

UNIVERSAL ELECTRONICS INC  
Form 10-Q  
November 07, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2014  
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number: 0-21044

UNIVERSAL ELECTRONICS INC.  
(Exact Name of Registrant as Specified in its Charter)

Delaware 33-0204817  
(State or Other Jurisdiction of (I.R.S. Employer  
Incorporation or Organization) Identification No.)

201 E. Sandpointe Avenue, 8<sup>th</sup> Floor 92707  
Santa Ana, California (Zip Code)  
(Address of Principal Executive Offices)  
Registrant's telephone number, including area code: (714) 918-9500

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, any Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 15,796,158 shares of Common Stock, par value \$0.01 per share, of the registrant were outstanding on November 4, 2014.



UNIVERSAL ELECTRONICS INC.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. Consolidated Financial Statements (Unaudited)

## UNIVERSAL ELECTRONICS INC.

## CONSOLIDATED BALANCE SHEETS

(In thousands, except share-related data)

(Unaudited)

|   | September 30,<br>2014 | December 31,<br>2013 |
|---|-----------------------|----------------------|
| <b>ASSETS</b>   |                       |                      |
| Current assets:   |                       |                      |
| Cash and cash equivalents   | \$98,964              | \$76,174             |
| Accounts receivable, net  | 105,920               | 95,408               |
| Inventories, net  | 92,341                | 96,309               |
| Prepaid expenses and other current assets   | 4,548                 | 4,395                |
| Income tax receivable   | 16                    | 13                   |
| Deferred income taxes   | 6,158                 | 6,167                |
| Total current assets  | 307,947               | 278,466              |
| Property, plant, and equipment, net   | 76,682                | 75,570               |
| Goodwill  | 30,794                | 31,000               |
| Intangible assets, net  | 25,164                | 26,963               |
| Deferred income taxes   | 5,567                 | 6,455                |
| Other assets  | 5,442                 | 5,279                |
| Total assets  | \$451,596             | \$423,733            |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                       |                      |
| Current liabilities:  |                       |                      |
| Accounts payable  | \$69,885              | \$58,498             |
| Line of credit  | —                     | —                    |
| Accrued compensation  | 38,002                | 38,317               |
| Accrued sales discounts, rebates and royalties  | 7,495                 | 8,539                |
| Accrued income taxes  | 1,922                 | 3,032                |
| Deferred income taxes   | 151                   | 303                  |
| Other accrued expenses  | 12,466                | 11,229               |
| Total current liabilities   | 129,921               | 119,918              |
| Long-term liabilities:  |                       |                      |
| Deferred income taxes   | 10,084                | 9,887                |
| Income tax payable  | 606                   | 606                  |
| Other long-term liabilities   | 1,971                 | 2,052                |
| Total liabilities   | 142,582               | 132,463              |
| Commitments and contingencies   |                       |                      |
| Stockholders' equity:   |                       |                      |
| Preferred stock, \$0.01 par value, 5,000,000 shares authorized; none issued or outstanding  | —                     | —                    |
| Common stock, \$0.01 par value, 50,000,000 shares authorized; 22,788,604 and 22,344,121 shares issued on September 30, 2014 and December 31, 2013, respectively | 228                   | 223                  |
| Paid-in capital   | 213,373               | 199,513              |
| Accumulated other comprehensive income (loss)   | (1,797                | ) 2,982              |
| Retained earnings   | 217,164               | 193,532              |
|   | 428,968               | 396,250              |

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|  |           |            |   |
|--|-----------|------------|---|
| Less cost of common stock in treasury, 6,992,446 and 6,639,497 shares on<br>September 30, 2014 and December 31, 2013, respectively | (119,954  | ) (104,980 | ) |
| Total stockholders' equity   | 309,014   | 291,270    |   |
| Total liabilities and stockholders' equity   | \$451,596 | \$423,733  |   |

See Note 4 for further information concerning our purchases from a related party vendor.

The accompanying notes are an integral part of these consolidated financial statements.

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Table of ContentsUNIVERSAL ELECTRONICS INC.  
CONSOLIDATED INCOME STATEMENTS

(In thousands, except per share amounts)

(Unaudited)

|  | Three Months Ended September |            | Nine Months Ended September |            |
|--|------------------------------|------------|-----------------------------|------------|
|  | 30,                          |            | 30,                         |            |
|  | 2014                         | 2013       | 2014                        | 2013       |
| Net sales                                    | \$ 147,780                   | \$ 142,389 | \$ 423,940                  | \$ 393,220 |
| Cost of sales                                | 102,665                      | 101,940    | 298,721                     | 282,386    |
| Gross profit                                 | 45,115                       | 40,449     | 125,219                     | 110,834    |
| Research and development expenses            | 4,210                        | 4,182      | 12,606                      | 12,463     |
| Selling, general and administrative expenses | 27,120                       | 25,796     | 81,164                      | 74,029     |
| Operating income                             | 13,785                       | 10,471     | 31,449                      | 24,342     |
| Interest income (expense), net               | 66                           | 47         | (21                         | ) 60       |
| Other income (expense), net                  | (655                         | ) (717     | ) (1,338                    | ) (2,897   |
| Income before provision for income taxes     | 13,196                       | 9,801      | 30,090                      | 21,505     |
| Provision for income taxes                   | 2,325                        | 1,178      | 6,458                       | 4,095      |
| Net income                                   | \$ 10,871                    | \$ 8,623   | \$ 23,632                   | \$ 17,410  |
| Earnings per share:                          |                              |            |                             |            |
| Basic  | \$ 0.69                      | \$ 0.56    | \$ 1.50                     | \$ 1.15    |
| Diluted                                      | \$ 0.68                      | \$ 0.55    | \$ 1.46                     | \$ 1.13    |
| Shares used in computing earnings per share: |                              |            |                             |            |
| Basic  | 15,723                       | 15,324     | 15,764                      | 15,129     |
| Diluted                                      | 16,103                       | 15,743     | 16,135                      | 15,462     |

See Note 4 for further information concerning our purchases from a related party vendor.

The accompanying notes are an integral part of these consolidated financial statements.

Table of ContentsUNIVERSAL ELECTRONICS INC.  
CONSOLIDATED COMPREHENSIVE INCOME STATEMENTS

(In thousands)

(Unaudited)

|   | Three Months Ended September |           | Nine Months Ended September |           |
|---|------------------------------|-----------|-----------------------------|-----------|
|   | 30,                          | 30,       | 30,                         | 30,       |
|   | 2014                         | 2013      | 2014                        | 2013      |
| Net income  | \$ 10,871                    | \$ 8,623  | \$ 23,632                   | \$ 17,410 |
| Other comprehensive income (loss):                |                              |           |                             |           |
| Change in foreign currency translation adjustment | (2,935                       | ) 2,065   | (4,779                      | ) 1,589   |
| Comprehensive income (loss)                       | \$ 7,936                     | \$ 10,688 | \$ 18,853                   | \$ 18,999 |

See Note 4 for further information concerning our purchases from a related party vendor.

The accompanying notes are an integral part of these consolidated financial statements.

Table of ContentsUNIVERSAL ELECTRONICS INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

|   | Nine Months Ended September |          |
|---|-----------------------------|----------|
|   | 30,                         |          |
|   | 2014                        | 2013     |
| Cash provided by operating activities:  |                             |          |
| Net income  | \$23,632                    | \$17,410 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                             |          |
| Depreciation and amortization   | 13,445                      | 13,387   |
| Provision for doubtful accounts   | 16                          | 140      |
| Provision for inventory write-downs   | 2,385                       | 1,988    |
| Deferred income taxes   | 777                         | 127      |
| Tax benefit from exercise of stock options and vested restricted stock            | 2,141                       | 1,040    |
| Excess tax benefit from stock-based compensation                                  | (2,124)                     | (1,011)  |
| Shares issued for employee benefit plan   | 703                         | 598      |
| Stock-based compensation  | 4,831                       | 3,950    |
| Changes in operating assets and liabilities:                                      |                             |          |
| Accounts receivable   | (13,988)                    | (12,734) |
| Inventories   | (577)                       | (20,701) |
| Prepaid expenses and other assets   | (403)                       | 352      |
| Accounts payable and accrued expenses   | 13,647                      | (3,015)  |
| Accrued income taxes  | (1,138)                     | (729)    |
| Net cash provided by operating activities   | 43,347                      | 802      |
| Cash used for investing activities:   |                             |          |
| Acquisition of property, plant, and equipment                                     | (12,480)                    | (7,978)  |
| Acquisition of intangible assets  | (1,374)                     | (978)    |
| Net cash used for investing activities  | (13,854)                    | (8,956)  |
| Cash provided by (used for) financing activities:                                 |                             |          |
| Issuance of debt  | —                           | 19,500   |
| Payment of debt   | —                           | (19,500) |
| Proceeds from stock options exercised   | 6,400                       | 8,487    |
| Treasury stock purchased  | (15,184)                    | (3,153)  |
| Excess tax benefit from stock-based compensation                                  | 2,124                       | 1,011    |
| Net cash provided by (used for) financing activities                              | (6,660)                     | 6,345    |
| Effect of exchange rate changes on cash   | (43)                        | 1,818    |
| Net increase (decrease) in cash and cash equivalents                              | 22,790                      | 9        |
| Cash and cash equivalents at beginning of year                                    | 76,174                      | 44,593   |
| Cash and cash equivalents at end of period  | \$98,964                    | \$44,602 |
| Supplemental Cash Flow Information:   |                             |          |
| Income taxes paid   | \$4,091                     | \$3,319  |
| Interest paid   | \$—                         | \$44     |

See Note 4 for further information concerning our purchases from a related party vendor.

The accompanying notes are an integral part of these consolidated financial statements.



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UNIVERSAL ELECTRONICS INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
SEPTEMBER 30, 2014  
(Unaudited)

Note 1 — Basis of Presentation and Significant Accounting Policies

In the opinion of management, the accompanying consolidated financial statements of Universal Electronics Inc. and its wholly-owned subsidiaries contain all the adjustments necessary for a fair presentation of financial position, results of operations and cash flows for the periods presented. All such adjustments are of a normal recurring nature and certain reclassifications have been made to prior year amounts in order to conform to the current year presentation. Information and footnote disclosures normally included in financial statements, which are prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. As used herein, the terms "Company," "we," "us," and "our" refer to Universal Electronics Inc. and its subsidiaries, unless the context indicates to the contrary.

Our results of operations for the three and nine months ended September 30, 2014 are not necessarily indicative of the results to be expected for the full year. These financial statements should be read in conjunction with the "Risk Factors," "Management Discussion and Analysis of Financial Condition and Results of Operations," "Quantitative and Qualitative Disclosures About Market Risk," and the "Financial Statements and Supplementary Data" and notes thereto included in Items 1A, 7, 7A, and 8, respectively, of our Annual Report on Form 10-K for the year ended December 31, 2013.

