,272) | 6,492 | (76) |
| INVESTING ACTIVITIES: Purchases of property, plant and | | | | |

Edgar Filing: HOCKEY CO - Form 10-Q

| | | | | |
|--|----|---------|---------|------|
| equipment | - | (185) | (32) | (45) |
| Acquisitions | - | - | (1,325) | - |
| Proceeds from disposal of property, plant and equipment | - | 1 | - | - |
| NET CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES | | (184) | (1,357) | (4) |
| FINANCING ACTIVITIES: | | | | |
| Principal payments on debt | | | | |
| Deferred financing costs | 18 | (66) | 13 | |
| NET CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES | 18 | (66) | 13 | |
| Effects of foreign exchange rate on cash | - | (498) | (242) | (31) |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | - | (5,020) | 4,906 | (43) |
| Cash & cash equivalents at beginning of period | 1 | 27,933 | 6,345 | 8,33 |
| Cash & cash equivalents at end of period | 1 | 22,913 | 11,251 | 7,89 |

17

THE HOCKEY COMPANY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
(IN THOUSANDS, EXCEPT SHARE DATA)

| FOR THE YEAR 3 MONTHS ENDED MARCH 31, 2003 | The Hockey Company | Sport Maska Inc. | Other Guarantors |
|--|-----------------------|---------------------|---------------------|
| NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES | \$ 243 | \$ (978) | \$ 8,942 |
| INVESTING ACTIVITIES: | | | |
| Purchases of property, plant and equipment | - | (253) | (59) |
| Proceeds from disposal of property, plant and equipment | - | 1,309 | 4 |
| NET CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES | - | 1,056 | (55) |
| FINANCING ACTIVITIES: | | | |
| Principal payments on debt | - | - | (439) |

Edgar Filing: HOCKEY CO - Form 10-Q

| | | | |
|---|-------|----------|-----------|
| Deferred financing costs | (243) | (148) | 109 |
| <hr style="border-top: 1px dashed black;"/> | | | |
| NET CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES | (243) | (148) | (330) |
| <hr style="border-top: 1px dashed black;"/> | | | |
| Effects of currency translation on cash item | - | 303 | 69 |
| <hr style="border-top: 1px dashed black;"/> | | | |
| INCREASE IN CASH AND CASH EQUIVALENTS | - | 233 | 8,626 |
| Cash & cash equivalents at beginning of period | - | 4,000 | 7,066 |
| <hr style="border-top: 1px dashed black;"/> | | | |
| Cash & cash equivalents at end of period | \$ - | \$ 4,233 | \$ 15,692 |
| <hr style="border-top: 3px double black;"/> | | | |

18

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

INTRODUCTION

We can trace our origins to September 1899, when the Canada Cycle and Motor Company (CCM) was formed as a manufacturer of bicycles and motorcars. In 1905, CCM began marketing ice hockey skates for a sport barely 30 years old at that time and in 1937 acquired the Tackaberry (later Tacks) trade name. In 1983, CCM was amalgamated with Sport Maska Inc., a manufacturer of hockey jerseys for the NHL since 1967. In April 1997, WS Acquisition LLC, an affiliate of Wellspring Capital Management LLC, acquired a controlling interest. In November 1998, we acquired Sports Holdings Corp., Europe's largest manufacturer of ice, roller and street hockey equipment and their JOFA, KOHO, Canadien, Heaton and Titan brands. As a result, we are now the world's largest marketer, designer and manufacturer of hockey equipment and related apparel. On June 11, 2003 we became a subsidiary of The Hockey Company Holdings Inc., a Canadian public corporation. Our business is seasonal. The seasonality of our business affects net sales and borrowings under our credit agreements. Traditional quarterly fluctuations in our business may vary in the future depending upon, among other things, changes in order cycles and product mix.

RECENT DEVELOPMENTS

On April 7, 2004, Reebok International Ltd. ("Reebok") and THC Holdings entered into a Support Agreement (the "Support Agreement") pursuant to which

Edgar Filing: HOCKEY CO - Form 10-Q

Reebok agreed to make an offer (the "Offer") to acquire all of THC Holdings' outstanding common shares for Cdn\$21.25 in cash per share, representing an approximate transaction value of \$204 million, plus the assumption of \$125 million aggregate principal amount of 11 1/4% Senior Secured Notes (the "Notes"). Reebok, through a wholly-owned subsidiary, launched the Offer on April 22, 2004.

