

UNICO AMERICAN CORP
Form 10-Q
May 15, 2009

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

Quarterly Report under Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended September 30, 2008 or

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File No. 0-3978

UNICO AMERICAN CORPORATION
(Exact Name of Registrant as Specified in Its Charter)

Nevada
(State or Other Jurisdiction of
Incorporation or Organization)

95-2583928
(I.R.S. Employee
Identification No.)

23251 Mulholland Drive, Woodland Hills, California 91364
(Address of Principal Executive Offices) (Zip Code)

(818) 591-9800
(Registrant's Telephone Number, Including Area Code)

No Change
(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes

X No ___

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes___ No___

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerator filer and large accelerator in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ___

Accelerated filer ___

Non-accelerated filer ___

Smaller reporting company X

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(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Outstanding at May 14, 2009 |
|---------------------------------------|-----------------------------|
| Common Stock, \$0 Par value per share | 5,567,627 |

PART 1 - FINANCIAL INFORMATION

ITEM 1 - FINANCIAL STATEMENTS

UNICO AMERICAN CORPORATION
AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

| | March 31 2009 | December 31 2008 |
|----------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| | (Unaudited) | |
| ASSETS | | |
| Investments | | |
| Available for sale: | | |
| Fixed maturities, at market value (amortized cost: March 31, 2009 \$130,451,606; December 31, 2008 \$135,540,354) | \$ 136,812,057 | \$ 142,971,980 |
| Short-term investments, at cost | 12,485,645 | 9,502,033 |
| Total Investments | 149,297,702 | 152,474,013 |
| Cash | 32,745 | 27,710 |
| Accrued investment income | 1,056,086 | 1,301,238 |
| Premiums and notes receivable, net | 5,789,949 | 4,680,779 |
| Reinsurance recoverable: | | |
| Paid losses and loss adjustment expenses | 1,095,915 | 114,734 |
| Unpaid losses and loss adjustment expenses | 18,726,174 | 19,815,573 |
| Deferred policy acquisition costs | 5,365,368 | 5,219,892 |
| Property and equipment (net of accumulated depreciation) | 359,690 | 359,553 |
| Other assets | 616,635 | 609,484 |
| Total Assets | \$ 182,340,264 | \$ 184,602,976 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| LIABILITIES | | |
| Unpaid losses and loss adjustment expenses | \$ 75,444,670 | \$ 78,654,590 |
| Unearned premiums | 20,704,980 | 19,962,118 |
| Advance premium and premium deposits | 1,630,726 | 1,192,553 |
| Income taxes payable | 584,228 | 558,604 |
| Deferred income taxes | 273,598 | 795,088 |
| Accrued expenses and other liabilities | 6,473,404 | 6,481,768 |
| Dividends payable | 1,002,173 | - |
| Total Liabilities | \$ 106,113,779 | \$ 107,644,721 |
| STOCKHOLDERS' EQUITY | | |
| Common stock, no par – authorized 10,000,000 shares; issued and outstanding shares 5,567,627 at | | |
| March 31, 2009, and 5,574,315 at December 31, 2008 | \$ 3,565,813 | \$ 3,569,099 |
| Accumulated other comprehensive income | 4,197,898 | 4,904,873 |
| Retained earnings | 68,462,774 | 68,484,283 |
| Total Stockholders' Equity | \$ 76,226,485 | \$ 76,958,255 |
| Total Liabilities and Stockholders' Equity | \$ 182,340,264 | \$ 184,602,976 |

See notes to unaudited consolidated financial statements.

UNICO AMERICAN CORPORATION
AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)

| | Three Months Ended | |
|-------------------------------------------------|--------------------|---------------|
| | March 31 | |
| | 2009 | 2008 |
| REVENUES | | |
| Insurance Company Revenues | | |
| Premium earned | \$ 9,874,147 | \$ 11,146,946 |
| Premium ceded | 2,254,988 | 2,222,180 |
| Net premium earned | 7,619,159 | 8,924,766 |
| Net investment income | 1,223,860 | 1,597,066 |
| Net realized investment gains | - | 6,306 |
| Other income | 204,310 | 114,638 |
| Total Insurance Company Revenues | 9,047,329 | 10,642,776 |
| Other Revenues from Insurance Operations | | |
| Gross commissions and fees | 1,439,854 | 1,471,364 |
| Investment income | 267 | 25,448 |
| Finance charges and fees earned | 98,875 | 124,521 |
| Other income | 2,102 | 4,011 |
| Total Revenues | 10,588,427 | 12,268,120 |
| EXPENSES | | |
| Losses and loss adjustment expenses | 4,634,653 | 6,195,706 |
| Policy acquisition costs | 1,953,859 | 2,080,971 |
| Salaries and employee benefits | 1,428,949 | 1,437,039 |
| Commissions to agents/brokers | 313,791 | 321,491 |
| Other operating expenses | 709,596 | 786,612 |
| Total Expenses | 9,040,848 | 10,821,819 |
| Income Before Taxes | 1,547,579 | 1,446,301 |
| Income Tax Provision | 518,335 | 486,311 |
| Net Income | \$ 1,029,244 | \$ 959,990 |
| PER SHARE DATA | | |
| Basic | | |
| Earnings Per Share | \$ 0.18 | \$ 0.17 |
| Weighted Average Shares | 5,569,256 | 5,625,308 |
| Diluted | | |
| Earnings Per Share | \$ 0.18 | \$ 0.17 |
| Weighted Average Shares | 5,607,071 | 5,669,634 |

See notes to unaudited consolidated financial statements.

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UNICO AMERICAN CORPORATION
AND SUBSIDIARIES

STATEMENT OF COMPREHENSIVE INCOME
(UNAUDITED)

| | Three Months Ended | |
|----------------------------------------------------------------------------------------------------|--------------------|--------------|
| | March 31 | |
| | 2009 | 2008 |
| Net Income | \$ 1,029,244 | \$ 959,990 |
| Other changes in comprehensive income, net of tax: | | |
| Unrealized gains (losses) on securities classified as available-for-sale arising during the period | (706,975) | 1,712,360 |
| Comprehensive Income | \$ 322,269 | \$ 2,672,350 |

See notes to unaudited consolidated financial statements.