Estimates, Judgments and Assumptions

The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, we evaluate our estimates, judgments and assumptions, including those related to revenue recognition, allowance for doubtful accounts, warranties, inventory valuation, impairment of long-lived assets, intangible assets and goodwill, income taxes and stock-based compensation expense. Actual results may differ from our expectations. Based on our evaluation, our estimates, judgments and assumptions may be adjusted as more information becomes available. Any adjustment may be material.

See Note 2 to the consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2013 for a summary of our significant accounting policies.

Recent Accounting Pronouncements

In July 2013, the FASB issued Accounting Standards Update ("ASU") 2013-11, "Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists." This standard requires an entity to present an unrecognized tax benefit, or a portion of an unrecognized tax benefit, in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward. To the extent a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction to settle any additional income taxes that would result from the disallowance of a tax position or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. This guidance became effective for fiscal years, and interim periods within those years, beginning after December 15, 2013. The adoption of this guidance did not have a material impact on our consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers", which will supersede most existing U.S. GAAP revenue recognition guidance. This new standard requires an entity to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods or services. In addition, ASU 2014-09 contains expanded disclosure requirements relating to the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts

with customers. ASU 2014-09 is effective for fiscal periods beginning after December 15, 2016 and permits the use of either the full retrospective or cumulative effect transition method. Early adoption is not permitted. We have not yet selected a transition method and are evaluating the impact that this new standard will have on our consolidated financial statements.

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UNIVERSAL ELECTRONICS INC.  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 SEPTEMBER 30, 2014  
 (Unaudited)

## Note 2 — Cash and Cash Equivalents

Cash and cash equivalents were held in the following geographic regions:

| (In thousands)                  | September 30,<br>2014 | December 31,<br>2013 |
|---------------------------------|-----------------------|----------------------|
| United States                   | \$24,631              | \$30,082             |
| Asia                            | 52,808                | 34,627               |
| Europe                          | 15,575                | 7,161                |
| South America                   | 5,950                 | 4,304                |
| Total cash and cash equivalents | \$98,964              | \$76,174             |

## Note 3 — Accounts Receivable, Net and Revenue Concentrations

Accounts receivable, net were as follows:

| (In thousands)                  | September 30,<br>2014 | December 31,<br>2013 |
|---------------------------------|-----------------------|----------------------|
| Trade receivables, gross        | \$100,278             | \$94,325             |
| Allowance for doubtful accounts | (477                  | ) (478               |
| Allowance for sales returns     | (604                  | ) (865               |
| Net trade receivables           | 99,197                | 92,982               |
| Other                           | 6,723                 | 2,426                |
| Accounts receivable, net        | \$105,920             | \$95,408             |

Allowance for Doubtful Accounts

Changes in the allowance for doubtful accounts were as follows:

| (In thousands)                  | Nine Months Ended September 30, |       |
|---------------------------------|---------------------------------|-------|
|                                 | 2014                            | 2013  |
| Balance at beginning of period  | \$478                           | \$322 |
| Additions to costs and expenses | 16                              | 140   |
| (Write-offs)/FX effects         | (17                             | ) (37 |
| Balance at end of period        | \$477                           | \$425 |

## Sales Returns

The allowance for sales returns at September 30, 2014 and December 31, 2013 included reserves for items returned prior to period-end that were not completely processed, and therefore had not yet been removed from the allowance for sales returns balance. If these returns had been fully processed, the allowance for sales returns balance would have been approximately \$0.3 million and \$0.5 million on September 30, 2014 and December 31, 2013, respectively. The value of these returned goods was included in our inventory balance at September 30, 2014 and December 31, 2013.

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UNIVERSAL ELECTRONICS INC.  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 SEPTEMBER 30, 2014  
 (Unaudited)

## Significant Customer

Net sales to the following customer totaled more than 10% of our net sales:

|         | Three Months Ended September 30, |                |                |                |
|---------|----------------------------------|----------------|----------------|----------------|
|         | 2014                             |                | 2013           |                |
|         | \$ (thousands)                   | % of Net Sales | \$ (thousands) | % of Net Sales |
| DIRECTV | \$18,201                         | 12.3           | \$21,667       | 15.2           |

  

|         | Nine Months Ended September 30, |                |                |                |
|---------|---------------------------------|----------------|----------------|----------------|
|         | 2014                            |                | 2013           |                |
|         | \$ (thousands)                  | % of Net Sales | \$ (thousands) | % of Net Sales |
| DIRECTV | \$44,733                        | 10.6           | \$64,651       | 16.4           |

The loss of this customer or any other customer, either in the United States or abroad, due to their financial weakness or bankruptcy, or our inability to obtain orders or maintain our order volume with them, may have a material adverse effect on our financial condition, results of operations and cash flows.

## Note 4 — Inventories, Net and Significant Suppliers

Inventories, net were as follows:

| (In thousands)                            | September 30,<br>2014 | December 31,<br>2013 |
|---|-----------------------|----------------------|
| Raw materials                             | \$22,571              | \$18,990             |
| Components                                | 13,928                | 18,623               |
| Work in process                           | 3,485                 | 2,017                |
| Finished goods                            | 54,622                | 59,393               |
| Reserve for excess and obsolete inventory | (2,265)               | (2,714)              |
| Inventories, net                          | \$92,341              | \$96,309             |

## Reserve for Excess and Obsolete Inventory

Changes in the reserve for excess and obsolete inventory were as follows:

| (In thousands)   | Nine Months Ended September 30, |         |
|--|---------------------------------|---------|
|  | 2014                            | 2013    |
| Balance at beginning of period                         | \$2,714                         | \$2,024 |
| Additions charged to costs and expenses <sup>(1)</sup> | 2,141                           | 1,838   |
| Sell through <sup>(2)</sup>                            | (728)                           | (240)   |
| Write-offs/FX effects                                  | (1,862)                         | (1,628) |
| Balance at end of period                               | \$2,265                         | \$1,994 |

The additions charged to costs and expenses do not include inventory directly written-off that was scrapped during production totaling \$0.2 million and \$0.2 million for the nine months ended September 30, 2014 and 2013,

<sup>(1)</sup> respectively. These amounts are production waste and are not included in management's reserve for excess and obsolete inventory.

<sup>(2)</sup> These amounts represent the reversal of reserves associated with inventory items that were sold during the period.

Sell through is the result of differences between our judgment concerning the saleability of inventory items during

the excess and obsolete inventory review process and our subsequent experience.

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UNIVERSAL ELECTRONICS INC.  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 SEPTEMBER 30, 2014  
 (Unaudited)

## Significant Suppliers

We purchase integrated circuits, components and finished goods from multiple sources. We had purchases from the following significant suppliers that totaled more than 10% of our total inventory purchases as follows:

|   | Three Months Ended September 30,<br>2014 |                                      | 2013           |                                      |   |
|---|--|--------------------------------------|----------------|--------------------------------------|---|
|   | \$ (thousands)                           | % of Total<br>Inventory<br>Purchases | \$ (thousands) | % of Total<br>Inventory<br>Purchases |   |
| Maxim Integrated Products International Limited | \$—                                      | —                                    | % \$8,699      | 11.2                                 | % |
| Wuxi Funide Digital                             | —  | —                                    | 7,781          | 10.0                                 |   |

|   | Nine Months Ended September 30,<br>2014 |                                      | 2013           |                                      |   |
|---|---|--------------------------------------|----------------|--------------------------------------|---|
|   | \$ (thousands)                          | % of Total<br>Inventory<br>Purchases | \$ (thousands) | % of Total<br>Inventory<br>Purchases |   |
| Maxim Integrated Products International Limited | \$24,296                                | 11.1                                 | % \$—          | —                                    | % |

## Related Party Vendor

We purchase certain printed circuit board assemblies from a related party vendor. The vendor is considered a related party for financial reporting purposes because our Senior Vice President of Manufacturing owns 40% of this vendor. Inventory purchases from this vendor were as follows:

|                      | Three Months Ended September 30,<br>2014 |                                      | 2013           |                                      |   |
|----------------------|--|--------------------------------------|----------------|--------------------------------------|---|
|                      | \$ (thousands)                           | % of Total<br>Inventory<br>Purchases | \$ (thousands) | % of Total<br>Inventory<br>Purchases |   |
| Related party vendor | \$2,372                                  | 3.0                                  | % \$2,395      | 3.1                                  | % |

|                      | Nine Months Ended September 30,<br>2014 |                                      | 2013           |                                      |   |
|----------------------|---|--------------------------------------|----------------|--------------------------------------|---|
|                      | \$ (thousands)                          | % of Total<br>Inventory<br>Purchases | \$ (thousands) | % of Total<br>Inventory<br>Purchases |   |
| Related party vendor | \$6,602                                 | 3.0                                  | % \$7,079      | 3.2                                  | % |

The total accounts payable to this vendor were the following:

|                      | September 30, 2014 |                          | December 31, 2013 |                          |   |
|----------------------|--------------------|--------------------------|-------------------|--------------------------|---|
|                      | \$ (thousands)     | % of Accounts<br>Payable | \$ (thousands)    | % of Accounts<br>Payable |   |
| Related party vendor | \$2,374            | 3.4                      | % \$2,439         | 4.2                      | % |

Our payable terms and pricing with this vendor are consistent with the terms offered by other vendors in the ordinary course of business. The accounting policies that we apply to our transactions with our related party vendor are consistent with those applied in transactions with independent third parties. Corporate management routinely monitors purchases from our related party vendor to ensure these purchases remain consistent with our business objectives.