The Offer is subject to regulatory approval and satisfaction of certain other conditions, including the valid deposit and non-withdrawal of at least 66 2/3% of the common shares of THC Holdings on a fully-diluted basis. In addition, THC Holdings made arrangements to permit the tender under the Offer of common shares issuable upon the exchange of shares of our non-voting exchangeable common stock as well as common shares issuable upon exercise of stock options or warrants on a conditional basis, effective only upon the take-up of THC Holdings' common shares under the Offer.

In addition, on April 7, 2004, simultaneously with the execution of the Support Agreement, certain principal holders of our non-voting exchangeable common stock and two of THC Holdings' executive officers entered into a Lock-up Agreement with Reebok under which they have agreed to tender the common shares of THC Holdings held or to be held by them into the Offer, subject to limited conditions.

In addition, pursuant to the Support Agreement, THC Holdings has agreed that, as soon as practicable after certain conditions are met, including Reebok's acquisition of at least 66 2/3% (or such lower percentage, but in any event not lower than or equal to 50%) of the issued and outstanding common shares of THC Holdings pursuant to the Offer, THC Holdings will effect the merger of a newly-formed, wholly-owned subsidiary of THC Holdings with and into the Company (the "Merger"), without a meeting of our stockholders, in accordance with Section 253 of the Delaware General Corporation Law (the "DGCL"). Pursuant to the Merger, each then outstanding share of non-voting exchangeable common stock which had not been conditionally exchanged will be converted into the right to receive the same price per share, Cdn\$21.25 in cash, being offered in the Offer, subject to Section 262 of the DGCL regarding appraisal rights.

Under the terms of the Notes, in the event of a change of control, we and Sport Masko Inc. are required to make a joint offer to purchase all of the outstanding Notes at a purchase price equal to 101% of the principal amount thereof plus accrued and unpaid interest, if any, to the date of purchase.

SELECTED FINANCIAL DATA

The following discussion provides an assessment of our results of continuing operations, financial condition and liquidity and capital resources, and should be read in conjunction with the unaudited Consolidated Financial Statements of the Company and Notes thereto included elsewhere herein. (All references to "Note(s)" refer to the Notes to the Unaudited Consolidated Financial Statements.)

EBITDA is defined as earnings (net income) before interest, income and capital taxes and depreciation and amortization. EBITDA includes restructuring charges, and other unusual items if it is reasonably likely that they will recur

Edgar Filing: HOCKEY CO - Form 10-Q

within two years. This non-GAAP financial measure does not replace the presentation of GAAP financial results, specifically EBITDA as an alternative to cash flows as a measure of liquidity or as an alternative to net income as a measure of operating performance, but is provided to enhance overall understanding of the Company's current financial performance and prospects for the future. We believe that non-GAAP financial results provide useful information to both management and investors regarding certain additional financial and business trends relating to its financial condition and results from operations. In addition, we use certain non-GAAP financial measures for reviewing our financial results and evaluating its financial performance. It should be noted that other companies calculate EBITDA differently and, therefore, EBITDA as presented for us may not be comparable to EBITDA reported by other companies. We view EBITDA as mostly an indicator of our operating performance and, therefore, the nearest GAAP measure is net income. The following is a reconciliation of our EBITDA to our net income:

| | THREE MONTHS ENDED MARCH 31, | |
|-------------------------------|--------------------------------|--------------|
| | (IN THOUSANDS OF U.S. DOLLARS) | |
| | 2004 | 2003 |
| Net income (loss) | \$ (3,857) | \$ 1,707 |
| Income taxes | (1,091) | 292 |
| Depreciation and amortization | 1,048 | 969 |
| Capital taxes | 202 | 149 |
| Interest | 3,928 | 3,992 |
| EBITDA | 230 | 7,109 |

Under the terms of our short and long-term debt agreements, restructuring and other unusual or non-recurring items would be added back to EBITDA. Included in EBITDA for the three months ended March 31, 2004 is a foreign exchange loss of \$1,409, whereas in 2003 we had a foreign exchange gain of \$4,378. The foreign exchange amounts above are a result from the translation of our U.S. dollar denominated long-term debt, 50% of which is held by our Canadian operating company with a functional currency of the Canadian dollar.

RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 2004

2004 COMPARED TO 2003

Net sales for the three months ended March 31, 2004 grew by 12.7% to \$42.6 million from \$37.8 million in 2003. The equipment business grew by 8.6% to \$28.0 million from \$25.8 million in 2003. The growth in equipment sales was fueled by our Stick category, reflecting very strong demand for composite hockey sticks, especially the new Vector 120 one-piece stick. The apparel business grew by 21.7% to \$14.6 million from \$12.0 million compared with a year ago, mainly due to our licensed apparel business, in particular our NHL Replica Jerseys as we executed on our potential work stoppage strategy.

Foreign exchange rate fluctuations factored in the reported results. Sales for the three month ended March 31, 2004 were positively impacted by

Edgar Filing: HOCKEY CO - Form 10-Q

approximately \$3.4 million compared with a year ago on a constant dollar basis. Similarly, operating and other expenses are negatively impacted, mitigating the overall impact on the Company's reported earnings. While we report in U.S. dollars, it has significant exposure to the Canadian dollar, the Euro and the Swedish krona. Our Canadian subsidiary is also exposed to the U.S. dollar because 50% of our long-term debt is held by the Canadian subsidiary.

Gross profit was \$19.3 million for the three months ended March 31, 2004 compared to \$16.7 million in 2003, an increase of 15.3%. Measured as a percentage of net sales, gross margin increased to 45.2% in 2004 from 44.2% in 2003. The increase in gross margins is attributable to our apparel business which generated margins of 53.9% compared to prior year of 48.8%, in particular our NHL Vintage and Replica Jerseys.

20

Selling, general and administrative expenses for the three months ended March 31, 2004 increased to \$18.5 million from \$15.7 million in 2003, of which \$1.7 million is attributable to currency fluctuations. The balance of the increase is mainly attributable to expenses related to the Roger Edwards and Sport Maska GmbH ("Ewald") businesses, as both of those operations did not exist in the first three months of 2003.

Operating income for the three months ended March 31, 2004 was \$0.8 million, compared to \$1.0 million in 2003, the decrease reflecting the seasonal nature of the business of both Roger Edwards Sport and Sport Maska GmbH where a substantial proportion of sales occur later in the year while we absorb the fixed costs evenly throughout the year.

Other expense of \$0.4 million consists primarily of an estimated \$0.6 million related to an environmental remediation situation for one of our properties compared to other income of \$0.6 million in 2003, which was related to the gain on sale of our Drummondville manufacturing facility.

EBITDA, as defined above, decreased to \$0.2 million in the three months ended March 31, 2004 compared to \$7.1 million in the first three months of 2003. In addition to the various matters above, there was a foreign exchange loss of \$1.4 million in 2004 compared to a foreign exchange gain of \$4.4 million in 2003. The majority of the foreign exchange impact in both years resulted from the translation of our U.S. dollar denominated long term debt, 50% of which is held by Sport Maska Inc.

Interest expense including amortization of deferred financing costs (\$0.3 million in the three months ended March 31, 2004 and 2003) decreased to \$3.9 million in the three months ended March 31, 2004 compared to \$4.0 million in the first three months of 2003.

Loss before income taxes was \$4.9 million in the three months ended March 31, 2004 versus income before income taxes of \$2.0 million for the first three months in 2003.

Net loss for the three months ended March 31, 2004 was \$3.9 million compared to a \$1.7 million net income for the three months ended March 31, 2003.

Net loss attributable to common stockholders for the three months ended March 31, 2004 was \$3.9 million compared to a net income attributable to common stockholders of \$1.0 million for the corresponding period in 2003. The difference between the redemption value of the preferred stock and the recorded amount was being accreted over the term of the Secured Notes (as described below) by a charge to retained earnings in 2003.

INCOME TAXES

Our income tax provision is comprised of both United States and foreign tax components. Due to changes in the relative contribution of income or loss by country, differences in the effective tax rates between countries (principally the U.S. and Canada) and permanent differences in effective tax rates between income for financial statement purposes and tax purposes, the consolidated effective tax rates may vary significantly from period to period. We and our U.S. subsidiaries consolidate our income for U.S. federal income tax purposes. However, gains and losses of certain subsidiaries may not be available to other subsidiaries for tax purposes.