UNICO AMERICAN CORPORATION
AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)

| | Three Months Ended March | |
|-----------------------------------------------------------------|--------------------------|--------------|
| | 2009 | 2008 |
| 31 | | |
| Cash Flows from Operating Activities: | | |
| Net Income | \$ 1,029,244 | \$ 959,990 |
| Adjustments to reconcile net income to net cash from operations | | |
| Depreciation | 48,917 | 52,985 |
| Bond amortization, net | 84,747 | 56,744 |
| Net realized investment gains | - | (6,306) |
| Changes in assets and liabilities | | |
| Premium, notes and investment income receivable | (864,018) | 576,834 |
| Reinsurance recoverable | 108,218 | 3,265,106 |
| Deferred policy acquisitions costs | (145,476) | 199,227 |
| Other assets | (9,345) | (80,580) |
| Reserve for unpaid losses and loss adjustment expenses | (3,209,920) | (5,644,950) |
| Unearned premium reserve | 742,862 | (1,195,733) |
| Funds held as security and advanced premiums | 438,173 | 381,041 |
| Accrued expenses and other liabilities | (8,364) | 2,695,404 |
| Income taxes current/deferred | (129,472) | 488,870 |
| Net Cash (Used) Provided by Operations | (1,914,434) | 1,748,632 |
| Investing Activities | | |
| Purchase of fixed maturity investments | (2,195,999) | (11,185,123) |
| Proceeds from maturity of fixed maturity investments | 7,200,000 | 16,510,000 |
| Proceeds from sale of fixed maturity investments | - | 505,750 |
| Net (increase) in short-term investments | (2,983,612) | (7,629,467) |
| Additions to property and equipment | (49,054) | (12,220) |
| Net Cash Provided (Used) by Investing Activities | 1,971,335 | (1,811,060) |
| Financing Activities | | |
| Repurchase of common stock | (51,866) | - |
| Net Cash Used by Financing Activities | (51,866) | - |
| Net increase (decrease) in cash | 5,035 | (62,428) |
| Cash at beginning of period | 27,710 | 108,864 |
| Cash at End of Period | \$ 32,745 | \$ 46,436 |
| Supplemental Cash Flow Information | | |
| Cash paid during the period for: | | |
| Income taxes | \$ 650,000 | - |

See notes to unaudited consolidated financial statements.

UNICO AMERICAN CORPORATION
AND SUBSIDIARIES

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2009

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business

Unico American Corporation is an insurance holding company that underwrites property and casualty insurance through its insurance company subsidiary; provides property, casualty, and health insurance through its agency subsidiaries; and provides insurance premium financing and membership association services through its other subsidiaries. Unico American Corporation is referred to herein as the "Company" or "Unico" and such references include both the corporation and its subsidiaries, all of which are wholly owned, unless otherwise indicated. Unico was incorporated under the laws of Nevada in 1969.

Principles of Consolidation

The accompanying unaudited consolidated financial statements include the accounts of Unico American Corporation and its subsidiaries. All significant inter-company accounts and transactions have been eliminated in consolidation.

Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three months ended March 31, 2009, are not necessarily indicative of the results that may be expected for the year ending December 31, 2009. Quarterly financial statements should be read in conjunction with the consolidated financial statements and related notes in the Company's 2008 Annual Report on Form 10-K as filed with the Securities and Exchange Commission.

Use of Estimates in the Preparation of the Financial Statements

The preparation of financial statements in conformity with GAAP requires the Company to make estimates and assumptions that affect its reported amounts of assets and liabilities and its disclosure of any contingent assets and liabilities at the date of its financial statements, as well as its reported amounts of revenues and expenses during the reporting period. While every effort is made to ensure the integrity of such estimates, actual results may differ.

NOTE 2 – STOCK-BASED COMPENSATION

Effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards (SFAS No. 123) (revised 2004), "Share-Based Payment" (SFAS No. 123R), using the modified prospective transition method. Under this transition method, share-based compensation expense for 2006 includes compensation expense for all share-based compensation awards granted prior to, but not yet vested as of January 1, 2006, based on the grant-date fair value estimated in accordance with the original provisions of SFAS No. 123, "Accounting for Stock-Based Compensation." Share-based compensation expense for all share-based payment awards granted or modified on or after January 1, 2006, is based on the grant-date fair value estimated in accordance with the provisions of SFAS No. 123R.

There were no options granted on or after January 1, 2006; and there were no unvested options as of January 1, 2006, on adoption of SFAS 123R. As a result, there were no share-based compensation expenses recorded for the three months ended March 31, 2009 and 2008.

NOTE 3 – REPURCHASE OF COMMON STOCK - EFFECTS ON STOCKHOLDERS' EQUITY

In April 2000, the Company announced that its Board of Directors had authorized the purchase in the open market from time to time of up to an aggregate of 315,000 shares of the common stock of the Company. On August 8, 2000, the Board of Directors authorized the purchase of an additional 315,000 shares and on September 6, 2000, the Board of Directors authorized the purchase of another 315,000 shares of the common stock of the Company in the open market from time to time. On December 19, 2008, the Board of Directors authorized an additional stock repurchase program to acquire up to 500,000 shares of the Company's common stock in the open market from time to time. This brought the total shares of the Company's common stock authorized to be repurchased to 1,445,000 shares since the year 2000. The programs have no expiration date and may be terminated by the Board of Directors at any time. During the three months ended March 31, 2009, the Company repurchased 6,688 shares of the Company's common stock at a cost of \$51,866 of which \$3,286 was allocated to capital and \$48,580 was allocated to retained earnings. As of March 31, 2009, under the stock repurchase programs previously adopted by the Company, the Company had remaining authority to repurchase up to an aggregate of 508,779 shares of common stock.

NOTE 4 - EARNINGS PER SHARE

The following table represents the reconciliation of the numerators and denominators of the Company's basic earnings per share and diluted earnings per share computations reported on the Consolidated Statements of Operations for the three months ended March 31, 2009 and 2008:

| | Three Months Ended | |
|-------------------------------------------------|--------------------|----------------|
| | March 31 | |
| | 2009 | 2008 |
| Basic Earnings Per Share | | |
| Net income numerator | \$ 1,029,244 | \$ 959,990 |
| Weighted average shares outstanding denominator | 5,569,256 | 5,625,308 |
| Basic Earnings Per Share | \$ 0.18 | \$ 0.17 |
| Diluted Earnings Per Share | | |
| Net income numerator | \$ 1,029,244 | \$ 959,990 |
| Weighted average shares outstanding | 5,569,256 | 5,625,308 |
| Effect of diluted securities | 37,815 | 44,326 |
| Diluted shares outstanding denominator | 5,607,071 | 5,669,634 |
| Diluted Earnings Per Share | \$ 0.18 | \$ 0.17 |

NOTE 5 - RECENTLY ISSUED ACCOUNTING STANDARDS

In April 2009, the Financial Accounting Standards Board (FASB) issued FSP FAS 115-2 and FAS 124-2, "Recognition and Presentation of Other-Than-Temporary Impairments" ("FSP FAS 115-2/124-2"). FSP FAS 115-2/124-2 requires entities to separate an other-than-temporary impairment of a debt security into two components when there are credit related losses associated with the impaired debt security for which management asserts that it does not have the intent to sell the security, and it is more likely than not that it will not be required to sell the security before recovery of its cost basis. The amount of the other-than-temporary impairment related to a credit loss is recognized in earnings, and the amount of the other-than-temporary impairment related to other factors is recorded in other comprehensive loss. FSP FAS 115-2/124-2 is effective for periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. The Company is assessing the impact of adopting FSP FAS 115-2 and FAS 124-2 on the Company's consolidated financial statements.