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UNIVERSAL ELECTRONICS INC.  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 SEPTEMBER 30, 2014  
 (Unaudited)

## Note 5 — Goodwill and Intangible Assets, Net

## Goodwill

Goodwill and changes in the carrying amount of goodwill were as follows:

(In thousands)

|                               |          |   |
|-------------------------------|----------|---|
| Balance at December 31, 2013  | \$31,000 |   |
| FX effects                    | (206     | ) |
| Balance at September 30, 2014 | \$30,794 |   |

## Intangible Assets, Net

The components of intangible assets, net were as follows:

| (In thousands)                         | September 30, 2014   |                                    |            | December 31, 2013    |                                    |            |
|--|----------------------|------------------------------------|------------|----------------------|------------------------------------|------------|
|  | Gross <sup>(1)</sup> | Accumulated<br>Amortization<br>(1) | Net        | Gross <sup>(1)</sup> | Accumulated<br>Amortization<br>(1) | Net        |
| Distribution rights                    | \$362                | \$(72                              | ) \$290    | \$395                | \$(52                              | ) \$343    |
| Patents                                | 9,804                | (4,644                             | ) 5,160    | 8,879                | (4,251                             | ) 4,628    |
| Trademark and trade names              | 1,998                | (782                               | ) 1,216    | 2,841                | (1,411                             | ) 1,430    |
| Developed and core technology          | 3,501                | (1,313                             | ) 2,188    | 3,506                | (1,140                             | ) 2,366    |
| Capitalized software development costs | 459                  | (244                               | ) 215      | 311                  | (133                               | ) 178      |
| Customer relationships                 | 26,373               | (10,278                            | ) 16,095   | 26,406               | (8,388                             | ) 18,018   |
| Total intangible assets, net           | \$42,497             | \$(17,333                          | ) \$25,164 | \$42,338             | \$(15,375                          | ) \$26,963 |

(1) This table excludes the gross value of fully amortized intangible assets totaling \$7.6 million and \$6.6 million on September 30, 2014 and December 31, 2013, respectively.

Amortization expense is recorded in selling, general and administrative expenses, except amortization expense related to capitalized software development costs which is recorded in cost of sales. Amortization expense by income statement caption was as follows:

| (In thousands)                      | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |         |
|-------------------------------------|-------------------------------------|---------|------------------------------------|---------|
|                                     | 2014                                | 2013    | 2014                               | 2013    |
| Cost of sales                       | \$37                                | \$34    | \$111                              | \$177   |
| Selling, general and administrative | 1,026                               | 986     | 3,009                              | 2,930   |
| Total amortization expense          | \$1,063                             | \$1,020 | \$3,120                            | \$3,107 |



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Estimated future amortization expense related to our intangible assets at September 30, 2014, is as follows:

(In thousands)

|                           |          |
|---------------------------|----------|
| 2014 (remaining 3 months) | \$1,045  |
| 2015                      | 4,107    |
| 2016                      | 4,050    |
| 2017                      | 3,979    |
| 2018                      | 3,959    |
| Thereafter                | 8,024    |
| Total                     | \$25,164 |

We recorded immaterial impairment charges related to our intangible assets for the nine months ended September 30, 2014 and 2013. Impairment charges are recorded in selling, general and administrative expenses as a component of amortization expense, except impairment charges related to capitalized software development costs which are recorded in cost of sales. Quoted prices for identical or similar patents, trademarks and trade names are unavailable. The fair value of intangible assets is based upon management's judgment. Management believes that the net book value represents the fair value of our patents, trademarks and trade names.

Note 6 — Line of Credit

On October 9, 2014, we extended the term of our Amended and Restated Credit Agreement ("Amended Credit Agreement") with U.S. Bank National Association ("U.S. Bank") to November 1, 2017. The Amended Credit Agreement provides for a \$55.0 million line of credit ("Credit Line") that may be used for working capital and other general corporate purposes including acquisitions, share repurchases and capital expenditures. Amounts available for borrowing under the Credit Line are reduced by the balance of any outstanding letters of credit, of which there were \$13 thousand at September 30, 2014.

All obligations under the Credit Line are secured by substantially all of our U.S. personal property and tangible and intangible assets as well as 65% of our ownership interest in Enson Assets Limited, our wholly-owned subsidiary which controls our manufacturing factories in the People's Republic of China ("PRC").

Under the Amended Credit Agreement, we may elect to pay interest on the Credit Line based on LIBOR plus an applicable margin (varying from 1.25% to 1.75%) or base rate (based on the prime rate of U.S. Bank or as otherwise specified in the Amended Credit Agreement) plus an applicable margin (varying from 0.00% to 0.50%). The applicable margins are calculated quarterly and vary based on our cash flow leverage ratio as set forth in the Amended Credit Agreement. There are no commitment fees or unused line fees under the Amended Credit Agreement.

The Amended Credit Agreement includes financial covenants requiring a minimum fixed charge coverage ratio, a maximum cash flow leverage ratio and minimum liquidity levels. In addition, the Amended Credit Agreement also contains other customary affirmative and negative covenants and events of default. As of September 30, 2014, we were in compliance with the covenants and conditions of the Amended Credit Agreement.

We had no interest expense on borrowings during the three and nine months ended September 30, 2014 nor during the three months ended September 30, 2013. Our total interest expense on borrowings was \$23 thousand during the nine months ended September 30, 2013.

Note 7 — Income Taxes

We utilize our estimated annual effective tax rate to determine our provision for income taxes for interim periods. The income tax provision is computed by taking the estimated annual effective tax rate and multiplying it by the year-to-date pre-tax book income.

We recorded income tax expense of \$2.3 million and \$1.2 million for the three months ended September 30, 2014 and 2013, respectively. Our effective tax rate was 17.6% and 12.0% during the three months ended September 30, 2014 and 2013, respectively. The increase in our effective tax rate was due to the expiration of the federal R&D tax credit as of December 31, 2013 which has yet to be passed in 2014; therefore, the benefit is not included in our estimated tax rate for the current year. The "Look-Through" rule also expired as of December 31, 2013 which resulted in an increase in Subpart F income for the three months ended September

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30, 2014. We also recorded a tax refund on certain Hong Kong income during the third quarter of 2013 which exceeded the benefit recorded during the third quarter of 2014.

We recorded income tax expense of \$6.5 million and \$4.1 million for the nine months ended September 30, 2014 and 2013, respectively. Our effective tax rate was 21.5% and 19.0% during the nine months ended September 30, 2014 and 2013, respectively. The increase in our effective tax rate was due to the expiration of the federal R&D tax credit as of December 31, 2013 which has yet to be passed in 2014; therefore, the benefit is not included in our estimated tax rate for the current year. The "Look-Through" rule also expired as of December 31, 2013 which resulted in an increase of Subpart F income for the nine months ended September 30, 2014. We also recorded a tax refund on certain Hong Kong income during the third quarter of 2013 which exceeded the benefit recorded during the third quarter of 2014. Partially offsetting these benefits was the recording of \$0.4 million of additional tax reserves in the second quarter of 2013 resulting from a tax audit in Hong Kong for years preceding our acquisition of Enson Assets Limited.

On September 30, 2014, we had gross unrecognized tax benefits of \$3.7 million, including interest and penalties, of which \$3.2 million would affect the annual effective tax rate if these tax benefits are realized. Further, we are unaware of any positions for which it is reasonably possible that the total amount of unrecognized tax benefits will significantly increase within the next twelve months. However, based on federal, state and foreign statute expirations in various jurisdictions, we anticipate a decrease in unrecognized tax benefits of approximately \$0.2 million within the next twelve months.

We have elected to classify interest and penalties as a component of tax expense. Accrued interest and penalties of \$0.2 million and \$0.1 million on September 30, 2014 and December 31, 2013, respectively, are included in our unrecognized tax benefits.

We file income tax returns in the U.S. federal jurisdiction, and in various state and foreign jurisdictions. On September 30, 2014, the open statutes of limitations in our significant tax jurisdictions were as follows: federal 2011 through 2013, state 2009 through 2013, and foreign 2007 through 2013. On September 30, 2014, of our gross unrecognized tax benefits of \$3.7 million, which included \$0.2 million of interest and penalties, \$1.5 million are classified as current and \$2.2 million are classified as long term.

Note 8 — Accrued Compensation

The components of accrued compensation were as follows:

| (In thousands)                          | September 30,<br>2014 | December 31,<br>2013 |
|---|-----------------------|----------------------|
| Accrued social insurance <sup>(1)</sup> | \$20,218              | \$20,492             |
| Accrued salary/wages                    | 6,337                 | 5,324                |
| Accrued vacation/holiday                | 2,127                 | 2,113                |
| Accrued bonus <sup>(2)</sup>            | 6,577                 | 7,186                |
| Accrued commission                      | 941                   | 1,350                |
| Accrued medical insurance claims        | 359                   | 201                  |
| Other accrued compensation              | 1,443                 | 1,651                |
| Total accrued compensation              | \$38,002              | \$38,317             |

Effective January 1, 2008, the Chinese Labor Contract Law was enacted in the PRC. This law mandated that PRC employers remit the applicable social insurance payments to their local government. Social insurance is comprised of various components such as pension, medical insurance, job injury insurance, unemployment insurance, and a housing assistance fund, and is administered in a manner similar to social security in the United States. This amount represents our estimate of the amounts due to the PRC government for social insurance on September 30, 2014 and December 31, 2013.

(2) Accrued bonus includes an accrual for an extra month of salary ("13<sup>th</sup> month salary") to be paid to employees in certain geographies where it is the customary business practice. This 13<sup>th</sup> month salary is paid to these employees if they remain employed with us through December 31st. The total accrued for the 13<sup>th</sup> month salary was \$0.5 million and \$0.6 million at September 30, 2014 and December 31, 2013, respectively.

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## Note 9 — Other Accrued Expenses

The components of other accrued expenses were as follows:

| (In thousands)               | September 30,<br>2014 | December 31,<br>2013 |
|------------------------------|-----------------------|----------------------|
| Advertising and marketing    | \$274                 | \$238                |
| Duties                       | 825                   | 797                  |
| Freight                      | 1,610                 | 1,374                |
| Product development          | 789                   | 614                  |
| Product warranty claim costs | 933                   | 41                   |
| Professional fees            | 1,559                 | 1,757                |
| Sales taxes and VAT          | 1,564                 | 1,637                |
| Third-party commissions      | 716                   | 511                  |
| Tooling <sup>(1)</sup>       | 906                   | 758                  |
| Utilities                    | 362                   | 311                  |
| Other                        | 2,928                 | 3,191                |
| Total other accrued expenses | \$12,466              | \$11,229             |

<sup>(1)</sup> The tooling accrual balance relates to unearned revenue for tooling that will be sold to customers.