Deferred income taxes are recognized for the tax consequences for future years of differences between the tax bases of assets and liabilities and their financial reporting amounts at each year-end based on enacted tax laws and statutory tax rates applicable to the periods in which the differences are expected to affect taxable income. Valuation allowances are established when necessary to reduce deferred tax assets to the amount expected to be realized. Based on our performance in the three months ended March 31, 2004 and fiscal year 2003 as well as our projected future earnings and taxable income, we have not recorded a valuation allowance on the temporary differences (other than investment tax credits) and recognized a deferred tax asset as at March 31, 2004.

Fresh-start reporting requires us to report a provision in lieu of income taxes when there is a taxable income and utilization of a pre-reorganization net operating loss carry-forward. This requirement applies despite the fact that our pre-reorganization net operating loss carry-forward and other deferred tax assets would substantially reduce the related federal income tax payable. The current and future year tax benefit related to the carry-forward is recorded as a reduction of reorganization value in excess of amounts allocable to identifiable assets until exhausted and then as a direct increase to paid in capital. The amount of income tax provision that has been used to reduce the reorganizational value in excess of amounts allocable to identifiable assets is reflected as a provision in lieu of income taxes in our Consolidated Statements of Operations.

We are currently undergoing an audit by the Canada Revenue Agency for its 1996 to 2001 taxation years, which includes transfer pricing and other matters for which an accrual has been recorded. It is not possible at this time to determine the amount of the final liability that may arise as a result of this audit and the actual assessment may differ significantly from our current estimate.

COLLECTIVE BARGAINING AGREEMENT

The collective bargaining agreements with the unions for the hourly employees in Malung, Sweden expire in June 2004 and negotiations are currently underway. We have no reason to believe that we will not reach acceptable agreements in a timely manner. Our management believes that our relations with

Edgar Filing: HOCKEY CO - Form 10-Q

these unions are positive. There have been no work stoppages, strikes or lockouts at our St-Jean, Malung or Tammela sites in over 20 years.

CRITICAL ACCOUNTING POLICIES

For a discussion of our critical accounting policies see "Critical Accounting Policies" in our Annual Report on Form 10-K for the year ended December 31, 2003.

LIQUIDITY AND CAPITAL RESOURCES

On June 11, 2003, The Hockey Company Holdings Inc. ("THC Holdings") completed its initial public offering for the issue of 4,500,000 common shares (the "Offering") for proceeds of \$47.2 million (Cdn\$64.1 million), net of issue fees and expenses of approximately \$5.8 million (Cdn\$7.8 million). On July 11, 2003, the underwriters exercised their over-allotment option, which resulted in the issuance of an additional 429,200 common shares for proceeds of \$4.6 million (Cdn\$6.4 million), net of issue fees and expenses of \$0.4 million (Cdn\$0.5 million).

Our anticipated financing requirements for short-term working capital and long-term growth, future capital expenditures and debt service are expected to be met through cash generated from our operations and borrowings under our credit facilities. During the three months ended March 31, 2004, we have met the requirement for the annual repayment of our credit facilities with GECC in full for 2004. Total borrowings under the GECC credit agreements as at March 31, 2004 and

22

December 31, 2003 were nil, including borrowings under our Jofa facility (as described below) (excluding \$6.8 million and \$7.0 million of letters of credit outstanding, respectively).

Total borrowings under our Swedish subsidiary, Jofa AB's credit facility with Nordea Bank were nil as at March 31, 2004 and December 31, 2003 (excluding nil and \$0.4 million letters of credit outstanding, respectively). We believe that the credit agreement can be renewed or refinanced upon maturity on December 31, 2004. If this agreement cannot be renewed or financed with Nordea Bank, we will seek alternate sources of financing to replace this agreement.

Total borrowings under our Finnish subsidiary, KHF Finland OY's credit facility with Nordea Bank in Finland were nil as at March 31, 2004 and December 31, 2003. This credit agreements is valid until further notice and we will seek alternate sources of financing to replace this agreement if the agreement cannot be financed with Nordea Bank.

There were no borrowings during the first three months of 2004 under any of our credit agreements.