In April 2009, the FASB issued FSP FAS 157-4, "Determining Fair Value When Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions that are Not Orderly" ("FSP FAS 157-4"). Under FSP FAS 157-4, if an entity determines that there has been a significant decrease in the volume and level of activity for the asset or the liability in relation to the normal market activity for the asset or liability (or similar assets or liabilities), then transactions or quoted prices may not accurately reflect fair value. In addition, if there is evidence that the transaction for the asset or liability is not orderly, the entity shall place little, if any weight on that transaction price as an indicator of fair value. FSP FAS 157-4 is effective for periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. The Company is assessing the impact of adopting FSP FAS 157-4 on the Company's consolidated financial statements.

In April 2009, the FASB issued FSP FAS 107-1 and APB 28-1, "Interim Disclosures about Fair Value of Financial Instruments" ("FSP FAS 107-1 and APB 28-1"). FSP FAS 107-1 and APB 28-1 require disclosures about fair value of financial instruments in interim and annual financial statements. FSP FAS 107-1 and APB 28-1 are effective for

periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. The Company is assessing the impact of adopting FSP FAS 107-1 and APB 28-1 on the Company's consolidated financial statements.

There were no other accounting standards issued during 2009 that are expected to have a material impact on the Company's consolidated financial statements.

NOTE 6 – ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES

The Company and its subsidiaries file federal and state income tax returns. Management does not believe that the ultimate outcome of any future examinations of open tax years will have a material impact on the Company's results of operations. Tax years that remain subject to examination by major taxing jurisdictions are 2007 through 2008 for federal income taxes and 2004 through 2008 for California state income taxes.

In June 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109, Accounting for Income Taxes" (FIN 48). This interpretation clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, "Accounting for Income Taxes." FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. This interpretation also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. This interpretation became effective January 1, 2007. The Company had no unrecognized tax benefits and recognized no additional liability or reduction in deferred tax assets as a result of the adoption of FIN 48 effective January 1, 2007. In addition, the Company had not accrued interest and penalties related to unrecognized tax benefits. However, if interest and penalties would need to be accrued related to unrecognized tax benefits, such amounts would be recognized as a component of federal income tax expense. As of March 31, 2009, the Company had no unrecognized tax benefits and no additional liabilities or reduction in deferred tax asset as a result of the adoption of FIN 48 effective January 1, 2007.

NOTE 7 - SEGMENT REPORTING

Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information," establishes standards for the way information about operating segments is reported in financial statements. The Company has identified its insurance company operation as its primary reporting segment. Revenues from this segment comprised 85% of consolidated revenues for the three months ended March 31, 2009, and 87% of consolidated revenues for the three months ended March 31, 2008. The Company's remaining operations constitute a variety of specialty insurance services, each with unique characteristics and individually insignificant to consolidated revenues.

Revenues, income before income taxes, and assets by segment are as follows:

| | Three Months Ended March 31 | |
|----------------------------------|--------------------------------|---------------|
| | 2009 | 2008 |
| Revenues | | |
| Insurance company operation | \$ 9,047,329 | \$ 10,642,776 |
| Other insurance operations | 4,653,297 | 4,516,229 |
| Intersegment elimination (1) | (3,112,199) | (2,890,885) |
| Total other insurance operations | 1,541,098 | 1,625,344 |
| Total Revenues | \$ 10,588,427 | \$ 12,268,120 |
| Income Before Income Taxes | | |
| Insurance company operation | \$ 1,846,956 | \$ 2,005,177 |
| Other insurance operations | (299,377) | (558,876) |
| Total Income Before Income Taxes | \$ 1,547,579 | \$ 1,446,301 |

| | As of | |
|-----------------------------------|------------------|---------------------|
| | March 31 2009 | December 31 2008 |
| Assets | | |
| Insurance company operation | \$ 160,525,189 | \$ 171,700,199 |
| Intersegment eliminations (2) | (3,434,201) | (1,658,771) |
| Total insurance company operation | 157,090,988 | 170,041,428 |
| Other insurance operations | 25,249,276 | 14,561,548 |
| Total Assets | \$ 182,340,264 | \$ 184,602,976 |

(1) Intersegment revenue eliminations reflect commission paid by Crusader to Unifax Insurance Systems, Inc., (Unifax) a wholly owned subsidiary of the Company.

(2) Intersegment asset eliminations reflect the elimination of Crusader receivables and Unifax payables.

NOTE 8 - FAIR VALUE ON FIXED MATURITY INVESTMENTS

Statement of Financial Accounting Standards No. 157 "Fair Value Measurements," (SFAS No. 157) was adopted by the Company as of January 1, 2008. SFAS No. 157 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The fair value of a financial instrument is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (the exit price). Financial assets and financial liabilities recorded on the consolidated balance sheets at fair value are categorized based on the reliability of inputs to the valuation techniques as follows:

Level 1 - Financial assets and financial liabilities whose values are based on unadjusted quoted prices in active markets for identical assets.

Level 2 - Financial assets and financial liabilities whose values are based on quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in non-active markets; or valuation models whose inputs are observable, directly or indirectly, for substantially the full term of the asset or liability.

Level 3 - Financial assets and financial liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs reflect the Company's estimates of the assumptions that market participants would use in valuing the financial assets and financial liabilities.

The hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

The Company's fixed maturities investments are all classified within Level 1 of the fair value hierarchy because they are valued using quoted market prices, broker or dealer quotations, or alternative pricing sources in active markets for identical assets with reasonable levels of price transparency. Fair value measurements are not adjusted for transaction costs.

All of the Company's fixed maturity investments are classified as available-for-sale and are stated at fair value. Although all of the Company's investments are classified as available-for-sale and the Company may sell investment securities from time to time in response to economic and market conditions, its investment guidelines place primary emphasis on buying and holding high-quality investments to maturity. Short-term investments are carried at cost, which approximates fair value. The unrealized gains or losses from fixed maturities are reported as "accumulated other comprehensive income (loss)," which is a separate component of stockholders' equity, net of any deferred tax effect. When a decline in value of a fixed maturity or equity security is considered other than temporary, a loss is recognized in the Consolidated Statements of Operations. Realized gains and losses, if any, are included in the Consolidated Statements of Operations based on the specific identification method.

The Company had unrealized investment gain, net of deferred taxes of \$4,197,898 as of March 31, 2009, as compared to an unrealized investment gains, net of deferred taxes of \$4,904,873 as of December 31, 2008.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Overview

General

Unico American Corporation is an insurance holding company that underwrites property and casualty insurance through its insurance company subsidiary; provides property, casualty, health and life insurance through its agency subsidiaries; and through its other subsidiaries provides insurance premium financing and membership association services.