## Note 10 — Commitments and Contingencies

## Product Warranties

Changes in the liability for product warranty claim costs were as follows:

| (In thousands)                                     | Nine Months Ended September 30, |        |
|--|---------------------------------|--------|
|  | 2014                            | 2013   |
| Balance at beginning of period                     | \$41                            | \$404  |
| Accruals for warranties issued during the period   | 933                             | 375    |
| Settlements (in cash or in kind) during the period | (41                             | ) (779 |
| Balance at end of period                           | \$933                           | \$—    |
| Litigation   |                                 |        |

On March 2, 2012, we filed a lawsuit against Universal Remote Control, Inc. ("URC") in the United States District Court, Central District of California (Universal Electronics Inc. v. Universal Remote Control, Inc., SACV12-0039 AG (JPRx)) alleging that URC was infringing, directly and indirectly, four of our patents related to remote control technology. We alleged that this complaint related to multiple URC remote control products, including the URC model numbers UR5U-9000L, WR7 and other remote controls with different model names or numbers, but with substantially the same designs, features, and functionalities. We sought monetary relief for the infringement, including enhanced damages due to the willfulness of URC's actions, injunctive relief to enjoin URC from further infringing, including contributory infringement and/or inducing infringement, and attorney's fees. URC denied infringing our patents and asserted a variety of counterclaims and affirmative defenses including invalidity and unenforceability of our patents, misuse of patents, and a breach of contract action stemming from the settlement by us of an earlier lawsuit against URC. On January 29, 2013, the Court held its "Markman" hearing and on February 1, 2013, the Court issued its ruling that four of the 24 claims we asserted against URC were invalid, effectively removing one of the four patents alleged by us to be infringed by URC from this litigation. In March 2014, the Court further narrowed the scope of this litigation granting URC's motion for summary judgment with respect to certain issues that effectively removed two additional patents. In March 2014, the Court also granted our motion for summary judgment on certain of URC's

defenses and counterclaims, including URC's counterclaim for breach of contract. A trial was held from May 6, 2014 through May 20, 2014, and the jury returned a verdict that URC did not infringe on our remaining patent, and found for URC on patent validity and several equitable defenses in the lawsuit, although the

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jury's verdict on the equitable defenses were advisory in nature. We do not believe that the evidence presented at trial supports the jury verdict and are currently seeking the trial court's review of the verdict, including the jury's advisory verdict on the equitable defenses. A hearing on motions pertaining to the jury's verdict was held on August 18, 2014 and we are awaiting the final ruling from Court. At this time we cannot predict how the Court will rule. Based on the trial court's decisions on these jury verdict motions, there remain a variety of possible outcomes in this case, including filing further motions with the Court seeking judgment as a matter of law and/or a new trial. Additionally, depending upon how the Court finally rules from the August 18, 2014 hearing, URC may ask the court for reimbursement of its legal fees associated with its defense of this lawsuit and while we are unable to estimate the amount URC may claim or ultimately what amount, if any, the Court may award, such amount could be significant. We intend to oppose any such request and, if awarded, appeal any such decision. In all other respects, this litigation is continuing as scheduled and we expect the Court to enter ruling on all post-trial motions in the fourth quarter of 2014.

On June 28, 2013, we filed a second lawsuit against URC, also in the United States District Court, Central District of California (Universal Electronics Inc. v. Universal Remote Control, Inc., SACV13-00987 JAK (SHx)). In this second lawsuit, we are alleging that URC is infringing, directly and indirectly, ten additional patents that we own related to remote control technology. As in the first lawsuit, in this second lawsuit we have alleged that this complaint relates to multiple URC remote control products. We are seeking monetary relief for infringement, including enhanced damages due to the willfulness of URC's actions, injunctive relief to enjoin URC from further infringing, including contributory infringement and/or inducing infringement, and attorney's fees. In mid-July 2013, URC filed a Notice of Related Cases seeking to join this lawsuit with the lawsuit we filed against URC on March 2, 2012 and we did not object to this Notice. Consequently, this lawsuit was transferred to the Judge and Magistrate hearing our first lawsuit filed against URC. In addition, URC answered this complaint with a denial of infringement, asserting affirmative defenses, and seeking a ruling that URC has not infringed our patents, that our patents are invalid and unenforceable, that the patents have been licensed to URC, and an award of attorneys' fees and costs. In mid-November 2013, we filed a motion to add affiliated URC suppliers, Ohsung Electronics Co, Ltd, a South Korean entity, and Ohsung Electronics USA, Inc., a California entity, (collectively "Ohsung"), to the lawsuit. In February 2014, Ohsung answered and counterclaimed with a general denial of wrongdoing and asserted the standard affirmative defenses of non-infringement, invalidity and unenforceability of our patents and breach of contract action stemming from the settlement by us of an earlier lawsuit against URC. In March 2014, we answered by disputing Ohsung's defenses and with a general denial of Ohsung's breach of contract complaint. In late June and early July of 2014, URC and Ohsung requested Inter Partes Review (IPR) with the US Patent and Trademark Office for each of the ten patents pending in the second URC lawsuit. We intend to vigorously defend each patent before the Patent Office. The Patent Office is expected to issue its decisions on URC's petitions to institute IPRs in the first quarter of 2015. In the interest of judicial economy and to best utilize our resources, upon the parties' agreed motion, the Court has stayed this second lawsuit for 6 months pending decisions by the Patent Office to institute the IPRs.

On September 23, 2013, we filed a lawsuit against Peel Technologies, Inc. ("Peel") in the United States District Court, Central District of California (Universal Electronics Inc. v. Peel Technologies, Inc., SACV13-01484 GAF (RNBx)) alleging that Peel is infringing, directly and indirectly, five of our patents related to remote control technology. We have alleged that this complaint relates to software and hardware used in connection with remote control devices, including Peel's software products called "TV App" (sometimes referred to as "Sense TV"), "WatchOn App" and "Peel Smart Remote App," and a product called "Peel Universal Remote" consisting of a Peel "Fruit" hardware device and a software component for use with the iOS operating system. We are seeking monetary relief for the infringement, including enhanced damages due to the willfulness of Peel's actions, injunctive relief to enjoin Peel from further infringement, including contributory infringement and/or inducing infringement, and attorney's fees. On November 14, 2013, Peel

answered our complaint with a general denial that it is infringing our patents and has filed counter-claims, seeking declaratory judgments that our patents are not infringed and are invalid. They are also seeking attorney's fees. In our reply to Peel's counterclaims, which we filed on December 5, 2013, we have asked the Court to deny and dismiss with prejudice Peel's counterclaims and sought after relief. In April 2014, both parties were granted leave by the court to amend the pleadings in the case. We have added four additional patents related to remote control technology, and Peel has filed a counterclaim against us alleging we are infringing one patent related to remote control technology which they recently acquired. We answered Peel's counterclaim with a general denial of infringement and added our affirmative defenses of non-infringement, invalidity and unenforceability. We will seek attorney fees in connection with defending against this countersuit. A "Markman" hearing was held August 13, 2014 and the Court issued a ruling on September 17, 2014 which we believe supports our current claims of infringement against Peel. In all other respects, this litigation is continuing with discovery under way.

In March 2014, two of our subsidiaries, Gemstar Technology (China) Co. Ltd. and Gemstar Technology (Yangzhou) Co. Ltd., each filed arbitration requests in Hong Kong under the arbitration rules of the Hong Kong International Arbitration Centre (the "HKIAC") against Dongguan City Liwang Battery Co. Ltd. ("LiWang"). In these requests, our subsidiaries claimed that LiWang supplied defective batteries and sought damages incurred as a result. LiWang opposed jurisdiction under the HKIAC and, in turn, filed



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claims against Gemstar Technology (China) Co. Ltd. in the People's Court of Panyu District, and against Gemstar Technology (Yangzhou) Co., Ltd. in the People's Court of Bao Ying District, each alleging breach of contract and that jurisdiction should be in China. We opposed these claims and were awaiting a final ruling by the China Courts. On August 29, 2014, the parties entered into a confidential Settlement Agreement whereby the parties each agreed to withdraw and terminate with prejudice and settle all of their respective claims and actions against the other parties. The settlement of this matter did not have a material impact on our consolidated results of operations or financial condition.

There are no other material pending legal proceedings to which we or any of our subsidiaries is a party or of which our respective property is the subject. However, as is typical in our industry and to the nature and kind of business in which we are engaged, from time to time, various claims, charges and litigation are asserted or commenced by third parties against us or by us against third parties arising from or related to product liability, infringement of patent or other intellectual property rights, breach of warranty, contractual relations, or employee relations. The amounts claimed may be substantial but may not bear any reasonable relationship to the merits of the claims or the extent of any real risk of court awards assessed against us or in our favor. However, no assurances can be made as to the outcome of any of these matters, nor can we estimate the range of potential losses to us. In our opinion, final judgments, if any, which might be rendered against us in potential or pending litigation would not have a material adverse effect on our financial condition, results of operations, or cash flows. Moreover, we believe that our products do not infringe any third parties' patents or other intellectual property rights.

We maintain directors' and officers' liability insurance which insures our individual directors and officers against certain claims, as well as attorney's fees and related expenses incurred in connection with the defense of such claims.

**Defined Benefit Plan**

Our subsidiary in India maintains a defined benefit pension plan ("India Plan") for local employees, which is consistent with local statutes and practices. The pension plan was adequately funded on September 30, 2014 and December 31, 2013 based on its latest actuarial report. The India Plan has an independent external manager that advises us of the appropriate funding contribution requirements to which we comply. At September 30, 2014, approximately 39 percent of our India subsidiary employees had qualified for eligibility. An individual must be employed by our India subsidiary for a minimum of 5 years before becoming eligible. Upon the termination, resignation or retirement of an eligible employee, we are liable to pay the employee an amount equal to 15 days salary for each full year of service completed. The total amount of liability outstanding at September 30, 2014 and December 31, 2013 for the India Plan was not material. During the nine months ended September 30, 2014 and 2013, the net periodic benefit costs were also not material.

**Note 11 — Treasury Stock**

Repurchased shares of our common stock were as follows:

| (In thousands, except share data) | Nine Months Ended September 30, |          |
|-----------------------------------|---------------------------------|----------|
|                                   | 2014                            | 2013     |
| Shares repurchased                | 367,949                         | 140,759  |
| Cost of shares repurchased        | \$ 15,184                       | \$ 3,153 |

Repurchased shares are recorded as shares held in treasury at cost. We hold these shares for future use as management and the Board of Directors deem appropriate, which has included compensating our outside directors. During the nine months ended September 30, 2014 and 2013, we issued 15,000 and 22,500 shares from treasury, respectively, to outside directors for services performed (see Note 13).

From time to time, our Board of Directors authorizes management to repurchase shares of our issued and outstanding common stock. Repurchases may be made to manage dilution created by shares issued under our stock incentive plans or whenever we deem a repurchase is a good use of our cash and the price to be paid is at or below a threshold

approved by our Board. As of September 30, 2014, we had 1,083,684 shares available for repurchase under the Board's authorizations.

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## Note 12 — Business Segment and Foreign Operations

## Reportable Segment

An operating segment, in part, is a component of an enterprise whose operating results are regularly reviewed by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance. Operating segments may be aggregated only to a limited extent. Our chief operating decision maker, the Chief Executive Officer, reviews financial information presented on a consolidated basis, accompanied by disaggregated information about revenues for purposes of making operating decisions and assessing financial performance. Accordingly, we only have a single operating and reportable segment.