As previously mentioned, under the terms of the Notes, in the event of a change of control, we and Sport Masko Inc. are required to make a joint offer to purchase all of the outstanding Notes at a purchase price equal to 101% of the principal amount thereof plus accrued and unpaid interest, if any, to the date of purchase.

Cash provided by operating activities during the three months ended March 31, 2004 was \$2.1 million compared to \$8.6 million in the first three months of

Edgar Filing: HOCKEY CO - Form 10-Q

2003. For the three months ended March 31, 2004 we had a net loss of \$3.8 million compared to a net income of \$1.7 million in the first 3 months of 2003. EBITDA was \$0.2 million for the three months ended March 31, 2004 compared to \$7.1 million in the first three months of 2003. Inventory increased by \$8.2 million from December 31, 2003 to March 31, 2004, whereas accounts receivable were lower by \$15.3 million from December 31, 2003 in line with the seasonal nature of our business. Accounts payable and accrued liabilities are higher mainly due to the accrued interest on the Units.

Cash used in investing activities during the three months ended March 31, 2004 was \$1.6 million compared to \$1.0 million provided in the first three months of 2003. In 2004, the \$1.6 million is mainly related to the acquisition of Distributor Norbert Ewald GmbH in Germany whereas in 2003 it was primarily due to the sale of our Drummondville manufacturing facility in the first quarter of 2003.

There was less than \$0.1 million cash used in financing activities during the three months ended March 31, 2004, compared to \$0.7 million used in the first three months of 2003. The variance is mainly due to the pay-down of short-term borrowings in the first three months of 2003.

During the three months ended March 31, 2004, the foreign currency translation adjustment amounted to a loss of \$2.6 million, which resulted principally from the weakening Canadian dollar, Swedish Krona and Euro against the U.S. dollar. During the three months ended March 31, 2003, the foreign exchange translation adjustment was favourable and amounted to \$2.8 million, which was primarily a result of the strengthening Canadian dollar, Swedish Krona and Euro against the U.S. dollar.

We follow the customary practice in the sporting goods industry of offering extended payment terms to creditworthy customers on qualified orders. Our working capital requirements generally peak in the second and third quarters as we build inventory and make shipments under these extended payment terms.

CONTRACTUAL OBLIGATIONS

Certain of our subsidiaries lease office and warehouse facilities and equipment under operating lease agreements. Certain of our subsidiaries have also entered into agreements that call for royalty payments generally based on net sales of certain products and product lines. Certain agreements require guaranteed minimum payments over the royalty term. We also pay the NHL, CHL, ECHL and AHL and certain professional players and teams an endorsement fee in exchange for the promotion of our brands. Furthermore, we have repayment obligations on our long-term debt. The following is a schedule of future minimum payments and annual obligations under these commitments, as well as the repayment of the Notes in 2009:

| | | (In tho |
|------|----|---------|
| 2004 | \$ | 15,6 |
| 2005 | | 10,1 |
| 2006 | | 14,5 |
| 2007 | | 14,5 |

Edgar Filing: HOCKEY CO - Form 10-Q

2008
2009 and beyond

12,7
208,0

\$ 275,8
=====

On March 24, 2004, we signed a sponsorship agreement with the AHL, which will commence at the start of the 2004/2005 hockey season. The agreement is for 10 years made up of a 4 year term plus two additional 3 year terms at the AHL's option. The agreement calls for royalty payments based on net sales of certain products and requires guaranteed minimum payments over the term of the agreement.

Under the terms of the new NHL License Agreement, since the NHL and the NHLPA have not by April 1, 2004, entered into a Collective Bargaining Agreement covering the 2004/2005 NHL season, certain guaranteed minimum payments under our license agreement are reduced to zero and the terms of the agreement are extended automatically for an additional license year.

RESTRUCTURING RESERVES

In January 2004, we announced the planned closure of our Apparel Sewing facility in Cap de la Madeleine, Quebec effective the first half of 2004. We will centralize all apparel manufacturing in our Apparel factory in St-Hyacinthe, Quebec in order to maximize the utilization of that facility. Approximately 170 employees from the apparel segment have been affected by this decision and, accordingly, we have recorded a restructuring charge of \$0.3 million mainly related to severance packages to the affected employees. All of the \$0.3 million remains unpaid at March 31, 2004.