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The Company had a net income of \$1,029,244 for the three months ending March 31, 2009, compared to net income of \$959,990 for the three months ended March 31, 2008, an increase in net income of \$69,254 (7%). This overview discusses some of the relevant factors that management considers in evaluating the Company's performance, prospects, and risks. It is not all-inclusive and is meant to be read in conjunction with the entirety of the management discussion and analysis, the Company's financial statements and notes thereto, and all other items contained within the report on this Form 10-Q.

Revenue and Income Generation

The Company receives its revenue primarily from earned premium derived from the insurance company operations, commission and fee income generated from the insurance agency operations, finance charges and fee income from the premium finance operations, and investment income from cash generated primarily from the insurance company operation. The insurance company operation generated approximately 85% of consolidated revenues for the three months ended March 31, 2009, and approximately 87% of consolidated revenues for the three months ended March 31, 2008. The Company's remaining operations constitute a variety of specialty insurance services, each with unique characteristics and individually not material to consolidated revenues.

Insurance Company Operation

The property and casualty insurance industry is highly competitive in the areas of price, coverage, and service. It is highly cyclical, characterized by periods of high premium rates and shortages of underwriting capacity followed by periods of severe price competition and excess capacity. The property and casualty insurance industry includes many insurers, ranging from large companies offering a wide variety of products worldwide to smaller, specialized companies in a single state or region offering only a single product. Many of the Company's existing or potential competitors have considerably greater financial and other resources, have a higher rating assigned by independent rating organizations such as A.M. Best Company, have greater experience in the insurance industry and offer a broader line of insurance products than the Company. In addition, Crusader competes not only with other insurance companies but also with other general agencies. Many of those general agencies offer more products than the Company.

Effective January 27, 2009, A.M. Best Company upgraded Crusader's financial strength rating to A- (Excellent) from B++ (Good), and revised Crusader's rating outlook to stable from positive. In addition, Crusader's Issuer Credit Rating was upgraded to a- (Excellent) from bbb+ (Good).

For the three months ended March 31, 2009, premium written before reinsurance increased \$665,796 (7%) to \$10,617,009 for the three months ended March 31, 2009, compared to \$9,951,213 for the three months ended March 31, 2008. The increase in premium written before reinsurance is primarily attributed to new products introduced by the Company beginning in July 2008. The principal method of competition among competitors is based on price. While the Company attempts to meet such competition with competitive prices, its emphasis is on service, promotion, and distribution. The Company believes that rate adequacy is more important than premium growth and that underwriting profit (net earned premium less losses and loss adjustment expenses and policy acquisition costs) is its primary goal. Nonetheless, Crusader believes that it can continue to grow its sales and profitability by continuing to focus upon three key areas of its operations: (1) product development, (2) improved service to retail brokers, and (3) appointment of captive and independent retail agents.

Crusader's underwriting profit (before income taxes) is as follows:

| | | Three Months Ended March 31 | | |
|--|--|-----------------------------|------|------------------------|
| | | 2009 | 2008 | Increase (Decrease) |
| | | | | |

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| | | | |
|-------------------------------------------|--------------|--------------|----------------|
| Net premium earned | \$ 7,619,159 | \$ 8,924,766 | \$ (1,305,607) |
| Less: | | | |
| Losses and loss adjustment expenses | 4,634,653 | 6,195,706 | (1,561,053) |
| Policy acquisition costs | 1,953,859 | 2,080,971 | (127,112) |
| Total | 6,588,512 | 8,276,677 | (1,688,165) |
| Underwriting Profit (Before Income Taxes) | \$ 1,030,647 | \$ 648,089 | \$ 382,558 |

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The \$382,558 (59%) increase in underwriting profit (before income tax) for the three months ended March 31, 2009, as compared to the prior year period is primarily the result of a \$1,561,053 (25%) decrease in losses and loss adjustment expenses, offset by a \$1,305,607 (15%) decrease in net premium earned. Losses and loss adjustment expenses were 61% of net premium earned for the three months ended March 31, 2009, compared to 69% of net premium earned for the three months ended March 31, 2008. The decrease in losses and loss adjustment expenses as compared to the prior year period is primarily due to a decrease in current accident year losses incurred and an increase in favorable development of prior accident years' losses and loss adjustment expenses. In the three months ended March 31, 2009, current accident year losses incurred were approximately 70% of net premium earned and the Company incurred favorable development of prior years' losses of \$706,642. In the three months ended March 31, 2008, current accident year losses incurred were approximately 73% of net premium earned and the Company incurred favorable development of prior years' losses of \$358,773.

Other Operations

The Company's other revenues from insurance operations consist of commissions, fees, finance charges, and investment and other income. Excluding investment and other income, these operations accounted for approximately 15% of total revenues in the three months ended March 31, 2009, and approximately 13% of total revenues in the three months ended March 31, 2008.

Investments and Liquidity

The Company generates revenue from its investment portfolio, which consisted of approximately \$142.9 million (at amortized cost) at March 31, 2009, compared to \$145.0 million (at amortized cost) at December 31, 2008. Investment income decreased \$398,387 (25%) to \$1,224,127 for the three months ended March 31, 2009, compared to \$1,622,514 for the three months ended March 31, 2008. The decrease in investment income is primarily a result of a decrease in invested assets and a decrease in the Company's annualized weighted average investment yield on its fixed maturity obligations to 3.4% for the three months ended March 31, 2009, from 4.4% for the three months ended March 31, 2008. Due to the current interest rate environment, management believes it is prudent to purchase fixed maturity investments with maturities of five years or less and with minimal credit risk.

Liquidity and Capital Resources

Due to the nature of the Company's business (insurance and insurance services) and whereas Company growth does not normally require material reinvestments of profits into property or equipment, the cash flow generated from operations usually results in improved liquidity for the Company.

Crusader generates a significant amount of cash as a result of its holdings of unearned premium reserves, reserves for loss payments, and its capital and surplus. Crusader's loss and loss adjustment expense payments are the most significant cash flow requirement of the Company. These payments are continually monitored and projected to ensure that the Company has the liquidity to cover these payments without the need to liquidate its investments. As of March 31, 2009, the Company had cash and investments of \$142,969,996 (at amortized cost) of which \$137,427,865 (96%) were investments of Crusader.

As of March 31, 2009, the Company had invested \$130,451,606 (at amortized cost) or 91% of its invested assets in fixed maturity obligations. In accordance with Statement of Financial Accounting Standard No. 115, "Accounting for Certain Investments in Debt and Equity Securities," the Company is required to classify its investments in debt and equity securities into one of three categories: held-to-maturity, available-for-sale, or trading securities. Although all of the Company's investments are classified as available-for-sale, the Company's investment guidelines place primary emphasis on buying and holding high-quality investments until maturity.

The Company's investments in fixed maturity obligations of \$130,451,606 (at amortized cost) includes \$118,761,922 (91.0%) of U.S. treasury securities, \$9,093,685 (7.0%) of industrial and miscellaneous securities, and \$2,595,999 (2.0%) of long-term certificates of deposit.