## Foreign Operations

Our net sales to external customers by geographic area were as follows:

| (In thousands)             | Three Months Ended September 30, |           | Nine Months Ended September 30, |           |
|----------------------------|----------------------------------|-----------|---------------------------------|-----------|
|                            | 2014                             | 2013      | 2014                            | 2013      |
| United States              | \$51,247                         | \$53,310  | \$149,805                       | \$146,057 |
| Asia (excluding PRC)       | 35,526                           | 28,521    | 99,158                          | 80,256    |
| People's Republic of China | 27,364                           | 27,913    | 77,121                          | 69,537    |
| Europe                     | 15,926                           | 16,686    | 50,441                          | 50,207    |
| Latin America              | 10,378                           | 9,617     | 30,016                          | 26,327    |
| Other                      | 7,339                            | 6,342     | 17,399                          | 20,836    |
| Total net sales            | \$147,780                        | \$142,389 | \$423,940                       | \$393,220 |

Specific identification of the customer billing location was the basis used for attributing revenues from external customers to geographic areas.

Long-lived tangible assets by geographic area were as follows:

| (In thousands)                   | September 30, 2014 | December 31, 2013 |
|----------------------------------|--------------------|-------------------|
| United States                    | \$5,718            | \$4,662           |
| People's Republic of China       | 72,041             | 72,957            |
| All other countries              | 4,365              | 3,230             |
| Total long-lived tangible assets | \$82,124           | \$80,849          |

## Note 13 — Stock-Based Compensation

Stock-based compensation expense for each employee and director is presented in the same income statement caption as their cash compensation. Stock-based compensation expense by income statement caption and the related income tax benefit were as follows:

| (In thousands)                         | Three Months Ended September 30, |         | Nine Months Ended September 30, |         |
|--|----------------------------------|---------|---------------------------------|---------|
|  | 2014                             | 2013    | 2014                            | 2013    |
| Cost of sales                          | \$4                              | \$—     | \$12                            | \$—     |
| Research and development               | 60                               | 54      | 261                             | 166     |
| Selling, general and administrative:   |                                  |         |                                 |         |
| Employees                              | 1,143                            | 1,120   | 3,754                           | 3,378   |
| Outside directors                      | 373                              | 215     | 804                             | 406     |
| Total stock-based compensation expense | \$1,580                          | \$1,389 | \$4,831                         | \$3,950 |

|                    |       |       |         |         |
|--------------------|-------|-------|---------|---------|
| Income tax benefit | \$473 | \$417 | \$1,417 | \$1,159 |
|--------------------|-------|-------|---------|---------|

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## Stock Options

Stock option activity was as follows:

|  | Number of<br>Options<br>(in 000's) | Weighted-Average<br>Exercise Price | Weighted-Average<br>Remaining<br>Contractual Terms<br>(in years) | Aggregate<br>Intrinsic Value<br>(in 000's) |
|--|------------------------------------|------------------------------------|--|--|
| Outstanding at December 31, 2013                                 | 924                                | \$ 22.04                           |  |  |
| Granted  | 133                                | 35.28                              |  |  |
| Exercised  | (319)                              | ) 20.00                            |  | \$8,059                                    |
| Forfeited/canceled/expired                                       | (15)                               | ) 21.09                            |  |  |
| Outstanding on September 30, 2014 <sup>(1)</sup>                 | 723                                | \$ 25.41                           | 5.77   | \$17,319                                   |
| Vested and expected to vest on September 30, 2014 <sup>(1)</sup> | 722                                | \$ 25.41                           | 5.76   | \$17,296                                   |
| Exercisable on September 30, 2014 <sup>(1)</sup>                 | 467                                | \$ 24.11                           | 4.96   | \$11,810                                   |

The aggregate intrinsic value represents the total pre-tax value (the difference between our closing stock price on the last trading day of the third quarter of 2014 and the exercise price, multiplied by the number of in-the-money options) that would have been received by the option holders had they all exercised their options on September 30, 2014. This amount will change based on the fair market value of our stock.

The assumptions we utilized in the Black-Scholes option pricing model and the resulting weighted average fair value of stock option grants were the following:

|  | Three Months Ended September<br>30,<br>2014 |      | Nine Months Ended September<br>30,<br>2014 |         | 2013 |   |
|--|---|------|--|---------|------|---|
| Weighted average fair value of grants <sup>(1)</sup> | \$—   | \$—  | \$13.64                                    | \$9.26  |      |   |
| Risk-free interest rate                              | —   | % —  | % 1.29                                     | % 0.95  |      | % |
| Expected volatility                                  | —   | % —  | % 44.84                                    | % 53.39 |      | % |
| Expected life in years                               | 0.00  | 0.00 | 4.56                                       | 5.20    |      |   |

<sup>(1)</sup> The weighted average fair value of grants was calculated utilizing the stock options granted during each respective period.

As of September 30, 2014, we expect to recognize \$2.5 million of total unrecognized pre-tax stock-based compensation expense related to non-vested stock options over a remaining weighted-average life of 1.9 years.

## Restricted Stock

Non-vested restricted stock award activity was as follows:

|                                  | Shares Granted<br>(in 000's) | Weighted-Average<br>Grant Date Fair<br>Value |
|----------------------------------|------------------------------|--|
| Non-vested at December 31, 2013  | 285                          | \$ 24.64                                     |
| Granted                          | 81                           | 40.62  |
| Vested                           | (123)                        | ) 22.31                                      |
| Forfeited                        | (3)                          | ) 37.78                                      |
| Non-vested at September 30, 2014 | 240                          | \$ 31.08                                     |

As of September 30, 2014, we expect to recognize \$6.0 million of total unrecognized pre-tax stock-based compensation expense related to non-vested restricted stock awards over a weighted-average life of 1.8 years.

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## Note 14 — Other Income (Expense), Net

Other income (expense), net consisted of the following:

| (In thousands)  | Three Months Ended |           | Nine Months Ended |             |
|---|--------------------|-----------|-------------------|-------------|
|   | September 30,      |           | September 30,     |             |
|   | 2014               | 2013      | 2014              | 2013        |
| Net gain (loss) on foreign currency exchange contracts <sup>(1)</sup> | \$353              | \$299     | \$(912)           | ) \$44      |
| Net gain (loss) on foreign currency exchange transactions             | (1,028)            | ) (1,084) | ) (406)           | ) (3,033)   |
| Other income (expense)  | 20                 | 68        | (20)              | ) 92        |
| Other income (expense), net   | \$(655)            | ) \$(717) | ) \$(1,338)       | ) \$(2,897) |

<sup>(1)</sup> This represents the gains and (losses) incurred on foreign currency hedging derivatives (see Note 16 for further details).

## Note 15 — Earnings Per Share

Earnings per share was calculated as follows:

| (In thousands, except per-share amounts)                      | Three Months Ended |         | Nine Months Ended |          |
|---|--------------------|---------|-------------------|----------|
|   | September 30,      |         | September 30,     |          |
|   | 2014               | 2013    | 2014              | 2013     |
| <b>BASIC</b>  |                    |         |                   |          |
| Net income  | \$10,871           | \$8,623 | \$23,632          | \$17,410 |
| Weighted-average common shares outstanding                    | 15,723             | 15,324  | 15,764            | 15,129   |
| Basic earnings per share                                      | \$0.69             | \$0.56  | \$1.50            | \$1.15   |
| <b>DILUTED</b>  |                    |         |                   |          |
| Net income  | \$10,871           | \$8,623 | \$23,632          | \$17,410 |
| Weighted-average common shares outstanding for basic          | 15,723             | 15,324  | 15,764            | 15,129   |
| Dilutive effect of stock options and restricted stock         | 380                | 419     | 371               | 333      |
| Weighted-average common shares outstanding on a diluted basis | 16,103             | 15,743  | 16,135            | 15,462   |
| Diluted earnings per share                                    | \$0.68             | \$0.55  | \$1.46            | \$1.13   |

The number of stock options and shares of restricted stock excluded from the computation of diluted earnings per common share were as follows:

| (In thousands)          | Three Months Ended |      | Nine Months Ended |      |
|-------------------------|--------------------|------|-------------------|------|
|                         | September 30,      |      | September 30,     |      |
|                         | 2014               | 2013 | 2014              | 2013 |
| Stock options           | —                  | 7    | 69                | 488  |
| Restricted stock awards | —                  | —    | 9                 | 20   |

## Note 16 — Derivatives

We periodically enter into foreign currency exchange contracts with terms normally lasting less than nine months to protect against the adverse effects that exchange-rate fluctuations may have on our foreign currency-denominated receivables, payables, cash flows and reported income. We are exposed to market risks from foreign currency exchange rates, which may adversely affect our operating results and financial position. Our foreign currency exposures are primarily concentrated in the Argentinian Peso, Brazilian Real, British Pound, Chinese Yuan Renminbi,

Euro, Hong Kong Dollar, Indian Rupee, and Singapore Dollar. Derivative financial instruments are used to manage risk and are not used for trading or other speculative purposes. We do not use leveraged derivative financial instruments and these derivatives have not qualified for hedge accounting.

The gains and losses on the derivatives are recorded in other income (expense), net. Derivatives are recorded on the balance sheet at fair value. The estimated fair values of our derivative financial instruments represent the amount required to enter into offsetting



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contracts with similar remaining maturities based on quoted market prices. We have determined that the fair value of our derivatives are derived from level 2 inputs in the fair value hierarchy. The following table sets forth the total net fair value of derivatives:

| (In thousands)                              | September 30, 2014              |           |           | Total<br>Balance | December 31, 2013               |           |           | Total<br>Balance |
|---|---------------------------------|-----------|-----------|------------------|---------------------------------|-----------|-----------|------------------|
|   | Fair Value Measurement<br>Using |           |           |                  | Fair Value Measurement<br>Using |           |           |                  |
|   | (Level 1)                       | (Level 2) | (Level 3) |                  | (Level 1)                       | (Level 2) | (Level 3) |                  |
| Foreign currency exchange futures contracts | \$—                             | \$ 501    | \$—       | \$501            | \$—                             | \$509     | \$—       | \$509            |

We held foreign currency exchange contracts which resulted in a net pre-tax gain of \$0.4 million and \$0.3 million for the three months ended September 30, 2014 and 2013, respectively. For the nine months ended September 30, 2014 and 2013, we had a net pre-tax loss of \$0.9 million and a pre-tax gain of \$44 thousand, respectively.