OFF-BALANCE SHEET ARRANGEMENTS

As of March 31, 2004, there are no off balance sheet financing arrangements.

EVENTS AND UNCERTAINTIES

The collective bargaining agreement ("CBA") between the NHL and the NHL Players' Association expires September 15, 2004. The popularity of the NHL affects the sales of our hockey equipment and hockey-related apparel. Our brands receive significant on-ice exposure as a result of our license agreement with the NHL. In the event of a labour dispute resulting in a work stoppage, the popularity of the NHL could suffer and our brands will not receive any on-ice exposure during NHL games. This, together with the absence of in-stadium sales during a work stoppage, would significantly affect our apparel sales. In addition, in the event of a labour dispute resulting in a work stoppage, we will continue to have certain royalty payment obligations, although reduced, under the New NHL License Agreement. We have been pro-active in anticipation of a work stoppage and believe that we have taken appropriate measures to minimize the impact on our operations and financial position. Since a new CBA was not signed by April 1, 2004, the term of our agreement with the NHL has been extended by one year.

We in the normal course of business are exposed to market risk from changes in foreign currency exchange rates and interest rates (See Item 3, "Quantitative and Qualitative Disclosures About Market Risk").

Edgar Filing: HOCKEY CO - Form 10-Q

ACQUISITION OF DISTRIBUTOR NORBERT EWALD GMBH IN GERMANY

On January 5, 2004, we acquired the assets of Norbert Ewald GmbH (Ewald Sport Service) for a total cost of approximately \$1.3 million consisting primarily of inventory. Ewald, a former distributor of our products, is a leading hockey

24

equipment distributor in Germany. This acquisition will continue to strengthen our existing presence in the Central European hockey market through our subsidiary Sport Maska GmbH.

T'BLADE JOINT VENTURE

On January 16, 2004, we purchased a 33 1/3% ownership stake in t'blade Inc., the exclusive marketer and distributor of t'-blade replaceable ice skate blade products and technology in North America, for US approximately \$0.08 million (Cdn \$0.1 million), as well as an advance of US\$0.5 million (Cdn \$0.7 million). The remaining shares are owned by Graf Canada Ltd. (33 1/3%) and t'blade GmbH (33 1/3%). Our share of the results of t'blade Inc.'s operations has been included in our consolidated financial statements since January 16, 2004 using the equity method of accounting.

NEW ACCOUNTING PRONOUNCEMENTS

In January 2003, FASB issued Interpretation No. 46, CONSOLIDATION OF VARIABLE INTEREST ENTITIES, AN INTERPRETATION OF ACCOUNTING RESEARCH BULLETIN NO. 51 ("FIN 46"). FIN 46 requires the consolidation of variable interest entities ("VIE") in which an enterprise absorbs a majority of the entity's expected losses, receives a majority of the entity's expected residual returns, or both, as a result of ownership, contractual or other financial interests in the entity. Currently, entities are generally consolidated by an enterprise that has a controlling financial interest through ownership of a majority voting interest in the entity. The provisions of FIN 46 are applicable to variable interests in VIE's created after January 31, 2003. For variable interest acquired before February 1, 2003, the provisions of FIN 46 are applicable in the first reporting period ending December 15, 2003. The application of FIN 46 did not have a significant effect on the Company's financial position and result of operations.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We, in the normal course of doing business, are exposed to market risk from changes in foreign currency exchange rates and interest rates. Our principal currency exposures relate to the Canadian dollar, Swedish Krona and the Euro. Management's objective regarding foreign currency risk is to protect cash flows resulting from sales, purchases and other costs from the adverse impact of exchange rate movements. However, fifty percent of the Notes debt is held by a Canadian subsidiary whose functional currency is the Canadian dollar. Included in our results is a foreign exchange loss of \$1.4 million of which approximately \$1.1 million resulted from the translation of our U.S. dollar denominated long-term debt, 50% of which is held by our Canadian subsidiary, Sport Maska Inc. Fluctuations in the Canadian dollar, as in 2004 and 2003, against the U.S. dollar can give rise to significant volatility in net income.