The remaining balance of the Company's investments is in short-term investments that include U.S. treasury bills, bank money market accounts, certificates of deposit, and a short-term treasury money market fund.

The Company's investment guidelines on equity securities limit investments in equity securities to an aggregate maximum of \$2,000,000. The Company's investment guidelines on fixed maturities limit those investments to high-grade obligations with a maximum term of eight years. The maximum investment authorized in any one issuer is \$2,000,000. This dollar limitation excludes bond premiums paid in excess of par value and U.S. government or U.S. government guaranteed issues. Investments in municipal securities are primarily pre-refunded and secured by U.S. treasury securities. The short-term investments are either U.S. government obligations, FDIC insured, or are in an institution with a Moody's rating of P2 and/or a Standard & Poor's rating of A1. All of the Company's fixed maturity investment securities are rated and readily marketable and could be liquidated without any materially adverse financial impact.

In April 2000, the Company announced that its Board of Directors had authorized the purchase in the open market from time to time of up to an aggregate of 315,000 shares of the common stock of the Company. On August 8, 2000, the Board of Directors authorized the purchase of an additional 315,000 shares; and on September 6, 2000, the Board of Directors authorized the purchase of another 315,000 shares of the common stock of the Company in the open market from time to time. On December 19, 2008, the Board of Directors authorized an additional stock repurchase program to acquire up to 500,000 shares of the Company's common stock in the open market from time to time. This brought the total shares of the Company's common stock authorized to be repurchased to 1,445,000 shares since the year 2000. The programs have no expiration date and may be terminated by the Board of Directors at any time. During the three months ended March 31, 2009, the Company repurchased 6,688 shares of the Company's common stock at a cost of \$51,866 of which \$3,286 was allocated to capital and \$48,580 was allocated to retained earnings. As of March 31, 2009, under the stock repurchase programs previously adopted by the Company, the Company had remaining authority to repurchase up to an aggregate of 508,779 shares of common stock.

The Company announced that, at a meeting of the Board of Directors held on March 23, 2009, the Board declared a cash dividend of \$0.18 per common share. The dividend aggregating \$1,002,172.86 was paid on May 1, 2009, to shareholders of record on April 10, 2009.

Although material capital expenditures may also be funded through borrowings, the Company believes that its cash and short-term investments as of the date of this report, net of trust restriction of \$579,130, statutory deposits of \$700,000, and the dividend restriction between Crusader and Unico, plus the cash to be generated from operations, should be sufficient to meet its operating requirements during the next twelve months without the necessity of borrowing funds.

Results of Operations

All comparisons made in this discussion are comparing the three months ended March 31, 2009, to the three months ended March 31, 2008, unless otherwise indicated.

The Company had net income of \$1,029,244 for the three months ending March 31, 2009, compared to net income of \$959,990 for the three months ended March 31, 2008, an increase in net income of \$69,254 (7%). Total revenue for the three months ended March 31, 2009, decreased \$1,679,693 (14%) to \$10,588,427, compared to total revenue of \$12,268,120 for the three months ended March 31, 2008.

Premium written (before reinsurance) is a non-GAAP financial measure which is defined, under statutory accounting, as the contractually determined amount charged by the Company to the policyholder for the effective period of the contract based on the expectation of risk, policy benefits, and expenses associated with the coverage provided by the terms of the policies. Premium earned, the most directly comparable GAAP measure, represents the portion of premiums written that is recognized as income in the financial statements for the period presented and earned on a pro-rata basis over the term of the policies. Direct written premium reported on the Company's statutory statement increased \$665,796 (7%) to \$10,617,009 for the three months ended March 31, 2009, compared to \$9,951,213 for the three months ended March 31, 2008.

The \$665,796 increase in written premium in the three months ended March 31, 2009, as compared to the three months ended March 31, 2008, is primarily attributed to new products introduced by the Company beginning in July 2008. The principal method of competition among competitors is based on price. While the Company attempts to meet such competition with competitive prices, its emphasis is on service, promotion, and distribution. The Company believes that rate adequacy is more important than premium growth and that underwriting profit (net earned premium less losses and loss adjustment expenses and policy acquisition costs) is its primary goal. Nonetheless, Crusader believes that it can continue to grow its sales and profitability by continuing to focus upon three key areas of its operations: (1) product development, (2) improved service to retail brokers, and (3) appointment of captive and

independent retail agents.

Premium earned before reinsurance decreased \$1,272,799 (11%) to \$9,874,147 for the three months ended March 31, 2009, compared to \$11,146,946 for the three months ended March 31, 2008. The Company writes annual policies and, therefore, earns written premium over the one-year policy term. The decrease in earned premium before reinsurance despite an increase in premium written before reinsurance during the three months ended March 31, 2009, is a direct result of the decrease in written premium during year 2008 as compared to premium written during year 2007.

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Earned ceded premium (excluding provisionally rated ceded premium) decreased \$40,973 (2%) to \$2,254,988 for the three months ended March 31, 2009, compared to \$2,295,931 in the three months ended March 31, 2008. The decrease in earned ceded premium is primarily a result of a decrease in direct premium earned and changes in the rates charged by Crusader's reinsurers. The Company evaluates each of its ceded reinsurance contracts at their inception to determine if there is a sufficient risk transfer to allow the contract to be accounted for as reinsurance under current accounting literature. As of March 31, 2009, all such ceded contracts are accounted for as risk transfer reinsurance. The earned ceded premium consists of both premium ceded under the Company's current reinsurance contracts and premium ceded to the Company's provisionally rated reinsurance contracts. Prior to January 1, 1998, the Company's reinsurer charged a provisional rate on exposures up to \$500,000 that was subject to adjustment and was based on the amount of losses ceded, limited by a maximum percentage that could be charged. That provisionally rated treaty was cancelled on a runoff basis in 1997. Direct earned premium, earned ceded premium, and ceding commission are as follows:

| | Three Months Ended March 31 | | |
|------------------------------------------------|-----------------------------|---------------|------------------------|
| | 2009 | 2008 | Increase (Decrease) |
| Direct earned premium | \$ 9,874,147 | \$ 11,146,946 | \$ (1,272,799) |
| Earned ceded premium | | | |
| Excluding provisionally rated ceded premium | 2,254,988 | 2,295,931 | (40,943) |
| Provisionally rated ceded premium | - | (73,751) | 73,751 |
| Total earned ceded premium | 2,254,988 | 2,222,180 | 32,808 |
| Ceding commission | 668,594 | 689,403 | (20,809) |
| Earned ceded premium, net of ceding commission | \$ 1,586,394 | \$ 1,532,777 | \$ 53,617 |

Total earned ceded premium was 23% of direct earned premium in the three months ended March 31, 2009, and 20% of direct earned premium in the three months ended March 31, 2008. There was no significant change in the ceding commission rate.