Details of futures contracts held were as follows:

| Date Held          | Type                      | Position Held         | Notional Value<br>(in millions) | Forward Rate | Gain/(Loss)<br>Recorded at<br>Balance Sheet<br>Date<br>(in<br>thousands) <sup>(1)</sup> | Settlement Date  |
|--------------------|---------------------------|-----------------------|---------------------------------|--------------|---|------------------|
| September 30, 2014 | USD/Chinese Yuan Renminbi | Chinese Yuan Renminbi | \$20.0                          | 6.2757       | \$152   | January 16, 2015 |
| September 30, 2014 | USD/Brazilian Real        | USD                   | \$5.0                           | 2.3401       | \$349   | January 16, 2015 |
| December 31, 2013  | USD/Euro                  | Euro                  | \$11.0                          | 1.3782       | \$(2)   | January 31, 2014 |
| December 31, 2013  | USD/Chinese Yuan Renminbi | Chinese Yuan Renminbi | \$15.0                          | 6.2047       | \$358   | January 15, 2014 |
| December 31, 2013  | USD/Brazilian Real        | USD                   | \$3.0                           | 2.3442       | \$34  | January 17, 2014 |
| December 31, 2013  | USD/Brazilian Real        | USD                   | \$2.0                           | 2.2301       | \$119   | January 17, 2014 |

<sup>(1)</sup> Gains on futures contracts are recorded in prepaid expenses and other current assets. Losses on futures contracts are recorded in other accrued expenses.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the Consolidated Financial Statements and the related notes that appear elsewhere in this document.

Overview

We develop and manufacture a broad line of pre-programmed universal remote control products, audio-video ("AV") accessories, and software that are marketed to enhance home entertainment systems. Our customers operate in the consumer electronics market and include subscription broadcasters, original equipment manufacturers ("OEMs"), international retailers, private labels, and companies in the computing industry. We also sell integrated circuits, on which our software and infrared ("IR") code database, or library, is embedded, to OEMs that manufacture wireless control devices, cable converters or satellite receivers for resale in their products.

Since our beginning in 1986, we have compiled an extensive IR code library that covers over 847,000 individual device functions and approximately 6,800 individual consumer electronic equipment brand names. Our library is regularly updated with IR codes used in newly introduced AV devices. These IR codes are captured directly from the remote control devices or the manufacturer's written specifications to ensure the accuracy and integrity of the database. We believe that our universal remote control library contains device codes that are capable of controlling virtually all IR controlled set-top boxes, televisions, audio components, DVD players, Blu-Ray players and CD players, as well as most other remote controlled home entertainment devices and home automation control modules worldwide.

We operate as one business segment. We have twenty-three subsidiaries located in Argentina, Cayman Islands, France, Germany, Hong Kong (5), India, Italy, the Netherlands, Singapore, Spain, Brazil, British Virgin Islands (3), People's Republic of China (4) and the United Kingdom.

To recap our results for the three months ended September 30, 2014:

Net sales increased 3.8% to \$147.8 million for the three months ended September 30, 2014 from \$142.4 million for the three months ended September 30, 2013.

Our gross margin percentage increased from 28.4% for the three months ended September 30, 2013 to 30.5% for the three months ended September 30, 2014.

Operating expenses, as a percent of sales, increased from 21.0% for the three months ended September 30, 2013 to 21.2% for the three months ended September 30, 2014.

Our operating income increased 31.6% to \$13.8 million for the three months ended September 30, 2014 from \$10.5 million for the three months ended September 30, 2013, and our operating margin percentage increased to 9.3% for the three months ended September 30, 2014, compared to 7.4% for the three months ended September 30, 2013.

Our effective tax rate increased to 17.6% for the three months ended September 30, 2014, compared to 12.0% for the three months ended September 30, 2013.

Our strategic business objectives for 2014 include the following:

- continue to develop industry-leading technologies and products with attractive gross margins in order to improve profitability;
- continue to increase our market share in newer product categories, such as smart devices and game consoles;
- further penetrate the growing Asian and Latin American subscription broadcasting markets;
- acquire new customers in historically strong regions;
- increase our share with existing customers; and
- continue to seek acquisitions or strategic partners that complement and strengthen our existing business.

We intend for the following discussion of our financial condition and results of operations to provide information that will assist in understanding our consolidated financial statements, the changes in certain key items in those financial statements from period to period, and the primary factors that accounted for those changes, as well as how certain accounting principles, policies and estimates affect our consolidated financial statements.

Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with accounting principles accepted in the United States of America requires us to make estimates and judgments that affect the reported amounts of assets and liabilities,

disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

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On an on-going basis, we evaluate our estimates and judgments, including those related to revenue recognition, allowance for doubtful accounts, warranties, inventory valuation, our review for impairment of long-lived assets, intangible assets and goodwill, income taxes and stock-based compensation expense. Actual results may differ from these judgments and estimates, and they may be adjusted as more information becomes available. Any adjustment may be significant and may have a material impact on our consolidated financial position or results of operations. An accounting policy is deemed to be critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, if different estimates reasonably may have been used, or if changes in the estimate that are reasonably likely to occur may materially impact the financial statements. We do not believe that there have been any significant changes during the nine months ended September 30, 2014 to the items that we disclosed as our critical accounting policies and estimates in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in our Annual Report on Form 10-K for our fiscal year ended December 31, 2013.

## Recent Accounting Pronouncements

See Note 1 contained in the "Notes to Consolidated Financial Statements" for a discussion of recent accounting pronouncements.

## Results of Operations

The following table sets forth our results of operations expressed as a percentage of net sales for the periods indicated.

| (In thousands)                               | Three Months Ended September 30, |         | Nine Months Ended September 30, |         |   |
|--|----------------------------------|---------|---------------------------------|---------|---|
|  | 2014                             | 2013    | 2014                            | 2013    |   |
| Net sales                                    | 100.0                            | % 100.0 | % 100.0                         | % 100.0 | % |
| Cost of sales                                | 69.5                             | 71.6    | 70.5                            | 71.8    |   |
| Gross profit                                 | 30.5                             | 28.4    | 29.5                            | 28.2    |   |
| Research and development expenses            | 2.8                              | 2.9     | 3.0                             | 3.2     |   |
| Selling, general and administrative expenses | 18.4                             | 18.1    | 19.1                            | 18.8    |   |
| Operating income                             | 9.3                              | 7.4     | 7.4                             | 6.2     |   |
| Interest income (expense), net               | 0.0                              | 0.0     | (0.0)                           | ) 0.0   |   |
| Other income (expense), net                  | (0.4)                            | ) (0.5) | ) (0.3)                         | ) (0.7) | ) |
| Income before provision for income taxes     | 8.9                              | 6.9     | 7.1                             | 5.5     |   |
| Provision for income taxes                   | 1.5                              | 0.8     | 1.5                             | 1.1     |   |
| Net income                                   | 7.4                              | % 6.1   | % 5.6                           | % 4.4   | % |

Three Months Ended September 30, 2014 versus Three Months Ended September 30, 2013

Net sales. Net sales for the three months ended September 30, 2014 were \$147.8 million, an increase of 3.8% compared to \$142.4 million for the three months ended September 30, 2013. Net sales by our Business and Consumer lines were as follows:

|                 | Three Months Ended September 30, |            | Three Months Ended September 30, |            |   |
|-----------------|----------------------------------|------------|----------------------------------|------------|---|
|                 | 2014                             | 2013       | 2014                             | 2013       |   |
|                 | \$ (millions)                    | % of total | \$ (millions)                    | % of total |   |
| Business        | \$135.2                          | 91.5       | % \$129.7                        | 91.1       | % |
| Consumer        | 12.6                             | 8.5        | 12.7                             | 8.9        |   |
| Total net sales | \$147.8                          | 100.0      | % \$142.4                        | 100.0      | % |

Net sales in our Business lines (subscription broadcasting, OEM, and computing companies) were 91.5% of net sales for the three months ended September 30, 2014 compared to 91.1% for the three months ended September 30, 2013.

Net sales in our Business lines for the three months ended September 30, 2014 increased by 4.2% to \$135.2 million from \$129.7 million driven primarily by strong demand and increased market share with European and Latin American subscription broadcasters, increased licensing revenue, and growth in sales of our embedded chip solutions

to smart device manufacturers.

Net sales in our Consumer lines (One For All<sup>®</sup> retail and private label) were 8.5% of net sales for the three months ended September 30, 2014 compared to 8.9% for the three months ended September 30, 2013. Net sales in our Consumer lines for the three months

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ended September 30, 2014 decreased by 0.8% to \$12.6 million from \$12.7 million in the three months ended September 30, 2013 primarily due to decreased demand in the Latin American market.

Gross profit. Gross profit for the three months ended September 30, 2014 was \$45.1 million compared to \$40.4 million for the three months ended September 30, 2013. Gross profit as a percent of sales increased to 30.5% for the three months ended September 30, 2014 compared to 28.4% for the three months ended September 30, 2013. The gross margin percentage was favorably impacted by an increase in licensing revenue associated with the smart device channel and, to a lesser extent, the strengthening of the British Pound compared to the U.S. Dollar. Offsetting these favorable items was an increase in sales to certain large customers that yield a lower gross margin than our company average.

Research and development ("R&D") expenses. R&D expenses were \$4.2 million for both the three months ended September 30, 2014 and 2013.

Selling, general and administrative ("SG&A") expenses. SG&A expenses increased 5.1% to \$27.1 million for the three months ended September 30, 2014 from \$25.8 million for the three months ended September 30, 2013. This increase was driven primarily by increased incentive compensation costs as a result of our strong financial performance in the current year. In addition, in an effort to address the smart device channel we increased headcount in our product development departments which resulted in higher payroll costs in 2014.

Interest income (expense), net. Net interest income was \$66 thousand for the three months ended September 30, 2014 compared to net interest income of \$47 thousand for the three months ended September 30, 2013.

Other income (expense), net. Net other expense was \$0.7 million for both the three months ended September 30, 2014 and 2013.

Provision for income taxes. Income tax expense was \$2.3 million for the three months ended September 30, 2014 compared to \$1.2 million for the three months ended September 30, 2013. Our effective tax rate was 17.6% for the three months ended September 30, 2014 compared to 12.0% for the three months ended September 30, 2013. The increase in our effective tax rate was due to the expiration of the federal R&D tax credit as of December 31, 2013 which has yet to be passed in 2014; therefore, the benefit is not included in our estimated tax rate for the current year. The "Look-Through" rule also expired as of December 31, 2013 which resulted in an increase in Subpart F income for the three months ended September 30, 2014. We also recorded a tax refund on certain Hong Kong income during the third quarter of 2013 which exceeded the benefit recorded during the third quarter of 2014.