Edgar Filing: HOCKEY CO - Form 10-Q

We are also exposed to foreign exchange fluctuations due to significant sales and costs in Canada, Sweden and Finland. If the average exchange rate of the Canadian dollar, Swedish Krona and Euro were to vary by 1% versus the U.S. dollar, the effect on sales for the three months ended March 31, 2004 would have been \$0.1 million, \$0.1 million and \$0.1 million, respectively. We also have operating expenses in each of these currencies, which would partially mitigate the impact of such foreign exchange variation on cash flows from operations and net income. Further, a 1% variation in the Canadian dollar versus the U.S. dollar would have an effect of approximately \$0.7 million on translation of our long-term debt for the entire year given that 50% of the debt is held by the Canadian operating company.

Our European and Canadian subsidiaries each have operating credit facilities denominated in their respective local currencies. The impact of foreign exchange on these debt facilities is mitigated by the impact of foreign exchange on the operating revenues generated in the local currencies of the subsidiaries. As we hold either long-term or operating debt facilities denominated in the currencies of our European subsidiaries, our equity investment in those entities are hedged against foreign currency fluctuations. We do not engage in speculative derivative activities. We are exposed to changes in interest rates primarily as a result of our operating credit facilities used to maintain liquidity and fund capital expenditures. Management's objective regarding interest rate risk is to limit the impact of interest rate changes on earnings and cash flows and to reduce overall borrowing costs. To achieve these objectives, we maintain the ability to borrow funds in different markets, thereby mitigating the effect of large changes in any one market. Our operating credit facilities have a variable interest rates and thus a 1% variation in the interest rate on our borrowing base for the year will cause approximately \$0.5 million increase or decrease in interest expense.

25

ITEM 4. CONTROLS AND PROCEDURES

(A) EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures as of the end of the period covered by this report were designed and were functioning effectively to provide reasonable assurance that the information required to be disclosed by the Company in reports filed under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. The Company believes that a controls system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the controls system are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

(B) CHANGES IN INTERNAL CONTROLS OVER FINANCIAL REPORTING

No change in the Company's internal control over financial reporting

Edgar Filing: HOCKEY CO - Form 10-Q

occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

26

THE HOCKEY COMPANY

PART II
OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

Reference is made to Note 7 of the Notes to Unaudited Consolidated Financial Statements included in Part I of this report.

ITEM 2. CHANGES IN SECURITIES, USE OF PROCEEDS AND ISSUER PURCHASES OF EQUITY SECURITIES

(a) through (d). Not applicable.

(e)

PURCHASES OF EQUITY SECURITIES

| PERIOD | (A) TOTAL NUMBER OF SHARES (OR UNITS) PURCHASED (1) | (B) AVERAGE PRICE PAID PER SHARE (OR UNIT) | (C) TOTAL NUMBER OF SHARES (OR UNITS) PURCHASED AS PART OF PUBLICLY ANNOUNCED PLANS OR PROGRAMS | AP OF MA |
|---------------------------------------|--|--|---|----------|
| January 1, 2004 to January 31, 2004 | 6,000 shares of our non-voting exchangeable common stock | one common share of THC Holdings | - | |
| February 1, 2004 to February 29, 2004 | 0 | - | - | |
| March 1, 2004 to March 31, 2004 | 0 | - | - | |
| Total | 6,000 shares of our non-voting | one common share of THC Holdings | - | |

Edgar Filing: HOCKEY CO - Form 10-Q

exchangeable
common stock

(1) All 6,000 shares of our non-voting exchangeable common stock were purchased by us in satisfaction of our obligations upon exercise of outstanding put rights under the terms of our non-voting exchangeable common stock.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

Not applicable.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

Not applicable.

ITEM 5. OTHER INFORMATION

Not applicable.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

27

THE HOCKEY COMPANY

PART II
OTHER INFORMATION

(a) Exhibits.

31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, as amended.

31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, as amended.

32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. section 1350, as added by Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. section 1350, as added by Section 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports on Form 8-K.

On February 23, 2004 the Company issued a report on Form 8-K in connection with issuing a press release announcing the Company's financial results for the year ended December 31, 2003.

SIGNATURES

Pursuant to the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE HOCKEY COMPANY
(REGISTRANT)

By: /S/ ROBERT A. DESROSIERS

Name: Robert A. Desrosiers
Title: Chief Financial Officer and Vice President,
Finance and Administration

Date: May 11, 2004