In 2009 Crusader retained a participation in its excess of loss reinsurance treaties of 20% in its 1st layer (\$700,000 in excess of \$300,000), 15% in its 2nd layer (\$1,000,000 in excess of \$1,000,000), and 0% in its property and casualty clash treaty. In 2008 Crusader retained a participation in its excess of loss reinsurance treaties of 20% in its 1st layer (\$700,000 in excess of \$300,000), 15% in its 2nd layer (\$1,000,000 in excess of \$1,000,000), and 0% in its property and casualty clash treaty.

The 2007 through 2009 excess of loss treaties do not provide for a contingent commission. Crusader's 2006 1st layer primary excess of loss treaty provides for a contingent commission equal to 20% of the net profit, if any, accruing to the reinsurer. The first accounting period for the contingent commission covers the period from January 1, 2006, through December 31, 2006. The 2005 excess of loss treaties do not provide for a contingent commission. Crusader's 2004 and 2003 1st layer primary excess of loss treaties provide for a contingent commission to the Company equal to 45% of the net profit, if any, accruing to the reinsurer. The first accounting period for the contingent commission covers the period from January 1, 2003, through December 31, 2004. For each accounting period as described above, the Company will calculate and report to the reinsurers its net profit (excluding incurred but not reported losses), if any, within 90 days after 36 months following the end of the first accounting period, and within 90 days after the end of each 12 month period thereafter until all losses subject to the agreement have been finally settled. Any contingent commission payment received is subject to return based on future development of ceded losses and loss adjustment expenses. In March 2007, the Company received an advance of \$1 million from its reinsurer, and in February 2008, the Company received an additional \$2,419,940 to be applied against future contingent commission earned, if any. Based on the Company's calculated and reported net profit (excluding incurred but not reported losses) as of

December 31, 2008, the Company paid its reinsurer \$311,616 in March 2009. Based on the Company's ceded losses and loss adjustment expenses (including ceded incurred but not reported losses) as of March 31, 2009, the Company recorded \$2,001,465 of these net payments as an advance from its reinsurer and it is included in "Accrued Expenses and Other Liabilities" in the consolidated balance sheets. Thus, the Company has recognized \$1,106,859 of contingent commission, of which \$187,130 and \$90,583 was recognized in the three months ended March 31, 2009 and March 31, 2008, respectively.

Investment income decreased \$398,387 (25%) to \$1,224,127 for the three months ended March 31, 2009, compared to investment income of \$1,622,514 for the three months ended March 31, 2008. The Company had no realized gains or losses for the three months ended March 31, 2009. The Company sold one fixed maturity investment in the three months ended March 31, 2008, with net realized gain of \$6,306. The decrease in investment income in the current period as compared to the prior year period is primarily a result of a decrease in invested assets and a decrease in the Company's annualized weighted average yield to 3.4% for the three months ended March 31, 2009, from 4.4% in the prior year period. The decrease in the annualized yield on average invested assets is a result of lower yields in the marketplace on both new and reinvested assets.

The average annualized yields on the Company's average invested assets are as follows:

| | Three Months Ended March 31 | |
|---------------------------------------------|--------------------------------|----------------|
| | 2009 | 2008 |
| Average Invested Assets* | \$ 143,989,819 | \$ 148,222,568 |
| Total Investment Income | \$ 1,224,127 | \$ 1,622,514 |
| Annualized Yield on Average Invested Assets | 3.4% | 4.4% |

* The average is based on the beginning and ending balance of the amortized cost of the invested assets.

The par value, amortized cost, estimated market value and weighted average yield of fixed maturity investments at March 31, 2009, by contractual maturity are as follows. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without penalties.

| Maturities by Calendar Year | Par Value | Amortized Cost | Fair Value | Weighted Average Yield |
|--------------------------------|----------------|-------------------|----------------|------------------------------|
| December 31, 2009 | \$ 35,500,000 | \$ 35,602,783 | \$ 35,903,383 | 4.0% |
| December 31, 2010 | 37,298,999 | 37,358,642 | 38,049,284 | 2.4% |
| December 31, 2011 | 10,347,000 | 10,430,103 | 11,184,109 | 3.9% |
| December 31, 2012 | 38,000,000 | 37,967,916 | 41,881,250 | 4.4% |
| December 31, 2013 | 9,100,000 | 9,092,162 | 9,794,031 | 3.3% |
| Total | \$ 130,245,999 | \$ 130,451,606 | \$ 136,812,057 | 3.6% |

The weighted average maturity of the Company's fixed maturity investments was 1.9 years as of March 31, 2009, and March 31, 2008. Due to the current interest rate environment, management believes it is prudent to purchase fixed maturity investments with maturities of 5 years or less and with minimal credit risk.

As of March 31, 2009, the Company held fixed maturity investments with unrealized appreciation of \$6,374,316 and fixed maturity investments with unrealized depreciation of \$13,865. The Company monitors its investments closely. If an unrealized loss is determined to be other-than-temporary, it is written off as a realized loss through the Consolidated Statements of Operations. The Company's methodology of assessing other-than-temporary impairments is based on security-specific analysis as of the balance sheet date and considers various factors including the length of time to maturity, the extent to which the fair value has been less than the cost, the financial condition and the near-term prospects of the issuer, and whether the debtor is current on its contractually obligated interest and principal payments. The Company has the ability and intent to hold its fixed maturity investments for a period of time sufficient to allow the Company to recover its costs. The Company has concluded that the gross unrealized losses of \$13,865 as of March 31, 2009, were temporary in nature. However, facts and circumstances may change which could result in a decline in fair value considered to be other than temporary. The following table summarizes all fixed maturities in an unrealized loss position as of March 31, 2009, and the aggregate fair value and gross unrealized loss by length of time those fixed maturities have been continuously in an unrealized loss position:

| | Fair Value | Gross Unrealized Loss |
|------------|---------------|-----------------------------|
| 0-6 months | \$ 2,048,520 | \$ 3,275 |

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| | | |
|----------------|--------------|-----------|
| 7-12 months | 1,489,410 | 10,590 |
| Over 12 months | - | - |
| Total | \$ 3,537,930 | \$ 13,865 |

As of March 31, 2009, the fixed maturity investments with a gross unrealized loss for a continuous period of 0 to 6 months and for a continuous period of 7 to 12 months consisted of a single industrial issuer in each indicated period. There were no fixed maturity investments with a gross unrealized loss position for a continuous period of over 12 months.

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Gross commission and fee income decreased \$31,510 (2%) to \$1,439,854 for the three months ended March 31, 2009, compared to commission and fee income of \$1,471,364 for the three months ended March 31, 2008.