Nine Months Ended September 30, 2014 versus Nine Months Ended September 30, 2013

Net sales. Net sales for the nine months ended September 30, 2014 were \$423.9 million, an increase of 7.8% compared to \$393.2 million for the nine months ended September 30, 2013. Net sales by our Business and Consumer lines were as follows:

|                 | Nine Months Ended September 30, |            |               |            |   |
|-----------------|---------------------------------|------------|---------------|------------|---|
|                 | 2014                            |            | 2013          |            |   |
|                 | \$ (millions)                   | % of total | \$ (millions) | % of total | % |
| Business        | \$386.4                         | 91.2       | % \$358.5     | 91.2       | % |
| Consumer        | 37.5                            | 8.8        | 34.7          | 8.8        |   |
| Total net sales | \$423.9                         | 100.0      | % \$393.2     | 100.0      | % |

Net sales in our Business lines (subscription broadcasting, OEM, and computing companies) were 91.2% of net sales for both the nine months ended September 30, 2014 and 2013. Net sales in our Business lines for the nine months ended September 30, 2014 increased by 7.8% to \$386.4 million from \$358.5 million primarily due to an increase in licensing revenue, growth in sales of our embedded chip solutions to smart device manufacturers, an increase in remote control sales to consumer electronics companies in Asia, as well as strong demand and increased market share in European subscription broadcasting.

Net sales in our Consumer lines (One For All® retail and private label) were 8.8% of net sales for both the nine months ended September 30, 2014 and 2013. Net sales in our Consumer lines for the nine months ended September 30, 2014 increased by 8.1% to \$37.5 million from \$34.7 million in the nine months ended September 30, 2013 due to increased distribution in the grocery-food channel as well as increased demand resulting from the 2014 FIFA World Cup™.

Gross profit. Gross profit for the nine months ended September 30, 2014 was \$125.2 million compared to \$110.8 million for the nine months ended September 30, 2013. Gross profit as a percent of sales was 29.5% for the nine months ended September 30, 2014 compared to 28.2% for the nine months ended September 30, 2013. The gross margin percentage was favorably impacted by an increase in licensing revenue associated with the smart device channel and, to a lesser extent, the strengthening of the British

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Pound and Euro compared to the U.S. Dollar. Partially offsetting these favorable items was an increase in sales to certain large customers that yield a lower gross margin than our company average.

Research and development expenses. R&D expenses increased 1.1% to \$12.6 million for the nine months ended September 30, 2014 from \$12.5 million for the nine months ended September 30, 2013. This increase was in line with our strategic initiatives and was primarily driven by additional R&D efforts dedicated to developing new product offerings for new and existing product categories.

Selling, general and administrative expenses. SG&A expenses increased 9.6% to \$81.2 million for the nine months ended September 30, 2014 from \$74.0 million for the nine months ended September 30, 2013. This increase was driven primarily by increased incentive compensation costs as a result of our strong financial performance in the current year and increased external legal expenses related to patent litigation cases. In addition, in an effort to address the smart device channel we increased headcount in our product development departments which resulted in higher payroll costs in 2014.

Interest income (expense), net. Net interest expense was \$21 thousand for the nine months ended September 30, 2014 compared to net interest income of \$60 thousand for the nine months ended September 30, 2013.

Other income (expense), net. Net other expense was \$1.3 million for the nine months ended September 30, 2014 compared to net other expense of \$2.9 million for the nine months ended September 30, 2013. This decrease was driven primarily by a decrease in foreign currency losses associated with fluctuations in foreign currency rates related to the Argentinian Peso, Chinese Yuan Renminbi and Brazilian Real.

Provision for income taxes. Income tax expense was \$6.5 million for the nine months ended September 30, 2014 compared to \$4.1 million for the nine months ended September 30, 2013. Our effective tax rate was 21.5% for the nine months ended September 30, 2014 compared to 19.0% for the nine months ended September 30, 2013. The increase in our effective tax rate was due to the expiration of the federal R&D tax credit as of December 31, 2013 which has yet to be passed in 2014; therefore, the benefit is not included in our estimated tax rate for the current year. The "Look-Through" rule also expired as of December 31, 2013 which resulted in an increase of Subpart F income for the nine months ended September 30, 2014. We also recorded a tax refund on certain Hong Kong income during the third quarter of 2013 which exceeded the benefit recorded during the third quarter of 2014. Partially offsetting these benefits is the recording of \$0.4 million of additional tax reserves in the second quarter of 2013 resulting from a tax audit in Hong Kong for years preceding our acquisition of Enson Assets Limited.

## Liquidity and Capital Resources

## Sources and Uses of Cash

| (In thousands)                                   | Nine Months<br>Ended September<br>30, 2014 | Increase<br>(Decrease) | Nine Months<br>Ended September<br>30, 2013 |
|--|--|------------------------|--|
| Cash provided by operating activities            | \$43,347                                   | \$42,545               | \$802                                      |
| Cash used for investing activities               | (13,854)                                   | ) (4,898               | ) (8,956                                   |
| Cash provided by (used for) financing activities | (6,660)                                    | ) (13,005              | ) 6,345                                    |
| Effect of exchange rate changes on cash          | (43)                                       | ) (1,861               | ) 1,818                                    |
|  | September 30,<br>2014                      | Increase<br>(Decrease) | December 31,<br>2013                       |
| Cash and cash equivalents                        | \$98,964                                   | \$22,790               | \$76,174                                   |
| Working capital                                  | 178,026                                    | 19,478                 | 158,548                                    |

Net cash provided by operating activities increased \$42.5 million to \$43.3 million during the nine months ended September 30, 2014 from \$0.8 million during the nine months ended September 30, 2013, primarily due to the net impact of changes in working capital needs associated with inventories and accounts payable, as well as increased net income in the current year period. With respect to working capital, our inventory turns improved to 4.2 turns for the nine months ended September 30, 2014, compared to 4.0 turns for the nine months ended September 30, 2013,



primarily as a result of more tightly managed inventory levels in the current year. Accounts payable payment timing related to 2014 inventory purchases resulted in increased cash inflows during the nine months ended September 30, 2014 compared to the prior year period.

Net cash used for investing activities during the nine months ended September 30, 2014 was \$13.9 million compared to \$9.0 million during the nine months ended September 30, 2013. Cash outflows to purchase property, plant and equipment were \$12.5

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million during the nine months ended September 30, 2014 compared to \$8.0 million for the nine months ended September 30, 2013. This increase was driven primarily by increased machinery and equipment purchases at our China factories as well as computer equipment and software investments made in the U.S. in the current year period. Net cash used for financing activities was \$6.7 million during the nine months ended September 30, 2014 compared to net cash provided by financing activities of \$6.3 million during the nine months ended September 30, 2013. The increase in cash used for financing activities was driven primarily by an increased level of stock repurchases in the current year period.

During the nine months ended September 30, 2014, we repurchased 367,949 shares of our common stock at a cost of \$15.2 million compared to our repurchase of 140,759 shares at a cost of \$3.2 million during the nine months ended September 30, 2013. We hold these shares as treasury stock and they are available for reissue. Presently, except for using a minimal number of these treasury shares to compensate our outside board members, we have no plans to distribute these shares, although we may change these plans if necessary to fulfill our on-going business objectives. From time to time, our Board of Directors authorizes management to repurchase shares of our issued and outstanding common stock. Repurchases may be made to manage dilution created by shares issued under our stock incentive plans or whenever we deem a repurchase is a good use of our cash and the price to be paid is at or below a threshold approved by our Board. As of September 30, 2014, we had 1,083,684 shares available for repurchase under the Board's authorizations.

**Contractual Obligations**

The following table summarizes our contractual obligations and the effect these obligations are expected to have on our liquidity and cash flow in future periods.

| (In thousands)                      | Payments Due by Period |                     |                |                |                  |
|-------------------------------------|------------------------|---------------------|----------------|----------------|------------------|
|                                     | Total                  | Less than<br>1 year | 1 - 3<br>years | 4 - 5<br>years | After<br>5 years |
| Operating lease obligations         | \$13,823               | \$3,064             | \$5,016        | \$2,939        | \$2,804          |
| Capital lease obligations           | 58                     | 20                  | 38             | —              | —                |
| Purchase obligations <sup>(1)</sup> | 2,005                  | 2,005               | —              | —              | —                |
| Total contractual obligations       | \$15,886               | \$5,089             | \$5,054        | \$2,939        | \$2,804          |

<sup>(1)</sup> Purchase obligations consist of contractual payments to purchase tooling and other fixed assets.

**Liquidity**

Historically, we have utilized cash provided from operations as our primary source of liquidity, as internally generated cash flows have been sufficient to support our business operations, capital expenditures and discretionary share repurchases. Our working capital needs have typically been greatest during the third and fourth quarters when accounts receivable and inventories increase in connection with the fourth quarter holiday selling season. We believe our current cash balances and anticipated cash flow to be generated from operations will be sufficient to cover expected cash outlays during the next twelve months; however, because our cash is located in various jurisdictions throughout the world, we may at times need to borrow from our revolving line of credit or take on additional debt until we are able to transfer cash among our various entities.

Our liquidity is subject to various risks including the risks discussed under "Item 3. Quantitative and Qualitative Disclosures about Market Risk."

| (In thousands)                | September 30, 2014 | December 31, 2013 |
|-------------------------------|--------------------|-------------------|
| Cash and cash equivalents     | \$98,964           | \$76,174          |
| Debt                          | —                  | —                 |
| Available borrowing resources | \$54,987           | \$54,987          |

Our cash balances are held in numerous locations throughout the world. The majority of our cash is held outside of the United States and may be repatriated to the United States but, under current law, would be subject to United States federal income taxes, less applicable foreign tax credits. Repatriation of some foreign balances is restricted by local laws. We have not provided for the United States federal tax liability on these amounts for financial statement purposes as this cash is considered indefinitely reinvested outside of the United States. Our intent is to meet our

domestic liquidity needs through ongoing cash flows, external borrowings, or both. We utilize a variety of tax planning strategies in an effort to ensure that our worldwide cash is available in the locations in which it is needed.

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On September 30, 2014, we had \$24.6 million, \$52.8 million, \$15.6 million and \$6.0 million of cash and cash equivalents in the United States, Asia, Europe, and South America, respectively. On December 31, 2013, we had approximately \$30.1 million, \$34.6 million, \$7.2 million, and \$4.3 million of cash and cash equivalents in the United States, Asia, Europe and South America, respectively. We attempt to mitigate our exposure to liquidity, credit and other relevant risks by placing our cash and cash equivalents with financial institutions we believe are high quality. On October 9, 2014, we extended the term of our Amended and Restated Credit Agreement ("Amended Credit Agreement") with U.S. Bank National Association ("U.S. Bank") to November 1, 2017. The Amended Credit Agreement provides for a \$55.0 million line of credit ("Credit Line") that may be used for working capital and other general corporate purposes including acquisitions, share repurchases and capital expenditures. Amounts available for borrowing under the Credit Line are reduced by the balance of any outstanding letters of credit, of which there were \$13 thousand at September 30, 2014.