The decreases in gross commission and fee income for the three months ended March 31, 2009, as compared to the three months ended March 31, 2008, are as follows:

| | Three Months Ended | | |
|-----------------------------------------------------|--------------------|------------------|------------------------|
| | March 31 2009 | March 31 2008 | Increase (Decrease) |
| Policy fee income | \$ 532,691 | \$ 578,858 | \$ (46,167) |
| Health insurance program | 686,942 | 672,458 | 14,484 |
| Membership and fee income | 71,407 | 76,917 | (5,510) |
| Other commission and fee income | 582 | 997 | (415) |
| Daily automobile rental insurance program: | | | |
| Commission income (excluding contingent commission) | 82,718 | 83,541 | (823) |
| Contingent commission | 65,514 | 58,593 | 6,921 |
| Total | \$ 1,439,854 | \$ 1,471,364 | \$ (31,510) |

Unifax primarily sells and services insurance policies for Crusader. The commissions paid by Crusader to Unifax are eliminated as intercompany transactions and are not reflected as income in the financial statements. Unifax also receives policy fee income that is directly related to the Crusader policies it sells. Policy fees are earned ratably over the life of the related insurance policy. The unearned portion of the policy fee is recorded as a liability on the balance sheet under Accrued Expenses and Other Liabilities. Policy fee income decreased \$46,167 (8%) in the three months ended March 31, 2009, compared to the three months ended March 31, 2008. The decrease in policy fee income is directly related to a decrease in the number of policies issued in the three months ended March 31, 2009, as compared to the prior year period.

AIB markets health insurance in California through non-affiliated insurance companies for individuals and groups. For these services, AIB receives commission based on the premiums that it writes. Commission income for the three months ended March 31, 2009, increased \$14,484 (2%), compared to the three months ended March 31, 2008. The increase is primarily due to the increase in sales of small group medical insurance offered through CIGNA HealthCare. In May 2006, CIGNA HealthCare began offering new small group medical insurance policies in the state of California. All CIGNA small group medical insurance policyholders are members of AAQHC. In November 2008, AIB entered into a General Agent Contract with Blue Shield of California who will pay AIB override commissions for all business submitted to them. In June 2009, CIGNA plans to substantially reduce the medical plans offered to Small Group Employers in the state of California, from sixteen current plans to four. All new employer groups and existing employer groups, on their anniversary date, will have the option to choose from the four available plans. AIB will be assisting its CIGNA policyholders in obtaining new coverage in one of the four CIGNA plans or with other contracted carriers. This reduction in CIGNA medical plans offered to Small Group Employers in the state of California may result in a decrease in AIB commission income and AAQHC fee income. AAQHC will continue to underwrite and administer all remaining CIGNA business, including dental plans for Individuals and Small Group Employers.

The Company's subsidiary Insurance Club, Inc., dba AAQHC An Administrator (AAQHC), is an administrator for CIGNA HealthCare and is a membership association that provides various consumer benefits to its members, including participation in group health care insurance policies that AAQHC negotiates for the association. For these services, AAQHC receives membership and fee income from its members.

The daily automobile rental insurance program is produced by Bedford Insurance Services, Inc.(Bedford), a wholly owned subsidiary of the Company. Bedford receives a commission from a non-affiliated insurance company based on premium written. Commission in the daily automobile rental insurance program (excluding contingent commission) decreased \$823 (1%) in the three months ended March 31, 2009, compared to the three months ended March 31, 2008.

Losses and loss adjustment expenses were 61% of net premium earned for the three months ended March 31, 2009, compared to 69% of net premium earned for the three months ended March 31, 2008.

The following table provides an analysis of the losses and loss adjustment expenses as follows:

| | Three Months Ended March 31 | | |
|---------------------------------------------------|-----------------------------|--------------|------------------------|
| | 2009 | 2008 | Increase (Decrease) |
| Losses and loss adjustment expenses: | | | |
| Current accident year | \$ 5,341,295 | \$ 6,554,479 | \$ (1,213,184) |
| Favorable development of all prior accident years | 706,642 | 358,773 | (347,869) |
| Total | \$ 4,634,653 | \$ 6,195,706 | \$ (1,561,053) |

The decrease in losses and loss adjustment expenses as compared to the prior year period is primarily due to a decrease in current accident year losses incurred and an increase in favorable development of prior accident years' losses and loss adjustment expenses. In the three months ended March 31, 2009, current accident year losses incurred were approximately 70% of net premium earned and the Company incurred favorable development of prior years' losses of \$706,642. In the three months ended March 31, 2008, current accident year losses incurred were approximately 73% of net premium earned and the Company incurred favorable development of prior years' losses of \$358,773.

The Company's consolidated financial statements include estimated reserves for unpaid losses and loss adjustment expenses of the insurance company operation. Management makes its best estimate of the liability for unpaid claims costs as of the end of each fiscal quarter. Due to the inherent uncertainties in estimating the Company's unpaid claims costs, actual loss and loss adjustment expense payments should be expected to vary, perhaps significantly, from any estimate made prior to the settling of all claims. Variability is inherent in establishing loss and loss adjustment expense reserves, especially for a small insurer like the Company. For any given line of insurance, accident year, or other group of claims, there is a continuum of possible reserve estimates, each having its own unique degree of propriety or reasonableness. Due to the complexity and nature of the insurance claims process, there are potentially an infinite number of reasonably likely scenarios. The Company does not specifically identify reasonably likely scenarios other than utilizing management's best estimate. In addition to applying the various standard methods to the data, an extensive series of diagnostic tests of the resultant reserve estimates are applied to determine management's best estimate of the unpaid claims liability. Among the statistics reviewed for each accident year are loss and loss adjustment expense development patterns, frequencies (expected claim counts), severities (average cost per claim), loss and loss adjustment expense ratios to premium, and loss adjustment expense ratios to loss. When there is clear evidence that the actual claims costs emerged are different than expected for any prior accident year, the claims cost estimates for that year are revised accordingly. The accurate establishment of loss and loss adjustment expense reserves is a difficult process, as there are many factors that can ultimately affect the final settlement of a claim and, therefore, the reserve that is needed. Estimates are based on a variety of industry data and on the Company's current and historical accident year claims data, including but not limited to reported claim counts, open claim counts, closed claim counts, closed claim counts with payments, paid losses, paid loss adjustment expenses, case loss reserves, case loss adjustment expense reserves, earned premiums and policy exposures, salvage and subrogation, and unallocated loss adjustment expenses paid. Many other factors, including changes in reinsurance, changes in pricing, changes in policy forms and coverage, changes in underwriting and risk selection, legislative changes, results of litigation and inflation are also taken into account. At the end of each fiscal quarter, the Company's reserves are re-evaluated for each accident year (i.e., for all claims incurred within each year) by a committee consisting of the Company's president, the Company's chief financial officer, and an independent consulting actuary. The Company uses the loss ratio method to estimate ultimate claims costs on the current accident year. The current accident year IBNR reserves are initially determined by multiplying earned premiums for the year by the expected loss and loss adjustment expense ratio, then subtracting the current accident year's cumulative incurred (paid plus case reserves) to date. This method is subject to adjustment based upon actual results incurred during the reporting period. This initial IBNR reserve is adjusted as subsequent development of that accident year takes place. The differences between actual and expected claims costs are typically not due to one specific factor, but a combination of many factors such as the period of time

between the initial occurrence and the final settlement of the claim, current and perceived social and economic inflation, and many other economic, legal, political, and social factors. Because of these and other factors, actual loss and loss adjustment expense payments should be expected to vary, perhaps significantly, from any estimate made prior to the settling of all claims. Any adjustments to reserves are reflected in the operating results of the periods in which they are made. Management believes that the aggregate reserves for losses and loss adjustment expenses are reasonable and adequate to cover the cost of claims, both reported and unreported.