All obligations under the Credit Line are secured by substantially all of our U.S. personal property and tangible and intangible assets as well as 65% of our ownership interest in Enson Assets Limited, our wholly-owned subsidiary which controls our manufacturing factories in the People's Republic of China ("PRC").

Under the Amended Credit Agreement, we may elect to pay interest on the Credit Line based on LIBOR plus an applicable margin (varying from 1.25% to 1.75%) or base rate (based on the prime rate of U.S. Bank or as otherwise specified in the Amended Credit Agreement) plus an applicable margin (varying from 0.00% to 0.50%). The applicable margins are calculated quarterly and vary based on our cash flow leverage ratio as set forth in the Amended Credit Agreement. There are no commitment fees or unused line fees under the Amended Credit Agreement.

The Amended Credit Agreement includes financial covenants requiring a minimum fixed charge coverage ratio, a maximum cash flow leverage ratio and minimum liquidity levels. In addition, the Amended Credit Agreement also contains other customary affirmative and negative covenants and events of default. As of September 30, 2014, we were in compliance with the covenants and conditions of the Amended Credit Agreement.

### Off Balance Sheet Arrangements

We do not participate in any material off balance sheet arrangements.

## Factors That May Affect Financial Condition and Future Results

### Forward-Looking Statements

We caution that the following important factors, among others (including but not limited to factors discussed in "Management's Discussion and Analysis of Financial Condition and Results of Operations," as well as those discussed in our 2013 Annual Report on Form 10-K, or in our other reports filed from time to time with the Securities and Exchange Commission), may affect our actual results and may contribute to or cause our actual consolidated results to differ materially from those expressed in any of our forward-looking statements. The factors included here are not exhaustive. Further, any forward-looking statement speaks only as of the date on which such statement is made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of unanticipated events. New factors emerge from time to time, and it is not possible for management to predict all such factors, nor can we assess the impact of each such factor on the business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statement. Therefore, forward-looking statements should not be relied upon as a prediction of actual future results.

While we believe that the forward-looking statements made in this report are based on reasonable assumptions, the actual outcome of such statements is subject to a number of risks and uncertainties, including the failure of our markets to continue growing and expanding in the manner we anticipated; the failure of our customers to grow and expand as we anticipated; the effects of natural or other events beyond our control, including the effects political unrest, war or terrorist activities may have on us or the economy; the economic environment's effect on us or our customers; the growth of, acceptance of and the demand for our products and technologies in various markets and geographical regions, including cable, satellite, consumer electronics, retail, and digital media and interactive technology; our inability to add profitable complementary products which are accepted by the marketplace; our

inability to attract and retain a quality workforce at adequate levels in all regions of the world, and particularly Asia; our inability to continue to maintain our operating costs at acceptable levels through our cost containment efforts; an unfavorable ruling in any or all of the litigation matters to which we are party; our inability to continue selling our products or licensing our technologies at higher or profitable margins; our inability to obtain orders or maintain our order volume with new and existing customers; our inability to develop new and innovative technologies and products that are accepted by our customers; the possible dilutive effect our stock incentive programs may have on our earnings per share and stock price; our inability to continue to obtain adequate quantities of component parts or secure adequate factory production capacity on a timely basis; and other factors listed from time to time in our press releases and filings with the Securities and Exchange Commission.

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ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to various market risks, including interest rate and foreign currency exchange rate fluctuations. We have established policies, procedures and internal processes governing our management of these risks and the use of financial instruments to mitigate our risk exposure.

Interest Rate Risk

We are exposed to interest rate risk related to our debt. Although at September 30, 2014 we had no outstanding borrowings under our Credit Line, from time to time we may need to borrow amounts for working capital and other liquidity needs. Under the Amended Credit Agreement that became effective on October 2, 2012, we may elect to pay interest on outstanding borrowings on our Credit Line based on LIBOR or a base rate (based on the prime rate of U.S. Bank) plus an applicable margin as defined in the Amended Credit Agreement. A 100 basis point increase in interest rates would have had an insignificant effect on reported net income for the nine months ended September 30, 2014. We cannot make any assurances that we will not need to borrow additional amounts in the future or that funds will be extended to us under comparable terms or at all. If funding is not available to us at a time when we need to borrow, we would have to use our cash reserves, including potentially repatriating cash from foreign jurisdictions, which may have a material adverse effect on our operating results, financial position and cash flows.

Foreign Currency Exchange Rate Risk

At September 30, 2014 we had wholly owned subsidiaries in Argentina, Brazil, Cayman Islands, France, Germany, Hong Kong, India, Italy, the Netherlands, the PRC, Singapore, Spain, and the United Kingdom. We are exposed to foreign currency exchange rate risk inherent in our sales commitments, anticipated sales, anticipated purchases, assets and liabilities denominated in currencies other than the U.S. Dollar. The most significant foreign currencies to our operations are the Chinese Yuan Renminbi, Euro, British Pound, Argentinian Peso, Brazilian Real, Indian Rupee, and Singapore Dollar. Our most significant foreign currency exposure is to the Chinese Yuan Renminbi as this is the functional currency of our China-based factories where the majority of our products are manufactured. If the Chinese Yuan Renminbi were to strengthen against the U.S. Dollar, our manufacturing costs would increase. For most other currencies, we are a net receiver of the foreign currency and therefore benefit from a weaker U.S. Dollar and are adversely affected by a stronger U.S. Dollar relative to the foreign currency. Even where we are a net receiver, a weaker U.S. Dollar may adversely affect certain expense figures taken alone.

From time to time, we enter into foreign currency exchange agreements to manage the foreign currency exchange rate risks inherent in our forecasted income and cash flows denominated in foreign currencies. The terms of these foreign currency exchange agreements normally last less than nine months. We recognize the gains and losses on these foreign currency contracts in the same period as the remeasurement losses and gains of the related foreign currency-denominated exposures.

It is difficult to estimate the impact of fluctuations on reported income, as it depends on the opening and closing rates, the average net balance sheet positions held in a foreign currency and the amount of income generated in local currency. We routinely forecast what these balance sheet positions and income generated in local currency may be and we take steps to minimize exposure as we deem appropriate. Alternatively, we may choose not to hedge the foreign currency risk associated with our foreign currency exposures, primarily if such exposure acts as a natural foreign currency hedge for other offsetting amounts denominated in the same currency or the currency is difficult or too expensive to hedge. We do not enter into any derivative transactions for speculative purposes.

The sensitivity of earnings and cash flows to the variability in exchange rates is assessed by applying an approximate range of potential rate fluctuations to our assets, obligations and projected results of operations denominated in foreign currency with all other variables held constant. The analysis covers all of our foreign currency contracts offset by the underlying exposures. Based on our overall foreign currency rate exposure at September 30, 2014, we believe that movements in foreign currency rates may have a material effect on our financial position and results of operations. We estimate that if the exchange rates for the Chinese Yuan Renminbi, Euro, British Pound, Argentinian Peso, Brazilian Real, Indian Rupee, and Singapore Dollar relative to the U.S. Dollar fluctuate 10% from September 30, 2014, net income in the fourth quarter of 2014 would fluctuate by approximately \$6.7 million.



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## ITEM 4. CONTROLS AND PROCEDURES

Exchange Act Rule 13a-15(d) defines "disclosure controls and procedures" to mean controls and procedures of a company that are designed to ensure that information required to be disclosed by the company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms. The definition further states that disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that the information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

An evaluation was performed under the supervision and with the participation of our management, including our principal executive and principal financial officers, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, our principal executive and principal financial officers have concluded that our disclosure controls and procedures were effective, as of the end of the period covered by this report, to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and is accumulated and communicated to our management to allow timely decisions regarding required disclosures.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

We are subject to lawsuits arising out of the conduct of our business. The discussion of our litigation matters contained in "Notes to Consolidated Financial Statements - Note 10" is incorporated herein by reference.

## ITEM 1A. RISK FACTORS

The reader should carefully consider, in connection with the other information in this report, the factors discussed in "Part I, Item

1A: Risk Factors" of the Company's 2013 Annual Report on Form 10-K incorporated herein by reference. These factors may cause our actual results to differ materially from those stated in forward-looking statements contained in this document and elsewhere.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

During the three months ended September 30, 2014, we repurchased 18,416 shares of our issued and outstanding common stock for \$0.9 million under the ongoing and systematic programs approved by our Board of Directors. We make stock repurchases to manage the dilution created by shares issued under our stock incentive plans or when we deem a repurchase is a good use of our cash and the price to be paid is at or below a threshold approved by our Board from time to time. On September 30, 2014, we had 1,083,684 shares available for repurchase under the Board's authorizations.

The following table sets forth, for the three months ended September 30, 2014, our total stock repurchases, average price paid per share and the maximum number of shares that may yet be purchased under our plans or programs:

| Period                                 | Total Number of Shares Purchased | Weighted Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs |
|--|----------------------------------|---------------------------------------|--|--|
| July 1, 2014 - July 31, 2014           | 2,100                            | \$ 50.36                              | 2,100  | 1,100,000  |
| August 1, 2014 - August 31, 2014       | 15,271                           | 48.99                                 | 15,271   | 1,084,729  |
| September 1, 2014 - September 30, 2014 | 1,045                            | 52.15                                 | 1,045  | 1,083,684  |
| Total                                  | 18,416                           | \$ 49.33                              | 18,416   | 1,083,684  |





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ITEM 6. EXHIBITS

|         |   |
|---------|---|
| 31.1    | Rule 13a-14(a) Certifications of Paul D. Arling, Chief Executive Officer (principal executive officer) of Universal Electronics Inc.  |
| 31.2    | Rule 13a-14(a) Certifications of Bryan M. Hackworth, Chief Financial Officer (principal financial officer and principal accounting officer) of Universal Electronics Inc.   |
| 32      | Section 1350 Certifications of Paul D. Arling, Chief Executive Officer (principal executive officer) of Universal Electronics Inc., and Bryan M. Hackworth, Chief Financial Officer (principal financial officer and principal accounting officer) of Universal Electronics Inc. pursuant to 18 U.S.C. Section 1350 |
| 101.INS | XBRL Instance Document  |
| 101.SCH | XBRL Taxonomy Extension Schema Document   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document   |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document  |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document   |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document  |

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SIGNATURE

Pursuant to the requirement of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: November 6, 2014

UNIVERSAL ELECTRONICS INC.

By: /s/ Bryan M. Hackworth  
Bryan M. Hackworth  
Chief Financial Officer (principal financial officer  
and principal accounting officer)

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