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Policy acquisition costs consist of commissions, premium taxes, inspection fees, and certain other underwriting costs, which are related to the production of Crusader insurance policies. These costs include both Crusader expenses and allocated expenses of other Unico subsidiaries. Crusader's reinsurers pay Crusader a ceding commission, which is primarily a reimbursement of the acquisition cost related to the ceded premium. Policy acquisition costs, net of ceding commission, are deferred and amortized as the related premiums are earned. These costs were approximately 26% of net premium earned for the three months ended March 31, 2009, and 23% of net premium earned for the three months ended March 31, 2008. Salaries and employee benefits decreased \$8,090 (1%) to \$1,428,949 for the three months ended March 31, 2009, compared to salary and employee benefits of \$1,437,039 for the three months ended March 31, 2008.

Commissions to agents/brokers decreased \$7,700 (2%) to \$313,791 for the three months ended March 31, 2009, compared to commission expense of \$321,491 for the three months ended March 31, 2008. The decrease in commission to agents/brokers is primarily the result of a decrease in commission expense on the health insurance program in the three months ended March 31, 2009, as compared to the prior year period.

Other operating expenses decreased \$77,016 (10%) to \$709,596 for the three months ended March 31, 2009, compared to \$786,612 for the three months ended March 31, 2008.

Income tax provision was an expense of \$518,335 (33% of pre-tax income) for the three months ended March 31, 2009, compared to an income tax expense of \$486,311 (34% of pre-tax income) for the three months ended March 31, 2008. The increase in tax expense was primarily due to an increase in pre-tax income to \$1,547,579 in the three months ended March 31, 2009, from pre-tax income of \$1,446,301 in the three months ended March 31, 2008.

The effect of inflation on net income of the Company during the three months ended March 31, 2009, and the three months ended March 31, 2008, was not significant.

Forward Looking Statements Certain statements contained herein, including the section entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations," that are not historical facts are forward-looking. These statements, which may be identified by forward-looking words or phrases such as "anticipate," "believe," "expect," "intend," "may," "plan," "should," and "would" involve risks and uncertainties, many of which are beyond the control of the Company. Such risks and uncertainties could cause actual results to differ materially from these forward-looking statements. Factors which could cause actual results to differ materially include underwriting or marketing actions not being effective, rate increases for coverages not being sufficient, premium rate adequacy relating to competition or regulation, actual versus estimated claim experience, regulatory changes or developments, unforeseen calamities, general market conditions, and the Company's ability to introduce new profitable products.

ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company's consolidated balance sheet includes a substantial amount of invested assets whose fair values are subject to various market risk exposures including interest rate risk and equity price risk.

The Company's invested assets consist of the following:

| | March 31 2009 | December 31 2008 | Increase (Decrease) |
|------------------------------------------------|-----------------------|-----------------------|------------------------|
| Fixed maturity bonds (at amortized value) | \$ 127,855,607 | \$ 135,140,354 | \$ (7,284,747) |
| Short-term cash investments (at cost) | 12,485,645 | 9,502,033 | 2,983,612 |
| Certificates of deposit (over 1 year, at cost) | 2,595,999 | 400,000 | 2,195,999 |
| Total invested assets | \$ 142,937,251 | \$ 145,042,387 | \$ (2,105,136) |

There have been no material changes in the composition of the Company's invested assets or market risk exposures since the end of the preceding fiscal year end.

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ITEM 4T – CONTROLS AND PROCEDURES

An evaluation was carried out by the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of March 31, 2009 (as defined in Rule 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures were effective.

During the period covered by this report, there have been no changes in the Company's internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rule 13a-15 or 15d-15 under the Securities Exchange Act of 1934 that have materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting.

PART II - OTHER INFORMATION

ITEM 1A. RISK FACTORS

There were no material changes from risk factors as previously disclosed in the Company's Form 10-K for the year ended December 31, 2008, in response to Item 1A to Part I of Form 10-K.

ITEM 2 – UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table sets forth certain information with respect to purchases of common stock of the Company during the quarter ended March 31, 2009, by the Company.

| Period | Total Number of Shares Purchased | Average Price Paid Per Share | Total Number of Shares Purchased as Part Of Publicly Announced Plans or Programs(1) | Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs(1) |
|---------------------------------------------|-------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| January 1, 2009, through January 31, 2009 | 5,627 | \$ 7.80 | 5,627 | 515,467 |
| February 1, 2009, through February 28, 2009 | 1,061 | \$ 7.49 | 1,061 | 509,840 |
| March 1, 2009, through March 31, 2009 | - | - | - | 508,779 |
| Total | 6,688 | \$ 7.76 | 6,688 | 508,779 |

(1) In April 2000, the Company announced that its Board of Directors had authorized the purchase in the open market from time to time of up to an aggregate of 315,000 shares of the common stock of the Company. On August 8, 2000, the Board of Directors authorized the purchase of an additional 315,000 shares and on September 6, 2000, the Board of Directors authorized the purchase of another 315,000 shares of the common stock of the Company in the open market from time to time. On December 19, 2008, the Board of Directors authorized an additional stock repurchase program to acquire up to 500,000 shares of the Company's common stock in the open market from time to time. This brought the total shares of the Company's common stock authorized to be repurchased to 1,445,000 shares since the year 2000. The programs have no expiration date and may be terminated by the Board of Directors at any time. During the three months ended March 31, 2009, the Company repurchased 6,688 shares of the Company's

common stock at a cost of \$51,866 of which \$3,286 was allocated to capital and \$48,580 was allocated to retained earnings. As of March 31, 2009, under the stock repurchase programs previously adopted by the Company, the Company had remaining authority to repurchase up to an aggregate of 508,779 shares of common stock.

ITEM 6 - EXHIBITS

- 31.1 Certificate of Chief Executive Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certificate of Chief Financial Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNICO AMERICAN CORPORATION

Date: May 15, 2009 By: /s/ CARY CHELDIN
Cary Cheldin
Chairman of the Board, President and Chief
Executive Officer, (Principal Executive Officer)

Date: May 15, 2009 By: /s/ LESTER A. AARON
Lester A. Aaron
Treasurer, Chief Financial Officer, (Principal
Accounting and Principal Financial Officer)

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Exhibit No. Description

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